

# Public Document Pack

To: **Members of the Cabinet**

## ***Notice of a Meeting of the Cabinet***

**Tuesday, 25 January 2011 at 2.00 pm**

**County Hall, Oxford, OX1 1ND**



Joanna Simons  
Chief Executive

January 2011

Contact Officer: **Sue Whitehead**  
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<i>Councillors</i>	<b>Membership</b>
Keith R. Mitchell CBE	- <i>Leader of the Council</i>
David Robertson	- <i>Deputy Leader of the Council</i>
Arash Fatemian	- <i>Cabinet Member for Adult Services</i>
Ian Hudspeth	- <i>Cabinet Member for Growth &amp; Infrastructure</i>
Jim Couchman	- <i>Cabinet Member for Finance &amp; Property</i>
Kieron Mallon	- <i>Cabinet Member for Police &amp; Policy Co-ordination</i>
Louise Chapman	- <i>Cabinet Member for Children, Young People &amp; Families</i>
Michael Waine	- <i>Cabinet Member for Schools Improvement</i>
Rodney Rose	- <i>Cabinet Member for Transport</i>
Mrs J. Heathcoat	- <i>Cabinet Member for Safer &amp; Stronger Communities</i>

*The Agenda is attached. Decisions taken at the meeting will become effective at the end of the working day on Wednesday 2 February 2011 unless called in by that date for review by the appropriate Scrutiny Committee.*

*Copies of this Notice, Agenda and supporting papers are circulated to all Members of the County Council.*

*Date of next meeting: 16 February 2011*

## **Declarations of Interest**

This note briefly summarises the position on interests which you must declare at the meeting. Please refer to the Members' Code of Conduct in Part 9.1 of the Constitution for a fuller description.

### **The duty to declare ...**

You must always declare any "personal interest" in a matter under consideration, i.e. where the matter affects (either positively or negatively):

- (i) any of the financial and other interests which you are required to notify for inclusion in the statutory Register of Members' Interests; or
- (ii) your own well-being or financial position or that of any member of your family or any person with whom you have a close association more than it would affect other people in the County.

### **Whose interests are included ...**

"Member of your family" in (ii) above includes spouses and partners and other relatives' spouses and partners, and extends to the employment and investment interests of relatives and friends and their involvement in other bodies of various descriptions. For a full list of what "relative" covers, please see the Code of Conduct.

### **When and what to declare ...**

The best time to make any declaration is under the agenda item "Declarations of Interest". Under the Code you must declare not later than at the start of the item concerned or (if different) as soon as the interest "becomes apparent".

In making a declaration you must state the nature of the interest.

### **Taking part if you have an interest ...**

Having made a declaration you may still take part in the debate and vote on the matter unless your personal interest is also a "prejudicial" interest.

### **"Prejudicial" interests ...**

A prejudicial interest is one which a member of the public knowing the relevant facts would think so significant as to be likely to affect your judgment of the public interest.

### **What to do if your interest is prejudicial ...**

If you have a prejudicial interest in any matter under consideration, you may remain in the room but only for the purpose of making representations, answering questions or giving evidence relating to the matter under consideration, provided that the public are also allowed to attend the meeting for the same purpose, whether under a statutory right or otherwise.

### **Exceptions ...**

There are a few circumstances where you may regard yourself as not having a prejudicial interest or may participate even though you may have one. These, together with other rules about participation in the case of a prejudicial interest, are set out in paragraphs 10 – 12 of the Code.

### **Seeking Advice ...**

It is your responsibility to decide whether any of these provisions apply to you in particular circumstances, but you may wish to seek the advice of the Monitoring Officer before the meeting.

**If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, but please give as much notice as possible before the meeting.**

# AGENDA

## 1. Apologies for Absence

## 2. Declarations of Interest

- guidance note opposite

## 3. Minutes

To confirm the minutes of the meeting held on 21 December 2010 (**CA3** (to be circulated separately)) and to receive for information any matters arising from them.

## 4. Questions from County Councillors

Any county councillor may, by giving notice to the Proper Officer by 9 am on the working day before the meeting, ask a question on any matter in respect of the Cabinet's delegated powers.

The number of questions which may be asked by any councillor at any one meeting is limited to two (or one question with notice and a supplementary question at the meeting) and the time for questions will be limited to 30 minutes in total. As with questions at Council, any questions which remain unanswered at the end of this item will receive a written response.

Questions submitted prior to the agenda being despatched are shown below and will be the subject of a response from the appropriate Cabinet Member or such other councillor or officer as is determined by the Cabinet Member, and shall not be the subject of further debate at this meeting. Questions received after the despatch of the agenda, but before the deadline, will be shown on the Schedule of Addenda circulated at the meeting, together with any written response which is available at that time.

## 5. Petitions and Public Address

## 6. Financial Monitoring - January 2011 (Pages 1 - 116)

*Cabinet Member:* Finance & Property

*Forward Plan Ref:* 2010/150

*Contact:* Kathy Wilcox, Principal Financial Manager Tel: (01865) 323981

Report by Assistant Chief Executive & Chief Finance Officer (**CA 6** ).

This is the fifth financial monitoring report for the 2010/11 financial year and covers the period up to the end of November 2010. Part 1 & 2 set out the Council's forecast position for the 2010/11 financial year and include projections for revenue, balances,

reserves. The capital programme monitoring and capital programme review update is included at Part 3.

***The Cabinet is RECOMMENDED to note the report and approve the virement requests as set out in annex 2a.***

**7. Draft Corporate Plan 2011/12 (Pages 117 - 136)**

*Cabinet Member:* Leader

*Forward Plan Ref:* 2010/153

Contact: Ben Threadgold, Senior Policy Officer, 01865 328219)

Report by Assistant Chief Executive (Strategy) (**CA7**).

The report introduces a draft of the Corporate Plan 2011/12 – 2015/16. The plan will be submitted to Council on 15 February 2011 as one of the plans and strategies that form the policy framework and so require full Council approval.

The Corporate Plan 2011/12 – 2015/16 is split into two parts. The first (Annex A) summarises the council's broad strategic direction and the second (Annex B) sets our short and medium term delivery commitments.

***The Cabinet is RECOMMENDED, subject to the inclusion of consequential and editorial changes in the text as agreed by the Chief Executive in consultation with the Leader of the Council, to RECOMMEND the Council to approve the Medium Term Corporate Plan 2011/12-15/16.***

**8. Service & Resource Planning Report for 2011/12 - 2015/16 (January 2011)**  
(Pages 137 - 384)

*Cabinet Member:* Finance & Property

*Forward Plan Ref:* 2010/151

Contact: Lorna Baxter, Assistant Head of Finance (Corporate Finance) Tel: (01865) 323971

Report of the Cabinet Member for Finance & Property (**CA8A**)

Report by Assistant Chief Executive & Chief Finance Officer (**CA8B**).

This report is the final report to Cabinet in the series on the Business Strategy and Service & Resource Planning process for 2011/12 to 2015/16, providing councillors with information on budget issues for 2011/12 and the medium term. If any information is outstanding at the time of the Cabinet meeting, it will be reported to Council when it considers the budget on 15 February 2011.

The report sets out the latest information on the Council's financial position, includes the Treasury Management Strategy for 2011/12 and considers the capital funding, including an updated Capital Programme.

The Cabinet Member for Finance & Property has prepared a separate report, circulated alongside this report, which sets out the basis for the Cabinet's proposals to Council for the 2011/12 budget and Medium Term Financial Plan (MTFP) to 2015/16. This takes

into consideration comments on the draft budget proposals from the individual Scrutiny Committees in December 2010 as well as the latest information on the Council's financial position as outlined in this report. It also takes account of the public consultation on the budget which was undertaken in both August 2010 through Oxfordshire Voice and a further consultation during December, the outcomes of which are set out in an annex to that report.

**The Cabinet is RECOMMENDED to:**

**a. (in respect of revenue) RECOMMEND Council to approve:**

- (1) a budget for 2011/12 and a medium term plan to 2015/16, based on the proposals set out by the Leader and Cabinet Member for Finance;
- (2) a budget requirement for 2011/12;
- (3) a precept for 2011/12;
- (4) a council tax for band D equivalent properties;
- (5) virement arrangements to operate within the approved budget;

**b. (in respect of treasury management) RECOMMEND Council to approve:**

- (1) the Treasury Management Strategy Statement ;
- (2) Prudential Indicators from April 2011;
- (3) that in relation to the 2011/12 strategy any further changes required be delegated to the Chief Finance Officer in consultation with the Leader and Cabinet Member for Finance.

**c. RECOMMEND Council to approve the Minimum Revenue Provision Methodology Statement as set out in paragraphs 10 to 13 of Annex 7.**

**d. (in respect of capital) RECOMMEND Council to approve:**

- (1) the updated Capital Strategy, Corporate Asset Management Plan and Transport Asset Management Plan;
- (2) a Capital Programme for 2010/11 to 2015/16;
- (3) Prudential Indicators from April 2011.

**e. to delegate authority to the Leader of the Council, following consultation with the Chief Finance Officer, to make appropriate changes to the proposed budget.**

**9. Annual Report by the Commission for Social Care Inspection on Adult Social Services (Pages 385 - 410)**

*Cabinet Member: Adult Services*

*Forward Plan Ref: 2010/152*

*Contact: Steve Thomas, Performance Information Manager Tel: (01865) 323609*

Report by Director for Social & Community Services (**CA 9**)

The Care Quality Commission (CQC) is the independent regulator of all health and adult social care in England. Within its remit it provides an annual performance

assessment of all councils with adult social care responsibilities in England. The 2009/10 report for Oxfordshire is attached as annex 1. Oxfordshire is rated as performing well which means that Oxfordshire is 'consistently delivering above the minimum standard required for people.'

The report is structured around seven key outcomes, which are used to evaluate how well the council currently serves people, and 2 further criteria which are used to describe the future prospects for the council. The council was described as performing well on 5 of the 7 outcomes, and as performing excellently on the other two outcomes, 'Making a positive contribution' and 'Economic well-being'. Being assessed as excellent on 'making a positive contribution' means that people who use services and carers are supported to take part in community life. They contribute their views on services and this helps to shape improvements. Voluntary organisations are seen to be thriving and accessible. Organisations for people who use services and carers are well supported. Being assessed as excellent on 'Economic well-being' means that people who use services and their carers have income to meet living and support costs and they are supported in finding or maintaining employment.

These results show a significant improvement on the previous report (2008/9) where the council was assessed as performing well on 6 outcomes and as performing adequately on one outcome. The outcome that has moved from performing adequately to performing well is 'Maintaining Personal Dignity and Respect'. The report notes that following the inspection of adult safeguarding in 2008/09 the council has addressed all the issues raised. It notes that strong governance arrangements are on place, improved public awareness of adult safeguarding, greater partnership working and improvements in the time taken to complete case work.

The report's overall summary says 'Oxfordshire County Council has had a very productive year and has achieved well on the key outcome areas. It has strong leadership and tight financial controls in place that have enabled it to deliver significant efficiency savings and a slight budget under-spend.' As well as providing reports on individual councils, CQC provide a national report, which highlights areas of good practice. Several examples of developments in Oxfordshire are included in the national report.

This is the last year that CQC will provide an annual assessment of performance.

***The Cabinet is RECOMMENDED to***

- (a) receive the report;***
- (b) review progress on the areas for development through the council's performance reporting arrangements for next year.***

## **10. Henley Primary School Provision (Pages 411 - 426)**

*Cabinet Member:* Schools Improvement

*Forward Plan Ref:* 2010/105

*Contact:* Barbara Chillman, Principal Officer – School Organisation and Planning Tel: (01865) 816459

Report by Director for Children, Young People & Families (**CA 10**).

This report considers two alternative proposals to expand primary school provision within Henley. The number of 4-year-olds needing school places has risen over the last few years, and is forecast to peak in 2012 before again falling. This has led to increasing pressure on primary school places across the town, which has been met in the last two years through Trinity CE Primary School and Badgemore Primary School agreeing to admit over their admission number on a temporary basis.

A consultation was carried out in Henley (9 June – 21 July 2010) to gather views on whether Trinity CE Primary School or Badgemore Primary School should be expanded permanently. Feasibility studies have been carried out at both schools to assess the accommodation requirements and capital implications for each expansion.

A decision is now sought as to whether to proceed to issuing statutory notices to expand either Trinity CE Primary School or Badgemore Primary School. Publication of such a statutory proposal requires confirmation from the local authority that funds will be made available for the necessary capital costs.

***The Cabinet is RECOMMENDED to either:***

- (a) ***approve the publication of a statutory notice for the expansion of Badgemore Primary School, Henley to 1 form entry, confirming that funds will be made available for the capital costs identified in paragraph 25 above; or***
- (b) ***approve the publication of a statutory notice for the expansion of Trinity Primary School, Henley to 2 form entry, confirming that funds will be made available for the capital costs identified in paragraph 24 above.***

## **11. Oxfordshire Concessionary Fares Scheme**

- (a) **Oxfordshire Concessionary Fares Scheme - January 2011**\_(Pages 427 - 432)

*Cabinet Member:* Growth & Infrastructure

*Forward Plan Ref:* 2010/187

*Contact:* Dick Helling, Principal Policy Officer Tel: (01865) 815859

Report by Head of Highways & Transport (**CA11**).

The County Council is obliged to take over from District Councils the statutory duty of managing the concessionary fares scheme for elderly and disabled people from 1 April 2011. Some decisions on this matter have already been made by Cabinet in November 2010; this report covers the further issues which require to be resolved to ensure that this duty is fulfilled. In all cases decisions are for 2011/12 only; the details of schemes for future years, from 1 April 2012 onwards, will be considered nearer the time.

A pass for free bus travel is a statutory entitlement for elderly and disabled people, but some districts have been exercising discretionary powers also to offer travel tokens and/or free travel on dial-a-ride services. Consultation has been carried

out with users and stakeholders on a proposal that the county will not offer these discretionary enhancements from 1 April 2011 (thus reducing the options which are available to some users in some districts at present). The outcome of this consultation is summarised in the report and a decision invited on this.

**The Cabinet is RECOMMENDED to:**

- a) **To allow free travel on Dial-a-Ride services for concessionary passholders during 2011/12;**
- b) **not offer any alternative (such as tokens or a senior railcard) to the standard concessionary pass, during 2011/12;**
- c) **delegate to the Deputy Director (Highways and Transport), in consultation with the Cabinet Member for Growth and Infrastructure, the authority to manage all aspects of the County Council's concessionary fares scheme during 2011/12, in accordance with the principles set out in this report and the report to Cabinet on 16 November 2010, and to incur expenditure as necessary for the purpose; and**
- d) **ask officers to report back on experience of running the scheme during 2011/12, and invite Cabinet to agree the details of the scheme for subsequent years (including possible changes to the scheme and the taking over of pass-issuing by the County Council).**

**(b) Oxfordshire Concessionary Fares Scheme - Issuing of Concessionary Passes\_(Pages 433 - 438)**

A major part of the statutory duty is to issue passes to entitled users, and handle the many enquiries they make. In the short term, the best option to meet this duty is for the districts to continue to issue the passes on the county's behalf, under a formal delegation arrangement. There are also various details regarding pass-issuing, on which decisions must be made, and these are described in the report.

*Note: As set out under Rule 18(b) of the Scrutiny Procedure Rules, this decision is exempt from Call-In as the Council's call-in procedure should not apply to any decision on the letting of a contract arising from termination of an existing contract if the time available is such that allowing for call-in would result in service discontinuity, provided that all members of the relevant Scrutiny Committee have been informed of the circumstances of the decision to be made and have had an opportunity to make representations to the decision maker about it.*

**The Cabinet is RECOMMENDED to:**

- a) **formally to delegate to each Oxfordshire District Council, under the terms of Section 2(b) of Article 10 of the Council's Constitution, the County Council's functions under Section 145(2) of the Transport Act 2000 [duty to issue concessionary**



passes], and associated powers, plus such of the powers under Section 93 of the Transport Act 1985 as may be necessary to issue additional passes or other concessions on a discretionary basis as agreed by the County Council; and agree appropriate funding payments to each district council – to include the cost of enquiry-handling as well as pass-issuing; for the period from 1 April 2011 until 31 March 2012;

- b) ask the District Councils to issue concessionary passes during 2011/12 in accordance with the principles set out in paragraph 8 of this report; and
- c) agree the provision of a dedicated telephone enquiry resource at the Customer Service Centre to handle those enquiries which are directed to the County Council.

## **12. Amendments required in Fair Funding Formula for Schools from April 2011** (Pages 439 - 450)

*Cabinet Member:* Schools Improvement

*Forward Plan Ref:* 2010/170

*Contact:* Simon Pickard, Finance Business Partner CYP&F Tel (01865) 797512

Report by Director for Children, Young People & Families ( **CA 12**).

The report explains which significant changes are required to the Fair Funding Formula for Schools from April 2011, and why these are required. The report summarises the national funding position and the implications for the Strategic Review of Schools Funding which has been started in Oxfordshire, following Cabinet's agreement in May 2009 that this should be carried out.

The main changes required are the introduction of an Early Years Single Funding Formula, and the inclusion of a new factor in the funding formula to deal with the specific grants which have now been merged in to the Dedicated Schools Grant for 2011/12 onwards. The merging of grants factor is only expected to apply for one year pending the revision of the formula in April 2012 after conclusion of the Strategic Formula Review.

The report explains that the original plan to introduce changes in the funding formula from April 2011 have been revised due to the Coalition Government's funding announcements and the introduction of the Pupil Premium. The intention is now to introduce the main changes from April 2012, once further work is done and the implications of the Pupil Premium and future changes are fully assessed.

The report summarises which principles have been agreed by Schools Forum and seeks Cabinet approval/ endorsement of proposals pending finalisation of the budget proposals and inclusion of final figures in Budget papers to be considered in February 2011.

***The Cabinet is RECOMMENDED to:***

- (a) agree the proposals for introduction of the Early Years Single Funding Formula (EYSFF) from 1 April 2011;***

- (b) **endorse the proposed principles for a formula funding factor for 2011-12 for merged standards fund grants; and**
- (c) **note the revised target date of April 2012 for completion of the Strategic Review of School Funding and introduction of a revised funding formula for schools.**

#### **EXEMPT INFORMATION**

Cabinet will be invited to resolve to exclude the public for the consideration of the report at Agenda Item 12 by passing a resolution in relation to that item in the following terms:

***"that the public be excluded during the consideration of this matter since it is likely that if they were present during that discussion there would be a disclosure of "exempt" information as described in Part I of Schedule 12A to the Local Government Act, 1972 and specified below the item in the Agenda".***

**THE REPORT HAS NOT BEEN MADE PUBLIC AND SHOULD BE REGARDED AS 'CONFIDENTIAL' BY MEMBERS AND OFFICERS ENTITLED TO RECEIVE IT.**

**THIS IS FOR REASONS OF COMMERCIAL SENSITIVITY IF THE CONTENTS ARE DISCLOSED.**

**THIS ALSO MEANS THAT THE CONTENTS SHOULD NOT BE DISCUSSED WITH OTHERS AND NO COPIES SHOULD BE MADE.**

#### **13. CfBT Advice & Guidance - Pension Liabilities (Pages 451 - 456)**

*Cabinet Member: Finance & Property*

*Forward Plan Ref: 2010/218*

*Contact: Sean Collins, Assistant Head of Shared Services Tel: (01865) 797190*

Report by Chairman of the Pension Fund Committee on behalf of the Committee (**CA 13**).

*(The information contained in the report is exempt in that it falls within the following prescribed category:*

*3 – information relating to the financial or business affairs of any particular person (including the authority holding that information)*

*It is considered that in this case the public interest in maintaining the exemption outweighs the public interest in disclosing the information in that disclosure would be detrimental to the activities of the charitable organisations and their ability to provide effective services to the public.*

This report on behalf of the Pension Fund Committee asks the Cabinet to consider accepting the transfer of responsibility for funding the past service pension deficit in respect of former staff of CfBT (Advice & Guidance). This follows the Council decision

not to renew the connexions service contract with CfBT (Advice & Guidance) following a tender exercise, combined with the current Pension regulations which prohibit transferring the past service pension liability on to the new provider. The Pension Fund Actuary has advised that due to the relative size of the pension deficits of the County Council and CfBT (Advice & Guidance), that a transfer in respect of these staff will have no impact on the County's employer contribution rate.

***The Cabinet is RECOMMENDED to accept the transfer of responsibility for the past service pension liabilities in respect of the former members of CfBT (Advice & Guidance) employed in respect of the careers/connexions service.***

#### **14. Forward Plan and Future Business (Pages 457 - 460)**

*Cabinet Member: All*

*Contact Officer: Sue Whitehead, Committee Services Manager (01865 810262)*

The Cabinet Procedure Rules provide that the business of each meeting at the Cabinet is to include "updating of the Forward Plan and proposals for business to be conducted at the following meeting". Items from the Forward Plan for the immediately forthcoming meetings of the Cabinet appear in the Schedule at **CA14**. This includes any updated information relating to the business for those meetings that has already been identified for inclusion in the next Forward Plan update.

The Schedule is for noting, but Cabinet Members may also wish to take this opportunity to identify any further changes they would wish to be incorporated in the next Forward Plan update.

***The Cabinet is RECOMMENDED to note the items currently identified for forthcoming meetings.***

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Division(s): All
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## CABINET – 25 January 2011

### FINANCIAL MONITORING

#### Report by the Assistant Chief Executive & Chief Finance Officer

#### Introduction

1. This report sets out the Council's forecast position for the 2010/11 financial year based on eight months of actuals to the end of November 2010. Parts 1 and 2 include projections for revenue, balances and reserves. The Capital Monitoring is included at Part 3.
  
2. As part of the Council's Business Strategy, a new Directorate structure will be fully implemented by 1 April 2011. This report reflects the virements requested for the changes to be implemented in January 2011 that Cabinet approved on 16 November 2010. The remaining changes to fully implement the Business Strategy including changes for 2011/12 to create the Children, Education and Families directorate and the new Adult Social Care structure following the implementation of Self-Directed Support, will be made through the Service and Resource Planning process.

#### Summary Revenue Position

3. The in – year Directorate forecast is an overspend of +£0.035m, or +0.01% compared to a budget of £385.744m as shown in the table below. The in-year forecast excludes an overspend of +£0.034m on services funded from Dedicated Schools Grant (DSG) and +£0.178m relating to the City Schools Reorganisation which was carried forward from 2009/10 as planned.

Original Budget 2010/11  £m		Latest Budget 2010/11  £m	Forecast Outturn 2010/11  £m	Variance Forecast November 2010  £m	Variance Forecast November 2010  %
99.050	Children, Young People & Families (CYP&F)	96.807	96.745	-0.062	-0.06
183.657	Social & Community Services (S&CS)	204.445	206.067	+1.622	+0.79
70.408	Environment & Economy	72.215	71.296	-0.919	-1.27
28.122	Oxfordshire Customer Services	1.408	1.290	-0.118	-1.23
9.578	Chief Executive's Office	10.869	10.381	-0.488	-3.42
<b>390.815</b>	<b>In year Directorate total</b>	<b>385.744</b>	<b>385.779</b>	<b>+0.035</b>	<b>+0.01</b>

Less: Underspend on DSG		+0.034	
Plus: Planned overspend on City Schools Reorganisation		+0.178	

<b>Total Variation</b>		<b>+0.213</b>	<b>+0.06</b>
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4. Forecasts include the impact of in – year grant reductions notified during 2010/11 and reflect £35m of savings agreed in the 2010/11 budget.
5. As set out in Annex 5 general balances are unchanged at £13.078m. Taking into account the forecast Directorate overspend (+£0.035m), the Council elements of the overspend on the Pooled budgets (+£2.994m), and several other technical adjustments (£0.507m), the consolidated revenue balances forecast as at 31 March 2011 is £10.556m.
6. Figures for each Directorate are summarised within the Annexes and individual Directorate Financial Monitoring Reports setting out the detail behind this report have been placed in the Members' Resource Centre.
7. The following Annexes are attached:
 

Annex 1 (a-e)	Forecast Revenue Outturn by Directorate
Annex 2 (a-f)	Virements and Supplementary Estimates
Annex 3 (a-c)	Specific Grants and Area Based Grant
Annex 4	Forecast earmarked reserves
Annex 5	Forecast general balances
Annex 6	Capital Programme Monitoring
Annex 7	Treasury Management Lending List

## **Part 1 - Revenue**

8. The forecast revenue outturn by Directorate based on the position to the end of November 2010 is set out below. Significant issues or movement in the variances are commented on along with the management action being taken.

### **Children Young People & Families (CYP&F): -£0.062m, or -0.06% in – year Directorate underspend**

9. CYP&F are forecasting an in-year Directorate underspend of -£0.062m, or -0.06%, (+£0.180m total overspend after taking account of an overspend of +£0.034m on services funded from Dedicated Schools Grant and the planned overspend of +£0.178m remaining in respect of the City Schools reorganisation).

#### Young People & Access to Education

10. Young People & Access to Education (YP&AE) is overspending by +£0.259m on services funded by the Council. A net underspend of -£0.027m in the Youth Support Service will be requested as a carry forward to 2011/12 to enable two service level agreements (SLAs) with the voluntary sector to be honoured.

#### Children and Families

11. Current forecasts show an underspend in the region of -£0.432m based on a flat-line projection before accounting for new clients entering the service part way through the financial year. Taking into account an estimate for new clients, a break-even position continues to be reported.

12. As previously reported the Asylum Service is forecasting an overspend of +£0.562m. For 2010/11, there have been a number of changes to the rates payable for clients and further changes to the criteria which have to be met for clients to qualify for funding, which has meant that expenditure is again higher than the income that can be received. The latest grant instructions also state that 'there will be no additional payments to any local authority above these standard daily rates', which implies that no Special Circumstances grant will be available for 2010/11 or future years, but further information is awaited.

Raising Achievement Service

13. Raising Achievement Service are forecasting an overspend of +£0.533m an increase of +£0.539m from last month. The Equality and Diversity Achievement Service is forecasting an overspend of +£0.315m which includes the anticipated redundancy costs of up to £0.522m as the service is planning to make the proposed savings in future years in line with the Medium Term Financial Plan. Staff are currently being consulted with the changes coming in from 31 March 2011 for Green book staff and 30 April 2011 for Teachers. The overspend also includes the +£0.300m redundancy pressure in relation to the funding for Primary and Secondary National Strategies which is due to end in 2011.

Commissioning, Performance & Quality Assurance (CPQA)

14. CPQA are forecasting an underspend of -£1.416m which includes an underspend on Home to School Transport of -£1.539m, or -10.19% compared to a budget of £15.107m.

Dedicated Schools Grant (DSG) Funded Services

15. Services funded by DSG are forecast to overspend by +£0.032m, an increase of £0.215m since last month. This relates to an overspend of +£0.210m Nursery Education Funding budget. The forecast in this area has been updated after a recent analysis of payments to date and those predicted for the Spring 2011 term which indicate that costs will be higher than originally anticipated.
16. An overspend of +£1.180m has been carried forward from previous years in relation to capitalised repair and maintenance. The overspend has been decreased in year by reducing the 2010/11 budget by £0.581m and £0.186m through a revenue/capital funding switch. The remaining £0.413m is expected to be received from Schools. Updates will be included in future reports.

**Social & Community Services: +£1.622m, or +0.79%, in – year directorate overspend**

Community Services

17. As previously reported Community Services is forecasting an overspend of +£0.061m relating to the Music Service. This will be carried forward and repaid the over the next three years in line with the recovery programme. Adult Learning is now reported as part of Oxfordshire Customer Services.

Social Care for Adults

18. Social Care for Adults is forecasting an overspend of +£1.645m an increase from +£1.456m reported last month.
19. As previously reported an overspend of +£0.311m is forecast in Older People Care Management. This is mainly due to the costs of the additional staff required for safeguarding work and to reduce waiting lists and delayed transfers of care and meet other key performance targets. In addition redundancy costs of £0.114m following the restructure of the service will be funded from the Efficiencies Reserve.
20. The Alert Service, a new preventative service primarily for Older People was commissioned in April 2010. Transition to the new service ran from April to October and new referrals started in July 2010. By November the number of service users was 4,962 against a planned level for the year of 5,000, a faster take up than anticipated. The transition to new equipment is extremely complex and is taking longer than anticipated which has also contributed to the projected overspend of +£0.390m. An action plan is being prepared and further information will be included in future reports.
21. Fairer Charging and Residential Client Income is forecast to be underachieved by £0.593m which is unchanged since the last report and as noted in previous reports continues to be monitored.
22. The Mental Health service is forecasting an overspend of +£0.173m and has decreased by -£0.148m since the last report. The decrease relates to reductions in the cost of six individual placements.

#### Supporting People

23. As previously reported the programme is overspending by +£0.106m as a result of the Supporting People Administration Grant being withdrawn. The service are looking at how the administration of this programme can be combined with similar functions to achieve efficiency savings.

#### Pooled Budgets

##### **Older People, Physical Disabilities & Equipment Pool**

24. As shown in the table on the next page the Older People, Physical Disabilities and Equipment Pooled Budget is forecast to overspend by +£5.073m. This includes overspends of +£2.001m carried forward from 2009/10. The Council element of the pool is forecast to overspend by +£2.100m (a decrease of -£0.107m since the last report) and the Primary Care Trust (PCT) element overspend by +£2.973m (a decrease of -£1.127m since the last report).



Original Budget 2010/11 £m	Latest Budget 2010/11 £m		Forecast Variance November 2010 £m	Variance October 2010 £m	Change in Variance £m
		<b>Council Elements:</b>			
53.052	51.417	<b>Older People</b>			
		Care Homes	+0.160	+0.312	-0.152
28.818	29.293	Community Support	+0.137	+0.097	+0.040
		Purchasing Budget			
<b>81.870</b>	<b>80.710</b>	<b>Total Older People</b>	<b>+0.297</b>	<b>+0.409</b>	<b>-0.112</b>
		<b>Physical Disabilities</b>			
2.450	2.450	Care Homes	+0.808	+0.823	-0.015
4.652	4.616	Community Support	+0.778	+0.823	-0.045
		Purchasing Budgets			
<b>7.102</b>	<b>7.066</b>	<b>Total Physical Disabilities</b>	<b>+1.586</b>	<b>+1.646</b>	<b>-0.060</b>
		<b>Equipment</b>			
<b>1.169</b>	<b>1.169</b>	Forecast in-year variance	<b>+0.217</b>	<b>+0.152</b>	<b>+0.065</b>
<b>90.141</b>	<b>88.945</b>	<b>Total Forecast in year variance – Council Elements</b>	<b>+2.100</b>	<b>+2.207</b>	<b>-0.107</b>
		<b>PCT elements:</b>			
17.917	23.760	Older People	+1.789	+2.972	-1.183
4.047	4.047	Physical Disabilities	+0.994	+0.958	+0.036
0.312	0.311	Equipment	+0.190	+0.170	+0.020
<b>22.276</b>	<b>28.118</b>	<b>Total Forecast in-year variance – PCT Elements</b>	<b>+2.973</b>	<b>+4.100</b>	<b>-1.127</b>
<b>112.417</b>	<b>117.063</b>	<b>Total</b>	<b>+5.073</b>	<b>+6.307</b>	<b>-1.234</b>

#### Council Elements

25. The overspend on the Older Persons budget has reduced by -£0.112m since the last report due to a reduction in the average cost of care packages agreed. Action to limit the number of care home placements and the number of hours of home support available each week was taken earlier in the year. However, this had an impact on the number of delayed transfers of care. The Council is working closely with NHS Oxfordshire (the Primary Care Trust) and the various hospitals to reduce the number of delays within the resources available.
26. As previously reported additional funding is being provided by the Oxford Radcliffe Hospital Trust and the PCT to relieve pressures on delayed transfers of care. The impact of this additional funding has been included in the forecast.
27. The Physical Disabilities Budget is forecast to overspend by +£1.586m on Residential and Nursing Beds and External and Internal Home Support. This is due to the full year effect of placements made in 2009/10 and an increase in client numbers. To reduce expenditure in this area, strict quotas are being

applied to the number of placements and packages agreed during the year. However, because of the low turnover of clients, savings in this part of the budget are more difficult to achieve. A recovery action plan has been put in place to reduce the over-spend. In addition, the potential longer term implications have been considered through the Directorate's Service and Resource planning process.

#### Primary Care Trust Elements

28. The PCT element of the pool is forecast to overspend by +£2.973m, a decrease of £1.127m on the previous forecast. The additional contribution in relation to the PCT's overspend from 2009/10 has now been received by the Council.

#### Equipment

29. The Equipment budget is currently forecast to overspend by +£0.407m an increase of +£0.085m on the previous month. The Council's element of this is overspend is +£0.217m and the PCT's element is +£0.190m.

#### **Learning Disabilities Pool**

30. The Learning Disabilities Pooled Budget is forecast to overspend by +£1.471m as shown in the table below

Original Budget £m	Latest Budget £m		Variance November 2010 £m	Variance October 2010 £m	Change in Variance £m
		<b>Council Contribution</b>			
9.688	9.673	Residential Services	+0.434	+0.295	+0.139
17.421	17.426	Supported Living	+0.184	+0.087	+0.097
15.307	15.285	Community Support	+0.276	+0.241	+0.035
<b>42.416</b>	<b>42.384</b>	<b>Council Total</b>	<b>+0.894</b>	<b>+0.623</b>	<b>+0.271</b>
		<b>PCT Contribution</b>			
7.236	7.251	Residential Services	+0.326	+0.221	+0.105
13.010	13.064	Supported Living	+0.138	+0.066	+0.072
11.432	11.459	Community Support	+0.113	+0.088	+0.025
<b>31.678</b>	<b>31.774</b>	<b>PCT Total</b>	<b>+0.577</b>	<b>+0.375</b>	<b>+0.202</b>
<b>74.146</b>	<b>74.158</b>	<b>Total</b>	<b>+1.471</b>	<b>+0.998</b>	<b>+0.473</b>

31. The forecast has increased by +£0.473m since the last report this is due to the inclusion of £0.264m of increased panel commitments and the commitments for a new Supported Living Project. An action plan is being developed to reduce the overspend by the end of the financial year and to identify how any overspending that is carried forward will be dealt with in the new financial year.

#### Community Safety

32. As previously reported Community Safety are underspending by -£0.190m. This includes an underspend of -£0.245m in the Fire & Rescue Service. An increase in call outs during the winter months has been factored into the forecast but there is a risk that this could be higher if there is a spell of

severe weather. The service will only seek to use the option of meeting the cost of the retained duty system (RDS) emergency call outs from Council balances if it cannot be contained within the total service budget.

**Environment & Economy: -£0.919m, or -1.27%, in – year directorate underspend**

Transport

33. Transport are forecasting to underspend by -£0.801m an increase of -£0.028m since the last report. The total underspend includes -£0.300m relating to the Integrated Transport Unit, as the purchase of new vehicles has been temporarily suspended. Bus Subsidy contracts are also underspending by -£0.500m. This reflects better prices negotiated for contract renewals and other contract efficiencies.
34. Previous reports have assumed a forecast breakeven position for the Highways Delivery budget and have noted that the new transport contract mobilised from the beginning of September. Due to outstanding issues relating to the implementation of new processes there is a risk of an underspend in this area and updates will be included in future reports.

Sustainable Development

35. As previously reported Planning Implementation are underspending by -£0.118m. This includes an underspend of -£0.306m including -£0.153m carried forward from 2009/10. This reflects the delay caused by the freezing of the New Growth points funding linked to the West End Partnership. The directorate is considering other re-generation projects in line with priorities. Further details will be included in future reports along with proposals to use this funding for an alternative purpose.
36. Waste Management is forecasting a break-even position after the estimated underspend of -£1.255m has been transferred to reserves as previously reported. The underspend has decreased by +£0.142m since the last report mainly due to an increase in the predicted project costs for the Waste Treatment Procurement.
37. Overall actual tonnage has increased by 1 kilo tonne (kt) since the last report as further information becomes available on the impact of the implementation of the new district collections. Recycling and composting waste is predicted to increase by 4kt, which is offset by a reduction in landfill waste of 3kt.

Property Services

38. As previously reported Property Services is forecasting an underspend of -£0.080m.

**Oxfordshire Customer Services: -£0.118m, or -1.23%, in – year directorate underspend**

39. An underspend of -£0.200m is forecast for the services previously included as part of Shared Services an increase of -£0.040m since the last report. This includes approximately £0.060m of the one off budget for Implementing

Financial Reporting Standards (IFRS) which is unlikely to be required. This will be returned to balances.

40. Meals supplied by Food with Thought were 7.8% above target in November and 0.8% above target for the year to date. Management action is being taken to control inflationary pressures on food costs. Food with Thought is currently forecasting a trading surplus of £0.200m. This will be transferred to the reserve and used for future investment in the service. QCS Cleaning is on target to break-even.
41. As previously reported ICT continues to forecast a nil variance against budget. Staffing levels are sufficient to maintain current service commitments but there is no capacity for additional development work. Pressures arising from Government Connect are now less than previously anticipated. Increases in Microsoft licensing charges will be a pressure next year rather than this year and will be managed by controlling the size of the desktop estate. Maintenance costs with other suppliers have been reduced as has the cost of server and storage support provided by third party suppliers. A moratorium on non essential hardware refresh this year is also helping to keep ICT within budget.
42. The Adult Learning Service continues to report an overspend of +£0.080m which will be carried forward to 2011/12. The service has a recovery programme in place to repay the overspend by March 2013 as planned.

**Chief Executive's Office: -£0.488m, or -3.42%, in – year directorate underspend**

Business Support

43. Business Support is forecasting an underspend of -£0.070m a decrease of £0.030m since the last report.

Law and Governance

44. As previously reported, there are continuing pressures on the legal services budget, in particular in the safeguarding children and planning areas. The service is continuing to forecast an overspend in the region of +£0.130m. Democratic Services is forecasting an underspend of -£0.100m due to savings from vacant posts following the restructure of the service, this will be used to off-set redundancy costs from the restructure.
45. The Coroner's Service is forecasting an underspend of -£0.025m. Any variance against this service will be returned to Council balances at the end of the year.

Strategy and Communications

46. An underspend of -£0.350m is reported by these services, mainly due to vacant posts and the production of only two of the number of editions of the Oxfordshire Magazine prior to ceasing publication. This will be used to off-set redundancy costs in the Chief Executive's Office.

Human Resources

47. As previously reported Human Resources is continuing to forecast an underspend of -£0.120m for which a request to carry forward will be made to

enable the completion of the two year funding for the Apprenticeship Scheme and the employment of a Performance and Engagement Lead.

#### Finance & Procurement

48. Finance and Procurement continue to underspend by -£0.258m. This includes an underspend of -£0.168m on the External Audit fee. As in past years and due to the uncontrollable nature of the Audit Fee budget, the balance will be returned to balances at year end. Corporate Finance is underspending by -£0.090m as a result of achieving planned savings early and savings from vacant posts.

#### **Redundancy Costs**

49. Redundancy costs of £2.853m are included in the forecasts in this report. The table on the next page shows the breakdown between directorate and how the costs are being funded. Updates will be provided in future reports.

Directorate	Redundancy Costs		Total Redundancy Costs
	Funded by Directorate	Funded by Efficiency Reserve	
	£'m	£'m	£'m
CYPF	0.600		
- National Strategies			
- Equality & Diversity Achievement Service	0.522		1.642
-Student Support	0.052		
S&CS (Restructure of Adult Social Care)		0.114	0.114
Oxfordshire Customer Services (ICT)	0.108	0.246	0.354
Chief Executive's Office	0.356		0.356
E&E	0.205	0.182	0.387
<b>Total</b>	<b>2.311</b>	<b>0.542</b>	<b>2.853</b>

#### **Virements and Supplementary Estimates**

50. The virements requested this month are set out in Annex 2a with virements previously approved in Annex 2b and 2c and virements to note in Annex 2d. Annex 2e shows the cumulative virements to date and their status in respect of requiring Council approval where larger than £0.5m. There are Budget Book lines that are indicating that the cumulative virements may require Council approval. These virements relate to the structure changes to reflect the Council's Business Strategy and are not a change in policy so do not require Council approval. There are no new requests for supplementary estimates this month.

#### **Bad Debt Write Offs**

51. There were 209 general write offs to the end of November 2010 totalling £117,417.72. Most of these were very small and not economically effective to recover. As noted throughout the year the largest to date is £74,667.09 and reflects a Section 106 debt in connection with a planning obligation which was agreed to be written off by Cabinet on 18 May 2010. In addition Client Finance wrote off 85 debts totalling £31,149.55.

**Strategic Measures**

52. The average cash balance during November 2010 was £235.947m and the average rate of return was 0.87%. It is expected that the budgeted income for deposits of £1.9m will be achieved.
53. Bank Nederlandse Gemeenten N.V has been removed from the Treasury Management Lending List due to its individual credit rating being withdrawn. The Lending List is included in Annex 7.

**Part – 2 Balance Sheet****Reserves**

54. Reserves have decreased by £0.481m to £65.776m since the last report. The variation is made up of contributions to reserves of £0.250m for Food With Thought and Customer Services Centre, the change in the Waste underspend that is being transferred to reserves of £0.142m and the reduction in underspend of £0.475m in the Carryforward reserve.

**Balances**

55. General balances remain unchanged at £13.078m.

**Part 3 –Capital Monitoring**

56. The capital monitoring position set out in Annex 6, shows the forecast expenditure for 2010/11 is £91.1 m (excluding schools local capital), a decrease of £9.3m compared to the latest capital programme and a decrease of £8.4m compared to the position reported last month. The table on the next page summarises the variations by directorate and the main variations by scheme are explained in the following paragraphs.
57. The capital monitoring report continues to reflect the old directorate format. This will be updated to include the Business Strategy changes from the February report to Cabinet.

Directorate	Latest Capital Programme (Position as at end of Aug '10, approved by Cabinet Oct '10) £m	Forecast Expenditure (Position as at end of November 2010) £m	Forecast Variation £m
CYP&F	59.4	57.7	-1.7
S&CS	11.6	6.8	-4.8
Environment & Economy – Transport	22.6	20.1	-2.5
Environment & Economy – Other	5.6	5.5	-0.1
Community Safety & Shared Services	0.4	0.2	-0.2
Corporate Core (ICT)	0.8	0.8	0.0
<b>Total Directorate Programmes</b>	<b>100.4</b>	<b>91.1</b>	<b>-9.3</b>
Schools Capital/ Devolved Formula	11.9	11.9	0.0
Earmarked Reserves	0.1	0.1	0.0
<b>Total Capital Programme</b>	<b>112.4</b>	<b>103.1</b>	<b>£9.3</b>

### Children, Young People & Families

58. The forecast expenditure for Children, Young People & Families is now £57.7m (excluding schools local capital). This has reduced by £1.7m compared to the last approved capital programme. £1.2m of the reduction relates to delays in the Fitzwaryn Phase 2 project whilst a new contractor is appointed as the current contractor is in administration. A further £0.2m relates to the Matthew Arnold – Access Project.
59. The Department for Education has announced a capital allocation of £8m towards the cost of the Oxford Spire Academy.

### Social & Community Services

60. The forecast spend for Social & Community Services is now £6.8m. This has reduced by £4.9m compared to the last approved capital programme and £5.0m compared to the position reported last month. This is mainly due to the removal of £4.1m spend from the Homes for Older People New Builds Programme due a change in the financing method for the Chipping Norton project. The prudential borrowing is no longer required as the cost will now be included in the bed price charged.
61. The forecast spend has also decreased on Deferred Interest Loans (£0.6m), Adult Social Care IT Infrastructure (£0.2m) and Headington Library by (£0.2m). These reductions have been offset by the acceleration of £0.2m expenditure on the RFID programme.

### **Environment & Economy – Transport**

62. The forecast spend for the Transport Programme is now £20.1m, which is a reduction of £2.4m compared to the last approved capital programme and a reduction of £1.5m compared to the position reported last month.
63. The main reductions in forecasts reported this month are as follows:
- Cogges Link Road £0.3m - due to delay in the public inquiry (now likely to be held in May or June 2011) and delays in obtaining land.
  - Premium Routes £0.5m - forecast now reduced as this programme is on hold under the moratorium.
  - Access to Oxford £0.4m - Major Projects funding is no longer available from the Department for Transport therefore the forecast has been reduced to cover only the abortive costs.
  - changes in forecasts on several small developer funded schemes leading to a £0.5m reduction overall.

### **Environment & Economy - Other**

64. The forecast spend for this programme is £5.4 m. This has reduced by £0.2m compared to the last approved capital programme.

### **Community Safety & Shared Services**

65. The forecast spend for this programme is £0.3m, which is a reduction of £0.1m compared to the last approved capital programme.

### **Corporate Core**

66. The forecast for ICT has remained the previously reported level of £0.8m.

### **Actual Expenditure**

67. As at the end of November actual capital expenditure for the year to date was £41.6m, and has increased by £6.2m compared to last month. This is 46% of the total forecast expenditure of £91.1m, which is 5% below the expected position compared to the profile of expenditure in previous years. This is a slight improvement on the position reported last month.
68. The areas of lowest spend to date continue to be Social & Community Services and Transport. A number of S&CS projects remain on hold and a review of the OCP contract is now under way which has delayed further expenditure on HOPs programme.



## **RECOMMENDATIONS**

69. **The Cabinet is RECOMMENDED to:**

**(a) note the report and approve the virement requests as set out in annex 2a;**

**SUE SCANE**

**Assistant Chief Executive & Chief Finance Officer**

Background papers: Directorate Financial Monitoring Reports to 31 November 2010

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January 2011

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 Budget Monitoring

Annex 1

Ref	Directorate	BUDGET 2010/11					Outturn Forecast Year end Spend/Income	Projected Year end Variation	Actual Expenditure (Net) November 2010	Variation to Budget to November 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to Date	Latest Estimate					
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (10)	£000 (11)	£000 (12)	(13)
	Contributions to (+)/from (-)reserves	3,405	-1,066	1,916		4,255	6,070	£000 (10)	£000 (11)	November 2010 underspend +	1,815
	Contribution to (+)/from(-) balances	3,344	-266		-1,390	1,688	1,688	0		overspend +	0
	Capital Financing	39,303				39,303	37,953	-1,350		£000	
	Interest on Balances	-1,341				-1,341	-1,341	0		£000	
	<b>Strategic Measures Budget</b>	44,711	-1,066	1,650	-1,390	43,905	44,370	465			
	Area Based Grant (income)	-45,656		5,877		-39,779	-39,779	0			
	<b>Budget Requirement</b>	389,870	0	0	0	389,870	390,548	678			

**Total External Financing to meet Budget Requirement**

Revenue Support Grant	13,481	13,481
Business rates	92,840	92,840
Council Tax	283,549	283,549
Other grant income (e.g. LABGI)	0	0
<b>External Financing</b>	389,870	389,870

**Consolidated revenue balances position**

Forecast County Fund Balance net of City Schools (Annex 5)	14,439
Variation of OCC elements of the OP&PD and LD Pooled Budgets	2,994
In-year directorate variation to be met from (-) or transferred to (+) Carry Forward Reserve	-35
	<b>17,398</b>

**KEY TO TRAFFIC LIGHTS  
 Balanced Scorecard Type of Indicator**

Budget	On track to be within +/- 1% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

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Annex 1

Ref	Division of Service	BUDGET 2010/11						Outturn Forecast Year end Spend/Income £000 (8)	Projected Year End Variation underspend - overspend + £000 (9)	Profilled Budget (Net) November 2010 £000 (10)	Actual Expenditure (Net) November 2010 £000 (11)	Variation to Budget November 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to date £000 (6)	Latest Estimate £000 (7)							
(1)	(2)												(13)
<b>CY1</b>	<b>Young People and Access to Education</b>												
	Gross Expenditure	43,426	227	-7,100	407	36,960	37,043	83	24,649	24,751	102	G	
	Gross Income	-22,023		1,517		-20,506	-20,506	0	-13,696	-15,712	-2,016	G	
		<b>21,403</b>	<b>227</b>	<b>-5,583</b>	<b>407</b>	<b>16,454</b>	<b>16,537</b>	<b>83</b>	<b>10,953</b>	<b>9,039</b>	<b>-1,914</b>	<b>G</b>	
<b>CY2</b>	<b>Children and Families</b>												
	Gross Expenditure	77,297	-629	12,647	91	89,406	90,178	772	58,111	61,112	3,001	G	
	Gross Income	-46,410		-6,782		-53,192	-53,192	0	-32,545	-34,215	-1,670	G	
		<b>30,887</b>	<b>-629</b>	<b>5,865</b>	<b>91</b>	<b>36,214</b>	<b>36,986</b>	<b>772</b>	<b>25,566</b>	<b>26,897</b>	<b>1,331</b>	<b>A</b>	
<b>CY3</b>	<b>Raising Achievement Service</b>												
	Gross Expenditure	72,890	336	-21,708		51,518	52,051	533	34,304	47,128	12,824	G	
	Gross Income	-64,925		21,081		-43,844	-43,844	0	-29,187	-40,841	-11,654	G	
		<b>7,965</b>	<b>336</b>	<b>-627</b>	<b>0</b>	<b>7,674</b>	<b>8,207</b>	<b>533</b>	<b>5,117</b>	<b>6,287</b>	<b>1,170</b>	<b>R</b>	
<b>CY4</b>	<b>Commissioning, Performance and Quality Assurance</b>												
	Gross Expenditure	49,437	841	-2,198	0	48,080	46,664	-1,416	31,836	27,971	-3,865	A	
	Gross Income	-11,280		-198		-11,478	-11,478	0	-7,654	-8,735	-1,081	G	
		<b>38,157</b>	<b>841</b>	<b>-2,396</b>	<b>0</b>	<b>36,602</b>	<b>35,186</b>	<b>-1,416</b>	<b>24,182</b>	<b>19,236</b>	<b>-4,946</b>	<b>A</b>	
	<b>Subtotal Non Delegated Budgets</b>	<b>98,412</b>	<b>775</b>	<b>-2,741</b>	<b>498</b>	<b>96,944</b>	<b>96,916</b>	<b>-28</b>	<b>65,818</b>	<b>61,459</b>	<b>-4,359</b>	<b>G</b>	

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Annex 1

Ref	Division of Service	BUDGET 2010/11						Outturn Forecast Year end Spend/Income	Projected Year End Variation	Profilled Budget (Net) November 2010	Actual Expenditure (Net) November 2010	Variation to Budget November 2010	Projected Year end Variance Traffic Light Indicator
		Original Budget	Brought Forward from 2009/10 Surplus + Deficit -	Virements to Date	Supplementary Estimates to date	Latest Estimate	£000						
(1)	(2)	£000 (3)	£000 (4)	£000 (5)	£000 (6)	£000 (7)	£000 (8)	£000 (9)	£000 (10)	£000 (11)	£000 (12)	(13)	
<b>CY5</b>	<b>Schools</b>	342,767	-775	2,025		344,017	344,195	178	229,220	270,605	41,385	G	
	Gross Expenditure	-342,129		-2,025		-344,154	-344,154	0	-229,618	-292,630	-63,012	G	
	Gross Income					0		0					
	Less City Schools Reorganisation		-775	0	0	-137	41	178	-398	-22,025	-21,627	R	
	Less recharges within directorate	638				-3,947	-3,947	0				G	
		3,947				3,947	3,947	0				G	
	<b>Directorate Total Expenditure</b>	<b>581,870</b>	<b>0</b>	<b>-16,334</b>	<b>498</b>	<b>566,034</b>	<b>566,184</b>	<b>150</b>	<b>378,120</b>	<b>431,567</b>	<b>53,447</b>	<b>G</b>	
	<b>Directorate Total Income</b>	<b>-482,820</b>	<b>0</b>	<b>13,593</b>	<b>0</b>	<b>-469,227</b>	<b>-469,227</b>	<b>0</b>	<b>-312,700</b>	<b>-392,133</b>	<b>-79,433</b>	<b>G</b>	
	<b>Directorate Total</b>	<b>99,050</b>	<b>0</b>	<b>-2,741</b>	<b>498</b>	<b>96,807</b>	<b>96,957</b>	<b>150</b>	<b>65,420</b>	<b>39,434</b>	<b>-25,986</b>	<b>G</b>	

Less: City Schools Reorganisation  
 Less: DSG funded services overspend (included above)  
 Less: DSG reallocation to core areas  
 In-Year Directorate Variation

-178
-34
0
<b>-62</b>

**DEDICATED SCHOOLS GRANT - DSG Funded Expenditure (Gross)**

CY1	Children & Young People	13,789		51		13,840	13,659	-176				
CY2	Early Years & Family Support	18,662		-150		18,512	18,512	210				
CY3	Educational Effectiveness	640				640	640	0				
CY4	Strategy & Performance	6,614		588		7,202	7,202	0				
CY5	Schools (incl Non Devolved Schools Cos)	293,671		1,986		295,657	295,657	0				
	<b>Total Gross</b>	<b>333,376</b>	<b>0</b>	<b>2,475</b>	<b>0</b>	<b>335,851</b>	<b>335,670</b>	<b>34</b>				

**KEY TO TRAFFIC LIGHTS**  
 Balanced Scorecard Type of Indicator

Budget												
	On track to be within +/- 2% of year end budget											G
	On track to be within +/- 5% of year end budget											A
	Estimated outturn showing variance in excess of +/- 5% of year end budget											R

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Annex 1

Ref	Division of Service	BUDGET 2010/11						Outturn Forecast Year end Outturn £000 (8)	Projected Year End Variation underspend - overspend + £000 (9)	Profiled Budget (Net) November 2010 £000 (10)	Actual Expenditure (Net) November 2010 £000 (11)	Variation to Budget November 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Budget £000 (7)							
(1)	(2)											(13)	
<b>SC1</b>	<b>Community Services</b>												
	Gross Expenditure	21,747	-305	-6,261		15,181	15,242	61	10,040	10,096	56	G	
	Gross Income	-9,345		5,583		-3,762	-3,762	0	-2,428	-2,115	313	G	
		<b>12,402</b>	<b>-305</b>	<b>-678</b>	<b>0</b>	<b>11,419</b>	<b>11,480</b>	<b>61</b>	<b>7,612</b>	<b>7,981</b>	<b>369</b>	G	
<b>SC2</b>	<b>Social Care for Adults</b>												
	Gross Expenditure	175,900	-411	-1,932	170	173,727	175,372	1,645	116,145	115,220	-925	G	
	Gross Income	-40,343		105		-40,238	-40,238	0	-27,128	-27,471	-343	G	
		<b>135,557</b>	<b>-411</b>	<b>-1,827</b>	<b>170</b>	<b>133,489</b>	<b>135,134</b>	<b>1,645</b>	<b>89,017</b>	<b>87,749</b>	<b>-1,268</b>	A	
<b>SC3</b>	<b>Major Programmes</b>												
	Gross Expenditure	256	0	0		256	256	0	171	210	39	G	
	Gross Income	-191		0		-191	-191	0	-127	-56	71	G	
		<b>65</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>65</b>	<b>65</b>	<b>0</b>	<b>44</b>	<b>154</b>	<b>110</b>	G	
<b>SC4</b>	<b>Strategy and Transformation (Excl Supporting People)</b>												
	Gross Expenditure	27,797		-1,911		25,886	25,821	-65	17,255	17,459	204	G	
	Gross Income	-4,071		276		-3,795	-3,795	0	-2,527	-3,952	-1,425	G	
		<b>23,726</b>	<b>0</b>	<b>-1,635</b>	<b>0</b>	<b>22,091</b>	<b>22,026</b>	<b>-65</b>	<b>14,728</b>	<b>13,507</b>	<b>-1,221</b>	G	
<b>SC4_5</b>	<b>Supporting People</b>												
	Gross Expenditure	12,092		-2,330		9,762	9,933	171	6,508	9,242	2,734	A	
	Gross Income	-185		0		-185	-185	0	-123	-1,248	-1,125	G	
		<b>11,907</b>	<b>0</b>	<b>-2,330</b>	<b>0</b>	<b>9,577</b>	<b>9,748</b>	<b>171</b>	<b>6,385</b>	<b>7,994</b>	<b>1,609</b>	A	
<b>SC5_1</b>	<b>Fire &amp; Rescue Service</b>												
	Gross Expenditure			24,539		24,539	24,294	-245	16,354	15,133	-1,221	G	
	Gross Income			-413		-413	-413	0	-275	-452	-177	G	
	Net Expenditure	<b>0</b>	<b>0</b>	<b>24,126</b>	<b>0</b>	<b>24,126</b>	<b>23,881</b>	<b>-245</b>	<b>16,079</b>	<b>14,681</b>	<b>-1,398</b>	A	

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Annex 1

Ref	Division of Service	BUDGET 2010/11					Outturn Forecast Year end Outturn £000 (8)	Projected Year End Variation underspend - overspend + £000 (9)	Profiled Budget (Net) 2010 £000 (10)	Actual Expenditure (Net) 2010 £000 (11)	Variation to Budget 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator (13)
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Budget £000 (7)						
(1)	(2)											
<b>SC5_2</b>	<b>Emergency Planning Service</b>			404		404	0	269	306	37	G	
	Gross Expenditure					0	0	0	-50	-50		
	Gross Income											
	Net Expenditure	0	0	404	0	404	0	269	256	-13	G	
<b>SC5_3</b>	<b>Safer Communities Unit</b>			910		910	0	607	615	8	G	
	Gross Expenditure					0	0	0	-134	-134		
	Gross Income											
	Net Expenditure	0	0	910	0	910	0	607	481	-126	G	
<b>SC5_4</b>	<b>Traveller Sites</b>			963		963	20	642	568	-74	A	
	Gross Expenditure					-868	0	-579	-508	71	G	
	Gross Income											
	Net Expenditure	0	0	95	0	95	20	63	60	-3	R	
<b>SC5_5</b>	<b>Trading Standards</b>			2,573		2,573	35	1,715	1,724	9	A	
	Gross Expenditure					-304	0	-202	-194	8	G	
	Gross Income											
	Net Expenditure	0	0	2,269	0	2,269	35	1,513	1,530	17	A	
	Directorate Total Expenditure	237,792	-716	16,955	170	254,201	1,622	169,706	170,573	867	G	
	Directorate Total Income	-54,135	0	4,379	0	-49,756	0	-33,389	-36,180	-2,791	G	
	Directorate Sub-Total	183,657	-716	21,334	170	204,445	1,622	136,317	134,393	-1,924	G	
	Less recharges within directorate	-13,810				-13,810	0	-9,207	0	9,207	G	
		13,810				13,810	0	9,207	0	-9,207	G	
	Directorate Total Expenditure	223,982	-716	16,955	170	240,391	1,622	160,499	170,573	10,074	G	
	Directorate Total Income	-40,325	0	4,379	0	-35,946	0	-24,182	-36,180	-11,998	G	
	Directorate Total	183,657	-716	21,334	170	204,445	1,622	136,317	134,393	-1,924	G	



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Pooled Budget Memorandum Accounts

	OCC Contribution	Health Contribution	Gross Budget	Brought Forward from 2009/10	Net Budget	Forecast Outturn	Projected year-end variation	Projected variation OCC	Projected variation PCT
Older People's Pooled Budgets	81,396	23,760	105,156	-686	104,470	106,556	2,086	297	1,789
Physical Disabilities Pooled Budget	7,066	4,047	11,113		11,113	13,693	2,580	1,586	994
Equipment Pooled Budget	1,169	311	1,480		1,480	1,887	407	217	190
Older People's, Physical Disabilities and Equipment Pooled Budget	89,631	28,118	117,749	-686	117,063	122,136	5,073	2,100	2,973
Learning Disabilities Pooled Budget	42,384	31,774	74,158		74,158	75,629	1,471	894	577

Note: Contributions to the pool are shown within gross expenditure figures above for the relevant division of service

KEY TO TRAFFIC LIGHTS  
 Balanced Scorecard Type of Indicator

Budget									
	On track to be within +/- 1% of year end budget								G
	On track to be within +/- 5% of year end budget								A
	Estimated outturn showing variance in excess of +/- 5% of year end budget								R

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Annex 1

Ref	Directorate	BUDGET 2010/11							Outturn Forecast Year end Spend/Income £000 (8)	Projected Year end Variation underspend + overspend + £000 (9)	Profiled Budget (Net) November 2010 £000 (10)	Actual Expenditure (Net) November 2010 £000 (11)	Variation to Budget November 2010 underspend + overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)								
(1)	(2)													
EE1	<b>Transport</b>													
	Gross Expenditure	50,189	95	-930		49,354		48,553	-801	32,902	28,617	-4,285	G	
	Gross Income	-10,471		137		-10,334		-10,334	0	-6,889	-7,262	-373	G	
		<b>39,718</b>	<b>95</b>	<b>-793</b>	<b>0</b>	<b>39,020</b>		<b>38,219</b>	<b>-801</b>	<b>26,013</b>	<b>21,355</b>	<b>-4,658</b>	A	
EE2	<b>Sustainable Development</b>													
	Gross Expenditure	27,542	253	13	448	28,256		28,356	100	18,837	14,549	-4,288	G	
	Gross Income	-1,912		-37		-1,949		-2,187	-238	-1,299	-1,436	-137	R	
		<b>25,630</b>	<b>253</b>	<b>-24</b>	<b>448</b>	<b>26,307</b>		<b>26,169</b>	<b>-138</b>	<b>17,538</b>	<b>13,113</b>	<b>-4,425</b>	G	
EE3	<b>Property Services</b>													
	Gross Expenditure	18,012	58	2,096		20,166		20,086	-80	13,444	11,759	-1,685	G	
	Gross Income	-18,471		-69		-18,540		-18,540	0	-12,360	-11,240	1,120	G	
		<b>-459</b>	<b>58</b>	<b>2,027</b>	<b>0</b>	<b>1,626</b>		<b>1,546</b>	<b>-80</b>	<b>1,084</b>	<b>519</b>	<b>-565</b>	A	
EE4	<b>Business Support</b>													
	Gross Expenditure	5,524	0	-262		5,262		5,362	100	3,508	3,506	-2	G	
	Gross Income	-5		5		0		0	0	0	0	0	G	
	Less recharges within directorate	<b>5,519</b>	<b>0</b>	<b>-257</b>	<b>0</b>	<b>5,262</b>		<b>5,362</b>	<b>100</b>	<b>3,508</b>	<b>3,506</b>	<b>-2</b>	G	
		-1,928				-1,928		-2,013	-85	-1,285		1,285	A	
		1,928				1,928		2,013	85	1,285		-1,285	A	
	<b>Directorate Expenditure Total</b>	<b>99,339</b>	<b>406</b>	<b>917</b>	<b>448</b>	<b>101,110</b>		<b>100,344</b>	<b>-766</b>	<b>67,406</b>	<b>58,431</b>	<b>-8,975</b>	<b>G</b>	
	<b>Directorate Income Total</b>	<b>-28,931</b>	<b>0</b>	<b>36</b>	<b>0</b>	<b>-28,895</b>		<b>-29,048</b>	<b>-153</b>	<b>-19,263</b>	<b>-19,938</b>	<b>-675</b>	<b>G</b>	
	<b>Directorate Total Net</b>	<b>70,408</b>	<b>406</b>	<b>953</b>	<b>448</b>	<b>72,215</b>		<b>71,296</b>	<b>-919</b>	<b>48,143</b>	<b>38,493</b>	<b>-9,650</b>	<b>G</b>	

G
A
R

On track to be within +/- 2% of year end budget
On track to be within +/- 5% of year end budget
Estimated outturn showing variance in excess of +/- 5% of year end budget

KEY TO TRAFFIC LIGHTS  
 Balanced Scorecard Type of Indicator

Budget

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Annex 1

Ref	Directorate	BUDGET 2010/11						Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) November 2010	Actual Expenditure (Net) November 2010	Variation to Budget November 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	£000 (7)								
(1)	(2)													
CS1	<b>Fire &amp; Rescue Service</b>	24,675	117	-24,792		0	0	0	0	0	0	0		
	Gross Expenditure	-618		618		0	0	0	0	0	0	0		
	Gross Income	<b>24,057</b>	<b>117</b>	<b>-24,174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
	Net Expenditure													
CS2	<b>Emergency Planning Service</b>	370	35	-405		0	0	0	0	0	0	0		
	Gross Expenditure													
	Gross Income	<b>370</b>	<b>35</b>	<b>-405</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
	Net Expenditure													
	<b>Safer Communities Unit</b>	884	7	-911	20	0	0	0	0	0	0	0		
	Gross Expenditure													
	Gross Income	<b>884</b>	<b>7</b>	<b>-911</b>	<b>20</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
	Net Expenditure													
CS4	<b>Traveller Sites</b>	894		-894		0	0	0	0	0	0	0		
	Gross Expenditure	-798		798		0	0	0	0	0	0	0		
	Gross Income	<b>96</b>	<b>0</b>	<b>-96</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
	Net Expenditure													
CS5	<b>Trading Standards</b>	2,551	19	-2,570		0	0	0	0	0	0	0		
	Gross Expenditure	-291		291		0	0	0	0	0	0	0		
	Gross Income	<b>2,260</b>	<b>19</b>	<b>-2,279</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
	Net Expenditure													
CS6	<b>Shared Services</b>	27,140	627	-132		27,635	27,435	-200	18,423	19,661	1,238	1,238	G	
	Gross Expenditure	-26,685		-258		-26,943	-26,943	0	-17,962	-21,007	-3,045	-3,045	G	
	Gross Income	<b>455</b>	<b>627</b>	<b>-390</b>	<b>0</b>	<b>692</b>	<b>492</b>	<b>-200</b>	<b>461</b>	<b>-1,346</b>	<b>-1,807</b>	<b>-1,807</b>	R	
	Net Expenditure													

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Annex 1

Ref	Directorate	BUDGET 2010/11						Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year end Variation underspend - overspend + £000 (9)	Profiled Budget (Net) November 2010	Actual Expenditure (Net) November 2010	Variation to Budget November 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)								
(1)	(2)													
<b>CS6.1.6</b>	<b>Adult Learning</b>													
	Gross Expenditure	0		4,472		4,472	4,554	82	2,981	3,257	276	G		
	Gross Income	0		-4,581		-4,581	-4,581	0	-3,054	-3,763	-709	G		
	Net Expenditure	0	0	-109	0	-109	-27	82	-73	-506	-433	R		
<b>CS6.1.7</b>	<b>Customer Services Centre</b>													
	Gross Expenditure	0		3,994		3,994	3,994	0	2,663	2,796	133	G		
	Gross Income	0		-1,319		-1,319	-1,319	0	-879	-869	10	G		
	Net Expenditure	0	0	2,675	0	2,675	2,675	0	1,784	1,927	143	G		
<b>CS6.1.8</b>	<b>County Procurement</b>													
	Gross Expenditure	0		703		703	703	0	469	411	-58	G		
	Gross Income	0		-671		-671	-671	0	-447	-482	-35	G		
	Net Expenditure	0	0	32	0	32	32	0	22	-71	-93	G		
<b>CS6.1.9</b>	<b>ICT</b>													
	Gross Expenditure	0		19,550		19,550	19,550	0	13,033	13,370	337	G		
	Gross Income	0		-21,432		-21,432	-21,432	0	-14,288	-14,208	80	G		
	Net Expenditure	0	0	-1,882	0	-1,882	-1,882	0	-1,255	-838	417	G		
	Less recharges within directorate	-4,111				-4,111	-4,111	0	-2,741		2,741			
		4,111				4,111	4,111	0	2,741		-2,741			
	<b>Directorate Expenditure Total</b>	<b>52,403</b>	<b>805</b>	<b>-985</b>	<b>20</b>	<b>52,243</b>	<b>52,125</b>	<b>-118</b>	<b>34,828</b>	<b>39,495</b>	<b>4,667</b>	<b>G</b>		
	<b>Directorate Income Total</b>	<b>-24,281</b>	<b>0</b>	<b>-26,554</b>	<b>0</b>	<b>-50,835</b>	<b>-50,835</b>	<b>0</b>	<b>-33,889</b>	<b>-40,329</b>	<b>-6,440</b>	<b>G</b>		
	<b>Directorate Total Net</b>	<b>28,122</b>	<b>805</b>	<b>-27,539</b>	<b>20</b>	<b>1,408</b>	<b>1,290</b>	<b>-118</b>	<b>939</b>	<b>-834</b>	<b>-1,773</b>	<b>R</b>		

**KEY TO TRAFFIC LIGHTS**  
 Balanced Scorecard Type of Indicator

Budget	
	On track to be within +/- 2% of year end budget
	On track to be within +/- 5% of year end budget
	Estimated outturn showing variance in excess of +/- 5% of year end budget

G  
A  
R

Ref	Directorate	BUDGET 2010/11							Outturn Forecast Year end Spend/Income £000 (8)	Projected Year end Variation underspend - overspend + £000 (9)	Profilled Budget (Net) November 2010 £000 (10)	Actual Expenditure (Net) November 2010 £000 (11)	Variation to Budget November 2010 underspend - overspend + £000 (12)	Projected Year end Variance Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	Latest Estimate £000 (7)								
(1)	(2)													(13)
	<b>TRANSFORMATION</b>													
CC1	<b>Business Support</b>													
	Gross Expenditure	1,201	174	124		1,499		1,429	-70	999	940	-59	A	
	Gross Income	-147				-147		-147	0	-98	-104	-6	G	
		<b>1,054</b>	<b>174</b>	<b>124</b>	<b>0</b>	<b>1,352</b>		<b>1,282</b>	<b>-70</b>	<b>901</b>	<b>836</b>	<b>-65</b>	R	
CC2	<b>ICT</b>													
	Gross Expenditure	21,992		-21,992		0		0	0			0		
	Gross Income	-21,992		21,992		0		0	0			0		
		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		
CC3	<b>Strategic Human Resources &amp;</b>													
	Gross Expenditure	3,331	170	-1,040		2,461		2,341	-120	1,641	1,733	92	A	
	Gross Income	-3,322		1,279		-2,043		-2,043	0	-1,362	-1,936	-574	G	
		<b>9</b>	<b>170</b>	<b>239</b>	<b>0</b>	<b>418</b>		<b>298</b>	<b>-120</b>	<b>279</b>	<b>-203</b>	<b>-482</b>	R	
CC4	<b>Finance</b>													
	Gross Expenditure	3,594	35	-698		2,931		2,673	-258	1,954	1,569	-385	R	
	Gross Income	-3,543		671		-2,872		-2,872	0	-1,915	-1,845	70	G	
		<b>51</b>	<b>35</b>	<b>-27</b>	<b>0</b>	<b>59</b>		<b>-199</b>	<b>-258</b>	<b>39</b>	<b>-276</b>	<b>-315</b>	R	
	Gross Expenditure	30,118	379	-23,606		6,891		6,443	-448	4,594	4,242	-352		
	Gross Income	-29,004		23,942		-5,062		-5,062	0	-3,375	-3,885	-510		
		<b>1,114</b>	<b>379</b>	<b>336</b>	<b>0</b>	<b>1,829</b>		<b>1,381</b>	<b>-448</b>	<b>1,219</b>	<b>357</b>	<b>-862</b>		
	<b>SUBTOTAL TRANSFORMATION</b>													
	<b>STRATEGY</b>													
CC5	<b>Legal &amp; Democratic Services</b>													
	Gross Expenditure	5,702	35	35	119	5,891		5,896	5	3,927	4,581	654	G	
	Gross Income	-2,631				-2,631		-2,631	0	-1,754	-2,355	-601	G	
		<b>3,071</b>	<b>35</b>	<b>35</b>	<b>119</b>	<b>3,260</b>		<b>3,265</b>	<b>5</b>	<b>2,173</b>	<b>2,226</b>	<b>53</b>	G	
CC5.2	<b>Registration Services</b>													
	Gross Expenditure	0		1,571		1,571		1,561	-10	1,047	1,096	49	G	
	Gross Income	0		-1,088		-1,088		-1,088	0	-725	-845	-120	G	
		<b>0</b>	<b>0</b>	<b>483</b>	<b>0</b>	<b>483</b>		<b>473</b>	<b>-10</b>	<b>322</b>	<b>251</b>	<b>-71</b>	A	
CC6	<b>Partnerships</b>													
	Gross Expenditure	920	60	-67	125	1,038		958	-80	692	622	-70	R	
	Gross Income	-682				-682		-682	0	-455	-462	-7	G	
		<b>238</b>	<b>60</b>	<b>-67</b>	<b>125</b>	<b>356</b>		<b>276</b>	<b>-80</b>	<b>237</b>	<b>160</b>	<b>-77</b>	R	
CC7	<b>Policy Unit</b>													
	Gross Expenditure	1,543	51	70	10	1,674		1,504	-170	1,116	1,156	40	R	
	Gross Income	-1,294				-1,294		-1,294	0	-863	-933	-70	G	
		<b>249</b>	<b>51</b>	<b>70</b>	<b>10</b>	<b>380</b>		<b>210</b>	<b>-170</b>	<b>253</b>	<b>223</b>	<b>-30</b>	R	
CC8	<b>Communications, Marketing &amp; Public Affairs</b>													
	Gross Expenditure	1,021	46	359		1,426		1,276	-150	951	955	4	R	
	Gross Income	-1,023				-1,023		-1,023	0	-682	-671	11	G	

Ref	Directorate	BUDGET 2010/11						Latest Estimate	Outturn Forecast Year end Spend/Income	Projected Year end Variation	Profilled Budget (Net) November 2010	Actual Expenditure (Net) November 2010	Variation to Budget November 2010 underspend + overspend - £000	Projected Year end Variation underspend + overspend - £000	Projected Traffic Light Indicator
		Original Budget £000 (3)	Brought Forward from 2009/10 Surplus + Deficit - £000 (4)	Virements to Date £000 (5)	Supplementary Estimates to Date £000 (6)	£000 (7)	£000 (8)								
(1)	(2)	-2	46	359	0	403	253	-150	269	284	15	R			
	Gross Expenditure	9,186	192	1,968	254	11,600	11,195	-405	7,733	8,410	677	G			
	Gross Income	-5,630	0	-1,088	0	-6,718	-6,718	0	-4,479	-5,266	-787	G			
	<b>SUBTOTAL STRATEGY</b>	<b>3,556</b>	<b>192</b>	<b>880</b>	<b>254</b>	<b>4,882</b>	<b>4,477</b>	<b>-405</b>	<b>3,254</b>	<b>3,144</b>	<b>-110</b>	G			
CC9	Change Fund	508		-750		-242	-242	0	-161	0	161	G			
	Gross Expenditure					0	0	0	0	0	0	G			
	Gross Income	508	0	-750	0	-242	-242	0	-161	0	161	G			
CC10	Corporate & Democratic Core	4,400				4,400	4,400	0	2,933	2,885	-48	G			
	Gross Expenditure					0	0	0	0	0	0	G			
	Gross Income	4,400	0	0	0	4,400	4,400	0	2,933	2,885	-48	G			
	Less recharges within directorate	-5,643				-5,643	-5,643	0	0	0	0	G			
		5,643				5,643	5,643	0	0	0	0	G			
	<b>Directorate Expenditure Total</b>	<b>38,569</b>	<b>571</b>	<b>-22,388</b>	<b>254</b>	<b>17,006</b>	<b>16,153</b>	<b>-853</b>	<b>15,099</b>	<b>15,537</b>	<b>438</b>	<b>R</b>			
	<b>Directorate Income Total</b>	<b>-28,991</b>	<b>0</b>	<b>22,854</b>	<b>0</b>	<b>-6,137</b>	<b>-6,137</b>	<b>0</b>	<b>-7,854</b>	<b>-9,151</b>	<b>-1,297</b>	<b>G</b>			
	<b>Directorate Total Net</b>	<b>9,578</b>	<b>571</b>	<b>466</b>	<b>254</b>	<b>10,869</b>	<b>10,016</b>	<b>-853</b>	<b>7,245</b>	<b>6,386</b>	<b>-859</b>	<b>R</b>			
	<b>Estimated redundancy &amp; Pension costs</b>														
	<b>Directorate Expenditure Total including redundancy costs</b>														
	<b>Directorate Income Total</b>														
	<b>Directorate Net Total including redundancy costs</b>														

**KEY TO TRAFFIC LIGHTS**  
 Balanced Scorecard Type of Indicator

Budget	On track to be within +/- 2% of year end budget	G
	On track to be within +/- 5% of year end budget	A
	Estimated outturn showing variance in excess of +/- 5% of year end budget	R

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 Virements

CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b><u>VIREMENTS RECOMMENDED THIS REPORT</u></b>						
			<b>Intradirectorate Virements</b>						
			<b>Children, Young People &amp; Families</b>						
			<b>Children Looked After</b>						
	Jan-11	CYPF2-24		T	Transfer of underspend carried forward from 2009/10 to offset asylum pressure		321		
	Jan-11	CYPF4-1	CPQA Management & Central Costs	T	Transfer of underspend carried forward from 2009/10 to offset asylum pressure	-321			
	Jan-11	CYPF4-7	DSG Income	P	Offset Savings to DSG (Tfr to Perm)		132		
	Jan-11	CYPF4-1	CPQA Management & Central Costs	P	Offset Savings to DSG (Tfr to Perm)	-132			
	Jan-11	CYPF1-42	Youth Offending Service	P	Probation Contribution to PPO post		45		-45
	Jan-11	CYPF2-52	Family Support	P	Recode salary Budget in correct proportion	-11			
	Jan-11	CYPF2-25	Agency Residential Placements	P	Recode salary Budget in correct proportion		11		
	Jan-11	CYPF4-9	Safeguarding & Quality Assurance	P	Remove grant funding in relation to Right to be cared for grant	-25			
	Jan-11	CYPF4-9	Safeguarding & Quality Assurance	P	Remove grant funding in relation to Right to be cared for grant			25	
	Jan-11	EE4-1	<b>Environment &amp; Economy</b>	P	Facilities Management Non Negotiable Recharges 2010/11		343		
	Jan-11	EE1	Business Improvement	P	Facilities Management Non Negotiable Recharges 2010/11		71		-414
	Jan-11	EE3	Highways & Transport	P	Facilities Management Non Negotiable Recharges 2010/11				
	Jan-11	EE3	Property - Facilities Management	P	Facilities Management Non Negotiable Recharges 2010/11				
					<b>Total Intradirectorate Virements Recommended</b>	<b>-489</b>	<b>923</b>	<b>25</b>	<b>-459</b>

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CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Interdirectorate Virements</b>						
	Jan-11	CYPF4-4	Business Improvement Recharges	P	Facilities Management recharge budget		171		
	Jan-11	SC4_1A	Emergency Planning	P	Increase in budget to cover increase in Office Costs		137		
	Jan-11	SC5_2	Trading Standards	P	Increase in budget to cover increase in Office Costs	-1			
	Jan-11	SC5_3	Safer Communities	P	Increase in budget to cover increase in Office Costs		65		
	Jan-11	EE3	Property - FM	P	Virement from Chief Executive's Office to FM		11		
	Jan-11	EE3	Property - FM	P	Facilities Management Non Negotiable Recharges 2010/11		20		-42
	Jan-11	EE3	Property - FM	P	Facilities Management Non Negotiable Recharges 2010/11				-1
	Jan-11	EE3	Property - FM	P	Facilities Management Non Negotiable Recharges 2010/11				-212
	Jan-11	EE3	Property - FM	P	Facilities Management Non Negotiable Recharges 2010/11				-171
	Jan-11	CS6.1.9	ICT	P	Facilities Management Non-Negotiable recharge	-4			
	Jan-11	CS6.1.9	Records Management CIMU	P	Facilities Management Non-Negotiable recharge				
	Jan-11	CS6.1.9	Customer Contact	P	Facilities Management Non-Negotiable recharge	-2			
	Jan-11	CS6.1.9	Corporate Finance	P	Facilities Management Non-Negotiable recharge	-8			
	Jan-11	CC1.1	Business Support	P	MFD Printer & Stationery budgets to Facilities Mgt	-2			
	Jan-11	CC3.1	HR	P	MFD Printer & Stationery budgets to Facilities Mgt	-3			
	Jan-11	CC7.1	Policy	P	MFD Printer & Stationery budgets to Facilities Mgt	-1			
	Jan-11	CC8.1	Communications	P	MFD Printer & Stationery budgets to Facilities Mgt	-1			
	Jan-11	CC5.1	Legal	P	MFD Printer & Stationery budgets to Facilities Mgt	-4			
	Jan-11	CC5.2	Democratic services	P	MFD Printer & Stationery budgets to Facilities Mgt	-1			
	Jan-11	CC4.4	Audit	P	MFD Printer & Stationery budgets to Facilities Mgt				
	Jan-11	CC1.1	Business Support	P	Facilities Management Non-Negotiable recharges 2010/11		15		
	Jan-11	CC3.1	HR	P	Facilities Management Non-Negotiable recharges 2010/11		7		
	Jan-11	CC4.1	Financial Services	P	Facilities Management Non-Negotiable recharges 2010/11		16		
	Jan-11	CC5.1	Legal Unit	P	Facilities Management Non-Negotiable recharges 2010/11				
	Jan-11	CC5.2	Democratic Services	P	Facilities Management Non-Negotiable recharges 2010/11	-23			
	Jan-11	CC5.3	Coroners	P	Facilities Management Non-Negotiable recharges 2010/11	-44			



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Virements**

**CABINET IS RECOMMENDED TO APPROVE THE VIREMENTS AS DETAILED BELOW:**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jan-11	CC6.1	Partnerships	P	Facilities Management Non-Negotiable recharges 2010/11	-3	16		
	Jan-11	CC7.1	Corporate Policy	P	Facilities Management Non-Negotiable recharges 2010/11				
	Jan-11	CC8.1	Comms and Public Affairs	P	Facilities Management Non-Negotiable recharges 2010/11		4		
	Jan-11	CC5.2	Registrars	P	Facilities Management Non-Negotiable recharges 2010/11		9		
					<b>Total Interdirectorate Virements Recommended</b>	<b>-97</b>	<b>523</b>	<b>0</b>	<b>-426</b>
					<b>TOTAL VIREMENTS RECOMMENDED THIS REPORT</b>	<b>-586</b>	<b>1,446</b>	<b>25</b>	<b>-885</b>

**Virements requiring Cabinet approval are:**

1. All permanent virements.
2. Temporary virements between £250,000 and £500,000.

NB: All virements greater than £500,000 and deemed to constitute a change in policy, will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Intradirectorate Virements</b>						
	Nov-10	CYPF1-42	Youth Offending Service	P	Remove LAA1 income budgets as these are to some in as supplementary estimates	-251		251	
	Nov-10	CYPF5-1	Schools Budgets	P	Move DSG contingency into ISB contingency		828		-828
	Nov-10	CYPF5-2	Schools Contingency	P	Move DSG contingency into ISB contingency	-828		828	
	Nov-10	CYPF1-21	SEN	P	DSG Re-allocation		76		-22
	Nov-10	CYPF1-22	SENS	P	DSG Re-allocation		131		
	Nov-10	CYPF1-31	Psychological Service	P	DSG Re-allocation		9		
	Nov-10	CYPF1-32	Attendance & Welfare	P	DSG Re-allocation		3		
	Nov-10	CYPF1-33	Alternative Education	P	DSG Re-allocation		167		-6
	Nov-10	CYPF1-34	Centrally Managed Services	P	DSG Re-allocation		11		
	Nov-10	CYPF4-7	DSG Income	P	DSG Re-allocation				-369
	Nov-10	CYPF2-31	EL&C Countywide	P	DSG Re-allocation			56	
	Nov-10	CYPF2-32	EL&C Area Teams	P	DSG Re-allocation			20	
	Nov-10	CYPF2-35	Nursery Education Funding	P	DSG Re-allocation			53	
	Nov-10	CYPF4-7	CC & CD Countywide	P	DSG Re-allocation				-129
	Nov-10	CYPF2-24	Children Looked After	P	UASC's Under 18's grant revised allocation	-137		137	
	Nov-10	CYPF2-24	Children Looked After	P	UASC's Post 18 grant revised allocation	-4		4	
	Nov-10	CYPF2-52	Family Support	P	Move Salary budget to Family Supt & Access to Records budgets	-11		11	
	Nov-10	CYPF2-25	Agency Residential Placements	P	Budget transfer for salaries to relevant cost centre	-18		18	
	Nov-10	CYPF2-54	Child & Adolescent Mental Health	P	Budget transfer for salaries to relevant cost centre				
	Nov-10	CYPF2-23	Family Placement	P	Create budget for real cost allowances	-50			
	Nov-10	CYPF2-23	Family Placement	P	Create budget for real cost allowances				
	Nov-10	CYPF2-25	Agency Residential Placements	P	Reallocate budget due to incorrect allocation	-25		25	
	Nov-10	CYPF2-25	Agency Residential Placements	P	Reallocate budget due to incorrect allocation				
	Nov-10	CYPF2-22	Residential	P	Allocate recharge budget in O.18's cost centre		250		-250
	Nov-10	CYPF2-24	Children Looked After	P	Allocate recharge budget in O.18's cost centre				
	Nov-10	CYPF2-24	Children Looked After	P	Allocate recharge budget in O.18's cost centre				
	Nov-10	SC1_3	Cultural & Community Development	P	BME Projects funding transfer from Carers.		4		
	Nov-10	SC2_1C	Total Service Agreements	P	BME Projects funding transfer from Carers.	-4			
	Nov-10	SC2_2b	Older People Care Management	P	Transfer of Admin/Efficiency savings to outside of the pool			22	
	Nov-10	SC4_1B	Information Systems & Processes	P	Correction to previously reported virements	-22		170	-170
	Nov-10	SC4_1B	Information Systems & Processes	P	Re-allocation of annex 3 savings to correct budget.		85		-85

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Annex 2b

VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Social &amp; Community Services continued</b>						
	Nov-10	SC2_4C	Independent Living Support Service	P	Efficiency savings identified.		4		-4
	Nov-10	SC2_2B	Care Management Teams	T	Restructuring of Care Management teams to reflect the introduction of personal budgets.	-798	1662		
	Nov-10	SC2_1B	Occupational Therapy	T		-248			
	Nov-10	SC2_2J	Physical Disabilities Care Management	T		-616			
	Nov-10	SC2_2A	Contribution to Older People Pool Budget	T		-20			
	Nov-10	SC2_3A	Contribution to Mental Health Pool	P	Transfer of contribution from PCT MH to OT equipment		20		
	Nov-10	SC2_1B	Occupational Therapy & Equipment	P	Transfer of contribution from PCT MH to OT equipment				
	Nov-10	SC1_4	Adult Learning	P	Transfer of internal recharges budget not part of structural change	-273		273	
	Nov-10	SC4_1a	Recharges	P					
			<b>Environment &amp; Economy</b>						
	Nov-10	EE2.3	Sustainable Development	P	Annex 3 CRC Allocation Transfer to Transport	-80			
	Nov-10	EE1.1	Transport	P	Annex 3 CRC Allocation Transfer from Climate Change		80		-985
	Nov-10	EE1.1	Highways & Transport Management	P	Final phase of highways & Transport re-structure	-46	1,879		-82
	Nov-10	EE1.2	Policy & Strategy	P	Final phase of highways & Transport re-structure				
	Nov-10	EE1.3	Delivery	P	Final phase of highways & Transport re-structure	-3,818		276	
	Nov-10	EE1.4	Customer & Business	P	Final phase of highways & Transport re-structure		1,952	824	
	Nov-10	EE1.1	Highways & Transport Management	T	Final phase of highways & Transport re-structure	-233			
	Nov-10	EE1.3	Delivery	T	Final phase of highways & Transport re-structure		233		
			<b>Oxfordshire Customer Services</b>						
	Nov-10	CS6.1.6	Adult Learning	P	SFA grant income funding adjustment	-121		121	
	Nov-10	CS6.1.9	ICT - Service Centre	P	Staffing budget moved to reflect separate identification of staff team	-430			
	Nov-10	CS6.1.9	ICT - Technical Admin	P			430		
	Nov-10	CS6.1.9	ICT - Deployment	T	Income targets for individual sections of ICT now centralised and managed over the whole of ICT			46	
	Nov-10	CS6.1.9	ICT - Project Management	T					
	Nov-10	CS6.1.9	ICT - Service Centre	T					
	Nov-10	CS6.1.9	ICT - Servers	T				58	
	Nov-10	CS6.1.9	ICT - Network	T				34	
	Nov-10	CS6.1.9	ICT - Desktop	T				10	
	Nov-10	CS6.1.9	ICT - Technical Admin	T				25	
	Nov-10	CS6.1.9	ICT - Maintenance	T				6	
	Nov-10	CS6.1.9	ICT - Application Support	T	Income targets for individual sections of ICT now centralised and managed over the whole of ICT			30	
	Nov-10	CS6.1.9	ICT - Service Management	T				76	
	Nov-10	CS6.1.9		T				247	

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VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Oxfordshire Customer Services continued</b>						
	Nov-10	CS6.1.9	ICT - Service Management	P	Additional funding for Web Team transfer to cover regraded post	-4	4		
	Nov-10	CS6.1.7	Customer Services	P			159		
	Oct-10	CS6.1.9	ICT - Deployment	P	Salary realignment to actual cost centre staffing structures		16		
	Oct-10	CS6.1.9	ICT - Project Management	P	Salary realignment to actual cost centre staffing structures		218		
	Oct-10	CS6.1.9	ICT - Service Centre	P	Salary realignment to actual cost centre staffing structures		168		
	Oct-10	CS6.1.9	ICT - Servers	P	Salary realignment to actual cost centre staffing structures	-126			
	Oct-10	CS6.1.9	ICT - Network	P	Salary realignment to actual cost centre staffing structures	-73			
	Oct-10	CS6.1.9	ICT - Desktop	P	Salary realignment to actual cost centre staffing structures	-562			
	Oct-10	CS6.1.9	ICT - Technical Admin	P	Salary realignment to actual cost centre staffing structures	-12			
	Oct-10	CS6.1.9	ICT - Compliance	P	Salary realignment to actual cost centre staffing structures		196		
	Oct-10	CS6.1.9	ICT - Liaison Managers	P	Salary realignment to actual cost centre staffing structures		192		
	Oct-10	CS6.1.9	ICT - Application Support	P	Salary realignment to actual cost centre staffing structures	-6			
	Oct-10	CS6.1.9	ICT - Web Services	P	Salary realignment to actual cost centre staffing structures	-199			
	Oct-10	CS6.1.9	ICT - Service Management	P	Salary realignment to actual cost centre staffing structures	-62			
	Oct-10	CS6.1.9	School support services	P	Salary realignment to actual cost centre staffing structures		29		
	Oct-10	CS6.1.9	CIMU	P	Salary realignment to actual cost centre staffing structures		62		
	Oct-10	CS6.1.9	Oxford City Contract	P	Salary realignment to actual cost centre staffing structures	-35			
	Sep-10	CS6.1.4	Shared Services - Health & Safety	P	Salary realignment to actual cost centre staffing structures				
	Sep-10	CS6.1.4	Shared Services - Health & Safety	P	efficiency saving - £35K to be delivered by deleting post, not income generation			35	
	Nov-10	CC6.2	<b>Chief Executive's Office</b>	P					
	Nov-10	CC6.3	Partnerships - Equalities & Diversity	P	Grant pot for Voluntary & Community Groups (PRG)	-125	125		
			Partnerships - Grants	P	Grant pot for Voluntary & Community Groups (PRG)				
					<b>Total Intradirectorate Virements</b>	<b>-9,237</b>	<b>8,870</b>	<b>3,829</b>	<b>-3,462</b>
	Nov-10	CC5.2	<b>Indirectorate Virements</b>	P	Registration Services transfer to Corporate Core		1,571		-1088
	Nov-10	CC3.4	Legal & Democratic Services	P	Service transfers to Shared Services	-4,344		1,347	
	Nov-10	CC3.4	Customer Services	T	Service transfers to Shared Services		422		-28
	Nov-10	CC4.3	Customer Services	P	Service transfers to Shared Services	-668		671	
	Nov-10	CC4.3	Procurement	T	Service transfers to Shared Services	-35			
	Nov-10	CC2.1	Procurement	P	Service transfers to Shared Services	-19,477		21,666	
	Nov-10	CC2.1	ICT	T	Service transfers to Shared Services	-43			

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**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Nov-10	CC8.1	Comms and Marketing	P	Comms transferred from CYPF to Corporate Core		100		
	Nov-10	CC8.1	Comms and Marketing	P	Comms transferred from SCS to Corporate Core		50		
	Nov-10	CC8.1	Comms and Marketing	P	Comms transferred from E&E to Corporate Core		50		
	Nov-10	CS6.1.7	Customer Services	P	Web services budget from CYPF		17		
	Nov-10	CS6.1.7	Customer Services	P	Web services budget from SCS		17		
	Nov-10	CS6.1.7	Customer Services	P	Web services budget from E&E		17		
	Nov-10	CS6.1.7	Customer Services	P	Web services budget from CS		17		
	Nov-10	CS6.1.6	Shared Services	P	Adult Learning transfers from SCS		4,826		-4,702
	Nov-10	CS6.1.6	Shared Services	T	Adult Learning transfers from SCS				
	Nov-10	CS6.1.7	Shared Services	P	Customer Services transfers from Corporate Core		4,344		-1,347
	Nov-10	CS6.1.7	Shared Services	T	Customer Services transfers from Corporate Core			28	
	Nov-10	CS6.1.8	Shared Services	P	Procurement transfers from Corporate Core		668		-671
	Nov-10	CS6.1.8	Shared Services	T	Procurement transfers from Corporate Core		35		
	Nov-10	CS6.1.9	Shared Services	P	Procurement transfers from Corporate Core		19,477		-21,666
	Nov-10	CS6.1.9	Shared Services	T	ICT transfers from Corporate Core		43		
	Nov-10	CS1.1	Fire and Rescue Service	P	Service transfers from Corporate Core		-24,435	421	
	Nov-10	CS1.1	Fire and Rescue Service	T	Service transfers to SCS		-138	16	
	Nov-10	CS2	Emergency Planning	P	Service transfers to SCS		-368		
	Nov-10	CS2	Emergency Planning	T	Service transfers to SCS		-35		
	Nov-10	CS3	Safer Communities	P	Service transfers to SCS		-883		
	Nov-10	CS3	Safer Communities	T	Service transfers to SCS		-7		
	Nov-10	CS4	Gypsy and Traveller Services	P	Service transfers to SCS		-963	869	
	Nov-10	CS5	Trading standards	P	Service transfers to SCS		-2,554	303	
	Nov-10	CS5	Trading standards	T	Service transfers to SCS		-19		
	Nov-10	SC5_1	Fire and Rescue Service	P	Web services budget to Customer Services		-17		
	Nov-10	CYPF3-1	Raising Achievement Services	P	Budget Transferring relating to Crocket Road Facilities Management		-21		
	Nov-10	CYPF4-1	CPQA Management & Central Costs	P	CYP&F contribution to Corporate Communications Team		-100		
	Nov-10	CYPF4-2	Performance	P	Budget Transfer for Web Content Manager		-17		
	Nov-10	CYPF4-6	School Organisation	P	Budget Transfer for property staff moving to Property Services		-150	40	
	Nov-10	EE4.1	Business Improvement	P	Comms transferring from E&E to Corporate Core		-50		
	Nov-10	EE3.1.3	Property	P	S&CS Salary transfer to E&E Property			86	
	Nov-10	EE4.1	Business Support	P	E&E transfer of salary to ICT for Web Content Manager		-17		
	Nov-10	EE3.1.3	Property - Asset Management	P	CYP&F Salary transfer to E&E		150		-40

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**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN THIS REPORT**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Nov-10	EE3.1.1	Property - Facilities Management	P	Budget Transfer relating to Cricket Road Facilities Management		21		
	Nov-10	SC1_4	Adult Learning	P	Corporate Re-structure, moving Adult Learning to Oxfordshire	-4,826		4702	
	Nov-10	SC1_4	Adult Learning	T	Customer Services		233		
	Nov-10	SC1_6	Registration	P	Corporate Re-structure, moving Registration to Legal & Democratic Services	-1,571		1088	
	Nov-10	SC5_1	Fire & Rescue Service	P	Corporate Re-structure, moving Fire & Rescue Service in to SCS		24,435		-421
	Nov-10	SC5_1	Fire & Rescue Service	T			138		-16
	Nov-10	SC5_2	Emergency Planning	P	Corporate Re-structure, moving Emergency Planning to SCS		368		
	Nov-10	SC5_2	Emergency Planning	T			35		
	Nov-10	SC5_3	Safer Communities	P	Corporate Re-structure, moving Safer Communities to SCS		883		
	Nov-10	SC5_3	Safer Communities	T	Corporate Re-structure, moving Safer Communities to SCS		7		
	Nov-10	SC5_4	Gypsy & Traveller Services	P	Corporate Re-structure, moving Gypsy & Travellers Services to SCS		963		-869
	Nov-10	SC5_5	Trading Standards	P	Corporate Re-structure, moving Trading Standards to SCS		2,554		-303
	Nov-10	SC5_5	Trading Standards	T	Corporate Re-structure, moving Trading Standards to SCS		19		
	Nov-10	SC4_1C	Facilities Management	P	Communications & Marketing budget to CS	-25			
	Nov-10	SC1_3	Cultural & Community Development	P	Communications & Marketing budget to CS	-15			
	Nov-10	SC4_3	Leadership Team	P	Communications & Marketing budget to CS	-10			
	Nov-10	SC4_3	Leadership Team	P	Transfer of budget for Web content manager to ICT	-17			
	Nov-10	SC4_2A	Strategy	P	Pay Budget Virement to Property	-86			
	Nov-10	SC4_1C	Facilities management	P	Translation Services transferred to Customer Services		56		
	Nov-10	CS6.1.7	Customer Services	P	Access team transferred from SCS	-56			
<b>Total Interdirectorate Virements</b>						<b>-61,602</b>	<b>61,602</b>	<b>31,151</b>	<b>-31,151</b>
<b>TOTAL VIREMENTS approved and on SAP</b>						<b>-70,839</b>	<b>70,472</b>	<b>34,980</b>	<b>-34,613</b>

**Virements required to be reported to Cabinet:**

1. Temporary virements between £50,000 and £250,000.

NB: All virements greater than £500,000 and deemed to constitute a policy change will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Intradirectorate Virements</b>						
	Oct-10	CYFF1-21	SEN	P	Setting up ABG budgets on SAP		359		-359
	Oct-10	CYFF1-21	SEN	P	Budget for Inclusion officers		140		-140
	Oct-10	CYFF2-25	Agency Residential Placements	P	Budget Tidy		37		
	Oct-10	CYFF2-24	Children Looked After	P	Budget Tidy	-37			
	Oct-10	CYFF4-5	Children's Workforce	P	Part of directorate restructure		28		
	Oct-10	CYFF3-1	RAS Admin	P	Part of directorate restructure	-28			
	Oct-10	CYFF4-4	Business Improvement	P	Tfr remaining Macclesfield House running costs budget to Director's Office	-15			
	Oct-10	CYFF4-1	CPQA Management & Central Costs	P	Director's Office		15		
	Oct-10	CYFF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for East Street Children's Centre	-5		5	
	Oct-10	CYFF2-34	Children's Centres and Childcare Development - Area Teams	P	Correction to virement for creation of budget for East Street Premises		5		-5
	Oct-10	CYFF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for Eynsham & Woodstock Children's Centre		6		-6
	Oct-10	CYFF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for Britannia Road Children's Centre		31		-31
	Oct-10	CYFF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for Marston Children's Centre		24		-24
	Oct-10	CYFF2-34	Children's Centres and Childcare Development - Area Teams	T	Correction to virement for creation of budget for Bloxham Children's Centre		2		-2
	Oct-10	CYFF1-1	YPAE Central	P	Allocation of YPAE Admin savings - as per delivery plans	-8	59		
	Oct-10	CYFF1-34	Central Managed Services	P		-7			
	Oct-10	CYFF1-21	SENS	P		-7			
	Oct-10	CYFF1-23	Services for Disabled Children	P		-7			
	Oct-10	CYFF1-22	SEN	P		-7			
	Oct-10	CYFF1-41	Youth	P		-12			
	Oct-10	CYFF1-31	Psychological Services	P		-11			
	Oct-10	CYFF1-32	Attendance & Welfare	P		-7			
	Oct-10	CYFF1-31	Tier 4 & BSS	P	Teachers Pay Award		72		-72
	Oct-10	CYFF1-33	Alternative Education	P			59		-59
	Sep-10	CYFF2-24	Children Looked After	P	Remove Huntercombe Income & Expenditure Budget	-79		79	
	Sep-10	CYFF2-24	Children Looked After	P	Remove Huntercombe Income & Expenditure Budget				
	Sep-10	CYFF4-8	Play & Participation	P	Budget tidy (reallocation of savings)	-7		7	

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	CYPF2-35	<b>Children, Young People &amp; Families continued</b> Nursery Education Funding	P	Funding for Additional PVI places. Expenditure and income Transfer from ER0575 to EL0022	-425	425	425	-425
	Sep-10	CYPF5-2	Schools Contingency	P	Funding for Additional PVI places. Expenditure and income Transfer from ER0575 to EL0023	-2,771	2,771	2,771	-2,771
	Sep-10	CYPF5-2	Schools Contingency	P	Correction on SAP of ISB budgets				
	Sep-10	CYPF5-1	Schools Budgets	P	Correction on SAP of ISB budgets				
	Sep-10	CYPF2-1	C&F Management & Central Costs	P	Realignment of Children's Social Care budgets				
	Sep-10	CYPF2-22	Residential	P	Realignment of Children's Social Care budgets	-127	575		
	Sep-10	CYPF2-23	Family Placement	P	Realignment of Children's Social Care budgets				
	Sep-10	CYPF2-24	Children Looked After	P	Realignment of Children's Social Care budgets				
	Sep-10	CYPF2-25	Agency Residential Placements	P	Realignment of Children's Social Care budgets	-1,763	223	755	-1,714
	Sep-10	CYPF2-51	Family Support & Assessment - Central Support Costs	P	Realignment of Children's Social Care budgets	-33	1,597		
	Sep-10	CYPF2-52	Family Support	P	Realignment of Children's Social Care budgets			135	
	Sep-10	CYPF2-53	Assessment	P	Realignment of Children's Social Care budgets			159	
	Sep-10	CYPF2-54	Child and Adolescent Mental Health	P	Realignment of Children's Social Care budgets	-59			
	Sep-10	CYPF4-9	Safeguarding & Quality Assurance	P	Realignment of Children's Social Care budgets			252	
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for East Street Children's Centre			275	-275
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bicester Children's Centre			393	-393
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Roundabout Day Care			463	-463
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Roundabout Children's Centre			361	-361
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Florence Park Children's Centre			360	-360
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Rural Children's Centre			212	-212
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Eynsham & Woodstock Children's Centre			191	-191
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Britannia Road Children's Centre			156	-156



**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	CYPF2-34	<b>Children, Young People &amp; Families continued</b> Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bampton & Burford Children's Centre		138		-138
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Ambrosden Area Children's Centre		131		-131
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for North Oxford Children's Centre		182		-182
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Heyford & Caversfield Children's Centre		115		-115
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Marston Children's Centre		164		-164
	Sep-10	CYPF2-34	Children's Centres and Childcare Development - Area Teams	T	Creation of expenditure and income budgets for Bloxham Rural Children's Centre		157		-157
	Sep-10	CYPF4-9	Safeguarding & Quality Assurance	P	Transfer of Safeguarding budgets to Children & Families from CPQA	-1,476		150	
	Sep-10	CYPF2	Children & Families	P			1,476		-150
	Sep-10	CYPF2-21	Educational Achievement (CLA)	P	Transfer of Educational Achievement (CLA) budget to YPAE from Children & Families	-468		420	
	Sep-10	CYPF1	Young People & Access to Education	P			468		-420
	Sep-10	CYPF1-23	Services for Disabled Children	P	Transfer of Services for Disabled Children budget to Children & Families from YPAE	-7,159		2,162	
	Sep-10	CYPF2	Children & Families	P			7,159		-2,162
	Sep-10	CYPF3-3	School Improvement	T	Transfer of EMAS (PRG) carry forward to Business Efficiencies	-336			
	Sep-10	CYPF4-1	CPQA Management & Central Costs	T			336		
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget	-53			
	Sep-10	CYPF2-24	Children Looked After	P	Reallocate to Nash Crt Setup Budget		53		
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Thornbury Tidy	-142			
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Thornbury Tidy		142		
	Sep-10	CYPF2-22	Residential	P	Budget Tidy		1		
	Sep-10	CYPF2-25	Agency Residential Placements	P	Budget Tidy	-1			
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget	-3			
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget	-1			
	Sep-10	CYPF2-24	Children Looked After	P	Reallocate to Nash Crt Setup Budget		3		
	Sep-10	CYPF2-24	Children Looked After	P	Reallocate to Nash Crt Setup Budget		1		
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget	-50			
	Sep-10	CYPF2-24	Children Looked After	P	Reallocate to Nash Crt Setup Budget		50		
	Sep-10	CYPF2-25	Agency Residential Placements	P	Reallocate to Nash Crt Setup Budget			106	
	Jul-10	CYPF2-21	Educational Achievement (Children Looked After)	P	Remove one off funding and Grant	-106		370	
	Jul-10	CYPF2-31	EY's & Childcare Countywide	P	Use of Early Years Development Fund to offset NEF pressure	-370			
	Jul-10	CYPF2-35	Nursery Education Funding	P			370		-370

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Children, Young People &amp; Families continued</b>						
	Jul-10	CYPF4-2	Family Information Service	T	Funding for Ten to Two Project - correction of virement agreed by Cabinet in June 2010	-15	15		
	Jul-10	CYPF2-3	Early Learning & Childcare	T	FIP funding to be increased - reversal of virement agreed by Cabinet in June		123		-123
	Jul-10	CYPF1-42	Youth Offending Service	T	FIP funding to be increased - correct virement	-3	123		-123
	Jul-10	CYPF1-42	Youth Offending Service	T	Pay protection for 2010/11		3		
	Jun-10	CYPF1-42	Youth Offending Service	T	YOS training budgets to be transferred to the IYSS Service	-6			
	Jun-10	CYPF4-9	Youth Offending Service	T	Support budget to meet training needs for whole service				
	Jun-10	CYPF1-42	Youth Offending Service	P	FIS income streams to be updated following confirmed contributions		6		
	Jun-10	CYPF4-2	Youth Support Service	P	FIP funding to be increased to include all (non gov't grant) allocations	-123		123	
	Jun-10	CYPF1-42	Youth Offending Service	T	Purchase Order Specialist Post			21	
	Jun-10	CYPF4-3	Commissioning	P	Outreach Work	-21			
	Jun-10	CYPF1-1	Operations	P	Locality Co-ordination	-50			
	Jun-10	CYPF1-34	Centrally Managed Services	P	Part funding for 2 post (that should have been funded by Developer conts).	-40			
	Jun-10	CYPF1-33	Alternative Education	P		-73			
	Jun-10	CYPF1-1	Operations	T					
	Jun-10	CYPF2-6	Locality Working	T					
	Jun-10	CYPF4-6	Home to School Transport	T					
	Jun-10	CYPF4-6	Property & Assets	T					
	Jun-10	CYPF2-34	Children's Centres and Childcare Development Area	T	Create I&E Budget for Children's centres		73		
	Jun-10	CYPF2-34	Teams	T	Create I&E Budget for Children's centres		762		
	Jun-10	CYPF2-24	Children Looked After	P	Move budget to re-align service with expenditure activity	-982			
	Jun-10	CYPF2-25	Agency Residential Placements	P	Move budget to re-align service with expenditure activity		665		
	Jun-10	CYPF2-25	Agency Residential Placements	P	Move budget to re-align service with expenditure activity	-42	317		
	Jun-10	CYPF2-23	Family Placement	P	Reallocate expenditure budget to new cost centre in line with service activity	-85			
	Jun-10	CYPF2-23	Family Placement	P			128		
	Jun-10	CYPF2-22	Residential	P					
	Jun-10	CYPF2-24	Assessment	P	Reallocate additional 10/11 Placements budget in line with expenditure activity	-100			
	Jun-10	CYPF2-53	Assessment	P			25		
	Jun-10	CYPF2-53	Assessment	P			20		

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Annex 2b

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Children, Young People &amp; Families continued</b>						
	Jun-10	CYPF2-53	Assessment	P	Reallocate additional 10/11 Placements budget in line with expenditure activity		7		
	Jun-10	CYPF2-53	Assessment	P			48		
	Jun-10	CYPF2-2	Social Care	P	Remove grant Income & Expenditure, no longer forthcoming (not shown on grants annex).	-179		179	
	Jun-10	CYPF2-2	Social Care	P		-30			
	Jun-10	CYPF2-2	Social Care	P				30	
	Jun-10	CYPF4-2	Family Information Service	T	Funding for Ten to Two Project	-15			15
	Jun-10	CYPF2-3	Early Learning & Childcare	T					
	Jun-10	CYPF4-2	Family Information Service	T	Funding for Ten to Two Project	-15			15
	Jun-10	CYPF2-3	Early Learning & Childcare	T					
	Jun-10	CYPF2-3	Early Learning & Childcare	P	Early Yrs posts to CPQA	-88			88
	Jun-10	CYPF4-3	Performance	P					-44
	Jun-10	CYPF4-6	School Organisation	P					-44
	Jun-10	CYPF1-42	Youth Offending Team	P	Summer Arts Project (funded by Unitas)		11		-11
			<b>Social &amp; Community Services</b>						
	Oct-10	SC4_1B	Information Systems & Processes	P	Re-allocation of Annex 3 saving.	-85			85
	Oct-10	MEMO	Older People's Pooled Budget	P	Home support offices closed saving transferred to Facilities Management.	-55			
	Oct-10	SC4_1C	Facilities Management	P			55		
	Oct-10	SC2_2A	Contribution to Older People's Pooled Budget	P		-55			
	Oct-10	MEMO	Older People's Pooled Budget	P					55
	Oct-10	MEMO	Older People's Pooled Budget	P					
	Oct-10	SC2_2a	Contribution to Older People's Pooled Budget	P	Transfer of Admin/Efficiency savings to outside of the OP Pool		22		-22
	Oct-10	MEMO	Older People's Pooled Budget	P			22		-22
	Oct-10	SC2_2b	Older People Care management	P					
	Oct-10	SC2_2L	Physical Disabilities Service Agreements	P	Transfer of Life of Own grant budget.		29		
	Oct-10	SC2_2a	Contribution to Older People's Pooled Budget	P	Transfer of Life of Own grant budget.		231		
	Oct-10	MEMO	Older People's Pooled Budget	P	Transfer of Life of Own grant budget.		231		-231
	Oct-10	SC2_1C	Service Agreements	P	Transfer of Life of Own grant budget.				
	Sep-10	SC2_4f	OCC Contribution to LD Pool	P	Re-structuring of Internal Services to achieve efficiency plan.	-260			
	Sep-10	SC2_4C	Independent Living Support Service	P			25		-25
	Sep-10	SC2_4F	OCC Contribution to LD Pool	P			25		-25
	Sep-10	Memo a/c	LD Pooled Budget	P					-25
	Sep-10	Memo a/c	LD Pooled Budget	P					-25

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Annex 2b

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	SC2_4E	<b>Social &amp; Community Services continued</b> Internal Day Services	P	Efficiency Savings - reduction of income to Internal day Services	-43		43	
	Sep-10	SC2_4D	Internal Supported Living	P	Efficiency savings identified.	-2		2	
	Sep-10	SC2_4C	Independent Living Support Service	P	Efficiency savings identified.	-2		2	
	Sep-10	SC2_2B	Care Management Teams	P	Carers restructure - contracts	-18	18		
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts	-188			
	Sep-10	SC2_1C	Service Agreements	P	Carers restructure - contracts	-188			
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts	-113	188		
	Sep-10	SC2_2B	Care Management Teams	P	Carers restructure - contracts	-113			
	Sep-10	SC2_1i	One Off Funded Projects	P	Carers restructure - contracts	-85	113		
	Jul-10	SC4_1B	Information Systems & Processes	P	Re-allocation of Annex 3 saving.	-85		85	
	Jul-10	SC2_2i	OCC Contribution to Physical Disabilities Pool	P	Transfer of budget to set up the Taking Part Team	-36			
	Jul-10	SC4_2a	Strategy	P	Transfer of budget to set up the Taking Part Team	-36	36		
	Jul-10	SC2_1h	Adult Protection & Mental Capacity	P	Transfer budget to Safeguarding	-100	150		
	Jul-10	SC2_2k	Acquired Brain Injury	P	Transfer budget to Safeguarding	-50		50	
	Jul-10	Mem a/c	Older People's Pooled Budget	P	Transfer budget to Safeguarding	-50			
	Jul-10	SC2_2a	Contribution to Older People Pooled Budget	P	Transfer budget to Safeguarding	-50			
	Jun-10	SC1_1	Library Service	P	Children's Centre Mobile budget adjustment.	-82	65		-65
	Jun-10	SC1_2	Heritage & Arts Service	P	Budget tidy up as Coach house project has now closed.	-8		82	
	Jun-10	SC1_3	Cultural & Community Development	P	Budget re-allocation for Cogges.	-8			
	Jun-10	SC1_2	Heritage & Arts Service	P	Budget re-allocation for Cogges.	-8	8		
	Jun-10	SC1_2	Heritage & Arts Service	P	Budget adjustment re Cogges tidy up.	-134		134	
	Jun-10	SC1_2	Heritage & Arts Service	P	Victoria County History budget adjustment re additional income.	-134	5		-5
	Jun-10	SC1_5	Music Service	P	Budget tidy adjustment to Standards Funding	-1		1	
	Jun-10	SC2_4a	Commissioning & Contracts	P	Re-allocation of budget to create an Assistant Service Manager and an Administrator Posts.	-1	69		-69
	Jun-10	SC2_4b	Care Management & Social Work	P	Re-allocation of budget to fund Care Service Administrators.		12		-12
	Jun-10	SC2_4b	Care Management & Social Work	P	Re-allocation of budget to cover unqualified Care Management Staffing tasks.		9		-9
	Jun-10	SC2_4a	Commissioning & Contracts	P	Administration support budget re-allocation into the Care Management and Social Work Countywide Team.	-6	6		-6
	Jun-10	SC2_4b	Care Management & Social Work	P	Administration support budget re-allocation into the Care Management and Social Work Countywide Team.	-6	6		-6

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Social &amp; Community Services continued</b>						
	Jun-10	SC2_11	One Off Funded Projects	P	Creation of a separate Alert Service budget book line with contributions from Supporting People and Telecare.	-500			
	Jun-10	SC4_5	Supporting People	P		-2,010	2,510		
	Jun-10	SC2_2m	Alert Service	P	Re-structuring of Internal Services to achieve efficiency plan.	-25	25		
	Jun-10	SC2_1e	Adult Placement	P		-25		25	
	Jun-10	SC2_4c	ILS Support Costs	P		-25			
	Jun-10	SC2_4f	OCC Contribution to LD Pool	P	Learning Disabilities and Older People accommodation swap for the provision of the Day Services	-33		25	-8
	Jun-10	SC2_4e	LD Internal Day Services	P					
	Jun-10	SC2_4e	LD Internal Day Services	P					
	Jun-10	SC2_4e	LD Internal Day Services	P					
	Jun-10	OP Pool	Older People's Pooled Budget	P					
	Jun-10	OP Pool	Older People's Pooled Budget	P					
	Jun-10	OP Pool	Older People's Pooled Budget	P					
	Jun-10	SC2_4f	OCC Contribution to LD Pool	P		-25	25		
	Jun-10	SC2_2a	OCC Contribution to OP Pool	P	Staffing re-structure following Facilities Management transfer to E&E.	-43	43		
	Jun-10	SC4_1c	Facilities Management	P					
	Jun-10	SC4_2a	Strategy	P	Equalities and Diversity Manager post budget transfer.	-46	46		
	Jun-10	SC2_1i	One Off Funding Projects	P	Equalities and Diversity Manager post budget transfer.				
	Jun-10	SC4_3	Directorate Leadership Team	P	Risk Manager post budget transfer.	-60	60		
	Jun-10	SC4_2a	Strategy	P	Risk Manager post budget transfer.				
	Jun-10	SC4_1c	Facilities Management	P	Information Standards officer post budget transfer.	-51	51		
	Jun-10	SC4_3	Directorate Leadership Team	P	Information Standards officer post budget transfer.				
	Jun-10	SC4_1c	Facilities Management	P	Transfer of Administrative Support staff budget to Care Management.	-373	373		
	Jun-10	SC4_1c	Facilities Management	P					
	Jun-10	SC4_1c	Facilities Management	P					
	Jun-10	SC2_2b	Care Management	P	Federation of Music Services Instrument Grant		112		-112
	Jun-10	SC1_5	Music Service	T	Taking Part Team consultation salaries funding from TASC.		20		-20
	Jun-10	SC4_2a	Strategy	T	Annex 3 re-allocation		30		-30
	Jun-10	SC2_4B	Care Management & Social Work	T	Brokerage budget from Transforming Adult Social Care		80		-80
	Jun-10	SC2_4A	Commissioning & Contracts	T					
	Sep-10	EE2.5	<b>Environment &amp; Economy</b>	P	Remove Obsolete Budget	-30		30	
	Sep-10	EE2.5	Sustainable Development	P	Realignment of TVERC Base Budget		75		-75
	Sep-10	EE2.2	Sustainable Development	P	West End Project Budget Designation to Friedswide Square	-153	153		
	Sep-10	EE2.4	Sustainable Development	P	Realign Waste Budget	-112	112		

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Sep-10	EE3.1	<b>Environment &amp; Economy continued</b> Property Services	P	Transfer BOP Premises Budgets back to Corporate Property	-921	921		
	Sep-10	EE1.1	Transport Management	P	Restructure to Highways & Transport		465	985	
	Sep-10	EE1.2.1	Policy & Strategy	P	Restructure to Highways & Transport	-16,130		3,239	
	Sep-10	EE1.3.1	Network Management	P	Restructure to Highways & Transport	-6,154		4,977	
	Sep-10	EE1.4.1	Oxfordshire Highways	P	Restructure to Highways & Transport	-28,161		1,270	
	Sep-10	EE1.2	Policy & Strategy	T	Restructure to Highways & Transport		647		
	Sep-10	EE1.1	Transport Management	T	Restructure to Highways & Transport	-74			
	Sep-10	EE1.2	Policy & Strategy	T	Restructure to Highways & Transport	-95			
	Sep-10	EE1.1	Highways & Transport Management	P	Restructure from Transport		3,637		-316
	Sep-10	EE1.2	Policy & Strategy	P	Restructure from Transport		4,439		-250
	Sep-10	EE1.3	Delivery	P	Restructure from Transport		22,737		-1,108
	Sep-10	EE1.4	Customer & Business	P	Restructure from Transport		19,167		-8,797
	Sep-10	EE1.1	Highways & Transport Management	T	Restructure from Transport		74		
	Sep-10	EE1.2	Policy & Strategy	T	Restructure from Transport		48		
	Sep-10	EE1.3	Delivery	T	Restructure from Transport	-600			
	Jul-10	EE1.4	Transport	T	Restructure from Transport	-28			
	Jul-10	EE3.1.1	Corporate Property	P	Transfer of budget for A40 Toilets		28		
	Jun-10	EE3.1.1	Property - Corporate Property	P	Transfer of budget for A40 Toilets		1,407		
	Jun-10	EE3.1.3	Property - Strategic Asset Management	P	E&E FM Budgets transferred to new FM cost centres within E&E	-413			
	Jun-10	EE3.1.2	Property - Operational Asset Management	P		-739			
	Jun-10	EE4.1	Business Support	P		-255			
			<b>Community Safety &amp; Shared Services/Oxfordshire Customer Services</b>						
	Oct-10	CS6.1.2	Financial Services	P	Budget tidy up		25		-25
	Oct-10	CS1.2	Service Delivery Management	P	Tidy up budgets to match expected expenditure/income	-25		25	
	Sep-10	CS4	Gypsy & Traveller Services	P	Set budget for Brent G&TS - part year (50%)		120		
	Sep-10	CS4	Gypsy & Traveller Services	P	Set budget for Brent G&TS - part year (50%)			60	-120
	Sep-10	CS4	Gypsy & Traveller Services	P	Move savings target for Brent to new cost centre				
	Sep-10	CS4	Gypsy & Traveller Services	P	Move savings target for Brent to new cost centre	-60			
	Sep-10	CS1.4	Business Management	P	Move New Dimensions maintenance budget to new cost centre	-25		25	
	Sep-10	CS1.5	Service Support Management	P					
	Sep-10	CS1.5	Service Support Management	P	Remove exp & income budgets on F27100				
	Sep-10	CS1.5	Service Support Management	P	Remove exp & income budgets on F27100	-197		197	
	Sep-10	CS6.1.4	Recruitment and Retention	P	Posts funded by CRB income		24		-24

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**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jul-10	CS1.5	<b>Community Safety &amp; Shared Services/Oxfordshire</b> Fire & Rescue - Service Support	P	<b>Customer Services continued</b> Transfer of occupational health function from Fire & Rescue to Shared Services (full year budget)	-33			
	Jul-10	CS6.1.4	Shared Services - HR	P	Transfer of occupational health function from Fire & Rescue to Shared Services (full year budget)		33		
	Jun-10	CS6.1.3	Shared Services - FMA	P	Expenditure and Income budgets for contributions for additional management accounting resources from FWT/QCS, QuEST		26		-26
	Jun-10	CS6.1.3	Shared Services - FMA	P	Expenditure and Quest income budgets for the School Finance team		224		-224
	Jun-10	CS6.1.3	Shared Services - FMA	P	Transfer of budget from the Shared Services Operational Budgets to Central Budget for resourcing continuous improvement	-32			
	Jun-10	CS6.1.2	Shared Services - Financial Services	P		-16			
	Jun-10	CS6.1.4	Shared Services - HR	P		-36			
	Jun-10	CS6.1.1	Shared Services - Central Team	P			84		
	Jun-10	CS5	Trading Standards	P	Adjust Tr Stds budget to match predicted costs/targets (non pay)	-28			
	Jun-10	CS5	Trading Standards	P	Adjust Tr Stds budget to match predicted costs/targets (pay)		40		
	Jun-10	CS5	Trading Standards	P	Adjust Tr Stds budget to match predicted costs/targets (income)				-12
	Jun-10	CS4	Gypsy & Traveller Services	P	Adjust G&TS budget to match predicted costs/targets (pay)	-4			
	Jun-10	CS4	Gypsy & Traveller Services	P	Adjust G&TS budget to match predicted costs/targets (non pay)		15		
	Jun-10	CS4	Gypsy & Traveller Services	P	Adjust G&TS budget to match predicted costs/targets (income)				-11
	Jun-10	CS1.4	F&RS - Business Management	P	F14000 staffing budget insufficient (non pay F10000)	-12			
	Jun-10	CS1.4	F&RS - Business Management	P	F14000 staffing budget insufficient (pay F14000)		12		
	Jun-10	CS1.2	F&RS - Service Delivery Management	P	Adjust CFS budget to match costs (non pay)	-38			
	Jun-10	CS1.2	F&RS - Service Delivery Management	P	Adjust CFS budget to match costs (pay)		38		
	Jun-10	CS1.1	F&RS - Wholetime Operational Staff	P	Adjust RMB budget (non pay)	-4			
	Jun-10	CS1.1	F&RS - Wholetime Operational Staff	P	Adjust RMB budget (pay)		4		
	Oct-10	CC2.8	<b>Corporate Core/Chief Executive's Office</b> ICT - Oxford City Contract	P	Budget restatement, including capital element	-502	177	325	
	Oct-10	CC2.1.13	ICT web services	P	Transfer Web team to Customer Services	-168			
	Oct-10	CC3.4	Customer services	P	Transfer Web team to Customer Services		168		

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Corporate Core/Chief Executive's Office continued</b>						
	Oct-10	CC2.1.13	ICT web services	T	Transfer Web team to Customer Services		84		
	Oct-10	CC3.4	Customer services	T	Transfer Web team to Customer Services	-84			
	Sep-10	CC2.4	SAP Competency Centre	P	SAP Team Manager Costs		67		
	Sep-10	CC2.1.14	ICT Operations	P	SAP Team Manager Costs	-67			
	Sep-10	CC2.1.2	Project Management	P	Procurement Team Costs		187		
	Sep-10	CC2.1.10	Compliance	P	Procurement Team Costs	-187			
	Sep-10	CC3.4	Customer Services	P	Disability Equality Advisor		19		
	Sep-10	CC6.1	Partnerships Unit	P	Disability Equality Advisor	-19			
	Jun-10	CC3.3	Organisational Development	T	Transfer of Lead Oxfordshire balance from Change Fund		380		
	Jun-10	CC9	Change Fund	T	Contribution to 0.5FTE in Web Services Team (ICT)	-380			
	Jun-10	CC1.1	Business Support	P		-1			
	Jun-10	CC3.1	Human Resources - Strategic HR	P		-4			
	Jun-10	CC4.1	Finance & Procurement - Service Management	P		-1			
	Jun-10	CC5.1	Legal & Democratic Services - Legal Services	P		-1			
	Jun-10	CC6.1	Partnership Working	P		-1			
	Jun-10	CC8.1	Communications & Marketing	P		-2			
	Jun-10	CC3.4	Customer Services	P		-1			
	Jun-10	CC2.1.13	ICT - Web Services	P			11		
	Jun-10	CC2.7	ICT - Strategy Investment Fund	P	Transfer of budget from the ICT Development Fund to HR for the ESS/MSS and Customer Services projects	-2,000		2,000	
	Jun-10	CC3.4	Human Resources - Customer Services	P	Transfer of directorate performance function to Policy Unit	-47			
	Jun-10	CC1.1	Business Support	P			47		
	Jun-10	CC7.1	Policy - Policy & Performance	P					
					<b>Total Intradirectorate Virements</b>	<b>-79,844</b>	<b>85,235</b>	<b>19,514</b>	<b>-24,905</b>
			<b>Interdirectorate Virements</b>						
	Oct-10	CYPF4-6	School Organisation	P	Tftr budget for escorts on special school buses (E&E)	-62			
	Oct-10	EE1.2.1	Transport	P	Escort Virement budget transferred from CYP&F		62		
	Oct-10	EE3.1.1	Property	P	FM Budgets transferred to Corporate Core - Customer Service Centre	-30			
	Oct-10	CC3.4	Customer Services	P	FM staff transferred to Customer Services		30		
	Oct-10	CC2.6	ICT Recharges	P	Reduce recharge to capital budget			234	
	Oct-10	EE3.1.3	Property	P	ICT recharges to capital budget	-234			
	Oct-10	SC4_1C	Facilities management	T	Transfer of Access team Budget		336		



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**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Oct-10	CC3.4	Customer Services	T	Temporary virement of Access team budget to SCS April to Sept	-336		28	
	Sep-10	CYPF1-42	Youth Offending Service	T	Think Family c/fwd from 09/10 to be moved to the Pooled Budget to fund 2 posts	-39			
	Sep-10	SC2_3a	Council Contribution to Mental Health Pool	T	Transfer of Access Team		39		
	Sep-10	SC4_1C	Facilities management	P	Access team transferred from SCS	-740		68	
	Sep-10	CC3.4	Customer Services	P	Transfer FM Budgets to E&E		672		
	Sep-10	SC4_1C	Administration	P	FM Budgets transferred from S&CS FM	-32			
	Sep-10	EE3.1	Property Services	P	Disability Equality Advisor		32		
	Sep-10	EE4.1	Business Improvement	P	Disability Equality Advisor transferred to E&E		28		
	Sep-10	CC6.1	Partnerships Unit	P	Transfer of Disability Equality Advisor budget	-58			
	Sep-10	CYPF4-2	Performance	P	In-year saving - reduction in Youth Opportunity Fund spend (agreed by Council on 27 July 2010)		30		
	Sep-10	SM	Strategic Measures	T	Reversal of personal care budget following Govt Policy to postpone implementation	-1,400			
	Jul-10	SC2_2D	Personal Care At Home	P	In-year saving - reduction in Youth Opportunity Fund spend (agreed by Council on 27 July 2010)		1,400		
	Jul-10	SM	Strategic Measures	P	Transfer of budget from S&CS for additional management accounting support	-294			
	Jul-10	CYPF1-41	Youth Support Service	T	Transfer of funding for Management Accounting posts to Shared Services		60		
	Jul-10	CS6.1.3	Shared Services - FMA	P	Transfer of Capital team to Corporate Finance from Shared Services	-30			
	Jul-10	SC4_3	Directorate Leadership Team	P	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget	-15			
	Jul-10	SC2_3c	Mental Health	P	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget	-10			
	Jul-10	SC2_1i	One Off Funded Projects	P	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget	-5			
	Jul-10	SC2_1G	Direct Payments	P	Transfer of additional funding received from CYP&F for CIPFA trainee in CYPF Management Accounting Team to the CIPFA Trainee budget		40		
	Jun-10	CC4.2	Finance & Procurement - Corporate Finance	P	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services	-40			
	Jun-10	CS6.1.3	Shared Services - FMA	P	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services		40		
	Jun-10	CC4.2	Finance & Procurement - Corporate Finance	P	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services		6		
	Jun-10	CS6.1.3	Shared Services - FMA	P	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services				
	Jun-10	CC2.1.13	ICT - Web Services	P	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services				
	Jun-10	CS6.1.1	Shared Services - Management Team	P	Contribution to 0.5FTE in Web Services Team (ICT) from Shared Services	-6			

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Annex 2b

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	CC2.1.14	ICT - Service Management	P	Contribution to Additional Management Accounting Resources in Shared Services FMA	-1			
	Jun-10	CC4.1	Finance & Procurement - Service Management	P		-1			
	Jun-10	CC3.1	Human Resources - Strategic HR	P		-1			
	Jun-10	CC7.1	Policy - Corporate Performance	P		-1			
	Jun-10	CC5.1	Legal & Democratic Services - Legal Services	P		-1			
	Jun-10	CS6.1.3	Shared Services - FMA	P	Contribution from Corporate Core for Additional Management Accounting Resources		5		
	Jun-10	CC4.1	Finance & Procurement - Service Management	P	Transfer of Capital Programme Manager to E&E	-71			
	Jun-10	EE4.1	Business Improvement	P	Transfer of salary from CC CS&SS		71		
	Jun-10	CC8.2	Communications - Print Unit	P	Transfer of Print Unit Property Recharge Budget to S&CS	-5			
	Jun-10	SC4.1A	Recharges	P	Budget for Print Unit recharges from Corporate Core		5		
	Jun-10	CC3.4	Human Resources - Customer Services	P	Transfer of Highways Team to Customer Services from E&E		142		
	Jun-10	EE1.4	Transport - Oxfordshire Highways	P	Transfer of Contact Centre Allocation to CC CS&SS	-142			
	Jun-10	CC5.2	Democratic Services	P	Final budget settlement for the school appeals process		25		
	Jun-10	CYPF4-6	Home to School Transport	P	Final budget settlement for the school appeals process - To CC	-25			
	Jun-10	CS6.1.3	Shared Services - FMA	P	Transfer of budget from E&E for Additional Management Accounting Support		42		
	Jun-10	EE4.1	Business Improvement	P	MA Support Budget Transfer to CC CS&SS	-42			
	Jun-10	CS6.1.4	Shared Services -HR	P	Transfer of recruitment function from services in CYPF		17		
	Jun-10	CYPF4-1	CPQA Management & Central Costs	P	Transfer to Recruitment & Retention - To CS & SS	-17			
	Jun-10	EE1.2.1	Transport ITU	P	Fleet Drivers Pay Increase Contribution from CYP&F		22		
	Jun-10	CYPF4-6	Home to School Transport	P	Fleet Drivers to ITU - To E&E	-22			
	Jun-10	EE3.1.1	Environment and Economy	P	FM Budgets transferred from Directorates		63		
	Jun-10	SC4.1C	Administration	T	Transfer FM Budgets to E&E	-63			
	Jun-10	EE3.1.1	Environment and Economy	T	FM Budgets transferred from Directorates		1,634		
	Jun-10	CYPF4-4	Business Improvement	P	Transfer of facilities management non-staffing budgets - To E&E	-336			
	Jun-10	CYPF3-1	RAS Management & Central Costs	P		-50			
	Jun-10	CYPF4-4	Business Improvement	P	Transfer of facilities management staffing budgets - To E&E	-91			
	Jun-10	CYPF3-1	RAS Management & Central Costs	P	Transfer of facilities management staffing budgets - To E&E	-99			
	Jun-10	SC4.1C	Administration	P	Transfer FM Budgets to E&E	-1,058			
	Jun-10	CS6.1.4	Shared Services - HR	T	Transfer of 10/11 directorate L&D allocations	-495			
	Jun-10	EE1.1	Transport	T	Transfer of Learning & Development 10/11 Budget from CC		74		
	Jun-10	EE2.1	Sustainable Development	T			22		
	Jun-10	EE3.1.1	Property Services	T			20		
	Jun-10	EE4.1	Business Improvement	T			2		

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Annex 2b

**VIREMENTS REQUIRING CABINET APPROVAL ACTIONED IN PREVIOUS REPORTS**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jun-10	CYPF4-5	Human Resources & Children's Workforce	T	Allocation of L&D budget		56		
	Jun-10	SC4_1A	Recharges	T	Learning and Development transferred into SCS as per Corporate L&D plan.		124		
	Jun-10	CC1.1	Business Support	T	Corporate Core directorate learning & development allocation		197		
	Jun-10	SC4_1C	Administration	P	Budget for 6.24fte admin posts to transfer to CYPF	-143			
	Jun-10	CYPF4-9	Safeguarding	P	Transfer of admin staff budget from S&CS		143		
					<b>Total Interdirectorate Virements</b>	<b>-6,035</b>	<b>5,733</b>	<b>330</b>	<b>-28</b>
					<b>TOTAL VIREMENTS approved and on SAP</b>	<b>-85,879</b>	<b>90,968</b>	<b>19,844</b>	<b>-24,933</b>

**Virements required to be reported to Cabinet:**

- Temporary virements between £50,000 and £250,000.

109047

All virements greater than £500,000 and deemed to constitute a policy change will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

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Annex 2c

**MEMORANDUM VIREMENTS REQUIRING CABINET APPROVAL PREVIOUSLY APPROVED BUT NOT YET ACTIONED DUE TO TIMING OF DECISION AND MONTH END**

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Intradirectorate Virements</b> Children, Young People & Families	P	Budget for Inclusion officers - adjustment		3		-3
	Dec-10	CYPF1+21	SEN						
	Dec-10	CS6.1.9	<b>Oxfordshire Customer Services</b> School Support Services	P	Salary realignment to actual cost centre staffing structures	-22	22		
	Dec-10	CS6.1.9	SAP Competency Centre	P	Salary realignment to actual cost centre staffing structures				
			<b>Interdirectorate Virements</b>		<b>Total Intradirectorate Virements Recommended</b>	<b>-22</b>	<b>25</b>	<b>0</b>	<b>-3</b>
					<b>Total Interdirectorate Virements Recommended</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
					<b>TOTAL VIREMENTS approved but not on SAP</b>	<b>-22</b>	<b>25</b>	<b>0</b>	<b>-3</b>

**Virements requiring Cabinet approval are:**

1. All permanent virements.
2. Temporary virements between £250,000 and £500,000.

NB: All virements greater than £500,000 will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

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Annex 2d

NEW VIREMENTS FOR CABINET TO NOTE

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
			<b>Intradirectorate Virements</b>						
	Jan-11	CYPF1-41	Children, Young People & Families	T	Transfer ABG to IYSS Provider Services		137		
	Jan-11	CYPF4-3	DAAT ABG Income	T	Transfer ABG to IYSS Provider Services	-137			
	Jan-11	CYPF4-5	Children's Workforce	T	Integrated Workforce		47		-47
	Jan-11	CYPF4-7	DSG Income	T	Offset Savings to DSG (Reverse from Temp)	-132			
	Jan-11	CYPF4-1	CPQA Management & Central Costs	T	Offset Savings to DSG (Reverse from Temp)		132		
	Jan-11	CYPF4-2	Family Information Service	T	Transfer funding for Young Parents Guide		6		
	Jan-11	CYPF4-3	Teenage Pregnancy	T	Transfer funding for Young Parents Guide	-6			
			<b>Social &amp; Community Services</b>						
	Jan-11	SC2_2A	Contribution to Older People Pool Budget	T	Restructuring of Care Management teams to reflect the introduction of personal budgets.		38		
	Jan-11	SC2_2B	Care Management Teams	T		-38			
	Jan-11	SC2_4B	Care Management & Social Work	T	Temporary Occupational Therapist virement correction.	-30		30	
	Jan-11	SC2_4A	Total Commissioning & Contracts	T	Transfer budget to Total Commissioning & Contracts		68		-68
	Jan-11	SC4_4	Transforming Adult Social Care	T	Trf of budget from TASC	-68		68	
			<b>Environment &amp; Economy</b>						
	Jan-11	EE3.1.2	Property	T	Transfer of FM Budgets from Transport to Cambridge Terrace		153		
	Jan-11	EE1	Transport	T		-153			
			<b>Oxfordshire Customer Services</b>						
	Jan-11	CS6.1.7	Customer Services	T	ICT receptionists transfer to Customer Services		18		
	Jan-11	CS6.1.9	ICT - Compliance	T	ICT receptionists transfer to Customer Services	-18			
	Jan-11	CS6.1.3	Shared Services - FMA	T	Reallocation of TASC grant		6		-6
	Jan-11	CS6.1.7	Customer Services	P	Adjustment to restructure virement	-53			
	Jan-11	CS6.1.9	ICT	P			53		
			<b>Total Intradirectorate Virements</b>			<b>-635</b>	<b>658</b>	<b>98</b>	<b>-121</b>
			<b>Interdirectorate Virements</b>						
	Jan-11	CYPF1-42	Youth Offending Service	T	Reversal of Think Family c/wvd from 09/10 that was moved to the Pooled Budget to fund 2 posts - as neither post has been appointed to as agreed at FIP Steering Group		39		
	Jan-11	CYPF4-2	Performance	T	Budget Transfer for Web Content Manager (part year effect)		9		

November Financial Monitoring Report  
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Annex 2d

NEW VIREMENTS FOR CABINET TO NOTE

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Permanent/ Temporary (P/T)	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
	Jan-11	CYPF4-6	School Organisation	T	Budget Transfer for property staff moving to Property Services (part year effect)		87		-23
	Jan-11	SC2_3a	OCC Contribution to MH Pool	T	Think Family c/fwd from 09/10 to be moved to the Pooled Budget to fund 2 posts. Virement Reversal	-39			
	Jan-11	SC4_1c	Facilities Management	P	Adjustment to restructuring virement (Translation Service)	-56			
	Jan-11	SC4_2a	Strategy	T	S&CS Salary transfer to E&E Property		50		
	Jan-11	SC4_3	Directorate Leadership Team	T	Budget Transfer for Web Content Manager (part year effect)		9		
	Jan-11	SC5_3	Safer Communities	T	Transfer of supplementary estimate from Community Safety		20		
	Jan-11	SC5_1	Fire & Rescue Service	T	Budget Transfer for Web Content Manager (part year effect)		8		
	Jan-11	EE3.1:3	Property	T	Transfer of Salary from CYP&F to E&E Property asset Management	-87		23	
	Jan-11	EE3.1:3	Property	T	S&CS Salary transfer to E&E Property	-50			
	Jan-11	EE4.1	Business Improvement	T	Web contract Manager transfer of salary to ICT	-20			
	Jan-11	CS3	Safer Communities	T	Transfer of supplementary estimate to SCS		45		
	Jan-11	CS6.1:3	Shared Services - FMA	T	CFB055 SAP for schools part 2		35		
	Jan-11	CS6.1:1	Shared Services - Management Team	T	CFB060 CRB E-bulk	-34			
	Jan-11	CS6.1:7	Customer Services	T	Balance of Web Team transfer, part yr adjustment		68		
	Jan-11	CS6.1:7	Customer Services	P	Adjustment to restructure virement		56		
	Jan-11	CS6.1:9	ICT	P	Adjustment to restructure virement (Translation Service)			234	
	Jan-11	CC2.6	ICT Recharges	P	Adjustment to restructure virement - income already vired to Property Services in October				-234
	Jan-11	CC3.4	Customer Services	P	SAP for schools	-45			-68
	Jan-11	CC9	Change	T	CRB Ebulk	-35			
	Jan-11	CC9	Change	T					
					<b>Total Interdirectorate Virements</b>	<b>-366</b>	<b>434</b>	<b>257</b>	<b>-325</b>
					<b>TOTAL VIREMENTS TO NOTE THIS REPORT</b>	<b>-1,001</b>	<b>1,092</b>	<b>355</b>	<b>-446</b>

Virements required to be reported to Cabinet:

1. Temporary virements between £50,000 and £250,000.

NB: All virements greater than £500,000 and deemed to constitute a policy change will be recommended by Cabinet for approval by Council. This includes the cumulative total of virements that have previously been reported and approved.

November Financial Monitoring Report  
CABINET - 18 January 2011

Annex 2e

Cumulative Virements to Date

Budget Book Ref	Expenditure	Income	Net	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Virements Approved (on SAP)	Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
<b>Children, Young People &amp; Families</b>																	
CYPF1	0	0	0	0	0	0	0	468	0	0	468	0	0	0			
CYPF1	0	0	0	0	0	0	0	-420	0	0	-420	0	0	0			
								48	0	0	48	48	0	0	48	G	
CYPF1-1	-40	0	0	0	0	0	-40	38	0	0	38	0	0	0			
CYPF1-1	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
								38	0	0	38	-2	0	0	-2	G	
CYPF1-21	0	0	0	0	0	0	0	492	3	0	495	0	0	0			
CYPF1-21	0	0	0	0	0	0	0	-445	-3	0	-448	0	0	0			
								47	0	0	47	47	0	0	47	G	
CYPF1-22	0	0	0	0	0	0	0	-7	0	0	-7	0	0	0			
CYPF1-22	0	0	0	0	0	0	0	131	0	0	131	124	0	0			
								124	0	0	124	124	0	0	124	G	
CYPF1-23	0	0	0	0	0	0	0	-7,166	0	0	-7,166	0	0	-7,166			
CYPF1-23	0	0	0	0	0	0	0	2,162	0	0	2,162	0	0	2,162			
								-5,004	0	0	-5,004	-5,004	0	-5,004	0		
CYPF1-31	0	0	0	0	0	0	0	61	0	0	61	0	0	0			
CYPF1-31	0	0	0	0	0	0	0	-63	0	0	-63	0	0	0			
								-2	0	0	-2	-2	0	0	-2	G	
CYPF1-32	15	0	0	0	0	0	15	-7	0	0	-7	0	0	0			
CYPF1-32	0	0	0	0	0	0	0	3	0	0	3	0	0	0			
								-4	0	0	-4	11	0	0	11	G	
CYPF1-33	0	0	0	0	0	0	0	109	0	0	109	0	0	0			
CYPF1-33	0	0	0	0	0	0	0	102	0	0	102	211	0	0	211	G	
								211	0	0	211	211	0	0	211	G	
CYPF1-34	-15	0	0	0	0	0	-15	-58	0	0	-58	0	0	0			
CYPF1-34	0	0	0	0	0	0	0	11	0	0	11	0	0	0			
								-47	0	0	-47	-62	0	0	-62	G	
CYPF1-41	-157	0	0	0	0	0	-157	-6	0	0	-6	0	0	0			
CYPF1-41	0	0	0	0	0	0	0	0	0	0	0	-163	0	0	-163	G	
								-6	0	0	-6	-163	0	0	-163	G	





**November Financial Monitoring Report  
CABINET - 18 January 2011**

Annex 2e

**Cumulative Virements to Date**

Budget Book Ref	Expenditure Income Net	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CYPF2-31	Expenditure	0	0	0	0	-370	0	0	-370	0	0	0	0		
CYPF2-31	Income	0	0	0	0	426	0	0	426	0	0	0	0		
	Net	0	0	0	0	56	0	0	56	56	0	0	56	G	G
CYPF2-32	Expenditure	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF2-32	Income	0	0	0	0	20	0	0	20	0	0	0	0		
	Net	0	0	0	0	20	0	0	20	20	0	0	20	G	G
CYPF2-34	Expenditure	4,118	0	0	4,118	5	0	0	5	0	0	0	0		
CYPF2-34	Income	-4,118	0	0	-4,118	-5	0	0	-5	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0	0		
CYPF2-35	Expenditure	0	0	0	0	795	0	0	795	0	0	0	0		
CYPF2-35	Income	0	0	0	0	-742	0	0	-742	0	0	0	0		
	Net	0	0	0	0	53	0	0	53	53	0	0	53	G	G
CYPF2-51	Expenditure	0	0	0	0	-33	0	0	-33	0	0	0	0		
CYPF2-51	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	-33	0	0	-33	-33	0	0	-33	G	G
CYPF2-52	Expenditure	0	0	0	0	124	0	-11	113	0	0	0	0		
CYPF2-52	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	124	0	-11	113	113	0	0	113	G	G
CYPF2-53	Expenditure	0	0	0	0	259	0	0	259	0	0	0	0		
CYPF2-53	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	259	0	0	259	259	0	0	259	G	G
CYPF2-54	Expenditure	0	0	0	0	-77	0	0	-77	0	0	0	0		
CYPF2-54	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	-77	0	0	-77	-77	0	0	-77	G	G
CYPF2-6	Expenditure	40	0	0	40	0	0	0	0	0	0	0	0		
CYPF2-6	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	40	0	0	40	0	0	0	0	40	0	0	40	G	G
CYPF3-1	Expenditure	0	0	0	0	-198	0	0	-198	0	0	-99	0		
CYPF3-1	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	-198	0	0	-198	-198	0	-99	-99	G	G

November Financial Monitoring Report  
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Annex 2e

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CYPF3-2	32	0	0	32	0	0	0	0	0	0	0	0		
CYPF3-2	-32	0	0	-32	0	0	0	0	0	0	0	0	G	
	Net	0	0	0	0	0	0	0	0	0	0	0		
CYPF3-3	-236	0	0	-236	0	0	0	0	0	0	-572	0		
CYPF3-3	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	-236	0	-236	0	0	0	0	-236	0	-572	336	G	G
CYPF3-32	-65	0	0	-65	0	0	0	0	0	0	0	0		
CYPF3-32	65	0	0	65	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0		
CYPF4-1	236	0	0	236	-158	0	-132	-290	0	0	0	0		
CYPF4-1	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	236	0	-321	-158	0	-132	-290	-375	0	0	-375	G	G
CYPF4-2	10	0	0	10	24	0	0	24	0	0	0	0		
CYPF4-2	0	0	0	0	-11	0	0	-11	23	0	0	23	G	G
	Net	10	0	10	13	0	0	13	23	0	0	23		
CYPF4-3	-138	0	0	-138	44	0	0	44	0	0	0	0		
CYPF4-3	0	0	0	0	-23	0	0	-23	0	0	0	0		
	Net	-138	0	-138	21	0	0	21	-117	0	0	-117	G	G
CYPF4-4	0	0	0	0	-442	0	171	-271	0	0	-427	0		
CYPF4-4	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	-442	0	171	-271	-117	0	-427	-117	G	G
CYPF4-5	106	0	0	106	28	0	0	28	0	0	0	0		
CYPF4-5	-47	0	0	-47	0	0	0	0	87	0	0	87	G	G
	Net	59	0	59	28	0	0	28	87	0	0	87		
CYPF4-6	87	0	0	87	-215	0	0	-215	0	0	-22	0		
CYPF4-6	-23	0	0	-23	-4	0	0	-4	0	0	0	0		
	Net	64	0	64	-219	0	0	-219	-155	0	-22	-133	G	G
CYPF4-7	0	0	0	0	0	0	132	132	0	0	0	0		
CYPF4-7	0	0	0	0	-498	0	0	-498	-366	0	0	-366	G	G
	Net	0	0	0	-498	0	132	-366	-366	0	0	-366		

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Annex 2e

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CYPF4-8	-5	0	0	-5	-7	0	0	-7	0	0	0	0		
CYPF4-8	0	0	0	0	7	0	0	7	0	0	0	0	G	
	-5	0	0	-5	0	0	0	0	-5	0	0	-5	G	
CYPF4-9	67	0	0	67	-1,081	0	-25	-1,106	0	0	-1,078	0		
CYPF4-9	-64	0	0	-64	150	0	25	175	0	0	150	0	G	
	3	0	0	3	-931	0	0	-931	-928	0	-928	0	G	
CYPF5-1	0	0	0	0	3,599	0	0	3,599	0	0	0	0		
CYPF5-1	0	0	0	0	-3,599	0	0	-3,599	0	0	0	0	G	
	0	0	0	0	0	0	0	0	0	0	0	0	G	
CYPF5-2	-64	0	0	-64	-4,024	0	0	-4,024	0	0	0	0		
CYPF5-2	64	0	0	64	4,024	0	0	4,024	0	0	0	0	G	
	0	0	0	0	0	0	0	0	0	0	0	0	G	
<b>Total CYP&amp;F</b>	<b>4,011</b>	<b>0</b>	<b>0</b>	<b>4,011</b>	<b>179</b>	<b>3</b>	<b>191</b>	<b>373</b>	<b>4,384</b>	<b>0</b>	<b>-10,089</b>	<b>0</b>		
	<b>-4,178</b>	<b>0</b>	<b>0</b>	<b>-4,178</b>	<b>-1,012</b>	<b>-3</b>	<b>-20</b>	<b>-1,035</b>	<b>-5,213</b>	<b>0</b>	<b>3,146</b>	<b>0</b>		
	<b>-167</b>	<b>0</b>	<b>0</b>	<b>-167</b>	<b>-833</b>	<b>0</b>	<b>171</b>	<b>-662</b>	<b>-829</b>	<b>0</b>	<b>-6,943</b>	<b>6,114</b>		
<b>Social and Community Services</b>														
SC1_1	0	0	0	0	35	0	0	35	0	0	0	0		
SC1_1	0	0	0	0	-65	0	0	-65	0	0	0	0	G	
	0	0	0	0	-30	0	0	-30	-30	0	0	-30	G	
SC1_2	0	0	0	0	-212	0	0	-212	0	0	0	0		
SC1_2	0	0	0	0	211	0	0	211	0	0	0	0	G	
	0	0	0	0	-1	0	0	-1	-1	0	0	-1	G	
SC1_3	0	0	0	0	-21	0	0	-21	0	0	0	0		
SC1_3	0	0	0	0	0	0	0	0	0	0	0	0	G	
	0	0	0	0	-21	0	0	-21	-21	0	0	-21	G	
SC1_4	233	0	0	233	-5,108	0	0	-5,108	0	0	0	0		
SC1_4	0	0	0	0	4,702	0	0	4,702	0	0	0	0	G	
	233	0	0	233	-406	0	0	-406	-173	0	0	-173	G	
SC1_5	112	0	0	112	35	0	0	35	0	0	0	0		
SC1_5	-112	0	0	-112	1	0	0	1	0	0	0	0	G	
	0	0	0	0	36	0	0	36	36	0	0	36	G	

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Annex 2e

Cumulative Virements to Date

Budget Book Ref	Expenditure	Income	Net	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
SC1_6	Expenditure	0	0	0	0	0	0	-1,577	0	0	-1,577	0	0	0	0		
SC1_6	Income	0	0	0	0	0	0	1,088	0	0	1,088	0	0	0	0	G	
	Net	0	0	0	0	0	0	-489	0	0	-489	-489	0	0	-489		A
SC2_1a	Expenditure	0	0	0	0	0	0	-3	0	0	-3	0	0	0	0		
SC2_1a	Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	-3	0	0	-3	-3	0	0	-3		G
SC2_1b	Expenditure	-798	0	0	0	0	-798	10	0	0	10	0	0	0	0		
SC2_1b	Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	-798	0	0	0	0	-798	10	0	0	10	-788	0	0	-788		R
SC2_1c	Expenditure	0	0	0	0	0	0	-452	0	0	-452	0	0	0	0		
SC2_1c	Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	-452	0	0	-452	-452	0	0	-452		A
SC2_1d	Expenditure	0	0	0	0	0	0	-4	0	0	-4	0	0	0	0		
SC2_1d	Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	-4	0	0	-4	-4	0	0	-4		G
SC2_1e	Expenditure	0	0	0	0	0	0	-28	0	0	-28	0	0	0	0		
SC2_1e	Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	-28	0	0	-28	-28	0	0	-28		G
SC2_1g	Expenditure	0	0	0	0	0	0	-5	0	0	-5	0	0	0	0		
SC2_1g	Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	-5	0	0	-5	-5	0	0	-5		G
SC2_1h	Expenditure	0	0	0	0	0	0	150	0	0	150	0	0	0	0		
SC2_1h	Income	0	0	0	0	0	0	0	0	0	0	150	0	0	150		G
	Net	0	0	0	0	0	0	150	0	0	150	150	0	0	150		G
SC2_1i	Expenditure	0	0	0	0	0	0	-237	0	0	-237	0	0	-500	0		
SC2_1i	Income	0	0	0	0	0	0	0	0	0	0	-237	0	-500	0		
	Net	0	0	0	0	0	0	-237	0	0	-237	-237	0	-500	0		G
SC2_1j	Expenditure	0	0	0	0	0	0	-3	0	0	-3	0	0	0	0		
SC2_1j	Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	-3	0	0	-3	-3	0	0	-3		G

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**Cumulative Virements to Date**

Budget Book Ref	Total Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
SC2_2a	-578	0	0	-578	104	0	0	104	0	0	0	0		
SC2_2a	0	0	0	0	0	0	0	0	0	0	0	-474	G	A
					104	0	0	104	-474	0	0	-474		
SC2_2b	1,624	0	0	1,624	199	0	0	199	0	0	0	0		
SC2_2b	0	0	0	0	0	0	0	0	0	0	0	0		
					199	0	0	199	1,823	0	0	1,823	R	G
SC2_2d	0	0	0	0	-1,400	0	0	-1,400	0	0	-1,400	0		
SC2_2d	0	0	0	0	0	0	0	0	0	0	0	0		
					-1,400	0	0	-1,400	-1,400	0	0	0	G	G
SC2_2i	0	0	0	0	-36	0	0	-36	0	0	0	0		
SC2_2i	0	0	0	0	-36	0	0	-36	0	0	0	-36		G
					-36	0	0	-36	-36	0	0	0		
SC2_2j	-248	0	0	-248	-4	0	0	-4	0	0	0	0		
SC2_2j	0	0	0	0	0	0	0	0	0	0	0	0		
					-4	0	0	-4	-252	0	0	-252		G
SC2_2k	-248	0	0	-248	-4	0	0	-4	0	0	0	0		
SC2_2k	0	0	0	0	-100	0	0	-100	0	0	0	0		
					-100	0	0	-100	-100	0	0	-100		G
SC2_2l	0	0	0	0	29	0	0	29	0	0	0	0		
SC2_2l	0	0	0	0	0	0	0	0	0	0	0	0		
					29	0	0	29	29	0	0	29		G
SC2_2m	0	0	0	0	2,510	0	0	2,510	0	0	2,510	0		
SC2_2m	0	0	0	0	0	0	0	0	2,510	0	0	0		
					2,510	0	0	2,510	2,510	0	0	0		G
SC2_3a	0	0	0	0	-21	0	0	-21	0	0	0	0		
SC2_3a	0	0	0	0	0	0	0	0	0	0	0	0		
					-21	0	0	-21	-21	0	0	-21		G
SC2_3c	0	0	0	0	-15	0	0	-15	0	0	0	0		
SC2_3c	0	0	0	0	0	0	0	0	0	0	0	0		
					-15	0	0	-15	-15	0	0	-15		G
					-15	0	0	-15	-15	0	0	-15		G

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**Cumulative Virements to Date**

Budget Book Ref	Expenditure Income Net	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
SC2_4a	Expenditure	148	0	0	148	59	0	0	59	0	0	0	0		
SC2_4a	Income	-148	0	0	-148	-59	0	0	-59	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0	0	G	G
SC2_4b	Expenditure	-64	0	0	-64	22	0	0	22	0	0	0	0		
SC2_4b	Income	64	0	0	64	-22	0	0	-22	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0	0	G	G
SC2_4c	Expenditure	0	0	0	0	26	0	0	26	0	0	0	0		
SC2_4c	Income	0	0	0	0	-26	0	0	-26	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0	0	G	G
SC2_4d	Expenditure	0	0	0	0	-16	0	0	-16	0	0	0	0		
SC2_4d	Income	0	0	0	0	16	0	0	16	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0	0	G	G
SC2_4e	Expenditure	0	0	0	0	-96	0	0	-96	0	0	0	0		
SC2_4e	Income	0	0	0	0	96	0	0	96	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0	0	G	G
SC2_4f	Expenditure	0	0	0	0	-44	0	0	-44	0	0	0	0		
SC2_4f	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	-44	0	0	-44	0	0	0	0		
SC4_1a	Expenditure	124	0	0	124	4	0	137	141	0	0	0	0		
SC4_1a	Income	0	0	0	0	273	0	0	273	0	0	0	0		
	Net	124	0	0	124	277	0	137	414	538	0	0	538	R	G
SC4_1b	Expenditure	0	0	0	0	81	0	0	81	0	0	0	0		
SC4_1b	Income	0	0	0	0	-85	0	0	-85	0	0	0	0		
	Net	0	0	0	0	-4	0	0	-4	0	0	0	0		
SC4_1c	Expenditure	273	0	0	273	-2,263	0	0	-2,263	0	0	-1,965	0		
SC4_1c	Income	-28	0	0	-28	68	0	0	68	0	0	40	0		
	Net	245	0	0	245	-2,195	0	0	-2,195	-1,950	0	-1,925	-25		
SC4_2a	Expenditure	70	0	0	70	-69	0	0	-69	0	0	0	0		
SC4_2a	Income	-20	0	0	-20	0	0	0	0	0	0	0	0		
	Net	50	0	0	50	-69	0	0	-69	-19	0	0	-19		

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
SC4_2c	0	0	0	0	-4	0	0	-4	0	0	0	0		
SC4_2c	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	-4	0	0	-4	-4	0	0	-4	G	G
SC4_3	9	0	0	9	-65	0	0	-65	0	0	0	0		
SC4_3	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	9	0	9	-65	0	0	-65	-56	0	0	-56	G	G
SC4_4	-68	0	0	-68	0	0	0	0	0	0	0	0		
SC4_4	Income	68	0	68	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0		
SC4_5	0	0	0	0	-2,010	0	0	-2,010	-2,010	0	-2,010	0		
SC4_5	Income	0	0	0	0	0	0	0	-2,010	0	-2,010	0	G	G
	Net	0	0	0	-2,010	0	0	-2,010	-2,010	0	0	0		
SC5_1	146	0	0	146	24,418	0	0	24,418	24,418	0	0	0		
SC5_1	Income	-16	0	-16	-421	0	0	-421	0	0	0	0		
	Net	130	0	130	23,997	0	0	23,997	24,127	0	0	24,127	R	G
SC5_2	35	0	0	35	368	0	-1	367	0	0	0	0		
SC5_2	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	35	0	35	368	0	-1	367	402	0	0	402	A	G
SC5_3	27	0	0	27	883	0	11	894	0	0	0	0		
SC5_3	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	27	0	27	883	0	11	894	921	0	0	921	R	G
SC5_4	0	0	0	0	963	0	65	1,028	0	0	0	0		
SC5_4	Income	0	0	0	-869	0	0	-869	0	0	0	0		
	Net	0	0	0	94	0	65	159	159	0	0	0		
SC5_5	19	0	0	19	2,554	0	0	2,554	0	0	0	0		
SC5_5	Income	0	0	0	-303	0	0	-303	0	0	0	0		
	Net	19	0	19	2,251	0	0	2,251	2,270	0	0	2,270	R	G
<b>Total SCS</b>	<b>Expenditure</b>	<b>1,064</b>	<b>0</b>	<b>1,064</b>	<b>18,657</b>	<b>0</b>	<b>212</b>	<b>18,869</b>	<b>19,933</b>	<b>0</b>	<b>-3,365</b>	<b>2,270</b>	<b>R</b>	<b>G</b>
	<b>Income</b>	<b>-192</b>	<b>0</b>	<b>-192</b>	<b>4,605</b>	<b>0</b>	<b>0</b>	<b>4,605</b>	<b>4,413</b>	<b>0</b>	<b>40</b>	<b>0</b>		
	<b>Net</b>	<b>872</b>	<b>0</b>	<b>872</b>	<b>23,262</b>	<b>0</b>	<b>212</b>	<b>23,474</b>	<b>24,346</b>	<b>0</b>	<b>-3,325</b>	<b>27,671</b>		

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Virements Previously Approved (on SAP)	Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
<b>Environment and Economy</b>														
EE1 Expenditure	-153	0	0	-153	0	0	71	71	0	0	0			
EE1 Income	0	0	0	0	0	0	0	0	-82	0	0		G	
EE1 Net	-153	0	0	-153	0	0	71	71				-82		
EE1.1 Expenditure	-159	0	0	-159	6,061	0	0	6,061			4,176			
EE1.1 Income	0	0	0	0	-316	0	0	-316			669			
EE1.1 Net	-159	0	0	-159	5,745	0	0	5,745	5,586	0	4,845	741	R	G
EE1.2 Expenditure	600	0	0	600	4,364	0	0	4,364			5,010			
EE1.2 Income	0	0	0	0	-332	0	0	-332			-250			
EE1.2 Net	600	0	0	600	4,032	0	0	4,032	4,632	0	4,760	-128	G	G
EE1.1 Expenditure	0	0	0	0	-16,046	0	0	-16,046			-16,046			
EE1.1 Income	0	0	0	0	3,239	0	0	3,239			3,239			
EE1.1 Net	0	0	0	0	-12,807	0	0	-12,807	-12,807	0	-12,807	0	G	G
EE1.3 Expenditure	-367	0	0	-367	18,912	0	0	18,912			22,130			
EE1.3 Income	0	0	0	0	-832	0	0	-832			-1,108			
EE1.3 Net	-367	0	0	-367	18,080	0	0	18,080	17,713	0	21,022	-3,309	G	R
EE1.3.1 Expenditure	0	0	0	0	-6,154	0	0	-6,154			-6,154			
EE1.3.1 Income	0	0	0	0	4,977	0	0	4,977			4,977			
EE1.3.1 Net	0	0	0	0	-1,177	0	0	-1,177	-1,177	0	-1,177	0	G	G
EE1.4 Expenditure	0	0	0	0	20,925	0	0	20,925			18,973			
EE1.4 Income	0	0	0	0	-7,973	0	0	-7,973			-8,797			
EE1.4 Net	0	0	0	0	12,952	0	0	12,952	12,952	0	10,176	2,776	R	G
EE1.4.1 Expenditure	0	0	0	0	-28,161	0	0	-28,161			-28,161			
EE1.4.1 Income	0	0	0	0	1,270	0	0	1,270			1,270			
EE1.4.1 Net	0	0	0	0	-26,891	0	0	-26,891	-26,891	0	-26,891	0	G	G
EE2.1 Expenditure	73	0	0	73	-1	0	0	-1			0			
EE2.1 Income	0	0	0	0	0	0	0	0			0			
EE2.1 Net	73	0	0	73	-1	0	0	-1	72	0	0	72	G	G
EE2.2 Expenditure	0	0	0	0	-6	0	0	-6			0			
EE2.2 Income	0	0	0	0	0	0	0	0			0			
EE2.2 Net	0	0	0	0	-6	0	0	-6	-6	0	0	-6	G	G



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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
EE2.3	0	0	0	0	-83	0	0	-83	0	0	0	0		
EE2.3	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	-83	0	0	-83	-83	0	0	-83	G	G
EE2.4	0	0	0	0	-115	0	0	-115	0	0	0	0		
EE2.4	0	0	0	0	112	0	0	112	0	0	0	0		
	Net	0	0	0	-3	0	0	-3	-3	0	0	-3	G	G
EE2.5	0	0	0	0	41	0	0	41	0	0	0	0		
EE2.5	0	0	0	0	-45	0	0	-45	0	0	0	0		
	Net	0	0	0	-4	0	0	-4	-4	0	0	-4	G	G
EE2.6	0	0	0	0	0	0	20	20	0	0	0	0		
EE2.6	0	0	0	0	0	0	-840	-840	0	0	0	0		
	Net	0	0	0	0	0	-820	-820	-820	0	0	-820	G	R
EE3.1	0	0	0	0	32	0	0	32	0	0	0	0		
EE3.1	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	32	0	0	32	32	0	0	32	G	G
EE3.1.1	98	0	0	0	3,059	0	0	3,059	0	0	3,121	0		
EE3.1.1	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	98	0	0	3,059	0	0	3,059	3,157	0	3,121	36	G	G
EE3.1.2	153	0	0	0	-743	0	0	-743	0	0	-743	0		
EE3.1.2	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	153	0	0	-743	0	0	-743	-590	0	-743	153	G	G
EE3.1.3	-137	0	0	0	-413	0	0	-413	0	0	-649	0		
EE3.1.3	23	0	0	0	-40	0	0	-40	0	0	-649	0		
	Net	-114	0	0	-453	0	0	-453	-567	0	-649	82	G	G
EE3.1.4	0	0	0	0	-3	0	0	-3	0	0	0	0		
EE3.1.4	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	-3	0	0	-3	-3	0	0	-3	G	G
EE3.1.5	0	0	0	0	-1	0	0	-1	0	0	0	0		
EE3.1.5	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	-1	0	0	-1	-1	0	0	-1	G	G

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Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
EE3.1.6	0	0	0	0	-1	0	0	-1	0	0	0	0		
EE3.1.6	0	0	0	0	0	0	0	0	0	0	0	0		
	0	0	0	0	-1	0	0	-1	-1	0	0	-1	G	
EE4.1	11	0	0	11	-269	0	343	74	0	0	0	0		
EE4.1	0	0	0	0	0	0	0	0	0	0	0	0		
	11	0	0	11	-269	0	343	74	85	0	0	85	G	
EE	119	0	0	119	1,398	0	434	1,832	1,951	0	1,657	1,657		
EE	23	0	0	23	60	0	-840	-780	-757	0	0	0		
EE	142	0	0	142	1,458	0	-406	1,052	3,241	0	1,657	1,584		
Community Safety & Shared Services														
CS1	-138	0	0	-138	-24,438	0	0	-24,438	0	0	0	0		
CS1.1	16	0	0	16	421	0	0	421	-24,139	0	0	-24,139	G	R
	-122	0	0	-122	-24,017	0	0	-24,017	0	0	0	0		
CS1.2	0	0	0	0	-25	0	0	-25	0	0	0	0		
CS1.2	0	0	0	0	25	0	0	25	0	0	0	0		
	0	0	0	0	0	0	0	0	0	0	0	0		
CS1.3	0	0	0	0	-1	0	0	-1	0	0	0	0		
CS1.3	0	0	0	0	0	0	0	0	0	0	0	0		
	0	0	0	0	-1	0	0	-1	-1	0	0	-1		
CS1.4	0	0	0	0	-25	0	0	-25	0	0	0	0		
CS1.4	0	0	0	0	0	0	0	0	0	0	0	0		
	0	0	0	0	-25	0	0	-25	-25	0	0	-25		
CS1.5	21	0	0	21	-212	0	0	-212	0	0	0	0		
CS1.5	-16	0	0	-16	197	0	0	197	0	0	0	0		
	5	0	0	5	-15	0	0	-15	-10	0	0	-10		
CS2	-35	0	0	-35	-369	0	0	-369	0	0	0	0		
CS2	0	0	0	0	0	0	0	0	0	0	0	0		
	-35	0	0	-35	-369	0	0	-369	-404	0	0	-404		
CS3	-27	0	0	-27	-884	0	0	-884	0	0	0	0		
CS3	0	0	0	0	0	0	0	0	0	0	0	0		
	-27	0	0	-27	-884	0	0	-884	-911	0	0	-911		

**November Financial Monitoring Report  
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Annex 2e

**Cumulative Virements to Date**

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CS4	Expenditure	0	0	0	-893	0	0	-893	0	0	0	0		
CS4	Income	0	0	0	798	0	0	798	0	0	0	0		
	Net	0	0	0	-95	0	0	-95	-95	0	0	-95	G	G
CS5	Expenditure	-19	0	0	-2,552	0	0	-2,552	0	0	0	0		
CS5	Income	0	0	0	291	0	0	291	0	0	0	0		
	Net	-19	0	0	-2,261	0	0	-2,261	-2,280	0	0	-2,280	G	R
CS6.1	Expenditure	35	0	0	75	0	0	75	0	0	0	0		
CS6.1.1	Income	0	0	0	0	0	0	0	0	0	0	0		
	Net	35	0	0	75	0	0	75	110	0	0	110	G	G
CS6.1.2	Expenditure	0	0	0	0	0	0	0	0	0	0	0		
CS6.1.2	Income	0	0	0	-25	0	0	-25	0	0	0	0		
	Net	0	0	0	-25	0	0	-25	-25	0	0	-25	G	G
CS6.1.3	Expenditure	51	0	0	229	0	0	229	0	0	0	0		
CS6.1.3	Income	-6	0	0	-250	0	0	-250	0	0	0	0		
	Net	45	0	0	-21	0	0	-21	24	0	0	24	G	G
CS6.1.4	Expenditure	-409	0	0	-19	0	0	-19	0	0	0	0		
CS6.1.4	Income	57	0	0	11	0	0	11	0	0	0	0		
	Net	-352	0	0	-8	0	0	-8	-360	0	0	-360	G	G
CS6.1.6	Expenditure	-233	0	0	4,705	0	0	4,705	0	0	0	0		
CS6.1.6	Income	0	0	0	-4,581	0	0	-4,581	0	0	0	0		
	Net	-233	0	0	124	0	0	124	-109	0	0	-109	G	G
CS6.1.7	Expenditure	-438	0	0	4,431	0	0	4,431	0	0	0	0		
CS6.1.7	Income	28	0	0	-1,347	0	0	-1,347	0	0	0	0		
	Net	-410	0	0	3,084	0	0	3,084	2,674	0	0	2,674	R	G
CS6.1.8	Expenditure	35	0	0	668	0	0	668	0	0	0	0		
CS6.1.8	Income	0	0	0	-671	0	0	-671	0	0	0	0		
	Net	35	0	0	-3	0	0	-3	32	0	0	32	G	G
CS6.1.9	Expenditure	25	0	0	19,526	0	0	19,526	0	0	0	0		
CS6.1.9	Income	0	0	0	-21,432	0	0	-21,432	0	0	-562	0		
	Net	25	0	0	-1,906	0	0	-1,912	-1,887	0	-562	-1,325	G	R

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Annex 2e

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
<b>Total OCS</b>	-1,132	79	0	-1,132	-26,563	0	-6	-26,563	-27,406	0	-562	-26,844		
<b>Corporate Core</b>														
CC1.1 Expenditure	177	0	0	177	-53	0	5	-48	0	0	0			
CC1.1 Income	0	0	0	0	0	0	0	0	0	0	0		G	
CC1.1 Net	177	0	0	177	-53	0	5	-48	129	0	0	129		
CC2.1 Expenditure	-43	0	0	-43	-19,508	0	0	-19,508	0	0	0			
CC2.1 Income	0	0	0	0	21,666	0	0	21,666	0	0	0			
CC2.1 Net	-43	0	0	-43	2,158	0	0	2,158	2,115	0	0	2,115	R	G
CC2.2 Expenditure	0	0	0	0	187	0	0	187	0	0	0			
CC2.2 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.2 Net	0	0	0	0	187	0	0	187	187	0	0	187	G	
CC2.1.10 Expenditure	0	0	0	0	-187	0	0	-187	0	0	0			
CC2.1.10 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.10 Net	0	0	0	0	-187	0	0	-187	-187	0	0	-187	G	
CC2.1.13 Expenditure	84	0	0	84	-151	0	0	-151	0	0	0			
CC2.1.13 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.13 Net	84	0	0	84	-151	0	0	-151	-67	0	0	-67	G	
CC2.1.14 Expenditure	-29	0	0	-29	-68	0	0	-68	0	0	0			
CC2.1.14 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.1.14 Net	-29	0	0	-29	-68	0	0	-68	-97	0	0	-97	G	
CC2.2 Expenditure	0	0	0	0	-2	0	0	-2	0	0	0			
CC2.2 Income	0	0	0	0	0	0	0	0	0	0	0			
CC2.2 Net	0	0	0	0	-2	0	0	-2	-2	0	0	-2	G	
CC2.3 Expenditure	40	0	0	40	0	0	0	0	0	0	0			
CC2.3 Income	0	0	0	0	0	0	0	0	40	0	0	40	G	
CC2.3 Net	40	0	0	40	0	0	0	0	0	0	0	0		
CC2.4 Expenditure	0	0	0	0	65	0	0	65	0	0	0			
CC2.4 Income	0	0	0	0	0	0	0	0	65	0	0	65	G	
CC2.4 Net	0	0	0	0	65	0	0	65	65	0	0	65	G	

**November Financial Monitoring Report  
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Annex 2e

**Cumulative Virements to Date**

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CC2.5	0	0	0	0	-1	0	0	-1	0	0	0	0		
CC2.5	0	0	0	0	0	0	0	0	0	0	0	0	G	
	Net	0	0	0	-1	0	0	-1	-1	0	0	-1	G	
CC2.7	0	0	0	0	-2,000	0	0	-2,000	0	0	-2,000	0		
CC2.7	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	-2,000	0	0	-2,000	-2,000	0	-2,000	0	G	
CC2.8	0	0	0	0	-325	0	0	-325	0	0	0	0		
CC2.8	0	0	0	0	325	0	0	325	0	0	0	0		
	Net	0	0	0	0	0	0	0	0	0	0	0	G	
CC3.1	20	0	0	20	-9	0	13	4	0	0	0	0		
CC3.1	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	20	0	20	-9	0	13	4	24	0	0	24	G	
CC3.2	0	0	0	0	-1	0	0	-1	0	0	0	0		
CC3.2	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	-1	0	0	-1	-1	0	0	-1	G	
CC3.3	229	0	0	229	-3	0	0	-3	0	0	0	0		
CC3.3	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	229	0	229	-3	0	0	-3	226	0	0	226	G	
CC3.4	-13	0	0	-13	-1,315	0	0	-1,315	0	0	2,590	0		
CC3.4	0	0	0	0	1,279	0	0	1,279	0	0	28	0		
	Net	-13	0	-13	-36	0	0	-36	-49	0	2,618	-2,667	R	
CC3.5	-2	0	0	-2	0	0	0	0	0	0	0	0		
CC3.5	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	-2	0	-2	0	0	0	0	-2	0	0	0	G	
CC4.1	0	0	0	0	-74	0	-23	-97	0	0	0	0		
CC4.1	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	-74	0	-23	-97	-97	0	0	0	G	
CC4.2	0	0	0	0	-74	0	-23	-97	0	0	0	0		
CC4.2	0	0	0	0	76	0	0	76	0	0	0	0		
	Net	0	0	0	76	0	0	76	76	0	0	0	G	
	Net	0	0	0	76	0	0	76	76	0	0	76	G	

**November Financial Monitoring Report  
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Annex 2e

**Cumulative Virements to Date**

Budget Book Ref		Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CC4.3	Expenditure	-35	0	0	-35	-671	0	0	-671	0	0	0	0		
CC4.3	Income	0	0	0	0	671	0	0	671	0	0	0	0	G	
	Net	-35	0	0	-35	0	0	0	0	-35	0	0	-35	G	
CC4.4	Expenditure	9	0	0	9	-3	0	15	12	0	0	0	0		
CC4.4	Income	0	0	0	0	0	0	0	0	0	0	0	0	G	
	Net	9	0	0	9	-3	0	15	12	21	0	0	21		G
CC6.1	Expenditure	0	0	0	0	-8	0	32	24	0	0	0	0		
CC6.1	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	-8	0	32	24	24	0	0	24		G
CC6.2	Expenditure	0	0	0	0	1,593	0	0	1,557	0	0	0	0		
CC6.2	Income	0	0	0	0	-1,088	0	0	-1,088	0	0	0	0		
	Net	0	0	0	0	505	0	-36	469	469	0	0	469		G
CC5.3	Expenditure	0	0	0	0	0	0	8	8	0	0	0	0		
CC5.3	Income	0	0	0	0	0	0	0	0	0	0	0	0	A	
	Net	0	0	0	0	0	0	8	8	8	0	0	8		G
CC5.6	Expenditure	0	0	0	0	-1	0	0	-1	0	0	0	0		
CC5.6	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	-1	0	0	-1	-1	0	0	-1		G
CC6.1	Expenditure	14	0	0	14	-80	0	-3	-83	0	0	0	0		
CC6.1	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	14	0	0	14	-80	0	-3	-83	-69	0	0	-69		G
CC6.2	Expenditure	0	0	0	0	-125	0	0	-125	0	0	0	0		
CC6.2	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	-125	0	0	-125	-125	0	0	-125		G
CC6.3	Expenditure	0	0	0	0	125	0	0	125	0	0	0	0		
CC6.3	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	0	0	0	0	125	0	0	125	125	0	0	125		G
CC7.1	Expenditure	9	0	0	9	42	0	15	57	0	0	0	0		
CC7.1	Income	0	0	0	0	0	0	0	0	0	0	0	0		
	Net	9	0	0	9	42	0	15	57	66	0	0	66		G

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Annex 2e

Cumulative Virements to Date

Budget Book Ref	Total Temporary Virements Previously Approved (on SAP)	Temporary Virements Approved in Last Report (not on SAP)	Temporary Virements Requested this Report	Cumulative Total of Temporary Virements Approved and Requested	Total Permanent Virements Previously Approved (on SAP)	Permanent Virements Approved in Last Report (not on SAP)	Permanent Virements Requested this Report	Cumulative Total of Permanent Virements Approved and Requested	Total virements	Virements already approved by council	Virements not deemed to be policy changes	Reset total	Traffic Light Indicator - positive	Traffic light indicator - negative
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000		
CC7.2	41	0	0	41	0	0	0	0	0	0	0	0		
CC7.2	0	0	0	0	0	0	0	0	0	0	0	0	G	
	41	0	0	41	0	0	0	0	41	0	0	41	G	
CC7.3	-5	0	0	-5	-1	0	0	-1	0	0	0	0		
CC7.3	0	0	0	0	0	0	0	0	0	0	0	0		
	-5	0	0	-5	-1	0	0	-1	-6	0	0	-6	G	
CC7.4	-4	0	0	-4	-1	0	0	-1	0	0	0	0		
CC7.4	0	0	0	0	0	0	0	0	0	0	0	0		
	-4	0	0	-4	-1	0	0	-1	-5	0	0	-5	G	
CC8.1	169	0	0	169	195	0	3	198	367	0	0	367	G	
CC8.1	0	0	0	0	0	0	0	0	0	0	0	0		
	169	0	0	169	195	0	3	198	367	0	0	367	G	
CC8.2	0	0	0	0	-5	0	0	-5	0	0	0	0		
CC8.2	0	0	0	0	0	0	0	0	0	0	0	0		
	0	0	0	0	-5	0	0	-5	-5	0	0	-5	G	
CC9	-749	0	0	-749	0	0	0	0	0	0	0	0		
CC9	0	0	0	0	0	0	0	0	0	0	0	0		
	-749	0	0	-749	0	0	0	0	-749	0	0	-749	G	
Total CEO	-88	0	0	-88	-22,309	0	29	-22,280	-22,368	0	590	-749	G	
	0	0	0	0	22,853	0	0	22,853	22,853	0	28	0	G	
	-88	0	0	-88	544	0	29	573	485	0	618	-133	R	

Total	Expenditure	3,974	0	0	3,974	0	3	860	2,978	0	-11,769	0		
Directorate	Income	-4,268	0	0	-4,268	-3	-860	-920	-5,188	0	3,214	0		
Virements	Net	-294	0	0	-294	0	0	-1,916	-2,210	0	-8,555	0		8,392
<b>KEY TO TRAFFIC LIGHTS</b>														
T Transfers from Strategic														
P Net														
0														

Cumulative Permanent Virements	Cumulative virements (permanent and temporary) below £400,000	G
	Cumulative virements (permanent and temporary) above £400,000 - close to requiring Council approval	A
	Cumulative virements (permanent and temporary) above £500,000 - requires Council approval	R

Supplementary Estimates

Report Paragraph Reference	Cabinet Date	Budget Book Ref	Service Area	Details	£000	Repayable/ Non-repayable
				<b>SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED</b>		
				One Off Funded Projects		
				Safer Communities - (5) Community safety partnerships		
9	Oct-10	SC2_11			170	Non repayable
	Oct-10	CS3			20	Non repayable
9	Oct-10	EE2.4			78	Non-repayable
	Oct-10	EE2.3			165	Non-repayable
9	Oct-10	EE2.3.1			205	Non-repayable
	Sep-10	CYPF1-31			21	Non repayable
	Sep-10	CYPF4.4			-70	Non repayable
	Jul-10	CYPF4.4			70	Non repayable
	Jul-10	CYPF4.8			71	Non repayable
	Oct-10	CYPF4.8			-71	Non repayable
	Oct-10	CYPF2.2			56	Non repayable
	Oct-10	CYPF2.4			35	Non repayable
	Oct-10	CYPF1-42			386	Non repayable
7	Oct-10	CC6.2			125	Non repayable
7	Oct-10	CC7.1			10	Non repayable
				<b>TOTAL SUPPLEMENTARY ESTIMATES PREVIOUSLY REPORTED</b>	<b>1,271</b>	
				<b>SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT</b>		
5	Nov-10	CC5.1	Legal Services	2 legal cases costing over £25,000	119	Non-repayable
				<b>TOTAL SUPPLEMENTARY ESTIMATES ACTIONED THIS REPORT</b>	<b>119</b>	
				<b>TOTAL SUPPLEMENTARY ESTIMATES ANNEX 1 (Col 6)</b>	<b>1,390</b>	

				<b>SUPPLEMENTARY ESTIMATES REQUESTED THIS REPORT</b>		
				<b>TOTAL SUPPLEMENTARY ESTIMATES THIS REPORT</b>	<b>0</b>	
				<b>MEMORANDUM</b>		
				<b>SUPPLEMENTARY ESTIMATES PREVIOUSLY APPROVED BUT NOT ACTIONED DUE TO TIMING OF DECISION AND MONTH END</b>		
					0	
					<b>1,390</b>	



November Financial Monitoring Report  
 CABINET - 25 January 2011  
 Specific Grants Monitoring 2010/11

Annex 3a

Ringfenced	Notification	Unused Grant Income carried forward from 2009/10	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Current Grant Amount Revised Estimate	Current Variation to Grant Income per budget book	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2010	Balance that can be carried forward (subject to approval from grant body) £'000
		£000	£000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
	<b>Children, Young People &amp; Families</b>											
R	Dedicated Schools Grant (DSG)	1,417	333,376	2,475		337,268	3,892	224,845	112,423	33%	337,268	0
R	Standards Fund	5,569	27,122	4,743	-60	37,374	10,252	24,916	12,458	33%	37,374	0
R	School Standards		18,196	35		18,231	35	12,154	6,077	33%	18,231	0
R	Sure Start General	26	14,845			14,871	26	9,914	4,957	33%	14,871	0
OS	Learning & Skills Council	330	41,327	-27,070		14,587	-26,740	9,725	4,862	33%	14,587	0
R	Asylum Seekers		1,604	50		1,654	50	1,103	551	33%	1,654	0
R	Parenting Strategy Support Grant	3	238			241	3	89	152	63%	241	0
R	Contact Point	180	140	-82		238	98	113	125	53%	238	0
R	Youth Opportunity Fund	17	347			364	17	243	121	33%	364	0
R	Youth Justice Board		1,129			1,129	0	779	350	31%	1,129	0
R	DCSF - Family Intervention project		246	80		326	80	93	233	71%	326	0
FC	Leaving Care, Unaccompanied Asylum Seekers		429	-40		389	-40	259	130	33%	389	0
P	Diploma Development Fund		15	-15		0	-15	0	0	0%	0	0
P	Diploma Formula Grant		0	600		600	600	400	200	50%	600	0
	14-19 Local Delivery Support Grant		0	346		346	346	231	115	50%	346	0
	14-19 Prospectus and CAP		0	11		11	11	7	4	50%	11	0
	Oxfordshire PCT Partnership Funding (Youth)		15	38		38	38	25	13	50%	38	0
R	Thames Valley Police (Youth)		145			145	0	15	0	0%	15	0
R	Huntercombe Young Offenders Institution (Youth)		150	-95		55	-95	145	0	0%	145	0
R	Probation (Youth)		99			99	0	55	0	0%	55	0
R	Aiming High for Disabled Children		2,037	25		2,062	25	1,838	224	11%	2,062	0
R	Two Year Old Offer Early Learning and Childcare		329			329	0	219	110	33%	329	0
R	Disabled Childrens Access to Childcare - Pathfinder		902			902	0	601	301	33%	902	0
	Oxfordshire Education Business Partnership		322			322	0	215	107	33%	322	0
	School Workforce		92	32		124	32	83	41	33%	124	0
	School Support Staff Training and Qualifications		105	-105		36	-69	24	12	33%	36	0
R	Play Pathfinder		192	-96		96	-96	54	42	44%	96	0
OS	Young People's Learning Agency	36	28,796			28,796	0	19,197	9,599	33%	28,796	0
OS	Young People's Learning Agency - Apprentice FUND		0	50		50	50	33	17	33%	50	0
OS	DCSF - V Programme		0	175		175	175	0	175	100%	175	0
	Learning through Landscapes	118	118			118	118	79	39	33%	118	0
	Internal Projects	7	7			7	7	5	2	33%	7	0
	International Development Awareness	26	26			26	26	17	9	33%	26	0
	Harnessing Technology Grant	107	107			107	107	71	36	33%	107	0

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Specific Grants Monitoring 2010/11

Annex 3a

Ringfenced	Notification	Unused Grant Income carried forward from 2009/10	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Current Grant Amount Revised Estimate	Current Variation to Grant Income per budget book	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2010	Balance that can be carried forward (subject to approval from grant body) £'000
		£000	£000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
		28				28	28	19	9	33%	28	0
		11				11	11	7	4	33%	11	0
		289				289	289	193	96	33%	289	0
		11				11	11	7	4	50%	11	0
				15		15	15	10	5	50%	15	0
		45		45		45		30	15	150%	45	0
		97	187			284	97	202	82	29%	284	0
F	C	221	3,652		-3,873	0	-3,652	0	0	0%	0	0
		1,148	2,295			3,443	1,148	1,008	2,435	71%	3,443	0
			-5	5		0	5	0	0	0%	0	0
		5	667	5		672	5	445	227	34%	672	0
R	P		72	-5	-72	0	-72	0	0	0%	0	0
OS	C		276			276	0	106	170	62%	276	0
			47			47	0	31	16	34%	47	0
			12	-6		6	-6	6	0	0%	6	0
		73	213	-102		184	-29	48	136	74%	184	0
		108	185			293	108	72	221	75%	293	0
		16	39	68		123	84	69	54	44%	123	0
		837	0			837	837	558	279	33%	837	0
		16	0			16	16	11	5	31%	16	0
		60	116	17		193	77	101	92	48%	173	-20
R	P			113		113	113	75	38	34%	113	0

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 Specific Grants Monitoring 2010/11

Annex 3a

Notification	Unused Grant Income carried forward from 2009/10	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR	Current Grant Amount Revised Estimate	Current Variation to Grant Income per budget book	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2010	Balance that can be carried forward (subject to approval from grant body) £'000
OS P C OS F	£000	£000	£'000	£'000	£'000	£'000	£'000	£'000		£'000	
Environment & Economy Countryside Agency Preliminary Flood Risk Assessment work		235	73 25		308 25	73 25	205 0	103 25	33% 100%	308 25	0 0
Oxfordshire Customer Services Learning & Skills Council - Adult Education (see note) Standards Fund (Adult Learning) (see note)				3,873 72	3,873 72	3,873 72	2,582 51	1,291 26	33% 33%	3,873 72	0 0
Chief Executive's Office MKOB Improvement Grant	46		25		71	71	66	5	7%	71	0
<b>TOTAL SPECIFIC GRANTS</b>	10,802	480,189	-18,565	-60	472,366	-7,868	313,549	158,822	34%	472,346	-20

Ringfenced  
 R Ringfenced  
 U Un-ringfenced  
 OS Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced  
 Notification  
 P Provisional Notification Received  
 F Final Notification Received  
 C Claim Required

CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

Cabinet Date	Ringfenced	Notification	Budget Book Ref	Service Area	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
Jun-10	R	F	CYPF1-42	<b>Children, Young People &amp; Families</b> Youth Offending Team	Think Family grant increased following successful bids in relation to Women Offenders & Housing Challenge Fund		80		-80
Jun-10	R	F	CYPF1-42	Youth Offending Team	FIP funding increased following successful bids in relation to Housing Challenge Fund rounds 1 & 2		175		-175
Jun-10	U	F	CYPF1-23	Services for Disabled	Additional grant funding for Aiming High for Disabled Children - Short Break Services		25		-25
Jun-10	U	F	CYPF3-22	Oxfordshire Education Business Partnership	Development Fund not received	-15		15	
Jul-10			CYPF4-4	Business Improvement	Reduction in Contactpoint grant	-70		70	
Jul-10			CYPF4-8	Play and Participation	Reduction in Play Pathfinder grant	-96		96	
Sep-10			CYPF5-2	Devolved Schools Costs	NB: reduction in expenditure may be taken from an alternative service area.				
Sep-10			CYPF4-5	Human Resources & Children's Workforce	Final DSG allocation		2,475		-2,475
Sep-10			CYPF4-5	Human Resources & Children's Workforce	Final notification of School Workforce		32		-32
Sep-10			CYPF4-5	Human Resources & Children's Workforce	School Support Staff Training & Qualifications (Flying Colours) grant ceasing .	-105		105	
Oct-10			CYPF1-42	Youth Offending Team	Huntercombe YOI has been reclassified as an adult facility. Therefore the grant from Huntercombe ceased w.e.f. 31/7/10	-95		95	
Oct-10			CYPF4-4	Business Improvement	Original reduction to Contactpoint grant was incorrectly calculated by CF	-12		12	
Oct-10		P	CYPF3-32	Educational Achievement & Service Monitor	Further grant notification		639		-639
Oct-10		P	CYPF3-35	Secondary School Improvement	Further grant notification		23		-23
Oct-10		P	CYPF3-1	RAS Management	Further grant notification		3,970		-3,970
Oct-10		P	CYPF2-31	EL&C Countywide	Notification of actual grant value			234	
Nov-10		F	CYPF3-35	Secondary School Improvement	New KS4 Foundation Learning Grant - Standards Fund	-234	165		-165

**November Financial Monitoring Report  
CABINET - 25 January 2011**

**Annex 3b**

**CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE**

Cabinet Date	Ringfenced	Notification	Budget Book Ref	Service Area	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
Nov-10		F	CYPF3-1	RAS Management	National Challenge - Standards Fund		121		-121
Nov-10		F	CYPF3-34	Partnership Development & Extended Learning	Aimhigher - Standards Fund		59		-59
Nov-10	R	F	CYPF3-35	Secondary School Improvement	Diploma Formula Grant		600		-600
Nov-10	R	F	CYPF3-35	Secondary School Improvement	14-19 Local Delivery Support Grant		346		-346
Nov-10	R	F	CYPF3-35	Secondary School Improvement	14-19 Prospectus and CAP		11		-11
Nov-10	R	F	CYPF3-35	Secondary School Improvement	14-19 Transport and Access Coordinator		38		-38
Nov-10	R	F	CYPF3-35	Secondary School Improvement	Young People's Learning Agency - Apprenticeship Fund		50		-50
Nov-10	R	F	CYPF5-1	Delegated Budgets	School Standards		39		-39
Nov-10	R	F	CYPF1-33	Alternative Education	School Standards		50	4	-50
Nov-10	R	C	CYPF2-24	Children Looked After	UASC's Under 18's grant			40	
Nov-10	R	C	CYPF2-24	Children Looked After	UASC's Post 18 grant			40	
Nov-10	R	C	CYPF3-4	14-19 Team	Children & Young People - Top-Up		15		-15
Nov-10	R	C	CYPF3-4	14-19 Team	YPLA function ceased			27,070	
Dec-10	R	F	CYPF2-3	Early Learning & Childcare	Receipt of New Pilot Grant for Holiday Childcare Provision		45		-45
Jan-11	R	F	CYPF3-1	Standards Fund	National Challenge			60	
Jun-10	R	F	SC1_6	Registration	Grant has now ceased.		5		-5
Jun-10	R	C	SC2_1D	Employment Service	Information Advice Guidance Grant will cease in August.			6	
Sep-10	F	F	SC2_1i	One Off Funding Projects	Stroke Grant carry forward budget adjustment			102	
Sep-10	F	F	SC2_1i	Dementia	Additional dementia grant allocation received		33		-33
Dec-10	F	F	SC2_1i	Dementia	Additional dementia grant allocation received		35		-35
Nov-10	OS	PC	EE2.5.1	Environment & Economy	Countryside Agency		73		-73
Nov-10	OS	F	EE1.3	Highways Transport	Preliminary Flood Risk Assessment work		25		-25

CHANGES TO SPECIFIC GRANTS FOR CABINET TO NOTE

Cabinet Date	Ringfenced	Notification	Budget Book Ref	Service Area	Details	Expenditure		Income	
						From / Decrease (-) £000	To / Increase (+) £000	From / Decrease (+) £000	To / Increase (-) £000
Jul-10			CS1.3	Community Safety & Shared Services/Oxfordshire Customer Services		24			-24
Oct-10			CS1.3	Special Projects	New Burdens Grant - will be £140k			7	
Dec-10			CS1.5	Special Projects	New Burdens Grant - will be £133k	-7	113		-113
				Trading Standards	DEFRA Animal Health Grant				
				Chief Executive's Office			25		-25
				MKOB Improvement Grant					
					<b>TOTAL CHANGES TO SPECIFIC GRANTS</b>	<b>-27,916</b>	<b>9,291</b>	<b>27,916</b>	<b>-9,291</b>

Ringfenced

**R** Ringfenced  
**U** Un-ringfenced

**OS** Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Notification

**P** Provisional Notification Received

**F** Final Notification Received

**C** Claim Required

November Financial Monitoring Report  
 CABINET - 25 January 2011  
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Annex 3c

Ringfenced	Notification	Directorate	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR not yet on SAP	Revised Grant Allocation as per Govt. Announcements	Agreed Change to Spend by Council on 27 July	Revised Spend in this Area	Difference	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2011
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
		<b>Children, Young People &amp; Families</b>											
U	F	Child & Adolescent Mental Health Grant	778			778	-160	778	0	0	778	100%	778
U	F	Carers Grant (Children)	481			481	-320	481	0	351	130	27%	481
U	F	Children's Fund	869	-208		661		844	183	240	604	91%	844
U	F	Connexions	4,658	-1116		3,542	-700	3,958	416	1775	2,183	62%	3,958
U	F	Positive Activities for Young People	397	-95		302	-78	319	17	213	106	35%	319
U	F	Young People Substance Mis-Use	187	-28		159	-20	187	28	50	137	86%	187
		<b>Former Standards Fund:</b>											
U	F	School Development Grant - LA element	1,835	-440		1,395		1,675	280	1117	558	40%	1,675
U	F	Extended Schools Start Up costs	655	-157		498		335	-163	223	112	22%	335
U	F	School Improvement Partners	289	-62		227		289	62	193	96	42%	289
U	F	Education Health Partnerships	120	-29		91	-50	70	-21	47	23	26%	70
U	F	Choice Advisers	37	-9		28	-6	31	3	20	11	39%	31
U	F	School Intervention	188	-45		143		188	45	125	63	44%	188
U	F	Flexible 14-19 Partnership Funding	160	-38		122	-40	120	-2	80	40	33%	120
U	F	Extended Rights to Free Travel	479	-115		364	-400	59	-305	39	20	5%	59
U	F	Sustainable Travel	52	-13		39	-50	2	-37	1	1	2%	2
U	F	Secondary National Strategy - Behaviour & Att	183	-44		139		183	44	122	61	44%	183
U	F	Secondary National Strategy - Central Co-ordination	267	-64		203		267	64	178	89	44%	267
U	F	Primary National Strategy - Central Co-ordination	320	-77		243		320	77	213	107	44%	320
U	F	Teenage Pregnancy	160	-38		122	-25	135	13	34	101	83%	135
U	F	Care Matters White Paper	403	-96		307		403	96	269	134	44%	403
U	F	Child Death Review Processes	58	-14		44		58	14	39	19	44%	58
U	F	Child Trust Fund	7	-2		5		7	2	5	2	47%	7
U	F	Designated Teacher Funding	44	-10		34		44	10	29	15	43%	44
U	F	Learning & Skills Council - Special Purpose Grant	404	-97		307		404	97	269	135	44%	404
U	F	January Guarantee - Connexions	0	49		49		64	15	43	21	44%	64
U	F	Child Poverty Local Duties	0	62		62		62	0	41	21	33%	62

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Annex 3c

Ringfenced	Notification	Directorate	Grant Income per Budget Book Original Estimate	Previously Reported	New Grants/ Changes to Existing Grants this MMR not yet on SAP	Revised Grant Allocation as per Govt. Announcements	Agreed Change to Spend by Council on 27 July	Revised Spend in this Area	Difference	Grant Expenditure to Date	Balance Remaining	% Remaining	Forecast Expenditure to 31 March 2011
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
		<b>Social &amp; Community Services</b>											
U	F	Carers Grant	1,922			1,922		1,922	0	951	971	51%	1,922
U	F	Mental Health Grant	1,296			1,296		1,296	0	864	432	33%	1,296
U	F	Mental Health Advocacy Service	273			273		273	0	182	91	33%	273
U	F	Preserved Rights	2,693			2,693		2,693	0	1795	898	33%	2,693
U	F	Supporting People Administration	320	-320		0	-320	0	0	173	-173	0%	320
U	F	Learning Disabilities Development Fund	368			368		368	0	245	123	33%	368
U	F	Local Involvement Networks	223			223		223	0	149	74	33%	223
U	F	Supporting People	16,167			16,167		16,167	0	11,270	4,897	30%	16,167
U	F	Personal Care at Home	2,481	-2,481		0		0	0	0	0	0%	0
U	F	Stronger Safer Communities Fund	652	-51		601		652	51	326	326	54%	652
		<b>Environment &amp; Economy</b>											
U	F	Rural Bus Services Grant	1,676			1,676		1,676	0	1,117	559	33%	1,676
U	F	School Travel Advisers Grant	92	-22		70	-47	45	-25	30	15	21%	45
U	F	De-trunking of Non-Core Routes	1,746			1,746		1,746	0	1,164	582	33%	1,746
U	F	Road Safety Partnerships	1,145	-304		841	-600	545	-296	363	182	22%	545
U	F	Economic Assessment Duty	65			65		65	0	43	22	34%	65
		<b>Oxfordshire Customer Services</b>											
U	F	Children's Social Care Workforce	138	-33		105	-138	0	-105	0	0	0%	0
U	F	Human Resources Development Strategy	1,356			1,356		1,356	0	904	452	33%	1,356
		<b>Chief Executive's Office</b>											
U	F	E-Petitions	12	22		22	-12	0	-22	0	0	0%	0
U	F	Community Call for Action/Overview Scrutiny Committee		-1		11		0	-11	0	0	0%	0
		<b>Total Area Based Grants</b>	<b>45,656</b>	<b>-5,876</b>	<b>0</b>	<b>39,780</b>	<b>-2,991</b>	<b>40,310</b>	<b>530</b>	<b>25,292</b>	<b>15,018</b>	<b>38%</b>	<b>40,630</b>

Ringfenced

R Ringfenced  
 U Un-ringfenced  
 OS Outside Aggregate External Finance therefore R/U not applicable. Assume conditions attached therefore ringfenced

Notification

P Provisional Notification Received  
 F Final Notification Received  
 C Claim Required



November Financial Monitoring Report  
 CABINET - 25 January 2011  
 Earmarked Reserves Forecast

	2010/11				Change in closing balance forecast £000	Commentary
	Balance at 1 April 2010 £000	Forecast Movement		Forecast Balance at 31 March 2011 £000		
		Contributions from Reserve £000	Contributions to Reserve £000			
<b>Children Young People &amp; Families</b>						
<b>Schools</b>						
Primary	8,050			8,050	0	
Secondary	4,099			4,099	0	
Special	1,163			1,163	0	
<b>Sub-total schools' revenue reserves</b>	<b>13,312</b>	<b>0</b>	<b>0</b>	<b>13,312</b>	<b>0</b>	
School Loans	-1,168			-1,168	0	
<b>Total schools' reserves</b>	<b>12,144</b>	<b>0</b>	<b>0</b>	<b>12,144</b>	<b>0</b>	
Schools Contingency	-24			-24	0	
Schools Partnerships	974			974	0	
Schools Insurance	265			265	0	
Youth Management Committee	410			410	0	
Supply Cover	3,784			3,784	0	
Maternity Leave	-3,442			-3,442	0	
CYF General Reserve	0			0	0	
Building Schools for the Future	42	-627	585	0	0	
Oxfordshire Rural Childrens Centres	8			8	0	
Safeguarding Board	75			75	0	
Children & Families Reserve	0			0	0	
Youth Support Service - computer system	75		15	90	0	
Residential Centres	16			16	0	
Youth Offending Service	0		147	147	0	
Joint Use Reserve	0		203	203	0	
<b>Directorate Total</b>	<b>14,327</b>	<b>-627</b>	<b>950</b>	<b>14,650</b>	<b>0</b>	

November Financial Monitoring Report  
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 Earmarked Reserves Forecast

	2010/11			Forecast Balance at 31 March 2011 £000	Change in closing balance forecast £000	Commentary
	Balance at 1 April 2010 £000	Forecast Movement Contributions from Reserve £000	Contributions to Reserve £000			
<b>Social &amp; Community Services</b>						
Cultural Services General	93		62	155	0	
ICT/Digitisation projects	727		132	859	0	
Vehicle Renewals	107			107	0	
Donations	25			25	0	
Adult Learning (CECs accumulated Surplus)	0			0	0	
Materials Development Reserve	76	-76		0	0	
Older People Pooled Budget and Learning	101	-101		0	0	
Disabilities Pooled Budget Reserve						
OS Client Income Reserve	64			64	0	
Personal Budgets	48			48	0	
Site Reserve	273			273	0	
Fire & Rescue						
Securing Water Supplies	27	-27		0	0	To be used in full for additional hydrant costs
Protective Clothing	39			39	0	
Breathing Apparatus Equipment	95		12	107	0	
Communications Fund	19		40	59	0	Transfer to increase equipment replacement fund
Vehicles	443	-909	911	445	0	
IT	131	-90	55	96	0	Transfer from revenue for future system development
Rescue Equipment	26			26	0	
Fire Control	367		20	387	0	
Fire Link	139			139	0	
Emergency Planning						
Vehicle Renewals	32			32	0	
Trading Standards						
Vehicles Replacement Reserve	7			7	0	
Trading Standards Reserve	12			12	0	
Gypsy & Traveller Services - Site Refurbishment	198			198	0	
<b>Directorate Total</b>	<b>3,049</b>	<b>-1,203</b>	<b>1,232</b>	<b>3,078</b>	<b>0</b>	

November Financial Monitoring Report  
**CABINET - 25 January 2011**  
**Earmarked Reserves Forecast**

	2010/11				Change in closing balance forecast £000	Commentary
	Balance at 1 April 2010 £000	Forecast Movement	Forecast at 31 March 2011 £000	October 2010 Forecast Balance at 31 March 2011 £000		
		Contributions from Reserve £000	Contributions to Reserve £000			
<b>Environment &amp; Economy</b>						
Countryside Ascot Park	17			17	0	
Carbon Reduction	60			60	0	
SALIX Repayments	123			123	0	
Highways Winter Maintenance	18			18	0	
Dix Pit WRC Development	13			13	0	
Oxfordshire Waste Partnership Joint Reserve	167		78	245	0	
Transport	250			250	0	
Tourism Signs	89			89	0	
On Street Car Parking	1,577	-800		777	0	Known drawdown in MTFP
Dix Pit Engineering Works	699		167	866	0	
Waste Management	2,516	-384	1,255	3,387	-142	Transfer of waste management underspent
Landfill Allowance Trading Scheme	0			0	0	
Vehicle Renewals	61			61	0	
Better Working Initiatives	26	-26		0	0	
<b>Directorate Total</b>	<b>5,616</b>	<b>-1,210</b>	<b>1,500</b>	<b>6,048</b>	<b>-142</b>	
<b>Oxfordshire Customer Services</b>						
Shared Services						
Shared Services Funding Reserve	1,255	-1,224		31	0	£1.224m repayment to the capital programme
Money Management Reserve	40	-16		24	0	
Development Reserve	142	-142		0	0	This reserve is expected to be used in full for the development of IT systems
Food with Thought / QCS Cleaning	1,061	-500	200	561	200	£0.4m to be used to replace kitchen equipment. FwT is forecasting a £0.2m surplus
Customer Services Centre Reserve	0		1,600	1,550	50	New reserve approved by Cabinet 21 September 2010. Transferred from Corporate Core.
SAP for Schools	172	-172		0	0	
Schools ICT	1,429	-1,429		0	0	
Sims Support Service	122	-60		62	0	
<b>Directorate Total</b>	<b>4,221</b>	<b>-3,543</b>	<b>1,800</b>	<b>2,228</b>	<b>250</b>	

November Financial Monitoring Report  
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 Earmarked Reserves Forecast

	2010/11				Change in closing balance forecast £000	Commentary
	Balance at 1 April 2010 £000	Forecast Movement		Forecast Balance at 31 March 2011 £000		
		Contributions from Reserve £000	Contributions to Reserve £000			
<b>Chief Executive's Office</b>						
Change Fund	1,259	-1,441	508	326	0	
CIPFA Trainees	13		120	13	0	See Annex 4b
Council Elections	95			215	0	
FMSIS Audit	39	-39		0	0	
Registration Service	180			180	0	Transferred from SCS
<b>Directorate Total</b>	<b>1,586</b>	<b>-1,480</b>	<b>628</b>	<b>734</b>	<b>0</b>	
<b>Corporate</b>						
Insurance Reserve	6,027			6,027	0	
Contingency Forward Reserve	1,153	-1,153	-213	-213	-475	
Capital Reserve	13,909	-300	1,524	15,133	0	
Other Reserves	-6			-6	0	
LASRI Reserve	791	-618		173	0	
Budget Reserve - Agreed 2007	0			0	0	
Budget Reserve - Agreed 2009	5,931	-5,931	6,107	6,107	0	
Efficiency Reserve	1,519	-360	6,559	7,718	-114	Additional Contribution of £1m not required for ESS/MSS and transfer of ICT redundancy costs
Prudential Borrowing Reserve	2,641		1,350	3,991	0	
<b>Corporate Total</b>	<b>31,965</b>	<b>-8,362</b>	<b>15,327</b>	<b>38,930</b>	<b>-589</b>	
<b>Total</b>	<b>60,764</b>	<b>-16,425</b>	<b>21,437</b>	<b>65,776</b>	<b>-481</b>	

**November Financial Monitoring Report  
CABINET - 25 January 2011  
Forecast Year End Revenue Balances**

**Annex 5**

Date	Forecast 2010/11		Budget 2010/11
	£m	£m	£m
Provisional outturn 2009/10 net of City Schools	11.145		10.578
Local Area Agreement (LAA) Performance Reward Grant	1.009		
City Schools Reorganisation brought forward from 2009/10	0.775		0.775
County Fund Balance		<b>12.929</b>	<b>11.353</b>
Planned Contribution to Balances		3.344	3.344
Less City Schools Reorganisation to be carried forward		-0.178	-0.169
<b>Original forecast outturn position 2010/11</b>		<b>16.095</b>	<b>14.528</b>
<b>Additions</b>			
		0.000	0.000
<b>Calls on balances deducted</b>			
Jul-10 Reduction in Contactpoint grant - will be removed in next report	-0.070		
Jul-10 Full reduction in Play Pathfinder grant not passed on to service area	-0.071		
Jul-10 Shortfall in Grant Reductions to be identified	-0.266		
Sep-10 Psychological Service Pay Arrears	-0.021		
Sep-10 Reverse Reduction in Contactpoint	0.070		
Oct-10 Reverse reduction in Play Pathfinder grant	0.071		
Oct-10 PRG Allocations	-0.056		
Oct-10 PRG Allocations	-0.035		
Oct-10 PRG Allocations	-0.386		
Oct-10 Performance Reward Grant - Telehealth	-0.170		
Oct-10 Safer Communities - (5) Community safety partnerships	-0.020		
Oct-10 LAA Management	-0.010		
Oct-10 Waste Management	-0.078		
Oct-10 Economy, Spatial Planning & Climate Change	-0.165		
Oct-10 Oxfordshire Economic Partnership	-0.205		
Oct-10 Grant pot for Voluntary & Community Groups	-0.125		
Oct-10 2 legal cases costing over £25,000	-0.119		
Total calls on balances		-1.656	-2.000
<b>Net forecast</b>		<b>14.439</b>	<b>12.528</b>
<b>Total budget requirement</b>		<b>389.870</b>	<b>389.870</b>
<b>Provisional balances as a % of budget requirement</b>		<b>3.70%</b>	<b>3.21%</b>

<b>Net Forecast</b>	<b>14.439</b>
<b>Calls on balances agreed but not actioned</b>	
Jul-10 Transfer of Landsbanki impairment	-1.361
	<u>-1.361</u>
<b>Calls on balances requested in this report</b>	
	<u>0.000</u>
<b>Revised forecast position</b>	<b>13.078</b>

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**CAPITAL PROGRAMME: 2010 / 11 TO 2015 / 16 MONTHLY MONITORING REPORT- SUMMARY PAGE**  
 - November 2010 Monitoring (Cabinet January 2011)

Directorate	Latest Capital Programme			Latest Forecast			Variance			Current Year Expenditure Monitoring			
	Current Year	Future Years	Total	Current Year	Future Years	Total	Current Year	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate %	Actuals & Commitments %
CYP&F Capital Programme-1 (OCC)	59,415	180,356	239,771	57,699	213,474	271,173	-1,716	33,118	31,402	27,904	26,007	48%	93%
Social & Community Services Capital Programme	11,658	31,373	43,031	6,780	28,150	34,930	-4,878	-3,223	-8,101	2,889	718	43%	53%
Economy & Environment 1- Transport Capital Programme	22,583	83,282	105,865	20,149	88,887	109,036	-2,434	5,605	3,171	7,978	4,661	40%	63%
Economy & Environment 2- Other Property Development Programmes	5,602	12,577	18,179	5,433	14,784	20,217	-169	2,207	2,038	2,679	1,171	49%	71%
Community Safety & Shared Services Capital Programme	372	3,262	3,634	257	4,823	5,080	-115	1,561	1,446	145	0	56%	56%
Corporate Core Capital Programme	766	766	1,532	766	766	1,532	0	0	0	0	0	0%	0%
<b>Total Directorate Programmes</b>	<b>100,396</b>	<b>311,616</b>	<b>412,012</b>	<b>91,084</b>	<b>350,884</b>	<b>441,968</b>	<b>-9,312</b>	<b>39,268</b>	<b>29,956</b>	<b>41,595</b>	<b>32,557</b>	<b>46%</b>	<b>81%</b>
CYP&F Schools Capital	2,897	1,520	4,417	2,897	1,520	4,417	0	0	0	0	0	0%	0%
Devolved Formula Fund	9,000	33,946	42,946	9,000	15,050	24,050	0	-18,896	-18,896	8,502	0	94%	94%
<b>Total Schools &amp; Partners</b>	<b>11,897</b>	<b>35,466</b>	<b>47,363</b>	<b>11,897</b>	<b>16,570</b>	<b>28,467</b>	<b>0</b>	<b>-18,896</b>	<b>-18,896</b>	<b>8,502</b>	<b>0</b>	<b>71%</b>	<b>71%</b>
Earmarked Reserves	146	12,775	12,921	146	50,415	50,561	0	37,640	37,640				
<b>OVERALL TOTAL</b>	<b>112,439</b>	<b>359,857</b>	<b>472,296</b>	<b>103,127</b>	<b>417,869</b>	<b>520,996</b>	<b>-9,312</b>	<b>58,012</b>	<b>48,700</b>	<b>50,097</b>	<b>32,557</b>	<b>49%</b>	<b>80%</b>

CHILDREN & YOUNG PEOPLE CAPITAL PROGRAMME - November 2010 Monitoring (Cabinet January 2011)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring			Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
Primary Programme Primary Capital Programme Charlton-on-Otmoor - Repl of Temporary Classrooms (ED701)	413	590	1,072	610	1,060	20	-32	-12	539	61	88%	98%	Complete Aug 10.
Thame, Barley Hill - Repl of Temporary Classrooms (ED703)	524	700	1,300	740	1,275	40	-65	-25	691	60	93%	101%	Complete Aug 10.
Harwell - 2 classroom ext (ED711)	147	453	630	443	615	-10	-5	-15	399	8	90%	92%	Complete Aug 10.
Launton - Hall & Classrooms (ED695)	111	931	1,202	931	1,202	0	0	0	690	24	74%	77%	Completion Sept 10. Project Approval ED695/1 includes pre-school works, not yet started.
Trackley - 2 classroom ext & Pre-School Accommodation (ED734)	191	809	1,040	809	1,040	0	0	0	185	594	23%	96%	On-site.
Crepreedy - Refurbishment & Extension (ED710)	10	346	356	346	356	0	0	0	3	343	1%	100%	On site. School managed project. Forecast completion Dec 2010.
Oxford, Wood Farm - replacement of existing buildings (ED749)	477	4,250	11,750	4,200	11,750	-50	50	0	1,424	2,793	34%	100%	Phase 1 on-site. Phase 2 & 3 contract not yet let.
Primary School Review (funding allocation)	0	0	17,288	0	0	0	-17,288	-17,288	3	0			No future PCP funding.
Banbury, The Grange - 6 classroom block (ED739).	102	50	2,100	25	127	-25	-1,948	-1,973	25	0	100%	100%	Old Scheme - proposed to be taken out.
Banbury, The Grange - 6 classroom block (New Scheme)	0	0	0	25	1,650	25	1,625	1,650	0	0	0%	0%	Released from the Moratorium Nov 10. £400k released back to capital programme & £50k to SAI.
Bayards	78	150	8,200	125	203	-25	-7,972	-7,997	103	0	82%	82%	In Moratorium, old scheme - proposed to be taken out.
Bayards (New Scheme)	0	0	0	25	6,600	25	6,575	6,600	103	0	412%	412%	In Moratorium
Rose Hill	20	0	20	15	35	15	0	15	15	0	100%	100%	Scheme being developed.
St Andrew's, Chinnor	18	0	18	15	33	15	0	15	15	0	100%	100%	Scheme being developed.
ICT Programme	0	0	0	0	0	0	0	0	0	0			Scheme being developed.
Priority 2 Projects	0	0	0	0	0	0	0	0	3	0			Schemes being developed.



Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	%	
Primary Replacement of Temps Great Milton	5	75	600	40	45	-35	-520	-555	0	0	0	0%	In Moratorium - proposed to be taken out.
Peppard	4	25	600	25	600	0	0	0	13	41	52%	216%	In Moratorium. Existing temporary classroom in poor condition, exploring replacement in Summer 2011.
Mill Lane	18	0	18	0	18	0	0	0	10	1			Scheme being developed.
Cumnor	0	0	0	0	0	0	0	0	6	0			Scheme being developed.
Garsington	9	0	9	0	9	0	0	0	10	0			Scheme being developed.
Halls & Kitchens: Hornton - Hall	5	25	750	25	750	0	0	0	0	0	0%	0%	In Moratorium
<b>Primary Capital Programme Total</b>	<b>2,132</b>	<b>8,404</b>	<b>46,953</b>	<b>8,399</b>	<b>27,368</b>	<b>-5</b>	<b>-19,580</b>	<b>-19,585</b>	<b>4,237</b>	<b>3,925</b>	<b>50%</b>	<b>97%</b>	
<b>Secondary Capital Programme</b>													
Woodstock, Marlborough - Science & Repl Temp Buildings (ED692)	1,663	1,652	3,703	1,652	3,703	0	0	0	1,267	450	77%	104%	Phase 1 complete. Phase 2 on-site. Works on hold as contractor in administration.
Chipping Norton - Science (ED708)	204	2,600	3,750	2,650	3,460	50	-340	-290	848	2,059	32%	110%	On-site. Project contingency released from project.
Burford Community College - Repl of temps, 8 classroom block & drama studio (ED714)	158	1,600	2,300	1,600	2,150	0	-150	-150	573	1,208	36%	111%	On-site. Project contingency released from project.
Wantage, Fitzwaryn - Phase 2 (Modernisation & Post 16) (ED715)	142	1,850	3,200	550	3,200	-1,300	1,300	0	207	358	38%	103%	On-site for modernisation phase (3 class ext and internal remodel). Works on hold due to contractor in administration.
Didcot, St Birinus - Food Technology (ED738)	5	270	300	270	300	0	0	0	261	13	97%	101%	On-site.
Oxford, Iffley Mead - Food Technology (ED737)	49	236	300	236	300	0	0	0	158	6	67%	69%	Complete Nov 10.

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Faringdon Community College - Phase 3	0	100	1,500	25	1,500	-75	75	0	0	0	0%	0%	In Moratorium
Secondary Modernisation Programme	7	0	5,838	4	11	4	-5,831	-5,827	4	0	100%	100%	In Moratorium. Remaining budget provision transferred under annual programmes.
Academy Fee Provision	0	0	0	0	250	0	250	250	0	0	100%	100%	In Moratorium
Bloxham, Warriner (D&T & Extension)	9	21	250	40	250	19	-19	0	40	0	100%	100%	Scheme being developed.
Oxford, Northern House - 6 classroom Block (ED746)	0	500	1,540	350	1,600	-150	210	60	96	0	27%	27%	Released from the Moratorium Nov 10. Project Approval ED746. Contract let.
Thame, Lord Williams - Autism Unit	0	200	900	0	0	-200	-700	-900	1	0			£200k provision for Temporary Classroom. Released from the Moratorium Nov 10. Transfer of developer funding to Thame Skills Centre project. £700k released back to capital programme.
Abingdon, Kingfisher	41	25	255	25	255	0	0	0	26	1	104%	108%	In Moratorium
Oxford, Iffley Mead - Double temporary classroom	1	0	150	0	150	0	0	0	0	0			In Moratorium
John Watson - Post 16 provision	0	25	1,500	25	1,500	0	0	0	0	0	0%	0%	In Moratorium
<b>Secondary Capital Programme Total</b>	<b>2,279</b>	<b>9,079</b>	<b>25,486</b>	<b>7,427</b>	<b>18,629</b>	<b>-1,652</b>	<b>-5,205</b>	<b>-6,857</b>	<b>3,481</b>	<b>4,095</b>	<b>47%</b>	<b>102%</b>	
<u>Oxford Academy</u>													
Oxford Academy (ED678)	15,667	15,283	33,350	15,933	33,350	650	-650	0	10,206	5,526	64%	99%	On-site. Forecast completion Jan 2011. ICT provision Mar 2011, external works Aug 2011.
<b>Oxford Academy Total</b>	<b>15,667</b>	<b>15,283</b>	<b>33,350</b>	<b>15,933</b>	<b>33,350</b>	<b>650</b>	<b>-650</b>	<b>0</b>	<b>10,206</b>	<b>5,526</b>	<b>64%</b>	<b>99%</b>	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	%		
<u>Provision of School Places</u>														
Witney, Henry Box - Music (ED699)	801	580	1,406	657	1,468	77	-15	62	567	63	86%	96%	Complete Aug 10. Cost pressure due to Ground Source Heat Pump.	
Carterton Community College - Hall (ED719)	32	490	625	470	530	-20	-75	-95	289	166	61%	97%	On-site.	
Oxford, St Nicholas - 2 classroom ext & ext to hall (ED720)	41	709	785	709	785	0	0	0	414	287	58%	99%	On-site.	
Bicester, Cooper - New 6th Form Centre (ED747)	162	2,300	4,400	2,300	4,400	0	0	0	682	1,430	30%	92%	On-site.	
Oxford, New Marston - Internal Alterations (Foundation Stage & KS1) (ED753)	0	750	831	730	831	-20	20	0	124	615	17%	101%	On-site.	
Witney, Madley Brook - 3 Classroom extension	0	300	875	100	875	-200	200	0	57	0	57%	57%	To be grant funded.	
Temporary Classrooms - New units for Basic Need	0	510	510	510	510	0	0	0	360	89	71%	88%	Project Approval ED712. Contract let.	
Thame, Lord Williams's - Repl of 2 Temporary Classrooms (ED712)	0	0	199	199	199	199	0	199	0	0	0%	0%	Released. S106 funded.	
SS Philip & James - Fencing (ED766)	0	30	30	30	30	0	0	0	15	0	50%	50%	In Moratorium - proposed to be taken out.	
SS Philip & James	0	0	65	0	0	0	-65	-65	0	0			Schemes being developed. Transfers towards Bloxham £122k, St Andrew's £44k & £18k Trinity.	
Existing Demographic Pupil Provision	0	300	18,834	0	18,650	-300	116	-184	11	4			Project Approval ED762	
Bloxham - 2FE, additional classroom & ancillary facilities (ED762)	0	0	0	14	402	14	388	402	1	0	7%	7%	Project Approval ED763. School managed project. Complete Nov 10.	
Oxford, St Andrew's - Foundation Stage (ED763)	0	0	0	44	44	44	0	44	37	6	84%	98%	Project Approval ED763. School managed project. Complete Nov 10.	
Henley, Trinity - Improvements to Entrance & Admin (ED765)	0	0	0	35	35	35	0	35	35	0	100%	100%	Project Approval ED763. School managed project. Complete Nov 10.	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
Secondary Schools (Hall)	15	0	15	0	15	0	0	0	0	0	0	0	0	Scheme being developed.
<u>Growth Portfolio - New Schools</u>														
<u>South Oxfordshire</u>														
Didcot, Great Western Park - Primary 1 (14 classroom)	0	0	6,250	0	6,250	0	0	0	0	0	0	0	0	Scheme being developed.
Didcot, Great Western Park - Primary 2 (14 classroom)	0	0	6,250	0	6,250	0	0	0	0	0	0	0	0	Scheme being developed.
Didcot, Great Western Park - Secondary (Phase 1)	0	0	20,800	0	20,800	0	0	0	0	0	0	0	0	Scheme being developed.
Didcot, Ladygrove - 7 classroom Cherwell	0	0	3,000	0	3,000	0	0	0	0	0	0	0	0	Scheme being developed.
Didcot, Bankside - 10 classroom	0	0	4,000	0	4,000	0	0	0	0	0	0	0	0	Scheme being developed.
Bicester, Gavray Drive - 7 classroom	109	0	4,000	0	4,000	0	0	0	0	0	0	0	0	Scheme being developed.
Bicester - Secondary P1 (incl existing schools)	0	0	11,000	0	11,000	0	0	0	0	0	0	0	0	Scheme being developed.
Bicester - Secondary P2 (including existing schools)	0	0	11,000	0	11,000	0	0	0	0	0	0	0	0	Scheme being developed.
Bicester, South West - 14 classroom	0	0	6,250	0	6,250	0	0	0	0	0	0	0	0	Scheme being developed.
Upper Heyford - New Primary School Vale of White Horse	0	0	6,250	0	6,250	0	0	0	0	0	0	0	0	Scheme being developed.
Wantage / Grove - Secondary (option c)	0	0	14,000	0	7,000	0	-7,000	-7,000	0	0	0	0	0	Scheme being developed. In Moratorium.
<b>Provision of School Places Total</b>	<b>1,160</b>	<b>5,969</b>	<b>121,176</b>	<b>5,798</b>	<b>114,574</b>	<b>-171</b>	<b>-6,431</b>	<b>-6,602</b>	<b>2,592</b>	<b>2,660</b>	<b>45%</b>	<b>91%</b>		
<u>Children's &amp; Family Centres</u>														
Flexibility of Childcare 08/09 - 10/11	1,065	2,026	3,391	2,326	3,391	300	-300	0	1,439	10	62%	62%	10	Grant provision up to 31st March 2011.
Didcot, Lydalls - Integrated Daycare (ED727)	19	26	45	26	45	0	0	0	33	2	127%	135%	2	Scheme withdrawn. Grant reduction.
Cumnor Pre-School - Replacement Building (ED730)	0	23	23	23	23	0	0	0	22	11	96%	143%	11	Scheme withdrawn. Grant reduction.

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring			Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
Sonning Common Pre-School - Replacement Building (ED728)	0	445	489	445	489	0	0	0	27	398	6%	96%	Contract let.
Berinsfield Pre-School - Replacement Building (ED729)	0	412	437	412	437	0	0	0	25	378	6%	98%	Contract let.
North Kidlington Pre-School - Replacement Building (ED732)	0	397	437	397	437	0	0	0	32	370	8%	101%	Contract let.
Millbrook Pre-School - Replacement Building (ED733)	0	373	393	373	393	0	0	0	22	343	6%	98%	Contract let.
Rainbow Pre-School - Replacement Building (ED731)	0	571	571	571	571	0	0	0	32	470	6%	88%	Contract let.
Children Centres Programme 08/09 - 10/11 Phase 3	217	174	438	199	463	25	0	25	193	747	97%	472%	Grant provision up to 31st March 2011.
North East Abingdon - Children's Centre (ED698)	269	141	440	141	440	0	0	0	53	67	38%	85%	Complete April 2010.
Bloxham - Children's Centre (ED713)	73	379	452	379	452	0	0	0	316	0	83%	83%	Complete Sept 10. School managed project.
Osnaal Grove - Children's Centre (P1 & P2) (ED716)	220	316	536	316	536	0	0	0	276	27	87%	96%	Phase 1 Complete, Phase 2 Complete Aug 10.
Bampton - Children's Centre (ED721)	40	600	700	575	665	-25	-10	-35	514	23	89%	93%	Complete Oct 10.
Eynsham - Children's Centre (ED722)	48	535	613	570	648	35	0	35	522	53	92%	101%	Complete Oct 10.
Ambrosden, Five Acres - Children's Centre (ED726)	4	436	460	436	460	0	0	0	138	171	32%	71%	On-site.
N&W Witney - Children's Centre (ED757)	0	460	610	460	610	0	0	0	27	198	6%	49%	Contract let.
Sonning Common, Chiltern Edge - Children's Centre (ED755)	0	542	692	542	692	0	0	0	43	497	8%	100%	Contract let.
Southmoor, John Blandy - Children's Centre & Pre-School (ED724)	31	626	888	626	888	0	0	0	32	748	5%	125%	On-site.
Thame - Children's Centre (ED725)	0	273	313	273	313	0	0	0	20	0	7%	7%	Contract let.
<b>Children's &amp; Family Centres Total</b>	<b>1,986</b>	<b>8,755</b>	<b>11,928</b>	<b>9,090</b>	<b>11,953</b>	<b>335</b>	<b>-310</b>	<b>25</b>	<b>3,766</b>	<b>4,513</b>	<b>41%</b>	<b>91%</b>	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
<b>Improvements to Young People's Centres</b>														
Wallingford Young People's & Children Centres (ED700)	131	24	155	24	155	0	0	0	17	2	71%	79%	Scheme withdrawn.	
Chill Out / Youth Capital Fund	1,008	253	1,261	253	1,261	0	0	0	178	0	70%	70%	Part grant funded. Chill Out Fund released from the Moratorium Nov 10.	
Witney Young People's Centre (Phase 2) (ED709)	3	700	1,120	100	1,120	-600	600	0	0	0	0%	0%	Released from the Moratorium Nov 10.	
Kidlington Young People's Centre (ED717)	101	148	263	148	263	0	0	0	103	11	70%	77%	Complete June 2010.	
Banbury New Futures Centre (ED735)	113	1,400	3,000	1,400	3,000	0	0	0	216	1,654	15%	134%	On-Site.	
Didcot Young People's Centre (ED748)	0	550	621	400	667	-150	196	46	34	1	9%	9%	On-site.	
Abingdon Young People's Centre (ED754)	5	350	400	350	400	0	0	0	18	1	5%	5%	Contract let.	
Chipping Norton Young People's & Adult Learning Centre (ED736)	8	500	1,000	500	1,000	0	0	0	62	598	12%	132%	Project Approval ED736. Contract let.	
<b>Young People's Centres Total</b>	<b>1,369</b>	<b>3,925</b>	<b>7,820</b>	<b>3,175</b>	<b>7,866</b>	<b>-750</b>	<b>796</b>	<b>46</b>	<b>628</b>	<b>2,267</b>	<b>20%</b>	<b>91%</b>		
<b>ICT</b>														
Harnessing Technology Grant	2,492	700	3,192	700	3,192	0	0	0	0	700	0%	100%		
<b>ICT Total</b>	<b>2,492</b>	<b>700</b>	<b>3,192</b>	<b>700</b>	<b>3,192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>0%</b>	<b>100%</b>		
<b>Annual Programmes</b>														
Schools Access Initiative (ED759)	1,522	859	5,736	842	8,074	-17	2,355	2,338	777	105	92%	105%	Project Approval ED759. Transfer £17k to Henley, Trinity.	
Cumnor, Matthew Arnold - Accessibility Improvements (ED752)	0	408	429	230	429	-178	178	0	135	6	59%	61%	Project Approval ED752. Phase 1 complete, P2 & P3 not yet started.	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Health & Safety - CYP&F	611	250	1,716	250	2,441	0	725	725	104	67	42%	68%	Future years 2011/12+ in Moratorium. Budget for basic need for 10/11 shown under School Places.
Health & Safety - Corporate	636	300	2,136	300	2,936	0	800	800	-55	355	-18%	100%	
Temporary Classrooms - Relocation & Removal	1,086	150	3,036	150	3,036	0	0	0	163	30	109%	129%	
Schools Intervention & Support Programme	0	0	0	0	850	0	850	850					
Reducing Out of County Provision for SEN Pupils	0	0	0	0	1,000	0	1,000	1,000					
School Structural Maintenance	0	0	0	0	38,270	0	38,270	38,270					
CYP&F Structural Maintenance	0	0	0	0	2,500	0	2,500	2,500					
Secondary Schools Modernisation Programme	0	0	0	0	3,331	0	3,331	3,331					
Capital Maintenance - Surplus from 5 yr allocation	0	0	0	0	14,998	0	14,998	14,998					
<b>Annual Programme Total</b>	<b>3,855</b>	<b>1,967</b>	<b>13,053</b>	<b>1,772</b>	<b>77,865</b>	<b>-195</b>	<b>65,007</b>	<b>64,812</b>	<b>1,124</b>	<b>563</b>	<b>63%</b>	<b>95%</b>	
<b>Small Projects Total</b>	<b>965</b>	<b>312</b>	<b>1,672</b>	<b>312</b>	<b>1,277</b>	<b>0</b>	<b>-395</b>	<b>-395</b>	<b>14</b>	<b>115</b>	<b>4%</b>	<b>41%</b>	Future years 2011/12 + in Moratorium.
<u>Other Schemes &amp; Programmes</u>													Office move completed June 10. On-site.
Thornbury House Children's Home - Repl of Building (ED702)	253	1,000	1,628	1,075	1,628	75	-75	0	403	801	37%	112%	
Minor Works	253	39	331	39	292	0	-39	-39	0	20	0%	51%	
Loans to Foster/Adoptive Parents (Prudentially Funded)	180	90	900	90	900	0	0	0	16	0	18%	18%	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Special Schools (16-19)	1,067	0	1,067	0	1,067	0	0	0	-9	0	0	0%	Complete Aug 10.
14-19 Rural Areas	0	50	50	50	50	0	0	0	0	0	0	0%	
14-19 Rural Areas - West Oxfordshire Skills Centre (ED756)	0	500	500	500	500	0	0	0	500	0	0	100%	Draft Project Approval ED758. Grant and developer funded.
14-19 Rural Areas - Thame Skills Centre	0	200	775	200	775	0	0	0	93	0	0	47%	Grant funded.
14 -19 Diploma	300	75	375	75	375	0	0	0	70	0	0	93%	Complete Oct 10.
14 -19 Diploma Abingdon - Fitzharry's High Form Centre (ED740)	35	505	570	505	570	0	0	0	272	16	0	54%	Release of grant to related partners including district & parish councils. Received notification of revised allocation of £862,258 and revised grant terms & conditions.
Play Pathfinder (ED718)	1,246	864	2,110	862	2,108	-2	0	-2	208	0	0	24%	Grant funded.
Short Breaks (Aiming High)	251	746	997	746	997	0	0	0	506	0	0	68%	Complete April 2010.
Woodland Outdoor Education Centre (ED645)	351	34	385	54	405	20	0	20	48	6	0	89%	
Specific / Delegated Funding- TCF	0	0	0	0	0	0	0	0	0	0	0	0%	
Larkmead - AWP & Sports Facilities	0	0	0	0	0	0	0	0	0	0	0	0%	
<b>Other Schemes &amp; Programmes Total</b>	<b>3,936</b>	<b>4,103</b>	<b>9,688</b>	<b>4,196</b>	<b>9,667</b>	<b>93</b>	<b>-114</b>	<b>-21</b>	<b>2,107</b>	<b>843</b>	<b>50%</b>	<b>70%</b>	
<b>Retentions &amp; OSCR Total</b>	<b>0</b>	<b>749</b>	<b>1,125</b>	<b>728</b>	<b>1,104</b>	<b>-21</b>	<b>0</b>	<b>-21</b>	<b>-251</b>	<b>800</b>	<b>-34%</b>	<b>75%</b>	
<b>TOTAL</b>	<b>35,841</b>	<b>59,246</b>	<b>275,443</b>	<b>57,530</b>	<b>306,845</b>	<b>-1,716</b>	<b>33,118</b>	<b>31,402</b>	<b>27,904</b>	<b>26,007</b>	<b>49%</b>	<b>94%</b>	
<u>Schools Capital</u>													
Devolved Formula Capital	9,875	9,000	52,821	9,000	33,925	0	-18,896	-18,896	8,502	0	0	94%	
Harnessing Technology Grant- Schools Allocation	2,025	1,276	4,535	1,276	4,535	0	0	0	0	0	0	0%	



Project/ Programme Name	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
Specialist College	6	344	350	344	350	0	0	0	0	0	0%	0%	Analysis at year end to determine programme spend
Kitchen & Dining improvements	72	318	518	318	518	0	0	0	0	0	0%	0%	
14-19 Diploma	442	909	1,509	909	1,509	0	0	0	0	0	0%	0%	
14-19 Rural	0	50	50	50	50	0	0	0	0	0	0%	0%	
<b>School Local Capital Programme Total</b>	<b>12,420</b>	<b>11,897</b>	<b>59,783</b>	<b>11,897</b>	<b>40,887</b>	<b>0</b>	<b>-18,896</b>	<b>-18,896</b>	<b>8,502</b>	<b>0</b>	<b>71%</b>	<b>71%</b>	
<u>Capital Adjustments &amp; Funding</u>													
Capital Revenue Switches	604	169	773	169	773	0	0	0	0	0	0%	0%	
<b>Capital Adjustments &amp; Funding Total</b>	<b>604</b>	<b>169</b>	<b>773</b>	<b>169</b>	<b>773</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0%</b>	
<b>CYFP &amp; CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>48,865</b>	<b>71,312</b>	<b>335,999</b>	<b>69,596</b>	<b>348,505</b>	<b>-1,716</b>	<b>14,222</b>	<b>12,506</b>	<b>36,406</b>	<b>26,007</b>	<b>52%</b>	<b>90%</b>	
<b>CYFP &amp; OCC ADJUSTED CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>36,445</b>	<b>59,415</b>	<b>276,216</b>	<b>57,699</b>	<b>307,618</b>	<b>-1,716</b>	<b>33,118</b>	<b>31,402</b>	<b>27,904</b>	<b>26,007</b>	<b>48%</b>	<b>93%</b>	
<b>TOTAL CYPPFCP RESOURCES</b>		<b>74,640</b>	<b>270,435</b>	<b>72,556</b>	<b>286,474</b>	<b>-2,084</b>	<b>18,123</b>	<b>16,039</b>					
<b>In-Year Programme Surplus (+) / Deficit (-)</b>		<b>3,328</b>	<b>5,507</b>	<b>2,960</b>	<b>9,040</b>	<b>-368</b>	<b>3,901</b>	<b>3,533</b>					
<b>Cumulative Programme Surplus (+) / Deficit (-)</b>	<b>22,206</b>	<b>25,534</b>	<b>5,507</b>	<b>25,166</b>	<b>9,040</b>								

## SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME - November 2010 Monitoring (Cabinet January 2011)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring			Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %		Actuals & Commitments %
<b>COMMUNITY SERVICES PROGRAMME</b>													
Libraries	0	60	5,785	30	5,785	-30	30	0	0	0	0%	0%	On hold.
Banbury Library & Mill Art Centre	16	34	870	20	870	-14	14	0	0	0	0%	0%	On hold.
Bicester Library	11	200	261	15	261	-185	-50	-235	5	0	33%	33%	On hold - proposed to be taken out.
Headington Library	1,194	488	1,692	488	1,692	-10	10	0	255	82	52%	69%	Completed August 2010.
Thame Library (CS5)	434	336	770	316	760	-20	10	-10	222	67	70%	91%	Completed September 2010.
Watlington Library (CS6)	0	501	1,260	750	1,260	249	-249	0	291	331	39%	83%	To cover S106 funding not held, conditional amount of £329k may be needed from prudential borrowing. Project started at 6 sites.
Introduction of RFID (Radio frequency Identification) self service in Libraries (CS9)	0	100	300	100	300	0	0	0	0	0	0%	0%	
County Heritage & Arts Abingdon Town Council (Contributions Conditional Approval)	119	494	635	494	635	0	0	0	263	176	53%	89%	Standlake project on site.
Museums Resource Programme (CS7)	15	0	30	0	30	0	0	0	0	0			
Development Project - SOFO	0	50	250	0	0	-50	-200	-250	0	0			On hold - proposed to be taken out.
Cogges Manor Farm Museum	6	180	430	448	470	268	-228	40	5	0	1%	1%	Figures revised per Project Approval Oct10. Additional budget provision funded from Prudential Borrowing. Contract
Oxfordshire Records Office (CS8)													
<b>COMMUNITY SERVICES PROGRAMME TOTAL</b>	<b>1,795</b>	<b>2,453</b>	<b>12,283</b>	<b>2,661</b>	<b>11,828</b>	<b>208</b>	<b>-663</b>	<b>-455</b>	<b>1,041</b>	<b>656</b>	<b>39%</b>	<b>64%</b>	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
<b><u>SOCIAL CARE FOR ADULTS</u></b>														
Mental Health Mental Health Projects	354	177	531	0	531	-177	177	0	0	0	0	0	0	Grant to external provider, scheme being developed.
Residential HOP's Bicester (Forward Funding) SS88	1,543	238	1,781	238	1,781	0	0	0	34	0	14%	14%	14%	
HOPs Phase 1 - New Builds	0	4,100	13,108	0	9,553	-4,100	545	-3,555	0	0				Currently subject to review. Draft Project Approvals SS101 & SS102.
HOPs Phase 2 Strategy Implementation	0	0	5,283	0	500	0	-4,783	-4,783	0	0				Currently subject to review.
Deficit Funding Agreement (SS98)	0	1,216	1,216	1,216	1,216	0	0	0	1,216	0	100%	100%	100%	Complete.
Extra Care Housing - Banbury	675	675	1,350	675	1,350	0	0	0	0	0	0%	0%	0%	Second stage grant payment forecast March 2011.
ECH- Adaptations to Existing Properties	28	365	1,800	455	1,800	90	-90	0	9	11	2%	4%	4%	Includes provision for the first payment for the Greater Leys scheme.
ECH- New Schemes	0	85	4,425	0	3,985	-85	-355	-440	0	0				Internal funding provision to LD below. Provision earmarked for internal reimbursement.
Learning Disabilities - Supported Living Programme (SS93)	227	225	1,200	50	1,000	-175	-25	-200	21	0	42%	42%	42%	Internal funding provision.
Day Centres Abingdon, Resources Centre (SS95 & SS96)	788	462	1,250	466	1,254	4	0	4	448	29	96%	102%	102%	Complete Oct 2010.
Banbury Day Centre (SS97)	4	30	650	30	650	0	0	0	0	0	0%	0%	0%	Released. Project appraisal approved.
Deferred Interest Loans (CSDP)	0	685	685	120	1,820	-565	1,700	1,135	50	0	42%	42%	42%	New inclusion funded by prudential borrowing. Borrowing costs to be met by S&CS and CYP&F directorates.
Health & Well Being projects (PRG)	0	0	0	165	211	165	46	211	0	0	0%	0%	0%	New inclusion - Performance Reward Grant Allocation.
<b>SOCIAL CARE FOR ADULTS PROGRAMME TOTAL</b>	<b>3,619</b>	<b>8,258</b>	<b>33,279</b>	<b>3,415</b>	<b>25,651</b>	<b>-4,843</b>	<b>-2,785</b>	<b>-7,628</b>	<b>1,778</b>	<b>40</b>	<b>52%</b>	<b>53%</b>	<b>53%</b>	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
<b>STRATEGY AND TRANSFORMATION</b>														
IT- Supporting People	81	0	129	0	129	0	0	0	0	0	0	0	0	
Time to Change	2,089	0	2,131	0	2,131	0	0	0	0	0	2	0	0	
Adult Social Care IT Infrastructure	85	378	463	200	463	-178	178	0	1	0	0	1	0	1%
New Adult Services System	103	122	2,000	122	2,000	0	0	0	0	0	0	0	0	0%
Mobile Working Project	48	52	100	5	100	-47	47	0	0	0	0	0	0	0%
Transforming Adult Social Care (ICT)	0	166	166	166	166	0	0	0	0	0	0	0	0	0%
<b>STRATEGY &amp; TRANSFORMATION PROGRAMME TOTAL</b>														
	2,406	718	4,989	493	4,989	-225	225	0	1	2	0	1	0	1%
<b>Retentions &amp; Minor Works</b>														
Retentions	219	25	244	0	219	-25	0	-25	0	0	0	0	0	
Minor Works (S&CS) (OLD)	230	89	319	0	230	-89	0	-89	0	0	0	0	0	
Minor Works (S&CS) Library	0	0	0	10	10	10	0	10	1	2	10	2	0	30%
Minor Works (S&CS)	0	0	0	50	50	50	0	50	0	0	0	0	0	0%
Homes for Older People (HOP) Programme	11,969	75	12,065	75	12,065	0	0	0	30	0	0	30	0	40%
<b>Libraries</b>														
Central Libraries Re-furbishment Programme	276	0	288	0	288	0	0	0	0	2	0	0	2	
Charlbury Library	0	0	0	0	0	0	0	0	0	0	0	0	0	
Adult Minor Works (NDLC)	0	0	0	2	2	2	0	2	2	0	2	0	0	100%
General Libraries Re-furbishment Programme	203	0	203	1	204	1	0	1	1	1	1	1	1	200%
<b>County Heritage &amp; Arts</b>														
Pegasus Theatre (Contributions)	837	0	875	0	875	0	0	0	0	0	0	0	0	
<b>Day Centres</b>														
Rural Day Centres (OP)	84	27	111	27	111	0	0	0	0	0	0	0	0	0%
Day Centre for Adults with Learning Disabilities Programme	37	13	50	13	50	0	0	0	2	4	0	2	4	46%

£130k within E&E Cap Prog (On hold).

£119k allocation removed from 2010/11.

New inclusion funded by unringfenced grant allocation of £291k (balance of £125k used corporately).

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Moorview	3,455	0	3,455	3	3,458	3	0	3	3	1	100%	133%	
Stowford House	1,293	0	1,293	30	1,323	30	0	30	30	10	100%	133%	
Funding Adjustments	-18,603	0	-18,603	0	-18,603	0	0	0	0	0			
<b>RETENTIONS &amp; MINOR WORKS TOTAL</b>	<b>0</b>	<b>229</b>	<b>300</b>	<b>211</b>	<b>282</b>	<b>-18</b>	<b>0</b>	<b>-18</b>	<b>69</b>	<b>20</b>	<b>33%</b>	<b>42%</b>	
<b>S&amp;CS CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>7,820</b>	<b>11,658</b>	<b>50,851</b>	<b>6,780</b>	<b>42,750</b>	<b>-4,878</b>	<b>-3,223</b>	<b>-8,101</b>	<b>2,889</b>	<b>718</b>	<b>43%</b>	<b>53%</b>	

<b>TOTAL S&amp;CSCP RESOURCES</b>	<b>13,040</b>	<b>47,557</b>	<b>8,339</b>	<b>38,671</b>	<b>-4,701</b>	<b>-4,185</b>	<b>-8,886</b>
In-Year Programme Surplus (+) / Deficit	1,382	-1,410	1,559	-2,195	177	-962	-785
Cumulative Programme Surplus (+) / Deficit (-)	-5,709	-4,327	-4,150	-2,195			

## ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME - November 2010 Monitoring (Cabinet January 2011)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010/11 £'000s	Total Scheme Cost £'000s	Current Year 2010/11 £'000s	Total Scheme Cost £'000s	Current Year 2010/11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
<b>NETWORK DEVELOPMENT PROGRAMME</b>													
Chipping Norton AQMA	111	30	455	2	113	-28	-314	-342	2	0	100%	100%	Scheme proposed to be removed
Wallingford AQMA	26	30	56	30	56	0	0	0	24	9	80%	110%	Complete
Thornhill Park & Ride Extensions (project development)	385	5	499	29	499	24	-24	0	23	0	79%	79%	Scheme proposed to be released
Eynsham, Bitterell Footway Improvements	0	81	81	8	81	-73	73	0	0	8	0%	100%	Delay due to land ownership issues.
Wennington Roundabout	0	0	0	0	2,500	0	2,500	2,500					New Scheme
Weyford Hill Roundabout	0	0	0	0	500	0	500	500					New Scheme
Winksey Hill Interchange	0	0	0	0	250	0	250	250					New Scheme
Other Network Development Schemes		0	0	-20	-20	-20	0	-20	-19	0	95%	95%	Final account less than 2009/10 accrual
<b>NETWORK DEVELOPMENT PROGRAMME TOTAL</b>	<b>522</b>	<b>146</b>	<b>1,091</b>	<b>49</b>	<b>3,979</b>	<b>-97</b>	<b>2,985</b>	<b>2,888</b>	<b>30</b>	<b>17</b>	<b>61%</b>	<b>96%</b>	
<b>ACCESS TO OXFORD PROGRAMME</b>													
Oxford Rail Station (project development)	0	500	500	0	0	-500	0	-500					The Department for Transport have announced that, following the Spending Review, there will no longer be funding available for the Access to Oxford programme from their Major Scheme funding stream. However, there may still be an opportunity to bid for other funds for smaller scale projects (i.e. the Local Sustainable Transport Fund)
Access to Oxford Remaining Programme Development	0	75	5,730	200	200	125	-5,655	-5,530			0%	0%	Spend forecast now just shows the estimated abortive costs. Note: this is a capital revenue switch and there is also £220k revenue budget (total spend £420k).
<b>ACCESS TO OXFORD PROGRAMME TOTAL</b>	<b>0</b>	<b>575</b>	<b>6,230</b>	<b>200</b>	<b>200</b>	<b>-375</b>	<b>-5,655</b>	<b>-6,030</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0%</b>	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring					Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
<b>ROAD SAFETY PROGRAMME</b>														
Speed Limit Review	25	100	263	100	263	0	0	0	2	0	2%	2%		Released from Moratorium. Scheme proposed to be removed
Child Safety Audit measures (Abingdon)	0	1	100	0	0	-1	-99	-100	0	0	0%	0%		
Low Cost Measures	60	20	80	20	80	0	0	0	5	0	25%	25%		
Other Road Safety Schemes		22	22	40	40	18	0	18	1	5	3%	15%		
<b>ROAD SAFETY PROGRAMME TOTAL</b>	<b>85</b>	<b>143</b>	<b>465</b>	<b>160</b>	<b>383</b>	<b>17</b>	<b>-99</b>	<b>-82</b>	<b>8</b>	<b>5</b>	<b>5%</b>	<b>8%</b>		
<b>OXFORD TRANSPORT STRATEGY PROGRAMME</b>														
London Rd Corridor - Phase 3	458	1,457	2,035	1,636	2,094	179	-120	59	1,459	249	89%	104%		Scheme now substantially complete.. 3% overspend against approved budget due to: - Delay to the start of the contract due to ongoing works in the High Street, thereby minimizing disruption - Additional traffic management for enhanced safety during th
Horspath Driftway/The Slade Pedestrian & Cycling Improvements	1	179	180	85	180	-94	94	0	14	17	16%	36%		Construction due to take place Jan 2011. Now combined with Peat Moors Girdlestone Rd cycle link
Fairfax Rd/Purcell Rd Cycle Link	6	17	185	17	185	0	0	0	0	0	0%	0%		Delays caused by land ownership issues. Project under review.
Highfield Area Traffic Management & Old Rd/Windmill Rd Cycle Lane	16	261	277	7	205	-254	182	-72	1	1	14%	29%		Delay to the scheme experienced following a negative reaction at the public consultation. A reduced scheme is now being proposed with design this financial year and construction next financial year. Now combined with Old Rd/Windmill Rd Cycle Lane.
Canal Towpath improvement - Isis Lock to Walton Well Road	0	100	100	100	100	0	0	0	100	0	100%	100%		
Other OTS schemes		26	26	41	41	15	0	15	23	8	56%	76%		
<b>OXFORD TRANSPORT STRATEGY PROGRAMME TOTAL</b>	<b>481</b>	<b>2,040</b>	<b>2,803</b>	<b>1,886</b>	<b>2,805</b>	<b>-154</b>	<b>156</b>	<b>2</b>	<b>1,597</b>	<b>275</b>	<b>85%</b>	<b>99%</b>		

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
<b>TRANSFORM OXFORD PROGRAMME</b>													
Transform Oxford Future Programme	9	0	452	0	9	0	-443	-443					£224k transferred to Frideswide (£219k s106 removed)
Frideswide Square (project development)	98	102	240	85	464	-17	241	224	40	20	47%	71%	Scheme proposed to be released. £290k indicative West End Partnership funding for
Queens Street	1,060	34	1,094	34	1,094	0	0	0	1	2	3%	9%	Being designed.
St Ebbes Public Realm Improvements (project development)	0	30	30	0	0	-30	0	-30	0	0			Project removed West End Partnership funding no longer available.
<b>TRANSFORM OXFORD PROGRAMME TOTAL</b>	<b>1,167</b>	<b>166</b>	<b>1,816</b>	<b>119</b>	<b>1,567</b>	<b>-47</b>	<b>-202</b>	<b>-249</b>	<b>41</b>	<b>22</b>	<b>34%</b>	<b>53%</b>	
<b>TOWNS PROGRAMME</b>													
<b>ABINGDON</b>													
Abingdon Town Centre	3,028	33	3,061	60	3,088	27	0	27	20	10	33%	50%	Final account higher than accrued for
Abingdon- Marcham Rd Ph 2	240	65	305	55	295	-10	0	-10	52	5	95%	104%	Final account lower than accrued for
Other Abingdon ITS Schemes		0	0	0	0	0	0	0	-1	0			
Abingdon Town Programme Total	3,268	98	3,366	115	3,383	17	0	17	71	15	62%	75%	
<b>BANBURY</b>													
Hanwell Fields Mineral Railway	0	13	150	13	150	0	0	0	0	0	0%	0%	Now programmed to start in September 2011. Planning approval needed before this scheme can be constructed.
Banbury: Higham Way Access Road	0	130	130	110	141	-20	31	11	0	0	0%	0%	Construction will begin this financial year and be completed at the beginning of the next financial year. (Project name changed from Gimsbury Market Quarter Access Improvements)
Banbury Connect 2		0	0	0	0	0	0	0	0	0			Awaiting funding agreement to be signed off & spend
Other Banbury ITS Schemes		0	0	3	3	3	0	3	1	1	33%	67%	
<b>Banbury Town Programme Total</b>	<b>0</b>	<b>143</b>	<b>280</b>	<b>126</b>	<b>294</b>	<b>-17</b>	<b>31</b>	<b>14</b>	<b>1</b>	<b>1</b>	<b>1%</b>	<b>2%</b>	



Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
<b>BICESTER</b> Bicester Market Square	0	40	1,000	0	1,000	-40	40	0	0	0			Proposed to remain on hold
Bicester Roman Road	6	122	128	265	271	143	0	143	9	125	3%	51%	Cost has increased as additional work added to the scheme (cycle/footway). Phase 1 on site. Now also includes Phase 2 - to take place in March
Rapid schemes - ECO Town	0	25	25	25	25	0	0	0	1	0	4%	4%	
ECO Town Travel Behaviour Projects	0	0	0	0	0	0	0	0	1	0			The amount and timing of North-West Bicester Eco-Town grant funding to be confirmed.
Other Bicester ITS Schemes	10	10	10	0	0	-10	0	-10	3	7			
<b>Bicester Town Programme Total</b>	<b>6</b>	<b>197</b>	<b>1,163</b>	<b>290</b>	<b>1,296</b>	<b>93</b>	<b>40</b>	<b>133</b>	<b>14</b>	<b>132</b>	<b>5%</b>	<b>50%</b>	
<b>HENLEY</b> Other Henley ITS Schemes	10	10	10	3	3	-7	0	-7	3	3	100%	200%	
<b>Henley Town Programme Total</b>	<b>0</b>	<b>10</b>	<b>10</b>	<b>3</b>	<b>3</b>	<b>-7</b>	<b>0</b>	<b>-7</b>	<b>3</b>	<b>3</b>	<b>100%</b>	<b>200%</b>	
<b>WITNEY</b> Cogges Link Road	2,387	1,370	18,880	741	19,561	-629	1,310	681	386	273	52%	89%	Advanced overhead electricity cable works which were brought forward to be undertaken this summer, now deferred again. The public inquiry now likely to be May or June. Delay of the under grounding of the overhead cables due to a delay in obtaining land.
A40 Downs Road Junction (project development)	87	50	137	10	137	-40	40	0	0	0	0%	0%	
Woodgreen/West End Pedestrian Cycle Route	25	48	73	0	73	-48	48	0	0	0			Design complete but construction will now be next summer. The deadline for Sustrans funding (£42k) was missed and so this has been withdrawn. Bid may be resubmitted next year. Alternative scope and funding options being investigated.
Other Witney ITS Schemes		25	25	25	25	0	0	0	1	3	4%	16%	
<b>Witney Town Programme Total</b>	<b>2,499</b>	<b>1,493</b>	<b>19,115</b>	<b>776</b>	<b>19,796</b>	<b>-717</b>	<b>1,398</b>	<b>681</b>	<b>387</b>	<b>276</b>	<b>50%</b>	<b>85%</b>	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
<u>CARTERTON</u>														
Other Carterton ITS Schemes		33	63	0	63	-33	63	30	0	0				
Carterton Towns Programme	0	33	63	0	63	-33	63	30	0	0				
<u>WANTAGE/GROVE</u>														
Limborough Road Pedestrian Crossing	1	44	45	0	45	-44	44	0	0	0				Delay due to adoption of highway, unlikely to take place this year.
Wantage/Grove Programme Total	1	44	45	0	45	-44	44	0	0	0				
<u>OTHER TOWNS</u>														
Whipping Norton, Oxford Road Crossing Improvements	0	130	130	92	130	-38	38	0	0	124	0%	135%		£45k supplementary measures to be clarified
Other Towns Other Schemes		69	69	4	69	-65	65	0	0	0	0%	0%		
Others Towns Programme Total	0	199	199	96	199	-103	103	0	0	124	0%	129%		
<b>TOWNS PROGRAMME TOTAL</b>	<b>5,774</b>	<b>2,217</b>	<b>24,211</b>	<b>1,406</b>	<b>25,079</b>	<b>-811</b>	<b>1,679</b>	<b>868</b>	<b>476</b>	<b>551</b>	<b>34%</b>	<b>73%</b>		
<u>PUBLIC TRANSPORT PROGRAMME</u>														
Premium Routes Upgrade	447	534	981	22	499	-512	30	-482	10	0	45%	45%		Scheme proposed to be removed
Public Transport Information Project	956	128	1,084	108	1,064	-20	0	-20	-22	105	-20%	77%		£20k for work associated with Premium Routes upgrade, therefore will only take place if released.
Iffley Rd/Donnington Bridge Junction	215	2	217	2	217	0	0	0	0	0	0%	0%		
Oxford, Garsington Road Roundabout Signal Improvements	0	0	120	0	0	0	-120	-120	0	0				Scheme now removed as not good value for money (was using flexible s106 funds)
Rail Station Development	124	134	258	134	258	0	0	0	126	0	94%	94%		Released from Moratorium.

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Didcot Station Forecourt	1,378	832	5,730	529	6,690	-303	1,263	960	143	41	27%	35%	Start of the construction work has been delayed until the next financial year due to contractual issues with Network Rail and obtaining final approval on the design. However these are almost resolved, and procurement is underway, so the risk of not achieving the revised spend forecast is significantly reduced. Increased cost proposed to be funded subject to investigation of possible further s106 funding available.
Smarter Choices (BWTS)	0	262	262	85	85	-177	0	-177	37	20	44%	67%	
<b>PUBLIC TRANSPORT PROGRAMME TOTAL</b>	<b>3,120</b>	<b>1,892</b>	<b>8,652</b>	<b>880</b>	<b>8,813</b>	<b>-1,012</b>	<b>1,173</b>	<b>161</b>	<b>294</b>	<b>166</b>	<b>33%</b>	<b>52%</b>	
TP1 Schemes	55	141	196	141	196	0	0	0	5	0	4%	4%	
Salaries	545	635	1,180	635	1,180	0	0	0	0	0	0%	0%	
Preparation Pool	0	0	325	0	0	0	-325	-325	0	0	0%	0%	
Integrated Transport Future Programme-TP3	0	0	13,569	0	4,694	0	-8,875	-8,875	0	0	0%	0%	
<b>OTHER INTEGRATED TRANSPORT TOTAL</b>	<b>600</b>	<b>776</b>	<b>15,270</b>	<b>776</b>	<b>6,070</b>	<b>0</b>	<b>-9,200</b>	<b>-9,200</b>	<b>5</b>	<b>0</b>	<b>1%</b>	<b>1%</b>	
<b>INTEGRATED TRANSPORT STRATEGY TOTAL</b>	<b>11,749</b>	<b>7,955</b>	<b>60,538</b>	<b>5,476</b>	<b>48,896</b>	<b>-2,479</b>	<b>-9,163</b>	<b>-11,642</b>	<b>2,451</b>	<b>1,036</b>	<b>45%</b>	<b>64%</b>	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
<u>STRUCTURAL MAINTENANCE PROGRAMME</u>														
STRUCTURAL MAINTENANCE PROGRAMME	0	0	3,000	0	3,000	0	3,000	3,000						Remaining on hold subject to further review in January in light of the funding available
<u>STRUCTURAL MAINTENANCE PROGRAMME</u>														Total allocation to be split out below.
STRUCTURAL MAINTENANCE PROGRAMME	0	0	51,260	0	51,260	0	51,260	51,260	290	1,454	7%	44%		£200k reduction in forecast cost of carriageway works associated with Potash Bridge. Offset by £200k increased for development of 2011/12 annual programmes.
Carriageway Schemes (non-principal roads)	0	3,973	9,523	3,942	3,942	-31	-5,550	-5,581						£173k increase due to retentions payable on 09/10 programme not accrued for
Footway Schemes	0	1,365	6,665	1,365	1,365	0	-5,300	-5,300	795	333	58%	83%		
Surface Treatments	0	2,995	13,510	3,350	3,350	355	-10,515	-10,160	1,625	445	49%	62%		
Structural Patching	0	0	1,636	55	55	55	-1,636	-1,581	0	0	0%	0%		
Street Lighting Column Replacement	0	520	2,080	520	520	0	-1,560	-1,560	285	240	55%	101%		
Drainage	0	750	2,800	750	750	0	-2,050	-2,050	180	77	24%	34%		
Bridges	26	2,671	11,137	2,304	2,330	-367	-8,440	-8,807	777	734	34%	66%		£200k slippage on the culvert replacement programme due a shortage of design resource in the summer. Other small variances as there has been uncertainty under the new contract and some difficulty has been encountered with Network Rail related work.
<u>Bridges - Major Schemes</u>	1,555	350	1,905	347	1,902	-3	0	-3	341	6	98%	100%		
Thames Towpath														
A415 Newbridge River Thames Crossing (project development)	672	0	1,632	47	719	47	-960	-913	33	1	70%	72%		Scheme proposed to be removed
Wolvercote, Wolvercote Railway (Goose Green) Bridge Replacement	203	120	3,023	40	243	-80	-2,700	-2,780	-2	6	-5%	10%		Scheme proposed to be removed
<u>Detrunked &amp; Principal Roads - Major Schemes</u>														
A440 (Headington - M40)	79	1,096	1,175	1,162	1,241	66	0	66	730	308	63%	89%		
Oxford High Street Phase 3	2,183	397	2,580	440	2,623	43	0	43	366	15	83%	87%		
A422 Ruscombe Avenue, Banbury	113	11	690	5	724	-6	40	34	5	0	100%	100%		Scheme proposed to be released

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
A4158 Oxford Iffley Road	8	171	179	178	2,536	7	2,350	2,357	67	4	38%	40%	Scheme proposed to be released in Moratorium (2011/12 onwards). Now split out to Iffley Road & Ruscombe Avenue.
Principal Roads		19	2,755	15	15	-4	-2,736	-2,740	15	2	100%	113%	
Other HQ Items		190	625	153	153	-37	-435	-472	20	0	13%	13%	
<b>STRUCTURAL MAINTENANCE PROGRAMME TOTAL</b>	<b>4,839</b>	<b>14,628</b>	<b>61,915</b>	<b>14,673</b>	<b>73,728</b>	<b>45</b>	<b>11,768</b>	<b>11,813</b>	<b>5,527</b>	<b>3,625</b>	<b>38%</b>	<b>62%</b>	£95k additional income from contributions towards Bridges & Drainage Schemes
<b>TRANSPORT CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>16,588</b>	<b>22,583</b>	<b>122,453</b>	<b>20,149</b>	<b>125,624</b>	<b>-2,434</b>	<b>5,605</b>	<b>3,171</b>	<b>7,978</b>	<b>4,661</b>	<b>40%</b>	<b>63%</b>	

<b>TOTAL TCP RESOURCES</b>	<b>22,331</b>	<b>103,599</b>	<b>19,852</b>	<b>106,770</b>	<b>-2,479</b>	<b>5,650</b>	<b>3,171</b>
<b>On-Year Programme Surplus (+) / Deficit (-)</b>	<b>-252</b>	<b>0</b>	<b>-297</b>	<b>0</b>	<b>-45</b>	<b>45</b>	<b>0</b>
<b>Cumulative Programme Surplus (+) / Deficit (-)</b>	<b>2,266</b>	<b>2,014</b>	<b>1,969</b>	<b>0</b>			
		<b>3,295</b>					

ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) - November 2010 Monitoring (Cabinet January 2011)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Total Scheme Cost	Current Year 2010 / 11	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	Actuals & Commitments		
		£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	%		
<b>BETTER OFFICES PROGRAMME</b>														
Southern Area Offices	339	0	339	0	339	0	0	0	0	0	0	0	0	
Storage	235	0	235	0	235	0	0	0	0	0	0	0	0	
East Oxford Office	1,094	0	1,094	0	1,094	0	0	0	0	0	0	0	0	
County Hall	3,052	2	3,054	2	3,054	0	0	0	0	3	1	150%	200%	
Banbury Office	6,280	96	6,376	96	6,376	0	0	0	0	-16	59	-17%	45%	
Oxford Options	815	126	941	138	953	12	0	12	110	20	20	80%	94%	
Oxford Options Laundry	184	0	184	-10	174	-10	0	-10	-21	7	7	210%	140%	
Youth Offending Service	1	149	150	149	150	0	0	0	0	0	0	0%	0%	Released from moratorium.
Trading Standards	218	170	412	122	340	-48	-24	-72	105	15	15	86%	98%	Project complete - £48k underspend and £24k contingency released
Macclesfield House ICT node	0	374	404	366	366	-8	-30	-38	343	15	15	94%	98%	Project complete - £8k underspend and £30k contingency released
BOP Capital Revenue Switch	1,934	231	2,405	231	2,405	0	0	0	219			95%	95%	
Cricket Road Centre Vacation	0	0	0	20	197	20	177	197				0%	0%	Planned works to be reviewed to identify amount capitalisable. Any revenue costs to be funded from Asset Strategy revenue funding. Any remaining capital allocation to be added to Asset Strategy capital programme (below).
BOP Contingency	0	0	197	0	0	0	-197	-197						Agreed to be used towards Cricket Road.
<b>BETTER OFFICES PROGRAMME TOTAL</b>		<b>14,152</b>	<b>1,148</b>	<b>15,791</b>	<b>1,114</b>	<b>-34</b>	<b>-74</b>	<b>-108</b>	<b>743</b>	<b>117</b>	<b>67%</b>	<b>77%</b>		

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance				Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
													£'000s	
<b>CORPORATE PROPERTY &amp; PARTNERSHIP PROGRAMMES</b>														
Redbridge Hollow - Fly Tipped Waste	335	30	365	30	365	0	0	0	33	23	110%	187%		
Relocation of Countryside Services	6	372	378	372	378	0	0	0	366	0	98%	98%		
Bampton Community Facility	1	442	986	442	986	0	0	0	68	119	15%	42%	Spend profile to be confirmed	
Chipping Norton Access Road	283	133	430	128	430	-5	5	0	0	0	0%	0%		
Charlbury Library (Spendlove Centre)	0	18	585	0	0	-18	-567	-585	4	0			Proposed to be removed as Library & adult learning centre elements no longer a priority within the business strategy. Remaining funds (from previous capital receipt) proposed to be used for educational purposes.	
Asset Strategy	0	0	0	0	0	0	3,572	3,572	0	0			NEW PROGRAMME - Spend profile to be confirmed	
Contributions to Chipping Norton Town Partnership Programme	0	0	0	0	0	0	0	0	0	0				
<b>CORPORATE PROPERTY &amp; PARTNERSHIP PROGRAMME TOTAL</b>	<b>625</b>	<b>995</b>	<b>2,744</b>	<b>972</b>	<b>5,731</b>	<b>-23</b>	<b>3,010</b>	<b>2,987</b>	<b>471</b>	<b>142</b>	<b>48%</b>	<b>63%</b>		
<b>CARBON MANAGEMENT PROGRAMME</b>														
Energy Conservation (Prudentially funded)	452	40	1,484	20	1,484	-20	20	0	2	0	10%	10%	2011/12 forecast reprofiled to 2016/17.	
Street Lighting (Prudentially funded)	266	0	266	0	266	0	0	0	0	0				
SALIX Energy Programme	485	354	1,792	354	1,792	0	0	0	199	16	56%	61%		
Hook Norton Primary School - Solar Panels	0	90	90	90	90	0	0	0	0	0	0%	0%		
Carbon Management Fund	229	23	409	0	229	-23	-157	-180	0	0			£23k for EIE project (cap/rev switch) now funded from revenue budget. £157k proposed to be transferred to the Solar Panels Programme below	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Carbon Reduction Programme (Property non-schools)	0	50	465	50	265	0	-200	-200	18	0	36%	36%	Proposed to be released from moratorium. £200k proposed to be transferred to the Solar Panels Programme below
Carbon Reduction Programme (Street Lighting)	0	30	550	83	1,100	53	497	550	8	0	10%	10%	£75k released from moratorium to carry out part night lighting works. Remaining allocation plus £550k additional allocation proposed to be released from moratorium.
Installation of Solar Panels on Non-School Buildings	0	0	0	0	730	0	730	730	8	0			New project proposed
Low Carbon Communities	0	75	75	75	75	0	0	0	74	0	99%	99%	
<b>PROPERTY MANAGEMENT PROGRAMME TOTAL</b>	<b>1,432</b>	<b>662</b>	<b>5,131</b>	<b>672</b>	<b>6,031</b>	<b>10</b>	<b>890</b>	<b>900</b>	<b>309</b>	<b>16</b>	<b>46%</b>	<b>48%</b>	
<b>ANNUAL PROPERTY PROGRAMMES</b>	<b>22,892</b>	<b>1,797</b>	<b>24,689</b>	<b>1,801</b>	<b>24,693</b>	<b>4</b>	<b>0</b>	<b>4</b>	<b>798</b>	<b>609</b>	<b>44%</b>	<b>78%</b>	
Backlog Maintenance Programme	0	443	1,772	397	1,772	-46	46	0	304	49	77%	89%	Proposed to be released from moratorium.
Minor Works Programme	0	24	120	24	120	0	0	0			0%	0%	
Health & Safety (Non-Schools)	0	50	75	50	50	0	-25	-25			0%	0%	2011/12 allocation no longer required
Contingency- Staff Delivery	0	251	251	251	251	0	0	0			0%	0%	
Other Revenue Switches	0	251	251	251	251	0	0	0			0%	0%	
<b>ANNUAL PROPERTY PROGRAMMES TOTAL</b>	<b>22,892</b>	<b>2,565</b>	<b>26,907</b>	<b>2,523</b>	<b>26,886</b>	<b>-42</b>	<b>21</b>	<b>-21</b>	<b>1,102</b>	<b>658</b>	<b>44%</b>	<b>70%</b>	
<b>WASTE MANAGEMENT PROGRAMME</b>	<b>786</b>	<b>32</b>	<b>818</b>	<b>32</b>	<b>818</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-10</b>	<b>6</b>	<b>-31%</b>	<b>-13%</b>	
Oakley Wood WRC Redevelopment	0	100	3,000	100	3,000	0	0	0	44	112	44%	156%	Proposed to be released from moratorium. Spend profile to be reviewed with project lead. Profile was £2.6m in 2011/12, but risk adjusted by the Programme Delivery Board.
Kidlington WRC	0	0	0	0	0	0	1,750	1,750					Proposed to be released from moratorium. Spend profile to be reviewed with project lead
Alkerton WRC	0	0	0	0	1,750	0	1,750	1,750					Proposed to be released from moratorium. Spend profile to be reviewed with project lead



Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
Redbridge WRC	5	50	1,000	20	25	-30	-945	-975	20	50	100%	350%	Proposed to be removed from moratorium.
Dean Pit WRC	0	50	1,000	0	0	-50	-950	-1,000		70			Proposed to be removed from moratorium.
Waste Infrastructure Development Programme (Phase 2)	0	0	1,527	0	0	0	-1,527	-1,527					Now split out above
Oxford Waste Partnership PRG Allocation	385	0	538	0	570	0	32	32					Further £182k LAA performance reward grant now confirmed.
<b>WASTE MANAGEMENT PROGRAMME TOTAL</b>	<b>1,176</b>	<b>232</b>	<b>7,883</b>	<b>152</b>	<b>6,163</b>	<b>-80</b>	<b>-1,640</b>	<b>-1,720</b>	<b>54</b>	<b>238</b>	<b>36%</b>	<b>192%</b>	
<b>ENVIRONMENT &amp; ECONOMY CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>40,277</b>	<b>5,602</b>	<b>58,456</b>	<b>5,433</b>	<b>60,494</b>	<b>-169</b>	<b>2,207</b>	<b>2,038</b>	<b>2,679</b>	<b>1,171</b>	<b>49%</b>	<b>71%</b>	

<b>TOTAL E&amp;ECP RESOURCES</b>	<b>8,554</b>	<b>22,003</b>	<b>7,669</b>	<b>24,010</b>	<b>-885</b>	<b>2,892</b>	<b>2,007</b>
<b>Year Programme Surplus (+) / Deficit (-)</b>	<b>2,952</b>	<b>-523</b>	<b>2,236</b>	<b>-554</b>	<b>-716</b>	<b>685</b>	<b>-31</b>
<b>Cumulative Programme Surplus (+) / Deficit (-)</b>	<b>-4,347</b>	<b>-1,395</b>	<b>-2,111</b>	<b>-554</b>			

COMMUNITY SAFETY & SHARED SERVICES CAPITAL PROGRAMME - November 2010 Monitoring (Cabinet January 2011)

Project/ Programme Name	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
	Previous Years Actual Expenditure	Current Year 2010/11	Current Year 2010/11	Total Scheme Cost	Current Year 2010/11	Future Years	Total	Actual expenditure to date	Commitments	Expenditure Realisation Rate	Actuals & Commitments	
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s	%	%	
<u>Fire &amp; Rescue Service</u>												
Critical Works - HQ shower facilities	0	61	0	0	-61	0	-61				0%	Proposed to be removed
Bicester Fire Station Upgrade	29	10	435	435	0	0	0	0	0	0	0%	Proposed to be released
Thame Fire Station	0	0	2,300	2,300	0	0	0	0	0	0		Proposed to remain on hold
Fire Equipment		0	0	1,100	0	1,100	1,100	0	0	0	100%	
Retentions (completed schemes)		0	0	7	7	0	7	7	0	0	100%	
<b>Fire &amp; Rescue Service TOTAL</b>	<b>29</b>	<b>71</b>	<b>2,796</b>	<b>3,842</b>	<b>-54</b>	<b>1,100</b>	<b>1,046</b>	<b>7</b>	<b>0</b>	<b>41%</b>	<b>41%</b>	
<u>Gypsy &amp; Travellers Sites</u>												
Redbridge Hollow Phase 2 (combined scheme)	0	0	0	1,077	50	1,027	1,077	1	0	2%	2%	£400k funding released for provision of additional pitches on the site cleared of fly-tipped waste. This will be delivered as a combined scheme with refurbishment of amenity units (75% grant + 25% revenue match funding) and the single additional pitch (grant funded).
Redbridge Hollow Refurbishment of Amenity Units	2	91	553	2	-91	-460	-551					
Redbridge Hollow Additional Pitch	0	20	126	0	-20	-106	-126					
<b>Gypsy &amp; Travellers Sites TOTAL</b>	<b>2</b>	<b>111</b>	<b>679</b>	<b>1,079</b>	<b>-61</b>	<b>461</b>	<b>400</b>	<b>1</b>	<b>0</b>	<b>2%</b>	<b>2%</b>	
<u>Safer &amp; Stronger Communities</u>												
Safer & Stronger Communities Grant	402	101	503	503	0	0	0	50	0	50%	50%	
<b>Safer &amp; Stronger Communities TOTAL</b>	<b>402</b>	<b>101</b>	<b>503</b>	<b>503</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>	<b>0</b>	<b>50%</b>	<b>50%</b>	
<u>Shared Services - Food With Thought</u>												
Kitchen & Dining Improvements	411	89	500	500	0	0	0	87	0	98%	98%	
<b>Shared Services - Food With Thought TOTAL</b>	<b>411</b>	<b>89</b>	<b>500</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>87</b>	<b>0</b>	<b>98%</b>	<b>98%</b>	
<b>COMMUNITY SAFETY &amp; SHARED SERVICES CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>844</b>	<b>372</b>	<b>4,478</b>	<b>5,924</b>	<b>-115</b>	<b>1,561</b>	<b>1,446</b>	<b>145</b>	<b>0</b>	<b>56%</b>	<b>56%</b>	

Project / Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %	
<b>TOTAL CS&amp;SS CP RESOURCES</b>		372	3,234	257	5,080	-115	1,961	1,846					
In-Year Programme Surplus (+) / Deficit (-)		0	-400	0	0	0	400	400					
Cumulative Programme Surplus (+) / Deficit (-)	0	0	-400	0	0								

CORPORATE CORE CAPITAL PROGRAMME - November 2010 Monitoring (Cabinet January 2011)

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Latest Approval (Cabinet 19th October 2010)		Latest Forecast		Variance			Current Year Expenditure Monitoring				Comments	
		Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Total Scheme Cost £'000s	Current Year 2010 / 11 £'000s	Future Years £'000s	Total £'000s	Actual expenditure to date £'000s	Commitments £'000s	Expenditure Realisation Rate %	Actuals & Commitments %		
<b>CORPORATE ICT PROGRAMME</b>														
ICT Hardware & Software	3,000	766	4,532	766	4,532	0	0	0	0	0	0.00%	0.00%	£234k permanent virement between ICT & Property Services requested in the revenue budget due to change in accounting treatment of disposal costs. Capital allocation removed after 2011/12. This means a £766k annual pressure in the revenue budget from 2012/	
<b>CORPORATE CORE CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	3,000	766	4,532	766	4,532	0	0	0	0	0	0.00%	0.00%		
<b>TOTAL CS&amp;SS CP RESOURCES</b>		766	1,532	766	1,532	0	0	0	0	0				
<b>3-Year Programme Surplus (+) / Deficit (-)</b>		0	0	0	0	0	0	0	0	0				
<b>Cumulative Programme Surplus (+) / Deficit (-)</b>		0	0	0	0									

**Capital Monitoring Report**  
**Grant bids and allocations not yet included in the Capital Programme**  
**November 2010**

Ref.	Scheme/Programme Area	Status	Description	Amount £000	Year
	<b><u>Children, Young People &amp; Families</u></b>				
(1)	Bicester	1	LSC application	3,000	2010/11 & 2011/12
(2)	Performance Reward Grant	3	Individual Service Target Areas	38	
(3)	Oxford Spire Academy	2	Allocation towards new Academy approved by DfE.	8,016	TBC
	<b>Sub-Total CYP&amp;F</b>			<b>11,054</b>	
	<b><u>Social &amp; Community Services</u></b>				
	<b>Sub-Total Community Safety</b>			<b>0</b>	
	<b><u>Environmental &amp; Economy</u></b>				
(4)	Bicester Eco Town	2	Public transport improvements will include a pedestrian-only route from Bicester North station to the town centre with enhanced railway crossing facilities for walkers and cyclists and extended bus routes with the provision of real time travel information	320	TBC
(5)	Banbury Connect 2	2	BIG Lottery funding secured by Sustrans for a cycle/pedestrian link over the Oxford Canal to connect the Bankside area of Banbury with Bridge Street. Also £100k developer funding. (British Waterways are carrying out a linked £150k scheme including £50k lottery funding.)	150	TBC
(6)	Frideswide Square	1	West End Partnership indicative allocation to be confirmed	290	2011/12
	<b>Sub-Total Environmental &amp; Economy</b>			<b>760</b>	
	<b><u>Community Safety</u></b>				
	<b>Sub-Total Community Safety</b>			<b>0</b>	
(7)	LAA Performance Reward Grant	2	Revised allocations approved by the Public Service Board: Partnerships - Grant pot for Voluntary & Community Groups	125	2010/11
	<b>Total</b>			<b>11,814</b>	

**Key:**

- 1 Grant bids waiting approval from funding authorities
- 2 Secured new resources waiting programme of work approval
- 3 Funding to be allocated against viable projects

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**Oxfordshire County Council's Treasury Management Lending List  
September 2010**

Counterparty Name	Lending Limits			
	Standard Limit £	Overnight Limit £	Group Limit £	Period Limit
<b>PENSION FUND Call Accounts / Money Market Funds</b>				
Santander UK plc - PF A/c	50% Pension Fund Portfolio			6 mths
Clydesdale Bank OCC Pension Fund A/c - 15 day notice A/c	50% Pension Fund Portfolio		50% Pension Fund Portfolio	3 mths
Clydesdale Bank OCC Pension Fund A/c - 30 day notice A/c	50% Pension Fund Portfolio		50% Pension Fund Portfolio	3 mths
Lloyds TSB Bank plc - Callable Deposit A/c (OXFORDCCPEN)	50% Pension Fund Portfolio			6 mths
Royal Bank of Scotland Liquidity Select A/c	50% Pension Fund Portfolio			3 mths
Ignis Sterling Liquidity Fund - (Pension Fund)	50% Pension Fund Portfolio			3 years
<b>Call Accounts / Money Market Funds</b>				
Santander UK plc - Capital A/c	22,000,000	0	22,000,000	6 mths
Santander UK plc - Main A/c	22,000,000	0	22,000,000	6 mths
Bank of Scotland Plc - Base Plus A/c	10,000,000	0	10,000,000	6 mths
Bank of Scotland Plc - Business Current A/c	10,000,000	0	10,000,000	6 mths
Clydesdale Bank 15 day notice A/c	10,000,000	0	27,000,000	3 mths
Clydesdale Bank 30 day notice A/c	10,000,000	0	27,000,000	3 mths
Lloyds TSB Bank plc - Callable Deposit A/c	10,000,000	0	10,000,000	6 mths
Royal Bank of Scotland - Call A/c	15,000,000	5,000,000	20,000,000	3 mths
Goldman Sachs Sterling Liquid Reserves Fund	30,000,000	0	0	3 years
Hendersons Liquid Assets Fund	30,000,000	0	0	3 years
Ignis Sterling Liquidity Fund - (County Council)	30,000,000	0	0	3 years

**Oxfordshire County Council's Treasury Management Lending List  
September 2010**

Counterparty Name	Lending Limits			
	Standard Limit £	Overnight Limit £	Group Limit £	Period Limit
<b>Money Market Deposits</b>				
Santander UK plc Time Deposit Facility	22,000,000	0	22,000,000	6 mths
Bank of New York Mellon	22,000,000	5,000,000	0	2 years
Bank of Nova Scotia	22,000,000	5,000,000	0	2 years
Bank of Scotland Plc	10,000,000	0	10,000,000	6 mths
Bank of Scotland Plc (Through Broker)	10,000,000	0	10,000,000	6 mths
Barclays Bank Plc (Through Broker)	22,000,000	5,000,000	27,000,000	2 years
Barclays Bank Plc (Direct)	22,000,000	5,000,000	27,000,000	2 years
Clydesdale Bank	10,000,000	0	27,000,000	3 mths
Commonwealth Bank of Australia	30,000,000	5,000,000		3 years
Credit Industriel et Commercial (CIC)	15,000,000	0	0	364 days
Crown Agents Bank Ltd	10,000,000	0	0	3 mths
Debt Management Account Deposit Facility	100% Portfolio	0	0	6 mths
DnB NOR Bank	10,000,000	0	0	3 mths
DZ Bank AG Deutsche Zentral-Genossenschaftsbank	10,000,000	0	0	3 mths
English, Welsh and Scottish Local Authorities	30,000,000	5,000,000		3 years
HSBC Bank plc	22,000,000	5,000,000	0	3 years
JP Morgan Chase Bank	22,000,000	5,000,000	0	2 years
Lloyds TSB Bank plc	10,000,000	0	10,000,000	6 mths
National Australia Bank (Through Broker)	22,000,000	5,000,000	27,000,000	3 years
National Australia Bank (Direct)	22,000,000	5,000,000	27,000,000	3 years
National Bank of Canada	10,000,000	0	0	3 mths
Rabobank Group (Through Broker)	30,000,000	5,000,000	35,000,000	3 years
Rabobank Group (Direct)	30,000,000	5,000,000	35,000,000	3 years
Royal Bank of Canada	30,000,000	5,000,000	0	3 years
Royal Bank of Scotland	15,000,000	5,000,000	20,000,000	3 mths
Toronto-Dominion Bank	22,000,000	5,000,000	0	2 years



Division(s): All

## **CABINET – 25 JANUARY 2011**

### **CORPORATE PLAN 2011/12 – 2015/16**

#### **Report by Assistant Chief Executive (Strategy)**

#### **Introduction**

1. This report introduces a draft of the Corporate Plan 2011/12 – 2015/16. The plan will be submitted to Council on 15 February 2011 as one of the plans and strategies that form the policy framework and so require full Council approval.

#### **Corporate Plan**

2. The Corporate Plan 2011/12 – 2015/16 is split into two parts. The first (Annex A) summarises the council's broad strategic direction and the second (Annex B) sets our short and medium term delivery commitments.
3. The emphasis in the plan is very much on the challenges we face responding to the financial pressures and transforming the organisation. It has been drafted with strong links to the directorate business strategies, and will be updated if and when proposals are amended or agreed.
4. The plan is still in a draft format and further work is required in finalising targets for each priority. As such, the delivery plan (Annex B) will be submitted as part of the schedule of addenda. In many cases we will be merely signposting existing strategies/delivery plans (e.g. the business strategy) and the actions and targets will be finalised ahead of the Council meeting in February.
5. A summary of the key elements of the Medium Term Financial Plan will be included following approval by Council, and the financial plan will form an annex to the Corporate Plan.
6. The Corporate Plan will be supported by a refreshed version of 'This is Oxfordshire', the evidence base of research, data and perception information produced by the Oxfordshire Data Observatory.

#### **Financial and Staff Implications**

7. These are contained within the Medium Term Financial Plan.

#### **Communications**

8. The Corporate Plan aligns closely with other communication activity about the budget proposals and future direction of the council, rather than requiring a

separate communications plan for internal and external stakeholders. It has been drafted with this in mind and links closely to directorate business strategies.

9. Hard copies of the final plan will be provided to a small number of key stakeholders, including members and the Senior Management Group, otherwise dissemination will be done electronically.

## **RECOMMENDATION**

10. **The Cabinet is RECOMMENDED, subject to the inclusion of consequential and editorial changes in the text as agreed by the Chief Executive in consultation with the Leader of the Council, to RECOMMEND the Council to approve the Medium Term Corporate Plan 2011/12-15/16.**

Stephen Capaldi  
Assistant Chief Executive (Strategy)

Background papers: None

Contact Officer: Ben Threadgold, Senior Policy Officer, 01865 328219)

14 January 2011

## **Corporate Plan 2011/12 – 2015/16**

### **Foreword**

From Leader / Chief Executive

- To be added to final document

## About Oxfordshire

Oxfordshire is home to around 640,000 people. The number of people living in Oxfordshire has increased rapidly in recent years and is forecast to continue, but it remains the least densely populated county in the South East region.

The county has tremendous assets which make Oxfordshire a place that people like to live and work in, including: good links to other parts of the country; a successful economy built around the universities and related high tech industries and businesses; a high quality built and natural environment; and a population that is healthier and more prosperous than virtually any other county in the UK.

However challenges remain:

- More than 30% of the county's workforce is currently employed in the public sector, making us particularly vulnerable to the impact of budget cuts;
- Traffic congestion and pollution is growing;
- Housing availability and affordability remain a problem despite the recent dip in house prices;
- There are an increasing number of older people and people with disabilities leading to increased demand for public services, including social care and health care.
- There are pockets of disadvantage and a cycle of deprivation in some areas of the county, which needs to be broken;
- There are skills shortages and particular concerns about young people aged 16-25 years who are not in education, employment or training.
- Higher than average domestic energy and water use and emissions of carbon dioxide, and the need to reduce further the amount of household waste sent to landfill

More information about the strengths and challenges in the county is available in 'This is Oxfordshire', the key facts about Oxfordshire produced by the Oxfordshire Data Observatory:

[www.oxfordshireobservatory.info/aboutoxfordshiredata](http://www.oxfordshireobservatory.info/aboutoxfordshiredata)

## Context

Oxfordshire County Council has identified that we need to make savings of £119 million over the next four years. This has come about for a number of reasons:

- a very significant reduction in the money we receive from the Government - Oxfordshire County Council receives 65 per cent of its annual budget direct from Government grants and these are being cut by up to 30 per cent to 2015;
- increasing demand for our services, particularly from rapidly increasing numbers of older people who require our support, and ensuring that we are able to care safely for vulnerable children and adults;
- inflation in our costs, particularly affecting energy, fuel and transport services.

Oxfordshire County Council has been planning for reduced financial circumstances since 2009. We saved £35m in 2010/11 through efficiency savings, a pay freeze and driving down the costs of contract with suppliers over a large range of services.

However we are faced with difficult decisions in finding the remainder of the savings needed. Given the scale of cuts and the previous savings already identified we will not be able to make cuts in back office functions and find further efficiencies to an extent that will protect front line services completely. However the situation would have been far worse for Oxfordshire County Council without the responsible forward planning we have done in recent times.

This Corporate Plan is in two parts:

Part 1 – summarises our broad strategic direction in response to the challenges we face and within the context set out above

Part 2 – sets out examples of our short and medium term delivery commitments.

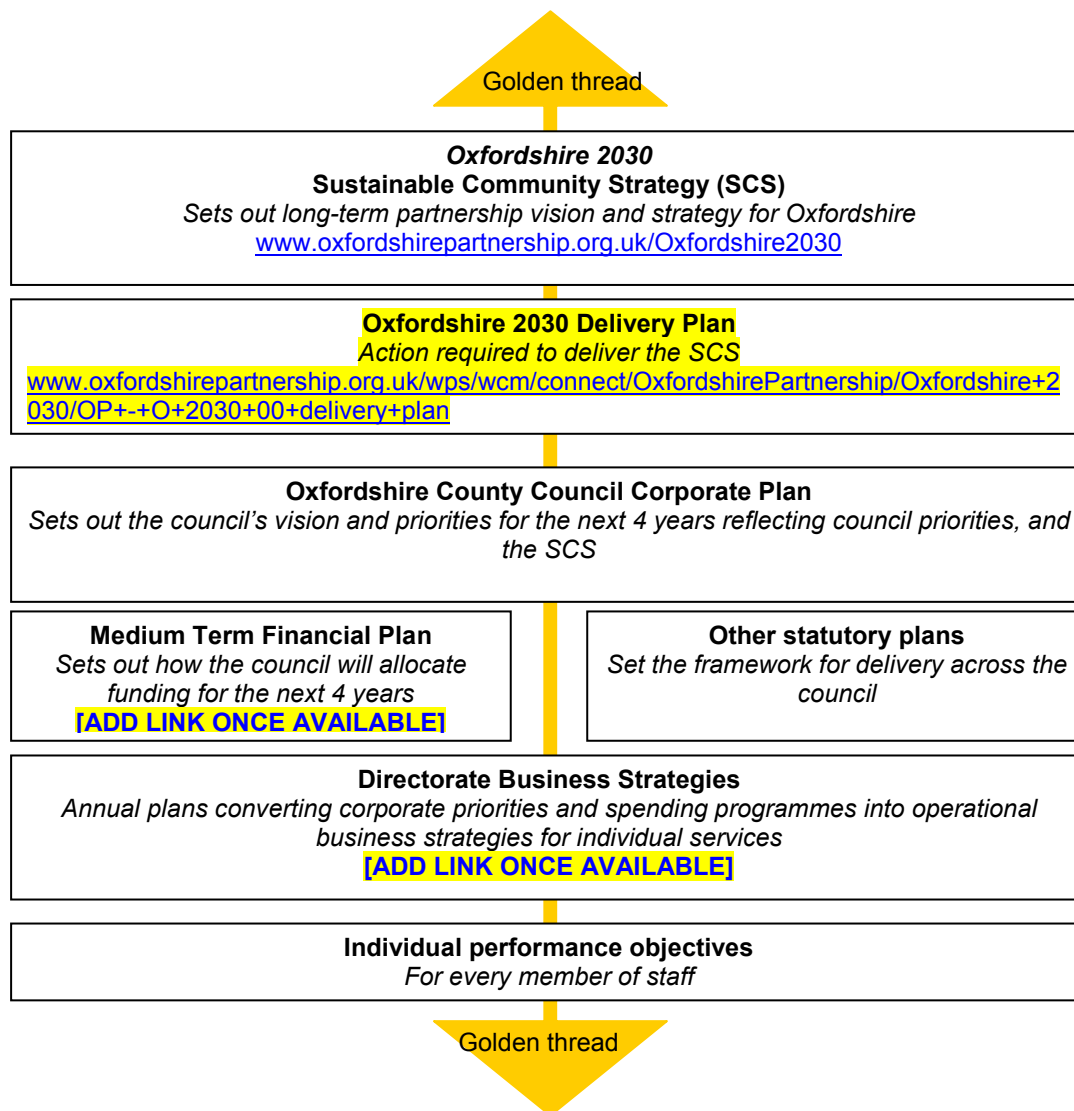
## Strategic Objectives

The Council will work towards the following strategic objectives:

<b>Efficient Public Services</b>	<b>World Class Economy</b>	<b>Healthy and Thriving Communities</b>	<b>Environment and Climate Change</b>
<b>Breaking the Cycle of Deprivation (cross-cutting theme)</b>			

Although our strategic objectives remain broadly the same as previous years, our role in helping to achieve them will change considerably over the next four years. This is explained further on pages **XX to XX**, and more detail about how specific services will be delivered can be found in service business strategies at [www.oxfordshire.gov.uk](http://www.oxfordshire.gov.uk)

**Figure 1: Oxfordshire’s Golden Thread**



The Corporate Plan objectives fit into a wider picture as shown in figure XX. This 'golden thread' links all of our work from top level objectives through to service delivery and ensures that as a Council we take a coordinated approach to the challenges we face.

Our strategic objectives are consistent with Oxfordshire 2030, the county's long term plan which has been agreed with partners following extensive public and stakeholder engagement. Details of Oxfordshire 2030 can be found at:

[www.oxfordshirepartnership.org.uk](http://www.oxfordshirepartnership.org.uk)

## Principles

We are committed to:

- **Low taxes** – reducing year-on-year the annual increase in council tax to ease the burden on local people, including a freeze in 2011/12.
- **Real choice** – ensuring residents receive the services they need, in ways that best suit the varying needs of different people and communities. This means more and more services will be delivered by providers other than Oxfordshire County Council and we will increasingly put power in the hands of individuals and communities to purchase the services they need or to run services themselves.
- **Value for money** – we will have an absolute focus on ensuring services are efficient and delivering value for money for local people.

## Values

We will continue to be guided by these six underpinning values:

- **Customer focus** – putting the needs of our customers at the heart of everything we do and improving opportunities for local people to have their say and get involved with council decision-making.
- **Honesty** – being open and transparent about how we operate, prepared to admit where we need to do better and communicating the reasons if we are not able to meet the needs of local communities.
- **One team** – working collectively as a county council and valuing and developing our staff to perform to the best of their abilities.
- **Involvement** – providing opportunities for our communities, our stakeholders and our staff to help shape the services they receive and feeding back so that people know how local views influence decision-making.
- **Can-do** – seeing problems and issues as opportunities and looking for solutions, rather than viewing difficulties as obstacles to what we want to achieve.
- **Efficient and effective** – making the best use of our reduced financial resources by harnessing the skills and experience of our staff to help individuals and communities access or arrange the services they need, learning from our successes and constantly challenging ourselves to do better.

## Efficient Public Services

We have an excellent track record of delivering value for money and were 'ahead of the game' in preparing for the difficult times we now face. We delivered £35 million savings in 2010/11 and almost £100 million in year-on-year savings since 2007. We are also implementing an ambitious Business Strategy that is changing the way we operate as a Council.

Although the current financial situation presents many challenges, it is also an opportunity to radically rethink the way we do business and to look again at how we provide value for money for local people. Our focus is on transforming the Council and developing a new approach to how services are provided in Oxfordshire, working to protect the front line as far as possible.

Given the scale of the budget reduction we will have to stop providing some services that we believe are lower priorities for spending when times are tough. We will focus on fewer priorities and are radically redesigning some of our services, to ensure they are affordable and meet resident's needs. In some areas this will include shifting from directly delivering services ourselves to commissioning others to provide services, based on the key outcomes we need to achieve for Oxfordshire.

We are committed to the development of the Big Society and will support others to build and maintain strong local communities in Oxfordshire, avoiding a 'one-size fits all' approach and seeking community ownership of locally important priorities. Where appropriate we will devolve decision making and service delivery to local levels, and ensure that our Councillors are supported to have a strong voice as community leaders.

The coalition government has announced radical changes to funding, policy and regulation for education, policing and health (including public health). Our joint working arrangements with the Oxfordshire National Health Service are already among the best in the country in terms of pooled budgets to achieve shared goals and we are involved in innovative partnerships such as the Oxfordshire City-Region Enterprise Partnership and Science Vale UK. However the Council needs to join up more effectively with other public sector organisations, and expand our relationships with the private and voluntary sectors, to deliver services more effectively.

## Our Priorities for Action

- **Delivering our savings target** - delivering our challenging but achievable programme of scaling back some services and redesigning others to meet our savings target of £119 million by 2015/16.
- **Business Strategy** – building on our previous efficiency programmes and recognising that delivering value for money is not just about savings, but also about how we use research and evidence of what provides best value for money and how that informs the way we do things. Our business strategy reflects this and includes actions to:
  - Change the way we work, including re-engineering staff working practices and processes;

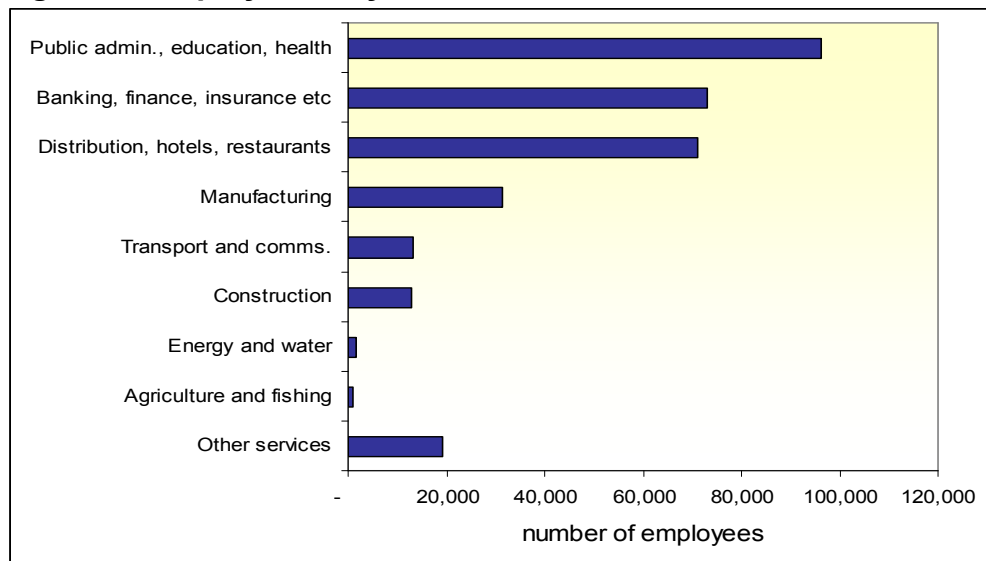


- Improve our use of technology to support new ways of working and customer interactions;
  - Rationalise our property and encourage the co-location of public sector services, and define our policies for disposing of assets to assist community groups in developing proposals for delivering local services themselves;
  - Streamline the organisational structure, including reducing the number of managers by 25%.
  - Give priority to key vital services and ensure they have the support needed to operate effectively
  - Exploit internal and external opportunities to find savings by moving more functions into our 'shared service' centre, and exploring ways to increase the benefits through joint service delivery and partnering arrangements
- **Community leadership** – emphasising the role of local members as community leaders, including an innovative pilot scheme to develop their ability to act as social entrepreneurs and local champions. We will ensure that members and managers work together effectively, and work with local organisations and individuals to explore different ways to deliver services.
  - **Customer focus** – delivering excellent customer service by putting our customers at the heart of everything we do, expanding the range of services offered online and the ability of our customer service centre to handle internal and external enquiries efficiently and effectively.
  - **Collaborative Working** – identifying opportunities to work with others to deliver services more effectively and develop innovative approaches to common issues, and reviewing existing partnership arrangements to maximise the benefit we receive for the investment we make in them.

## World Class Economy

Oxfordshire has one of the strongest economies in the South East and continues to have one of the lowest rates of unemployment in the region. The county is the hub of Britain's knowledge economy with the largest concentration of research and development activity in Western Europe, driven by Science Vale UK, two universities and their many spin-out research centres and start-up businesses. However, more than 30% of Oxfordshire's workforce is currently employed in the public sector making us particularly vulnerable to the impact of budget cuts.

**Figure 2: Employment by broad sector, 2008**



Source: Annual Business Inquiry

The Oxfordshire City-Region Enterprise Partnership (our Local Enterprise Partnership) was one of the first to be approved by the Government. This business-led partnership will provide the strategic leadership needed to remove the barriers to sustainable economic growth. Its focus will be on encouraging innovation and wealth creation in the key employment sectors for the future.

The partnership will play an important role in improving the coordination of investment in economic development, transport and infrastructure, housing and skills in the county. In this way it will support the creation of additional sustainable private sector jobs and help reduce Oxfordshire's dependency on the public sector for longer-term growth and prosperity.

The county's population is expected to continue to grow rapidly, and although the gap between earnings and house prices has fallen slightly since the start of the recession housing affordability remains a problem. Ensuring an adequate supply of affordable housing remains a key factor in encouraging economic growth, so although housing development has slowed in the short term our ambition remains to see planned major developments around Banbury, Bicester (including the North West Bicester eco-town), Didcot, Oxford and Wantage realised.

Traffic congestion continues to be a problem in some parts of the county, and the withdrawal of Government funding for improvements to the A34, Oxford's ring road and in central Oxford will make tackling this more difficult.

Although some areas in Oxfordshire are already benefiting from next-generation, superfast broadband, other parts of the county, particularly in rural areas, still do not have an acceptable level of standard broadband service. We will need to work closely with public and private sector organisations and with individual communities to develop the right solution for Oxfordshire.

**Figure 3: showing NEETs trend over time to be added**

There are skills shortages in the county and despite low levels of unemployment overall there are particular concerns about young people aged 16-25 years who are not in education, employment or training. The good levels of attainment in Oxfordshire schools at A-level have been maintained, together with our best ever GCSE results and largest rise in 2010. We continue to be above national average in these areas and also now compare more favourably against our statistical neighbours, but there remains room for continued improvement.

## Our Priorities for Action

- **Oxfordshire City-Region Enterprise Partnership** – we will support the partnership and through it work with the private and academic sectors to create the conditions that enable Oxfordshire's economic potential to be realised.
- **Infrastructure** – we will work across the public sector locally and with central government agencies to prepare an infrastructure plan, and through this will align investment priorities and decisions to achieve our shared ambitions for Oxfordshire and meet local needs. We will adopt a new approach to securing contributions to infrastructure from developers, and develop proposals that encourage innovative ways of using funds available to deliver necessary infrastructure in a timely way.
- **Broadband** – we will work with network providers to develop and implement a strategy for the roll out of Next Generation Broadband across the county, to improve access and support business growth.
- **Tackling congestion** – we will ensure that transport strategy supports the needs of the local economy and realises the opportunity to develop the potential of alternatives to car use where appropriate and suitable. We will reduce spending on public and community transport subsidies and non-essential areas of highways maintenance. However we will support communities through the Area Stewardship Maintenance Fund to enable them to help us address local priorities (such as replacement of non-priority road signs or grass verge cutting).

- **Young people** – we will work with schools in their lead role in improving educational attainment, and manage relationships in response to shifts in national policy. We will continue to focus on reducing the number of young people that need to be taken into care and will create an innovative early intervention service based in seven hubs across the county, designed to provide real focus on those children, young people and their families in most need.
- **Skill levels** – we hope to work with others to link adult skills provision to the needs of the local economy, reducing the number of people not in education, employment or training (NEET). We will also expand apprenticeship provision, particularly among public sector organisations and local businesses.

## Healthy and Thriving Communities

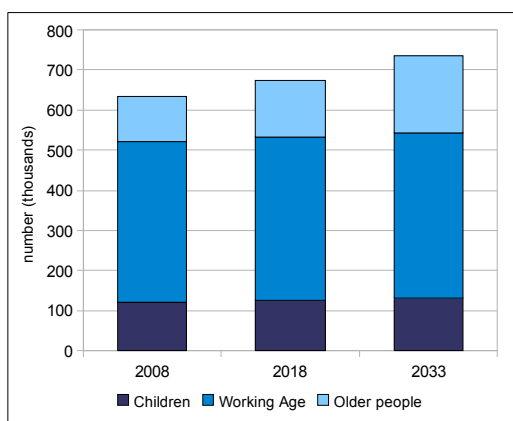
Most people in the county think Oxfordshire is a good place to live, and people generally feel safe in their local areas. Levels of crime and anti-social behaviour in Oxfordshire are low, although perception of crime does not always reflect this.

Overall levels of deprivation in Oxfordshire are low and have decreased, but areas in Oxford City and Banbury still fall within the 20% most deprived areas in the country. There is still a need to address inequalities in life expectancy, health, outcomes for young people, levels of unemployment, access to services and housing in these areas.

Oxfordshire has a strong voluntary sector with over 3,500 community and voluntary groups and an above average number of regular volunteers so the county is well-placed to respond to the Big Society agenda. An increasing number of Oxfordshire communities are becoming involved in their future development by preparing community-led plans. However more needs to be done to encourage this in the more deprived areas of the county.

Oxfordshire residents enjoy above average life expectancy and the proportion of older people in the population is increasing, particularly in rural areas. This presents opportunities, as older people are more likely to be actively involved in their communities, carrying with them a wealth of knowledge and experience. However it will also increase demand for public services, including care (both in supported accommodation and in the wider community) and health care, and we will need to work across the public sector to meet this need effectively.

**Figure 4: Oxfordshire population by age group, 2008 to 2033**



Source: Office for National Statistics, 2008-based sub-national population projections.

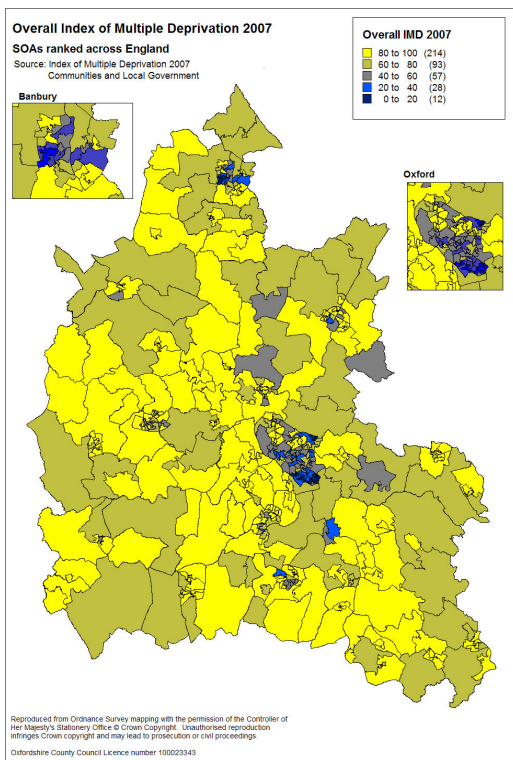
We will continue to support and protect the vulnerable by effectively targeting resources to those most in need, including young people, older people and those with disabilities. We will, as far as possible, continue to invest in prevention as a cost effective approach leading to better outcomes for people of all ages, by preventing

their needs escalating until they require more expensive and specialist service delivery.

We want to help people to maintain their independence, and encourage people to choose options in the community to meet their long term needs as opposed to a care home. We will prioritise investment in supporting the people who need it most and the people who care for them, and will work with colleagues in health to prepare for transfer of responsibility for public health to local authorities in 2013.

We continue to use intelligence about the way people access services and information to make sure the way they are provided reflects their needs and preferences where possible. Within the wider context of finding more efficient ways to deliver services, mapping patterns of usage has helped inform significant changes to our services for young people and our library services to focus on hubs in key areas of population in the county. We are keen to promote community-led models and alternative provision of services where viable, and will work with the organisations and groups to stimulate interest and support the development of these.

**Figure 5: Deprivation in Oxfordshire compared with the rest of England**

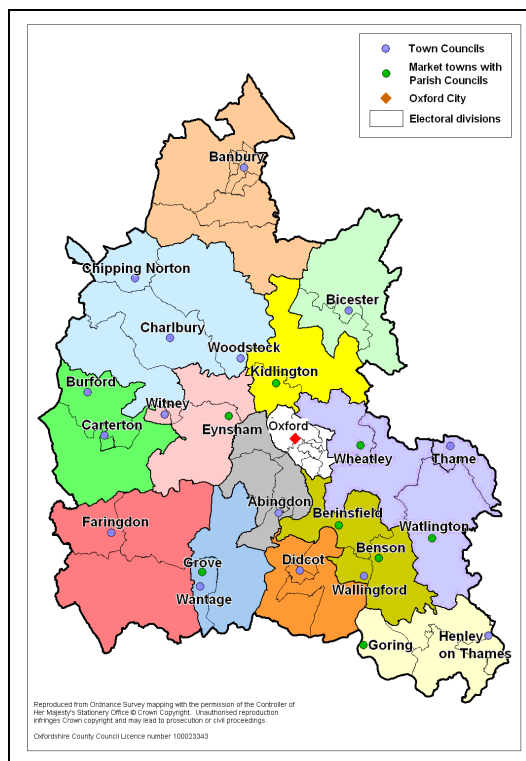


## Our Priorities for Action

- **Big Society** – we will work with partners and voluntary organisations to encourage individuals and communities to take more responsibility, and will establish a Big Society Fund that will support local communities and organisations who wish to take on the running of local services. We will also focus on reducing barriers that prevent people doing more for themselves.

- **Closer to Communities** – we will develop our locality-focused approach to service planning and delivery, piloted in six priority localities during 2010/11. This will include reviews in each of 14 localities (see fig 6) to understand the overall impact of budget changes on local communities, find effective ways to mitigate the impact of service losses, promote community self help and identify opportunities to reduce duplication of property and services in an area.

**Figure 6: Oxfordshire's Fourteen Localities**



- **Breaking the Cycle of Deprivation** – we will continue to work in partnership to improve the quality of life in the most deprived areas of the county by promoting better engagement in education, employment and training; supporting the vulnerable and those with multiple and enduring problems; promoting healthy lifestyles and reducing health inequalities; reducing and mitigating the effects of child poverty.
- **Prevention** – we will continue to focus on preventing the need for more specialist services through early identification of problems and early intervention in adult and children's services. This will reduce the number of people who need support, the amount of support they need or delay when they need it. We will also focus on giving people choice in the way they lead their lives and how they secure the services they need to support them.
- **Safeguarding** – we remain committed to providing a high-quality, focused safeguarding service for vulnerable children and adults who either live or visit Oxfordshire. We will work closely with others to ensure the multiagency approach to protecting and safeguarding our most vulnerable is maintained to its current high standard.
- **Demographic change** – we will support the increasing number of older people and people with disabilities to live in their own home rather than a care home, by

increasing the availability of extra care housing and assistive technology to reduce the need for support staff. We will change the way day services for older people are provided, maintaining services in major towns but focusing on community initiatives and local decision-making about how best to support older people in their community. We will also introduce a mobile centre designed specifically meet the needs of older people living in rural Oxfordshire.



## Environment and Climate Change

Oxfordshire has an attractive environment with beautiful and accessible countryside, including many areas of outstanding natural beauty and many places which are nationally or internationally important for biodiversity. The county also has outstanding architecture, including the Blenheim Palace world heritage site near Woodstock and over 1,000 listed buildings. The quality of Oxfordshire's natural and built environment makes it an attractive place to live and work and is important to Oxfordshire both as an economic activity in its own right and as part of the wider tourism offer, supported by an extensive public rights of way network.

**Figure 7: Areas of Outstanding Natural Beauty**



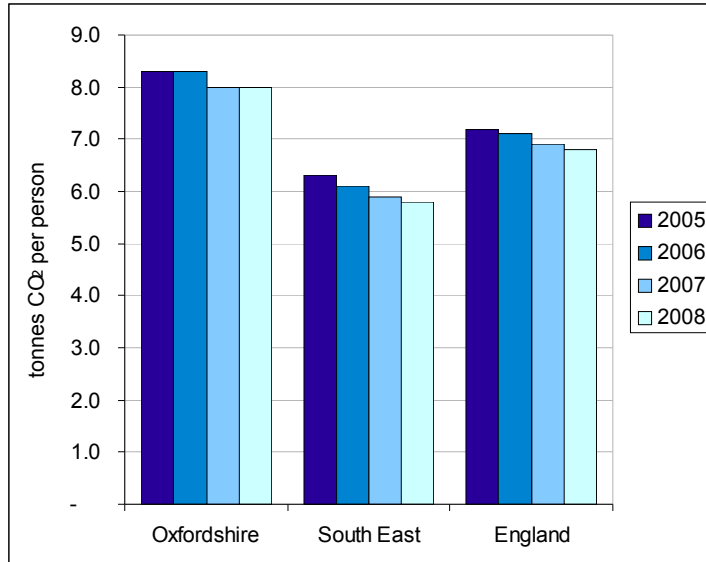
Carbon dioxide emissions from Oxfordshire remain higher than the South East and national average, but there have been overall reductions in recent years. We will continue working with partners to build on the behavioural change achieved so far in reducing, recycling and reusing household waste, thus further reducing the amount sent to landfill and minimising our financial liabilities.

We are embedding energy saving and carbon reduction into our business processes across the council, as reducing our energy consumption will also result in financial savings. We will continue to invest in energy efficiency measures in our buildings, including schools, and introduce measures to reduce our demand for energy. We will also continue to support the development of the eco-town to the north west of Bicester, focusing on extending the benefits and influencing changes in behaviour across the town.

Since the flooding across the county in July 2007 a range of mitigation measures have been put in place, but with around 12% of the county lying within the floodplain

there will always be a significant number of properties at risk of flooding in Oxfordshire.

**Figure 8: Total carbon dioxide emissions, 2005 to 2008**



Source: Department for Energy and Climate Change

## Our Priorities for Action

- **Increase energy efficiency and reduce emissions** – we will realise the financial benefits of reducing the council's emissions, in the process reducing the impact of energy tax. We will turn off nearly half of our streetlights between 12.30am and 5.00am, but will not adversely impact on safety for the community or road users. We will explore the income generating potential of installing equipment to produce renewable energy on council sites and buildings, and will encourage others to follow our example in reducing energy use and emissions.
- **Waste management** – we will work across the public sector to increase rates of recycling and reduce the amount of household waste sent to landfill. We will invest in new household waste recycling centres close to the major urban areas, and close those that have reached the end of their permissions. We will invest in new disposal facilities to convert waste to energy, and work with our partners to ensure our investment is complemented by other councils investing in improved kerbside collection schemes.
- **Protecting the environment** – we will make sure Oxfordshire's natural resources are used as effectively as possible and minimise the impact of economic growth on the environment. We will implement a climate change adaptation action plan to manage the impact of extreme weather events, and ensure planning applications for mineral extraction reflect the needs of the local economy. We will work with partner organisations, volunteers, community groups and local communities to protect and enhance the natural environment, and maintain the rights of way network as an important part of the rural economy.

## **Measuring our progress**

For each priority identified in this plan we have included some specific actions that we intend to take and measures of success for each target (see pages XX to XX). We will report progress against these to the Cabinet on a quarterly basis to monitor how well we are doing in delivering our priorities and take action to improve performance where needed.

Our quarterly performance management process and the management of the Council's significant risks are now part of a single process, ensuring they are being handled appropriately and that action is being taken where necessary. This allows us to challenge our thinking so that our strategic and service priorities continue to be both ambitious and deliverable.

## **Finance**

*To be added following budget sign-off in February – to include detail of:*

- Spending plans
- Where money comes from
- Capital
- Link to Medium Term Financial Plan

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## **CABINET - 25 JANUARY 2011**

### **SERVICE AND RESOURCE PLANNING - 2010/11 – 2014/15**

#### **Report by Cabinet Member for Finance and Property**

#### **Introduction**

- 1 This report should be read in conjunction with the report from the Assistant Chief Executive & Chief Finance Officer and takes account of the latest financial information. Together, the two reports set out the details of the Cabinet's proposals for the 2011/12 budget and the Medium Term Financial Plan (MTFP) for 2011/12 to 2015/16. The Service & Resource plan will deliver changes taking on board the medium term objectives of the Council, details of which can be found in the Corporate Plan which is also on the agenda for this Cabinet Meeting for recommendation to the February County Council.
- 2 In making these proposals the Cabinet built on the work done in the past two years, when we started planning for the impact of the financial position the Coalition Government took on when it entered office in May 2010. A combination of financial imprudence, national economic downturn and problems in the banking sector had left the country in a position where the only prudent course was to reduce public spending. Our planning for this has ensured that we were well placed when the Comprehensive Spending Review was announced on 20 October 2010. We have then been able to react positively to the Provisional Local Government Settlement announced on 13 December 2
- 3 The legacy of an annual Economic deficit - building from 2001 – of £175 billion and a National Debt of £1 trillion and growing left the new Coalition Government no option but to impose draconian measures to remedy the Nation's financial plight. We understand the challenge faced by Government and we shall support their sensible efforts. Nobody enters politics to deprive folk of their valued services, the Nation's economic jeopardy in 2010 demanded major public expenditure reductions and we shall play our part.
- 4 The targets we set as part of that planning process in 2009 have meant that we are on course to achieve £35m of savings in the current financial year, and can now set out how we will be able to achieve the remainder of that target, whilst still ensuring that essential services are protected, and realistic assessments for growth continue to be built in. Our focus has been on how we can deliver essential services to the public in a different way which will reduce our costs whilst protecting the service to the public.
- 5 This Cabinet has considered the comments on the draft budget proposals from individual Scrutiny Committees held on 20 December 2010 as well as the outcome of the Big Debate public consultation which was undertaken in September 2010. In addition, results of the Oxfordshire Voice Panel have provided further information which has been taken

into account. The Council has invited comments on its overall proposed budget. A summary of the comments received is attached at Annex 1.

- 6 Below I set out the main areas where we are proposing to reduce budgets by delivering services in a different way, engaging more with the community, although accepting that in some areas there will be a real reduction in service. Given the national financial position this is unfortunately inevitable, and we have had a very difficult task of balancing where those reductions are to be found from.

### **Budget Proposals and Changes arising from Scrutiny**

- 7 The Cabinet took an early decision to protect front line children's safeguarding services along with the Fire & Rescue Service from the level of reductions required of other services. We have been able to achieve this, with savings in those areas to be achieved only through genuine efficiency of working.

#### *Children Young People and Families*

- 8 Substantial savings are coming from this area, of which many are through the reduction in management with a focus on new ways of working. Examples of this are Early Years' and Children's Centres, where we are aligning teams and improving administrative processes. The Director is proposing a new Early Intervention Service, which will bring together many of the areas which provide targeted support to young people and their families. This re-organisation takes full advantage of the removal of ring fences on previous grants, which had given rise to considerable duplication in team structures and management costs.
- 9 The Early Intervention Service will be provided through 7 hubs, rather than the 3 Area Offices which provide services now. The proposals do include a reduction in provision of some youth centres. We have to recognise that these are non statutory services, and ones which are already provided in many communities by other groups. We will be working with community groups in the coming months to see what services they would wish to take on, and how that can be supported.
- 10 We have also been able to make savings without cuts to services on Home to School Transport through improved contracting, and some ongoing savings are forecast to arise from decisions made by the Council in previous years.
- 11 Our expenditure on Schools is mainly determined by the Government, through ring-fencing of grants, and these are being protected. We are still awaiting the final figures for next years school funding, which will follow the January pupil count. However, the Pupil Premium will provide additional support to those schools with the most deprivation and will also support those with Military populations.

*Social & Community Services*

- 12 As this Directorate has the greatest share of budget - once schools are excluded – S & CS therefore needs to take a substantial share of budget reductions. However, I am pleased to say that officers have been able to come forward with proposals which make genuine efficiencies whilst protecting the most vulnerable services. We have also been able to continue to invest in Adult Social Care recognising the ageing population will continue to grow.
- 13 We have been able to maintain the previously planned level of funding for the Supporting People Programme, even though the grant we are now receiving for it has reduced substantially. This programme, along with our support to carers which has also been protected, provides key preventative elements of our services.
- 14 The efficiency savings are mainly from the personalisation agenda; through our work to reduce the dependence on residential care and allow people to stay in their own homes where they would prefer to be; and through driving out cost in our contracts. We are also planning to outsource our home support service, because it has become clear that this is no longer cost effective given the changing arrangements clients are requiring.
- 15 Our Community Services have taken the greatest percentage reduction in budgets, we believe that these are areas where the community is prepared to engage in the provision of services, although we have ensured that there will remain a good spread of library services throughout the county. We will work with communities where facilities are closing if they feel that they can provide these services for themselves.

*Environment & Economy*

- 16 The greatest saving in this area has been achieved through the improvements to the waste recycling position across the county. This is due in part to the amended waste strategy and the changes in waste collection services. We have been able to propose reductions in the number of Waste Recycling Centres, although that is in part offset by investment we made in this area in previous years. Through the capital programme we are ensuring that the new and remaining ones receive investment to provide improved facilities.
- 17 We have inevitably had to make reductions in Highways Maintenance although much of this has been achieved through a new contract which is delivering services at lower rates. Parking charges will be increased and charges at the Park & Rides will be re-introduced. Whilst we had hoped to be able to maintain the free Park & Ride parking brought in previously, the current economic position doesn't allow it.

18 The Council is taking over the running of Concessionary Fares from the Districts Councils in April, and this has been built into our budget. We will be funding this service at a similar rate to the combined district costs. Although we hope to make some reductions through better administration in successive years, we are concerned that Government has reduced the grant needed to maintain this service in accordance with national rules. Regrettably, we forecast the scheme to cost us £8 million which is twice the grant we are to receive from the government.

19 *Chief Executives Office & Oxfordshire Customer Services*

20 Savings are being made in our support areas through the reduction of management costs, which has already been started in the current year. We are also proposing that Members allowances are frozen, travel allowances will be reduced in line with the staff scheme changes, the three assistants to the groups will be deleted from the establishment and, as part of the Boundary review, we will reduce the number of councillors by approx 10 from after the next (May 2013) elections.

*Cross Directorate*

21 This area includes savings made across the work force, and we are pleased with the way that staff have proposed savings through the consultation process in their conditions and the unions have worked with us to achieve them. This will help us to maintain our services to the public.

22 We have been able to utilise funding set aside previously for pensions which is no longer required, from strategic measures following the change in the local government settlement which provided capital grant rather than consent to borrow, and from the efficiency reserve to balance the budget without the need for further service reductions.

**Collection Fund**

23 Any collection fund surplus is treated as a one-off investment. Provisional figures from the District Councils are currently estimated at £3.0m. This sum has currently been proposed to offset the shortfall in grant. If any further funds become available when the position is finalised, the Leader of the Council and I will set out proposals for their use to Council.

**Council Tax**

24 As part of last years MTFP, for 2011/12 and 2012/13, we built in the presumption from the Conservative Manifesto, that if elected, they would provide the funding to freeze council tax if authorities held their levels of increase at 2.5% for those two years. The Government has found that the national purse was in a worse state than had been



anticipated, but have provided the means to achieve this pledge in 2011/12. We are accordingly proposing that the council Tax is frozen in 2011/12, and that the 2.5% original level is re-introduced in 2012/13 to ensure essential services are maintained. For the future years when we expect to see the levels of inflation rising we have included slightly higher levels of increase.

### **Capital Programme**

- 25 We have done a lot of work this year on combining our capital programmes into a single pot and being clearer about the areas for prioritisation. We have used this methodology to prepare for the reductions in funding which the previous government had built into its budget before the election. In practise when we received the provisional local government settlement we found that the changes proposed to the methodology meant we are able to put back some of those reductions.
- 26 I am pleased to say that we propose to put £7m back into structural maintenance of the highways, which is recognised as a priority area by the public. We will also be ensuring that the funding which is now coming to the Local Authority which was previous devolved to schools for capital maintenance will still be spent on schools and we hope will be able to achieve a better result for all schools.
- 27 As mentioned above we have been able to make revenue savings from the change from borrowing consents to capital grants, and are also proposing revenue savings through funding schemes which were to be met from prudential borrowing.

### **Conclusion**

- 28 This year's service and resource planning process has been particularly difficult, with the inevitable reductions required following the disastrous management of the country's finances by the previous government. However, I believe that through a preparedness to look for different ways of working, some good negotiations to reduce our costs and an acceptance that some areas will need to change we are able to put forward a set of proposals which will ensure that our critical services are maintained and we continue to provide a level of service we can afford.

### **Cllr Jim Couchman**

Cabinet Member for Finance and Property

Attachment: Annex 1 - Public budget consultation summary

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## Consultation Summary

1. This Annex sets out the key messages from Oxfordshire County Council's public consultation exercises carried out to support the Council's Service and Resource Planning.
2. The Cabinet's proposals for the 2011/12 budget and the Medium Term Financial Plan (MTFP) for 2011/12 to 2015/16 take into consideration the outcomes of the public consultation exercises summarised in this Annex. In addition, the views expressed in the Oxfordshire Voice Survey and Big Debate exercises have been actively used by Senior Managers to develop the proposals contained in the Directorate Business Strategies considered by Cabinet on 20 December 2010.

### **Oxfordshire Voice Budget Consultation**

3. Between 30 July and 3 September 2010 members of Oxfordshire Voice, the Council's residents' panel took part in a survey looking at priorities for local public services. In total, 1,273 panel members completed this survey.
4. In summary, the services where panel members were most likely to say they would reduce spending if they had to were street lighting (41%), support to the local economy (38%), education and childcare for children under 5 (35%), Park and Ride sites (35%) and the provision of infrastructure in new housing developments (33%). Transport for children was also mentioned by a significant proportion (31%).
5. Home support for older people and supported living schemes was the local public service which panel members identified they would want to *protect* the most from spending cuts (37%) if possible. A significant proportion also said they would protect spending for social care assessments and support for children and families at risk (23%) and Oxfordshire Fire and Rescue Service (19%).
6. As regards financial management, three-quarters of the panel believed that making Oxfordshire's public services more efficient could help the county cut spending without damaging local services. The survey results also showed that 80% of panel members favour prioritising the groups most in need of support; over half (52%) of the panel supported introducing more charges for those who use services; and whilst most panel members (73%) were willing to reduce the number of staff managing services, panellists were much less enthusiastic about reducing the number of staff *delivering* services. Finally, panel members were more likely to favour voluntary organisations managing services on behalf of the Council (52%) over private organisations (29%).
7. A full copy of this report is published on Council's consultation calendar available at [www.oxfordshire.gov.uk/consultation](http://www.oxfordshire.gov.uk/consultation).

### **Oxfordshire Big Debate**

8. Through the Big Debate the Council invited people across Oxfordshire to tell us which services they value most, which ones they think we could save money on and how we could do things differently. The Big Debate ran from 9 July to 4 October

2010 and over a thousand people took part through public meetings, special events such as the Children and Young People's Debate, stakeholder meetings, completing an online form, submitting letters and emails, and speaking with Council representatives.

9. At our Big Debate events the Leader of the Council, Cabinet Members, Chief Executive and Directors responded to questions and comments about a wide variety of issues ranging from our approach to making cuts, to supporting carers, to the importance of youth services, to contesting road schemes, volunteering and to offering to pay more Council Tax etc.
10. Through the Big Debate written feedback people told us that the services they particularly value included services for the most vulnerable, including older people, children and young people and those with disabilities; heritage services, including museums; libraries; Oxfordshire's road system and ensuring it is well maintained; and schools and education services. Some of the service areas where people thought we could make savings included adult learning; education, particularly specialist roles and programmes; heritage services; highways maintenance, projects and infrastructure; libraries; road safety; Trading Standards; transport services, including subsidised buses, concessionary transport and charging; street lighting.
11. Through the Big Debate written feedback people told us they considered there were savings to be made by the Council slimming down; reviewing expenses, pensions and salaries; being less bureaucratic and addressing wastefulness; using technology better, thinking differently about how services are provided; and joining- up with others. People also challenged the Council to think about how we communicate by stopping magazines, leaflets and magazines and communicating more online.
12. A summary of the Big Debate is published on the Council's available at [www.oxfordshire.gov.uk/consultation](http://www.oxfordshire.gov.uk/consultation). A copy of the detailed report has been circulated to councillors via political group leaders.

### **Comments on Overall Budget Proposals**

13. Between 10 December 2010 and 10 January 2010, Oxfordshire County Council invited comments on its 2011-12 budget proposals. A web page was created with a link from the 'Have your Say' item on the homepage of the County Council's website. A feedback form and Freepost Service were put in place to receive comments.
14. Three organisations/residents took up this opportunity to have their say. Comments are summarised below:
  - Expressing concern and regret about the Community Development Team proposals (stakeholder organisation)
  - Suggesting the Council needs to raise Council Tax in line with inflation (resident)
  - Submitting comments on elements of the Environment and Economy Directorate and the Children, Young People and Families Directorate Business Strategies that are likely to impact on the natural environment in Oxfordshire namely proposals regarding reduction in grants to external bodies; countryside team; funding from the Thames Valley Environmental Records Centre; and proposals that outdoor education centres move to become self-funding (stakeholder organisation)

## Consultation on Individual Proposals

15. Where appropriate and as we are legally required to do, plans are now being developed for formal consultations with service users and/or stakeholders where significant changes to services are proposed as part of the Directorate Business Strategies. The outcomes of these consultations will be used alongside other evidence such as the Equality Impact Assessment to inform formal decision-making about how service level proposals will be implemented. The timing of these consultations will vary and will be published on the Council's online consultation calendar, [www.oxfordshire.gov.uk/consultation](http://www.oxfordshire.gov.uk/consultation).
16. In addition, the Council has already provided feedback channels for people to give comments at an early stage on the emerging proposals for Oxfordshire's libraries and services for young people. Up to the 7 January 2011, the Council has recorded 458 pieces of correspondence relating to the emerging proposals for the library service and 57 pieces of correspondence relating to the emerging proposals for services for young people.
17. Comments relating to the emerging proposals for the library service predominately state concern, opposition or asking the council to reconsider the proposed closure of individual libraries. There have also been questions asking for example, for detailed information on visitor numbers or for costs of running a library etc. and a small amount of contact from individuals or groups expressing an interest in community-led facilities in support of the Big Society.
18. Comments on the emerging proposals for services for young people are mainly asking the Council to reconsider the proposed closure of youth centres. There have also been queries from organisations about possibly sharing facilities, and a small amount interest in community led models, with people asking for detailed information about running costs and expressing an interesting in helping to run a local youth centre.
19. A record of the comments/queries received by 7 January 2011 on these two emerging proposals has been formally put on deposit for inspection by all councillors. Comments received at this early stage will be considered again alongside the outcomes of the formal consultation to inform Cabinet decision-making on the final proposals for these services later this year.
20. The expressions of interest in community-led facilities will be addressed through a new process currently being developed by the Council in support of the Big Society. Further information will be published on the County Council website by the end of January 2011.

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Division(s):N/A

## CABINET – 25 JANUARY 2011

### BUSINESS STRATEGY AND SERVICE & RESOURCE PLANNING 2011/12 – 2015/16

Report by Assistant Chief Executive & Chief Finance Officer

#### Introduction

1. This report is the final report to Cabinet in the series on the Business Strategy and Service & Resource Planning process for 2011/12 to 2015/16, providing councillors with information on budget issues for 2011/12 and the medium term. If any information is outstanding at the time of the Cabinet meeting, it will be reported to Council when it considers the budget on 15 February 2011.
2. The report sets out the latest information on the Council's financial position, includes the Treasury Management Strategy for 2011/12 and considers the capital funding, including an updated Capital Programme.
3. The Cabinet Member for Finance has prepared a separate report, circulated alongside this report, which sets out the basis for the Cabinet's proposals to Council for the 2011/12 budget and Medium Term Financial Plan (MTFP) to 2015/16. This takes into consideration comments on the draft budget proposals from the individual Scrutiny Committees in December 2010 as well as the latest information on the Council's financial position as outlined in this report. It also takes account of the public consultation on the budget which was undertaken in both August 2010 through Oxfordshire Voice and a further consultation during December, the outcomes of which are set out in an annex to that report.
4. The following annexes are attached:

Annex 1:	Draft Medium Term Financial Plan (MTFP) 2011/12 – 2015/16
Annex 2:	Specific Grants
Annex 3:	Detailed Savings Proposals 2011/12 – 2014/15
Annex 4:	Council Tax (draft)
Annex 5:	Treasury Management Strategy Statement and Annual Investment Strategy for 2011/12
Annex 6:	Minimum Revenue Provision Policy Statement for 2011/12
Annex 7:	Prudential Code for Capital Guidelines
Annex 8:	Draft Revenue Budget Booklet 2011/12
Annex 9:	Virement Rules
Annex 10a:	Corporate Asset Management Plan
Annex 10b:	Transport Asset Management Plan
Annex 11:	Capital Strategy
Annex 12:	Updated Capital Programme 2010/11 – 2015/16

## **Draft Budget and Medium Term Financial Plan 2011/12 to 2015/16**

5. The MTFP covers a five-year period. The plan is rolled forward one year each year. This year, there is an additional year added to include 2015/16. As set out in the previous report to Cabinet, to align with the period of this Government it is proposed that the final year of the plan reflects the position for 2014/15. Given the changes that are expected in 2013/14 due to the national review of Local Government Formula and the abolition of the Primary Care Trusts it is proposed that an indicative Medium Term Financial Plan is proposed and agreed for the years after 2012/13. A draft MTFP for 2011/12 to 2015/16 is set out in Annex 1. This includes the latest information on financing available to the Council plus the proposed savings contained in the Directorate Business Strategies (and set out in Annex 3) and as reflected in the report.

### *Draft Budget 2011/12*

6. The table on the next page sets out the draft budget requirement for 2011/12 as per the MTFP 2010/11 to 2014/15 and shows the latest position for both financing and expenditure. Changes from the MTFP for both 2011/12 and over the medium term are explained in the ensuing paragraphs.



<b>Draft Budget 2011/12</b>	<b>MTFP £m</b>	<b>Latest £m</b>	<b>Change £m</b>
Formula Grant	106.7	121.8	15.1
Council Tax Precept <sup>1</sup>	281.9	282.7	0.8
Council Tax surpluses/deficits	0.8	3.0	2.2
<b>Funding – Budget Requirement</b>	<b>389.4</b>	<b>407.5</b>	<b>18.1</b>
Base (2010/11 budget)	389.9	389.9	0
Inflation <sup>2</sup>	9.4	4.2	-5.2
Function Changes	0	7.5	7.5
Previously Agreed Budget Changes <sup>3</sup>	-9.9	14.5	24.4
Reductions in specific grants	0	49.6	49.6
Council Tax Freeze grant	0	-7.1	-7.1
Savings Required <sup>4</sup>	0	-51.1	-51.1
<b>Net Expenditure - Budget Requirement</b>	<b>389.4</b>	<b>407.5</b>	<b>18.1</b>

7. Some of the items in the table are those which contribute towards the savings target, which for 2011/12 as was £58.6m. In total the savings set out are £0.6m more than the target. The reason for the need to make more savings is explained by further reductions in specific grant funding, explained further in paragraph 16.

<sup>1</sup> Based on a zero % increase from 2010/11

<sup>2</sup> Latest position for 2011/12 includes £0.1m insurance variation

<sup>3</sup> From MTFPs agreed in prior years

<sup>4</sup> Net of new pressures of £4.2m

<b>Draft Budget 2011/12</b>	<b>Total Savings £m</b>
Council Tax Precept – additional income	-0.8
Council Tax surpluses – additional income	-2.2
Inflation Savings	-5.2
Proposed Savings	-51.1
<b>Total Savings Proposed</b>	<b>-59.2</b>
<b>Latest Savings Target</b>	<b>-58.6</b>
Difference to target/additional savings required	-0.6

8. The table below shows how the gross expenditure has reduced even though the budget requirement has increased due to changes in funding, with some specific grants having transferred to formula grant.

	<b>2010/11 Budget £m</b>	<b>2011/12 Draft Budget £m</b>
Gross Expenditure	973.1	936.0
Specific Grants	-525.8	-464.9
Other income	-57.4	-63.5
<b>Budget Requirement</b>	<b>389.9</b>	<b>407.5</b>
Formula Grant	106.3	121.8
Council Tax Precept	281.2	282.7
Council Tax Surplus	2.4	3.0
<b>Budget Requirement</b>	<b>389.9</b>	<b>407.5</b>

### **Formula Grant**

9. Draft formula grant figures for 2011/12 and 2012/13 were set out in the addenda to the Cabinet report in December 2010. The final Local Government Finance Settlement will be announced after the consultation closes on 17 January 2011. No further information, subsequent to that in the Spending Review 2010, on the level of grant for the final two years of this term of government has been announced.

10. The final settlement is unlikely to be confirmed before the Cabinet meeting, and the 2011/12 budget can not be finalised until this is received. It is proposed that authority is delegated to the Leader of the Council, following consultation with the Chief Finance Officer, to make appropriate changes to the proposed budget. All Councillors will be notified of the final settlement once it is received.
11. For future years beyond 2012/13, it has been assumed that there will be a continuing reduction in Formula Grant in line with the planning assumptions set out in June 2010, although it is recognised that there is due to be a fundamental review of the Grant system and this may change these assumptions.

### *Supporting People*

12. The funding for the Support People programme was provided through Area Based Grant of £16.2m in 2010/11. This has now been incorporated, along with other Communities and Local Government (CLG) specific grants into Formula Grant. The national total for this new Supporting People grant is then subject to both the Grant Floor adjustment and then the Tailored Grant Adjustment, which reduces the amount of grant which will actually be received to £9.5m.
13. There is, however, no longer a direct linkage being applied between the level of grant received and the budget being set for the Supporting People Programme. The MTFP had included assumptions that the budget would reduce to £15.4m in 2011/12 as agreed by the Supporting People Commissioning Body, and the proposed budget still assumes that level of funding, even though it is greater than the element of formula grant.

### *Academies*

14. A transfer has been made, as part of the Formula Grant calculation, in relation to the Local Authority Central Spend Equivalent Grant (LACSEG). This is paid to academies in recognition of the fact that, as publicly-funded independent schools, they no longer receive a number of services from local authorities and must make appropriate provision for themselves. The local authority budget element for the number of academies expected to convert in 2011/12 and 2012/13 has been top-sliced from Formula Grant. The adjustments are not related to actual numbers of academies, now or in future years. For Oxfordshire, this adjustment is £1.5m in 2011/12 and £2.5m in 2012/13.

### **Specific Grants**

15. Up to 2010/11 local authorities received revenue and capital funding through numerous grant funding streams, including Area based Grants (ABG) and specific grants. The Coalition Government has reduced the number of funding streams significantly with many grants being rolled into Formula Grant, into other existing grants and some ending entirely.
16. Annex 1 of the Addenda to the Service & Resource Planning Report to Cabinet in December 2010 set out the position relating to specific grants known at that time.

This set out a total of specific grants (excluding the Dedicated Schools Grant and new Council Tax Freeze grant) for 2011/12 of £44.5m, compared to £59.3m in 2010/11, a £14.8m reduction. The latest position on specific grants, as set out in Annex 2, shows that although specific grants confirmed to date for 2011/12 remain unchanged from £44.5m, the reduction from 2010/11 is now £15.7m rather than £14.8m. The explanation for this is set out in the table below.

	£m
Reduction in specific grants from 2010/11 reported in December	-14.8
Current reduction in specific grants from 2010/11	-15.7
<b>Change</b>	<b>-0.9</b>
Explained by:	
Three specific grants reclassified as contributions	-0.3
Changes to grant allocations in year <sup>6</sup>	-0.6
<b>Change</b>	<b>-0.9</b>

17. The changes to grant allocations in year reflect some grants where the allocations were amended during 2010/11 and the expectation, at that time, was that the changes would continue in 2011/12. Now that the grant allocations have been notified for 2011/12 and it is known that these £0.6m of grants are not continuing, they are therefore included in the grant reduction figure.
18. There are still a number of grants for which their status is still to be confirmed, those for which Oxfordshire received an allocation in 2010/11 are:
  - Stronger Safer Communities (Home Office) £0.6m
  - Young People Substance Misuse (Home Office) £0.1m
  - Extended Rights to Free Transport (Department for Education) £0.5m
  - Music Grant (Department for Education) £0.7m
  - Asylum Seekers (Home Office) £1.6m
  - Youth Justice Board £1.1m
19. If all of these were received at the 2010/11 level then additional funding of £4.6m would be available in 2011/12. If notification of any funding for 2011/12 is received then it will be considered at that point.
20. The years beyond 2012/13 have been assumed to continue with small reductions in Specific Grants in line with the original planning assumptions.

<sup>5</sup> Comparable figure after taking into account £34.4m of grants transferring into Formula Grant

<sup>6</sup> Excluding in-year grant reductions announced as part of the Emergency Budget in June 2010

### *Dedicated Schools Grant*

21. Dedicated Schools Grant (DSG) allocations for each authority were published on 13 December 2010 by the Department for Education (DfE). As expected following the recent consultation, the funding system for schools has been simplified by mainstreaming relevant grants into the DSG on the same per-pupil distribution as 2010/11. A number of these grants previously contained under the 'Standards Fund' grants were already planned to cease under the previous government from April 2011. Guaranteed Units of Funding (GUFs) are therefore the sum of 2010/11 GUFs and the per-pupil grant allocations. This means that allocations for each pupil will remain the same in 2011/12 as they were in 2010/11. Current indications from DfE are that school funding will be maintained at a flat cash per-pupil allocation plus the pupil premium until 2014/15. The consequence of the budget allocations shows that taking into account the mainstreaming of standards and specific grants, the total DSG in 2011/12 will be £386.8m compared to £335.8m<sup>7</sup> with per pupil allocations of £4,757 in 2011/12 compared to £4,182 in 2010/11.
  
22. The Spending Review 2010 indicated that the addition of the pupil premium was intended to increase the overall schools budget by 0.1% in real terms in 2011/12, however in the light of updated inflation estimates it is now thought there will be no real terms growth. Details of the pupil premium for 2011/12 were also announced on 13 December 2010. Funding for the pupil premium in 2011/12 will be £430 per pupil and will increase each year to 2014/15. The pupil premium will be allocated to those pupils eligible for Free School Meals according to January 2011 pupil census and to looked after children. Children of parents serving in the armed forces will also be eligible for a premium of £200 in 2011/12, provided they are registered by schools as part of the school census. From 2012/13 it is the Government's intention to extend eligibility for the pupil premium to those children who have previously been on Free School Meals. As the pupil premium is allocated according to pupils with specific characteristics there will be some schools for which inflationary pressures are not met, and others for which resources increase by more than inflation. Local authorities are required to pass on, in full, the pupil premium allocation based on school census returns.
  
23. The schools funding formula is seeking to equalise the formula relating to Academies, those who obtained Academy status under the last government and those who have obtained Academy status since May 2010. A deduction will also be made from the DSG in respect of Local Authority Central Spend Equivalent Grant (LACSEG) for academies which will no longer receive services funded from the central Schools Budget of the authority. This deduction cannot be finally confirmed until the January pupil count and record of pupil characteristics has been validated by DfE in late May or early June 2011. Changes to the government's funding arrangements for existing academies are expected to give rise to larger deductions from the DSG than in the past, and also to lower than previous funding levels for the North Oxfordshire Academy.

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<sup>7</sup> Annex 2 shows the provisional allocation of £333.4m not the final allocation

24. The Schools Forum will meet on 2 February 2011 to propose use of the DSG allocation for 2011/12. This will form part of the Cabinet's proposed budget to Council on 15 February 2011.

### *Public Health*

25. Under new public health plans, local government will be responsible for improving people's health and tackling health inequalities in communities. Local authorities will be given resources, powers and new functions to increase local accountability and support integration and partnership. The duty is expected to begin in April 2013 and will be laid out in the forthcoming Health and Social Care Bill.
26. It will be a requirement for upper tier authorities (county councils) to employ a Director of Public Health by joint appointment with Public Health England. Oxfordshire already has a Director of Public Health which is a joint appointment with the PCT.
27. A ring-fenced specific grant will be provided for new public health functions. A baseline allocation will be awarded to improve population health and wellbeing. Allocations will be made by Public Health England and weighted towards areas with the worst health outcomes. Shadow allocations will be made to local authorities in 2012/13 and it is anticipated that grant allocations will be introduced in 2013/14. The MTFP has therefore included, as specific grant and expenditure an amount of £10m for Public Health as a high level estimate from 2013/14.

### *Learning Disabilities and Health Reform Grant*

28. From April 2011 the council will receive a Learning Disabilities and Health Reform grant. Under the Valuing People Now strategy published in 2009, responsibility for funding and commissioning social care for adults with learning disabilities transferred from the NHS to local government, taking effect from April 2009. For 2009/10 and 2010/11 transfers of funding to local authorities took place locally. In Oxfordshire, this was transacted through the Learning Disabilities Pooled budget.
29. The Health Reform aspect of the grant includes £0.065m in 2011/12 and £0.067m in 2012/13 for the Blue Badge scheme which will transfer from Primary Care Trusts (PCTs) to upper tier councils. Excluding the amount for the Blue Badge scheme, the grant for Learning Disabilities and Health Reform will be £19.2m in 2011/12 and £19.6m in 2012/13.

### *New Homes Bonus*

30. Consultation on the New Homes Bonus (NHB) closed on 24 December 2010. The scheme, which will start in 2011/12, will provide a grant that matches the additional council tax raised from each new home (or property brought back into use), for each of the six years after that home becomes available. The consultation proposed to split the payment of the NHB between local authority tiers: 80% to the lower tier and 20% to the upper tier.

31. Consistent with the coalition Government's commitment to 'localism', this council believes the allocation of the NHB should be determined by local authorities working collaboratively to support delivery of the infrastructure and services that arise as a consequence of new development.
32. It is estimated that based on the latest information for taxbase growth from 2010/11 that NHB will be around £1.8m for Oxfordshire in 2011/12, of which £0.4m would come to the county council. This is expected to increase in future years as house building rates increase up to an estimated £0.5m.
33. The government will help to establish the scheme with £196m in 2011/12, rising to £250m in each of the following three years. As the government funding plateaus at £250m, it is still not clear how additional growth from 2013/14 would be funded.

### **Other Income**

34. This includes not only the fees and charges which were agreed by Cabinet in December 2010, but will also include income from the PCT which they are receiving from the NHS to support social care and benefit health. The allocation for Oxfordshire is £6.1m of which £5.8m is from the Oxfordshire PCT and the remaining element is split between Buckinghamshire and Swindon PCTs. The figure notified for 2012/13 is slightly lower at £5.9m.
35. The NHS Operating Framework states that "PCTs will need to transfer this funding to local authorities to invest in social care services to benefit health, and to improve overall health gain. Transfers will need to be made via an agreement under Section 256 of the 2006 NHS Act."
36. "PCTs will need to work together with local authorities to agree jointly on appropriate areas for social care investment, and the outcomes expected from this investment. This could include current services such as telecare, community directed prevention (including falls prevention), community equipment and adaptations, and crisis response services. The Department would expect these decisions to take into account the Joint Strategic Needs Assessment for their local population, and the existing commissioning plans for both health and social care. PCTs should work with local authorities to achieve these outcomes in a transparent and efficient manner, with local authorities keeping PCTs informed of progress using appropriate local mechanisms."
37. This income is only built into the MFTP for two years, after which there is expected to be a major change in the way in which Adult Social Care will be funded. This will tie into the timeframe for the change to formula grant funding as well.

## Council Tax Precept

38. The report to Cabinet in December set out the provisional Taxbase<sup>8</sup> figures from the five District Councils, with final figures to be confirmed once their Councils have agreed them. Although final figures are still not confirmed from all districts, several have been. Based on the latest information, Oxfordshire's Taxbase for 2011/12 is now expected to be 243,326, an increase of 0.53% from 2010/11. Compared with the December report, the effect of the Taxbase increase is to increase the amount of funding available by a further £0.1m. Final figures will be reported to members as soon as they are available, and will be updated at the meeting if possible.
39. The MTFP includes growth in the Taxbase beyond 2011/12 of 0.75% per year. These increases are still considered reasonable on the basis that house building is beginning to recover but there is a risk that this may cause a pressure, particularly in 2012/13.
40. Annex 4 provides a draft of the council tax and precept calculations on the basis of the current MTFP proposed 0% increase in council tax for 2011/12.

## Council Tax surpluses/deficits

41. Latest information from the District Councils indicates that the County Council's share of income from collection fund surpluses and shortfalls could be around £3.0m. The MTFP included an assumption of a £0.8m surplus. The amount of surplus or deficit can vary considerably and is affected by assumptions on the percentage of Council Tax which will be collected and also by assumptions on the Taxbase (such as the number of exemptions). Each District Council must formally notify the County Council of its share of any surpluses or shortfalls on the council tax collection funds within seven days of 15 January 2011. An update will be provided at the meeting.
42. The current MTFP includes surpluses of £0.8m for each year beyond 2011/12. The future surpluses were revised down in previous MTFP's to reflect an expected increase in the amount of bad debts. Given the actual sum for 2010/11 was £2.4m and the latest position for 2011/12 is currently £3.0m, it is considered reasonable to increase the assumption in the MTFP for the amount of surpluses which could be received for 2012/13 to £1.6m. Beyond that year, given how far ahead it is, it is prudent to leave the sum of £0.8m as it stands.

## Total Funding

### *Government's 'Spending Power'*

43. The 'Spending power' figures produced by the government are used to identify those authorities who are put under most pressure by the grant and funding

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<sup>8</sup> The taxbase is the number of banded properties that the council uses to set the council tax. It is the total number of properties in the county weighted by reference to the council tax bands, which range from A to H.



changes. Whilst this approach is consistent between authorities, we don't think that the results are fully representative of the position. The figures used by Communities and Local Government (CLG) show that the Council's 'Spending power' has reduced from £465.5m to £456.7m, by £8.7m or 1.87%. However, based on a like for like comparison basis, the 'Spending power' has reduced from £510.1m in 2010/11 to £453.6m in 2011/12. A reduction of £56.5m or 11.1%.

44. The two main reasons for the difference in interpretation of 'Spending power' are the treatment of specific grants and of new functions.
- Specific Grants - Not all of the specific grants were incorporated into the CLG analysis. Excluding the Dedicated Schools Grant (DSG), specific grants were actually £93.7m in 2010/11<sup>9</sup>. Our estimate is that Oxfordshire has lost £34.6m more grant than the CLG analysis;
  - New functions – Counties have been given two new roles and appropriate adjustments are needed to allow for this. We have been given more money to spend but we have to spend it on these new roles. As a result it does not increase 'spending power'.
    - i. NHS funding for social care - This is new funding for 2011/12 and 2012/13. The funding is to allow the council to work with the NHS to reduce the number of people going into hospital. CLG include £6.1m for this in 2011/12, but this assumes that any spend will offset existing expenditure whereas the assumptions from health are that this should be on new activities which benefit health too.
    - ii. Concessionary fares - This is a new duty for the council in 2011/12 transferring from the district councils. Concessionary fares provide free bus travel to disabled and older people. Funding for this is included in the £121.8m of Formula grant in 2011/12. CLG have only included in their baseline the funding we are due to receive before the damping grant (£4.9m), whereas the comparable figure should be the grants received by the district councils' for this service in the 2010/11 figure, which was £7.7m.
45. The loss in specific grants and cost of new functions set out above give a further reduction in 'Spending power' of £48.4m. When this is added to the reduction of £8.7m which the CLG calculate (along with some other minor changes) a total reduction of £56.5m, or 11.1% is obtained.

### *Budget requirement, council tax and precept*

46. The budget requirement represents the amount of expenditure the Council needs to finance through council tax (including collection fund surpluses/deficits) and Formula Grant having taken into account any funding from Specific Grants plus fees and charges. Changes in the funding mechanism for a significant number of specific grants, along with the transfer of responsibility for several new functions in 2011/12 have the effect of increasing the budget requirement. This does not mean

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<sup>9</sup> Before in-year grant reductions which were announced following the Coalition Government's Emergency Budget in June 2010

that the council has additional funding for existing services as the transfers require additional expenditure which match, or exceed, the additional income. The budget requirement for 2010/11 was £389.9m whilst the anticipated budget requirement for 2011/12 will be £407.5m an increase of 4.5%, even though the gross expenditure has decreased by £36.8m or 3.8%. The table at paragraph 8 reflects this.

## Inflation

47. The report to Cabinet in December 2010 set out revised allowances for inflation in 2011/12 along with an adjustment in 2013/14 and 2014/15 reflecting a lower inflation requirement as a result of a lower level of expenditure. As a result of changing the allowance for inflation savings of £5.1m will be generated in 2011/12. Annex 3 sets out the savings in 2011/12 and across the medium term.
48. Although projections on inflation from the Bank of England are that it is likely to rise in the short term in response to continue increases in commodity prices and the increase in VAT to 20% from January 2011, the expectation is that in the longer term, CPI is likely to return to below the 2% target. The November 2010 CPI figure was 3.3%, up from 3.2% in October 2010.
49. The table below sets out the latest assumptions for inflation which are reflected in the proposed MTFP.

Year	Pay	Non Pay	Contracts
2011/12	0%	0%	2.5%
2012/13	0%	2.0%	3.0%
2013/14	2.5%	2.0%	3.0%
2014/15	2.5%	2.0%	3.0%

## Function Changes

### *Concessionary Fares*

50. In April 2011, the responsibility for providing free bus travel for disabled and older people will transfer from district councils in Oxfordshire to the County Council. Currently, this service is funded by Formula grant and a Special grant. Communities and Local Government (CLG) estimate that the spending and funding is £7.7m in 2010/11 (excluding spend on concessionary tokens), however the district spend is estimated at £8.7m including concessionary tokens. It is estimated that the cost in 2011/12 will be £8.2m. Initial work has been completed using the new Department for Transport (DfT) calculator which is different to the current reimbursement method used by districts and could see a reduced cost to the council, although further work is being undertaken to verify this. Further information is set out in the report at CA12 on the agenda.
51. Funding for Concessionary Fares (both the Special grant and Formula grant elements previously received by district councils), has been included in the council's Formula Grant sum. The Formula Grant adjustments show that equivalent funding for 2010/11 of £4.974m has been added to the formula. This

has then been reduced to £4.264m as part of the 14.3% grant reduction which applies to Oxfordshire.

52. Oxfordshire will receive 48% less than the total amount of funding constituent Districts estimated they would spend on concessionary travel in 2010/11, this is the greatest loss for any upper tier authority.

### Previously Agreed Budget Changes

53. The current MTFP includes funding of £40.3m over the period 2011/12 to 2014/15 for pressures and priorities. The majority of this funding relates to Demography for Adult Services, Landfill Tax and the Landfill Allowance Trading scheme. In setting the savings target back in July 2010, it was agreed that this funding would remain, but that previously identified savings (which had been agreed to meet these) would be stripped out and alternative proposals made.
54. The table below sets out the allocations by Directorate.

Year on Year	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m	TOTAL £m
Cross Directorate	1.4	-	-	-	1.4
Children, Education and Families	1.1	0.1	-0.5	0.2	0.9
Social & Community Services	6.9	5.5	3.5	5.0	20.9
Community Safety	0.1	0.2	0.3	-	0.6
Environment & Economy	7.3	5.7	4.9	2.0	19.9
Oxfordshire Customer Services	-3.6	0.1	-	0.2	-3.3
Chief Executive's Office	-0.1	-	-	-	-0.1
<b>Total Funding per MTFP<sup>10</sup></b>	<b>13.1</b>	<b>11.6</b>	<b>8.2</b>	<b>7.4</b>	<b>40.3</b>
Total Funding	13.1	24.7	32.9	40.3	

### Savings Proposals

55. The Directorate Business Strategies which formed part of the Service & Resource Planning report to Cabinet in December set out new pressures and proposed savings for each Directorate. These set out, over the medium term, up to 2014/15, net savings of £116.5m. Overall this produced a shortfall in funding over the medium term of £2.7m.
56. Information contained in the Addenda to the December report plus other changes set out in this report have resulted in amendments to the identified pressures and

<sup>10</sup> In addition for 2011/12 total should include £1.4m for Strategic Measures. Total funding therefore is £14.5m as per table at paragraph 6.

proposed savings. An updated summary is set out in the table below. Details of all savings proposed are set out in Annex 3.

Year on Year	2011/12 £m	2012/13 £m	2013/14 £m	2014/15 £m
Cross Directorate	-12.6	-9.7	-1.5	-0.6
Children, Education & Families	-10.3	-5.5	-1.3	-1.2
Social & Community Services	-18.6	-11.7	-4.6	-6.2
Community Safety	-0.5	-0.4	-0.5	-0.1
Environment & Economy	-10.8	-7.2	-5.9	-3.2
Oxfordshire Customer Services	-1.8	-1.5	-0.6	-0.5
Chief Executive's Office	-1.5	-0.3	-0.3	-
<b>TOTAL SAVINGS PROPOSALS</b>	<b>-56.2</b>	<b>-36.3</b>	<b>-14.7</b>	<b>-11.8</b>
<b>Changes to Funding</b>	<b>-3.0</b>	<b>1.4</b>	<b>0.8</b>	
<b>TOTAL PROPOSALS</b>	<b>-59.2</b>	<b>-34.9</b>	<b>-13.9</b>	<b>-11.8</b>
Target Savings – November 2010	-58.6	-34.9	-13.9	-11.8
<b>(Surplus)/Shortfall against target</b>	<b>-0.6</b>	<b>0</b>	<b>0</b>	<b>0</b>

57. The table shows that savings equal to the target are now proposed. The shortfall that was identified in the December report has been met, over the medium term, through changes in funding required for Strategic Measures as a result of capital funding being provided as grant rather than borrowing consent; plus through using reserves. This means that no further directorate savings are required, other than those set out in December.

## One-off Funding

### *Balances*

58. The Financial Monitoring report (CA6 on the agenda), shows the position on balances at the end of November as £13.1m. The forecast for year-end balance is £12.5m based on the assumption that calls on balances would be £2.0m in 2010/11. Although the calls on balances to date in 2010/11 have been £1.5m, this includes a known sum of £1.4m for the Landsbanki impairment. Further calls are possible if the extreme weather conditions continue in the next few months although this is not expected to take the calls on balances above the £2m level. Furthermore, there are expected additions to balances of around £0.5m which includes an underspend on the external audit fee. Based on these assumption

there could be £0.5m more in balances at the end of 2010/11 than required. It is proposed that this sum is used in 2011/12 for one-off funding in revenue.

59. The financial strategy states that balances should be maintained at a level commensurate with risk. Forecast balances over the medium term in the current MTFP were set out in the report to Cabinet in December 2010. An updated risk assessment has still to be completed which will take into account 2010/11 financial projections and the risks in the 2011/12 budget. This will identify the level of planned balances commensurate with risk and will be finalised for the report to Council.

### *Reserves*

60. All the Council's reserves which are maintained for specific purposes have been reviewed as part of the Service and Resource planning process. Where some services such as libraries, youth and fire control are subject to change, given the uncertain requirements for 2011/12 it was still felt appropriate to maintain reserve at present. In December 2010, Cabinet agreed to use £2.4m of the Insurance Reserve which, from the review, had been identified as being available for alternative purposes.

### *Pensions Budget Reserve*

61. This was created in 2009/10 with the expectation that the 2010 revaluation would require additional ongoing funding from 2011/12. £6m was built in an ongoing basis from 2011/12; however, the actuaries have now indicated that the pension contribution rate will remain unchanged at 19.3%. Given the significant changes in staffing in the coming years there are factors which need to be considered before this sum can be returned to general use.
62. The contribution rate is made up of two elements, the ongoing service element and the past service deficit. This later element is planned to be repaid over 25 years on the basis of the number of staff in post when the revaluation was carried out as at 31 March 2010. If the staff reduce from that period by the time we reach the next revaluation there will not have been sufficient contributions from the ongoing staff to keep up with the expected payments, and this would lead to an increase in the rate in 2014. In order to avoid this, it has been calculated that if £1.5m per annum of the sum set aside is applied to the pension fund for the past service deficit this will make good the reducing level coming from the workforce over the next three years.
63. It is then proposed to use £1.4m in 2011/12 on ongoing basis in order to support the budget, which will enable the remaining £3.1m to be used on a one-off basis through the Efficiency Reserve in 2011/12, and then subsequently applied on an ongoing basis to balance 2012/13.

### *Efficiency Savings Reserve*

64. The Efficiency Reserve was created in 2009/10 to allow for investment to deliver efficiencies and ensure that sufficient resources were available for redundancy

costs. The current balance on the reserve (as set out in the Financial Monitoring Report CA6 on the agenda) is £7.7m.

65. The current MTFP includes a contribution to the reserve in 2011/12 of £3.4m. In addition, the un-utilised balance of the funding in 2011/12 for the pension fund revaluation of £3.1m will be added to the Efficiency Savings Reserve. If no further calls on the reserve are made in 2010/11 £14.2m will be available for use in 2011/12.

### *Big Society Fund*

66. A Big Society strategy is being developed that will set out how the council will support the voluntary and community sector, including steps to encourage broader 'self help' and volunteering, and how bureaucracy can be reduced. As part of this, it is proposed that funding is available to provide one-off pump priming type support for community led initiatives. The funding of just over £0.6m will come from existing resources which will be pooled and managed on a corporate basis.

### **Treasury Management Strategy and Strategic Measures**

67. The Treasury Management Strategy Statement and the Annual Investment Strategy for 2011/12 are set out in Annex 5.
68. This document complies with the technical requirement of the CIPFA Treasury Management Code of Practice. It sets out, amongst other things the investment strategy for the Council's temporary cashflow surpluses. The strategy continues the previous policy of maintaining security of capital, along with the liquidity of its investments, whilst achieving the optimum return on its investments commensurate with risk. Potential maximum exposure to credit risk is reflected in the Statement of Accounts and is taken into account in the assessment of the level of balances required.
69. The Strategy for 2011/12 continues with the principle of using internal funds instead of external borrowing where it is in the Council's interest to do so, as well as continued investment with the two external fund managers dependant on suitable economic conditions. In addition, it is again proposed that any changes applied to the 2011/12 Treasury Management Strategy can be delegated to the Chief Finance Officer in consultation with the Leader and Cabinet Member for Finance. This is included in the recommendations below.
70. Following the review of the Treasury Management Strategy, changes are proposed to the Strategic Measures budget. Areas for the Strategy which impact on the Strategic Measures budget include revised forecasts on the Base Rate and expected returns from deposits, updated cash flow forecasts and long term borrowing requirements. The September report reflected assumptions that there would be reduced long term borrowing to fund capital expenditure due to the expected reduction in funding. The net variation from the MTFP is reflected in the Cross Directorate section of Annex 3.

## **Minimum Revenue Provision**

71. The Minimum Revenue Provision policy statement for 2011/12 is included at Annex 6. Legislation requires Council to approve a statement of their policy annually before the commencement of the financial year.

## **Prudential Indicators**

72. As part of the Service & Resource Planning process for 2011/12 Council will have to approve a set of Prudential Indicators which show that the Council's prudential borrowing is prudent, affordable and in line with the Council's Treasury Management Strategy. These indicators will be taken to Council for approval in February 2011. Some of these indicators are about the Treasury Management Strategy itself. The remaining indicators are dependant upon the final agreed budget position and cannot be calculated at this time. Annex 7 shows an overview of the Prudential Code and an explanation of the Prudential Indicators.

## **Draft Budget 2011/12**

73. Annex 8 sets out the draft detailed revenue budget for 2011/12 for directorates. The annex shows the movement in gross expenditure and income from 2010/11, showing inflation, function and funding changes, previously agreed funding and proposed virements. For illustrative purposes, the annex also includes the effects of the identified pressures and proposed savings as set out in Annex 3. This is not an agreed plan but shows the impact on services if all the proposals are agreed. This will be updated for the Council meeting in February to reflect each proposal made. The proposed budgets also reflect the changes required to implement the Council's Business Strategy.

## **Virement Scheme**

74. The Council is required when approving the budget each year to agree the virement rules. The existing arrangements have been reviewed and are set out for approval at Annex 9.

## Capital Programme and Asset Management Plan

### *Asset Management Plans and the Capital Strategy: 2011/12 to 2015/16*

75. The Corporate Asset Management Plan (AMP) has been updated and revised and is attached at Annex 10a. The purpose of the AMP is to:
- Give an overview of the Council's strategic direction and objectives and the implications this has for its property and how property needs to change and can be used to help achieve those objectives
  - Describe the objectives for property that arise from this and the strategy for each category of its assets (the asset strategy)
  - Set out the action to be taken, at a high level
  - Provide a clear statement of the Council's approach to its property
76. The Asset Strategy is part of the AMP. It is a high level corporate strategy which establishes the role of the Council's assets in meeting strategic objectives and the business efficiency strategy. The strategy is driven by corporate and service objectives, rather than a bottom up approach.
77. The Council's property will need to change significantly in terms of its size, composition, use and cost if it is to positively contribute to meeting the Business Strategy objectives at a time of significant change. The AMP includes an aim to reduce the size of the property portfolio by 25%, contributing to MTFP savings targets.
78. Asset Management is a contributor to business resource planning and seeks to ensure that the property asset base is optimally structured in the best corporate interest of the organisation. The Asset Strategy drives the asset management process.
79. The Transport Asset Management Plan (TAMP) has been substantially revised, and is also now attached at Annex 10b.
80. The Transport Asset Management Plan (TAMP) is a 'live' document and is continually evolving. The document was approved in its original form by Cabinet in March 2008. The TAMP is central to the identification of highway maintenance strategies, and the development of the new Transport Services contract. The TAMP contains both asset and financial data that enables more advanced forward planning, improved budget management and improved working practices. Crucially, in an era of severe budget cuts it provides a means of identifying where limited funding may be targeted to best effect.
81. The TAMP spans all highway maintenance activities and all types of highway infrastructure including roads, footways, bridges, street lighting, traffic signals and so forth, Although, the document focuses on the asset groups where the majority of the maintenance budget is spent, information on other asset groups is increasingly being collected and will be incorporated into the document as it develops.



82. The Capital Strategy (at Annex 11) sets out the County Council's capital investment plans and explains how capital investment contributes to the Council's Vision and Priorities. It shows how the Council prioritises, targets and measures the performance of its limited capital resources. It also shows how the Council intends to maximise the value of its investment to support the achievement of its vision and priorities. It provides the framework for determining capital spending plans and the effective use of capital resources.
83. This Capital Strategy, despite the challenging economic and financial environment, emphasises the significant contribution that the capital programme can make in delivering corporate priorities and in bringing benefits for wider communities. It seeks to ensure that resources are used in the most efficient way and they support the Council's objectives most effectively. It sets out a robust, relevant and sustainable financial policy and strategy that aim to get most out of the scarce capital resources over the next five to ten years.

### *The Capital Programme: 2011/12 to 2015/16*

#### **Changes to the Capital Programme & Resource Profile since December 2010**

84. The Capital Investment Board (CIB) reviewed the existing capital programme and considered how the reductions expected in capital funding would impact the capital programme. This was reported to Cabinet on 20 December 2010 and the series of Scrutiny Committees on 20 December 2010. The proposals to Cabinet reflected the position before the Provisional Local Government Finance settlement and showed that there were resources of £130.9m available to allocate to the programme, with a shortfall of £16.3m which could still not be funded. This position was however after significant reductions in both the schools and highways programmes had been made.
85. The provisional settlement actually provided lower levels of reductions than expected and also provided all resources as capital grants rather than borrowing consent, thus making savings available in the revenue budget. In total an additional £67.8m is available over the five year period, although this is based on estimates for the future years of the programme and will be subject to review.
86. In addition to changes in the funding position, there have also been some changes to other resources which fund the programme along with changes to pressures which all need to be taken into account. These are all set out in the table in paragraph 92 below.
87. Whilst the Capital Maintenance Grant (CMG) is an unringfenced grant from the Department for Education (DfE), we are awaiting detailed guidance on how the grant should be allocated. The CMG is not solely intended for schools, it also includes funding for other education services including Children's Centres. Linked to this grant is the reduction of the Devolved Schools Capital grant, previously built into the programme at £9.6m per year, and now reduced by £7.7m to £1.9m. It is expected that the Council will now deliver the substantial part of that capital maintenance programme, although schools will still maintain both some funding and responsibilities. The DfE has outlined that 'taxpayer funded' schools will

continue to receive a direct capital allocation (this includes Voluntary Aided schools and Academies). In order to ensure that the funding for schools' maintenance is kept at the same level, it is proposed that £7.7m per annum is provisionally included in the capital programme as an earmarked allocation for schools capital maintenance programme. In total this inclusion uses £38.3m over the five year period, and leaves £15.0m available from the capital maintenance grant to fund other pressures.

88. It is proposed that the current reported funding pressure of £2.5m for schools' maintenance is removed following the earmarking of £7.6m per annum for this purpose. It is also proposed that the programme of £9.5m to deliver Health and Safety; Schools Access and a sum for schools contributions at risk is also funded from the Capital Maintenance Grant. This leaves £5.4m of the Capital Maintenance Grant unallocated. Given the uncertainties over the funding, plus the level of uncertainties in the basic needs and maintenance programmes it is proposed to leave this sum unallocated for priority 3 schemes<sup>11</sup> and review the position next year.
89. Given the additional funding, the scale of reductions made against transport infrastructure schemes has been reconsidered as this is a priority area. In addition consideration was given to whether the pressure on the revenue budget can be reduced by using grant rather than prudential borrowing or investing in the other projects on hold.
90. There is scope within the programme to replace £6.1m of prudential borrowing<sup>12</sup>; to provide £3.6m of pump priming for the asset strategy (which would then be repaid and be available in the next plan period); and finally to invest £7.0m in additional transport infrastructure schemes.
91. There has been a net reduction in the estimated value of capital receipts of £3m; an expected reduction in the contributions from schools due to the reduction of 80% in schools devolved formula grant of £1.7m; an increase of £0.6m in other minor amendments; and the release of flexible resources including contingency of £9.5m. In total these increase the available resources by £5.4m.
92. This would leave a shortfall on the programme of £10.6m. This enables all the projects in priorities 1 – 4 to be funded but leaves the £11.3m of projects in priorities 5 and 6 unfunded, with a small contingency to allocate of £0.7m.

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<sup>11</sup> Priority 3: projects that generate revenue savings through the delivery of the new business strategy or service transformation proposals

<sup>12</sup> which delivers a revenue budget saving of £1.4m over four years (see paragraph 93)

<b>Adjustment to the Capital Programme and Resources Profile</b>		<b>Revised Capital Programme Position</b>
	<b>£m</b>	<b>£m</b>
<b>December 2010 Programme Shortfall</b>		<b>-16.3</b>
Add: Additional funding allocation		
Transport	6.4	
Education	5.7	
Health	2.4	
Capital Maintenance	53.3	67.8
Use: Maintenance on Schools	7.7 per annum	-38.3
Use Capital maintenance grant to fund pressures for <b>existing</b> programmes for schools:		
Health & Safety	1.5	
Schools Access	2.3	
School contributions at risk	0.3	
Additional pressures for H&S and Access programmes for schools	5.4	-9.5
Remaining Capital Maintenance Grant unallocated at Priority 3		-5.4
Reduce pressure on schools maintenance in programme		2.5
Use: Reduce use of Prudential borrowing		
Deferred Interest Loans	1.8	
Solar Panels	0.4	
ECH/HOPS	1.0	
Corporate funding	3.0	-6.2
Use: Pump priming funding for Asset Strategy		-3.6
Use: Additional Highways Structural Maintenance		-7.0
Use: Released Flexible Funding		
Short fall in Capital receipts	-3.0	
Reduction in other contributions from schools	-1.7	
Other Minor Changes	0.6	
Released Flexible Resources (including contingencies)	9.5	5.4
<b>Revised Programme Deficit</b>		<b>-10.6</b>
Don't deliver Projects in category 5&6		11.3
Available resource		0.7

### *Prudential Borrowing*

93. The removal of £6.1m prudential borrowing results in savings in revenue. These are reflected in Annex 3. In total this produces savings of £0.2m in 2011/12 rising to £0.4m by 2014/15. The corporate element of the savings (reflected in the strategic measures budget) has been used to fund essential Tree Maintenance work with the balance being used for general property maintenance.

### *Overview of the proposed Capital Programme, risks and uncertainties*

94. The proposed capital programme, Annex 12 of this report, includes the recommended prioritised list of schemes following this consideration as well as the outcomes from the latest capital monitoring process. The proposed programme also includes schemes that are already included in the MTFP and that are supported by the Directorates' Business Improvement & Efficiency Strategies.
95. The proposed capital programme is a 5-year programme and totals £477.3m<sup>13</sup> capital investment across the county and covers a wide range of projects. It represents approximately £259.1m<sup>14</sup> capital investment in Children, Education & Families, £115.6m capital investment in Transport, £30.5m capital investment in Social & Community Services, £20.2m capital investment in the council's properties (including Waste Recycling Centres), £4.7m capital investment in Community Safety and £1.6m capital investment in Oxfordshire Customer Services and £0.1m capital investment for Voluntary and Community groups through the Chief Executive's Office.
96. Overall, the proposed programme represents a position where the Council is able to meet its statutory requirements, to provide match funding for substantially externally funded projects, to support the delivery of the Corporate Business Strategy, the Corporate Asset Management Plan, the Transport Asset Management Plan and the facilitation of economic development and housing growth. This means a substantial investment in schools property portfolio both through provision of additional pupil places given the demographic changes and projected housing growth and through maintenance of the existing schools' buildings subject to confirmation of future years' funding from the Department for Education. It also means a reduced level of cuts than it was originally projected for transport infrastructure schemes.
97. There has been a degree of prudence applied when forecasting all resources that support the capital programme that have yet to be confirmed or achieved. However, it is clear that the future years' funding from the central government is provisional, fluctuations in the property market continue and the housing market is

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<sup>13</sup> The capital programme report timeframe is 7 years (current year + 2 years firm programme + 4 provisional years) as part of the February 2011 programme to Council. This total excludes the earmarked reserve total (£14.4m)

<sup>14</sup> This figure includes £47.3m capital resources devolved to schools and other partners for them to manage directly. Projects solely funded and delivered by Schools & Partners are to be represented and reported under the Schools Capital Table in the Capital Programme separately in order to ensure that the performance of the OCC funded & delivered portfolio is monitored more effectively. This will be adjusted where required given the changes to the use of the new capital maintenance allocation.

still vulnerable which all lead to viability issues and deferrals in timetable for delivery. Given the challenging financial environment, this position increases the risks associated with the delivery of the capital programme. Therefore close monitoring of the capital programme and related resource profiles are required to make adjustments if necessary.

98. To manage these issues and associated risks, the proposed capital programme includes an allocation of £37m for a growth portfolio and £13.6m<sup>15</sup> contingency under earmarked reserves. There is also a small surplus of £0.672m at the end of 2015/16.

### **Information Outstanding**

99. There are several areas where information is still provisional and on which assumptions are included in the budget for 2011/12. Once this information is finalised, any changes could have an impact on the budget. The most significant issue is the announcement of the final Local Government Finance settlement which is not expected to be confirmed until around 31 January 2011.

### **Overview and advice from the Chief Finance Officer**

100. Under Section 25 of the Local Government Act 2003, the Chief Finance Officer is required to report on the robustness of the estimates made in determining the budget requirement and on the adequacy of the proposed financial reserves. This assessment will be included in the report to Council for the Cabinet and the Opposition and other groups' budget proposals in February 2011.

### **Financial and Legal Implications**

101. This report is mostly concerned with finance and the implications are set out in the main body of the report. The Council is required under the Local Government Finance Act 1992 to set a budget requirement for the authority and an amount of council tax. This report provides information on the financial position for the authority forming a basis for those requirements.

### **Equality and Inclusion Implications**

102. Initial assessments of the impact of proposed budget changes on Oxfordshire's communities and those groups protected by equalities legislation will be available on the council's website before the Cabinet meeting on 25 January 2011. Assessments will be amended as proposals are further developed and feedback is received from formal consultation on the proposed changes. Final versions will be prepared during 2011 and will be used by Cabinet to assist them in taking final decisions about the future provision of services, within the budget agreed by Council in February 2011.

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<sup>15</sup> This total includes capital programme contingencies (3%) in line with the Technical Audit recommendations.

103. An overarching Equality Impact Assessment setting out how all communities in the county will be affected by the proposals reflected in the Business strategies along with the need for mitigating action was set out in the report to Cabinet in December 2010. This provides further context and identifies possible cumulative impacts of the budget proposals and the mitigation that is planned.

## **RECOMMENDATION**

104. The Cabinet is **RECOMMENDED** to:

a. (in respect of revenue) **RECOMMEND** Council to approve:

- (1) a budget for 2011/12 and a medium term plan to 2015/16, based on the proposals set out by the Leader and Cabinet Member for Finance;
- (2) a budget requirement for 2011/12;
- (3) a precept for 2011/12;
- (4) a council tax for band D equivalent properties;
- (5) virement arrangements to operate within the approved budget;

b. (in respect of treasury management) **RECOMMEND** Council to approve:

- (1) the Treasury Management Strategy Statement ;
- (2) Prudential Indicators from April 2011;
- (3) that in relation to the 2011/12 strategy any further changes required be delegated to the Chief Finance Officer in consultation with the Leader and Cabinet Member for Finance.

c. **RECOMMEND** Council to approve the Minimum Revenue Provision Methodology Statement as set out in paragraphs 10 to 13 of Annex 7.

d. (in respect of capital) **RECOMMEND** Council to approve:

- (1) the updated Capital Strategy, Corporate Asset Management Plan and Transport Asset Management Plan;
- (2) a Capital Programme for 2010/11 to 2015/16;
- (3) Prudential Indicators from April 2011.

e. to delegate authority to the Leader of the Council, following consultation with the Chief Finance Officer, to make appropriate changes to the proposed budget.

SUE SCANE  
Assistant Chief Executive & Chief Finance Officer

Background papers: Nil

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11 January 2010

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## Medium Term Financial Plan 2011/12 - 2015/16

	2011/12		2012/13		2013/14		2014/15		2015/16	
	Base Budget £000	Proposed Allocation £000	Proposed Budget £000	Proposed Allocation £000	Proposed Budget £000	Proposed Allocation £000	Proposed Base Budget £000	Proposed Allocation £000	Proposed Base Budget £000	Proposed Allocation £000
<b>Directorate Budgets</b>										
Children, Education & Families	98,161	-6,336	91,824	-5,370	86,454	-1,778	84,676	-987	83,689	83,689
Social & Community Services	176,846	-3,693	173,153	-6,150	167,003	-1,110	165,893	-1,196	164,697	164,697
Community Safety	27,592	-82	27,510	-236	27,274	-163	27,111	-100	27,011	27,011
Environment & Economy	72,055	4,930	76,986	-1,251	75,735	-967	74,768	-1,307	73,461	73,461
Oxfordshire Customer Services	1,737	-5,055	-3,318	-1,428	-4,746	-1,717	-5,463	-301	-5,764	-5,764
Chief Executive's Office	10,181	-1,728	8,453	-251	8,202	-250	7,952	10	7,962	7,962
Inflation and Other Adjustments (1)		-1,900	-1,900	6,099	4,199	13,171	17,370	11,584	28,954	39,204
<b>Directorate Budgets</b>	<b>386,573</b>	<b>-13,864</b>	<b>372,709</b>	<b>-8,587</b>	<b>364,122</b>	<b>8,186</b>	<b>372,308</b>	<b>7,703</b>	<b>380,011</b>	<b>390,261</b>
<b>Area Based Grant</b>	<b>-43,329</b>	<b>43,172</b>	<b>-158</b>	<b>-167</b>	<b>-325</b>		<b>-325</b>		<b>-325</b>	<b>-325</b>
<b>Net Directorate Budget</b>	<b>343,243</b>	<b>29,308</b>	<b>372,551</b>	<b>-8,754</b>	<b>363,797</b>	<b>8,186</b>	<b>371,983</b>	<b>7,703</b>	<b>379,686</b>	<b>389,936</b>
<b>Strategic Measures</b>										
Capital Financing										
Principal	17,930	362	18,292	-300	17,992	-793	17,198	-396	16,803	16,803
Interest	20,023	-1,165	18,858	-747	18,112	-746	17,365	-508	16,857	16,857
Prudential Borrowing Costs	1,350	-100	1,250		1,250		1,250		1,250	1,250
Interest on Balances	-1,341	-486	-1,826	-1,727	-3,553	-691	-4,244	-402	-4,646	-4,646
<b>Total Strategic Measures</b>	<b>37,962</b>	<b>-1,389</b>	<b>36,574</b>	<b>-2,774</b>	<b>33,800</b>	<b>-2,231</b>	<b>31,569</b>	<b>-1,305</b>	<b>30,264</b>	<b>30,264</b>
<b>Contributions to/from reserves</b>										
General Balances	3,344	-1,725	1,619	1,181	2,800	200	3,000		3,000	3,000
Budget Reserve - 2009/10 Budget	176	-1,922	-1,746	726	-1,020	-2,321	-3,341	3,341		
Efficiency Savings Reserve	4,844	1,604	6,449	1,194	7,643	-1,170	6,473	-6,473		
Capital Reserve	300	-300								
Insurance Reserve		-2,400	-2,400	2,400						
Pensions Reserve		1,500	1,500							
<b>Total Contributions to/from reserves</b>	<b>8,664</b>	<b>-3,243</b>	<b>5,421</b>	<b>5,501</b>	<b>10,922</b>	<b>-3,291</b>	<b>7,631</b>	<b>-3,132</b>	<b>4,499</b>	<b>4,499</b>
<b>Council Tax Freeze Grant</b>										
<b>Sum Available to Allocate</b>		<b>-7,063</b>	<b>-7,063</b>				<b>-7,063</b>	<b>1,626</b>	<b>-7,063</b>	<b>1,626</b>
<b>Budget Requirement</b>	<b>389,870</b>	<b>17,613</b>	<b>407,483</b>	<b>-6,027</b>	<b>401,456</b>	<b>2,664</b>	<b>404,121</b>	<b>4,892</b>	<b>409,012</b>	<b>423,454</b>

(1) Adjustment for inflation and other items that have not yet been allocated by Directorate.

Medium Term Financial Plan 2011/12 - 2015/16  
Financing

	2011/12		2012/13		2013/14		2014/15		2015/16		
	Base Budget £000	Proposed Allocation £000	Proposed Base Budget £000	Proposed Allocation £000	Proposed Base Budget £000	Proposed Allocation £000	Proposed Base Budget £000	Proposed Allocation £000	Proposed Base Budget £000	Proposed Allocation £000	
Budget Requirement	389,870	17,613	407,483	-6,027	401,456	2,664	404,121	404,121	409,012	14,442	423,454
<b>Financing</b>											
Total Formula Grant											
Revenue Support Grant			28,728								
Business Rates			93,094		107,942		98,188		89,263		89,263
			121,822		1,600		800		800		800
Council Tax Surpluses			2,988								
Council Tax (precept)			282,673		291,914		305,133		318,949		333,391
<b>Total Financing</b>			<b>407,483</b>		<b>401,456</b>		<b>404,121</b>		<b>409,012</b>		<b>423,454</b>
<b>Council Tax Calculation</b>											
Council Tax Base			243,326		245,151		246,989		248,842		250,708
Council Tax (Band D equivalent)			£1,161.71		£1,190.76		£1,235.41		£1,281.74		£1,329.80
<b>Increase in Council Tax (precept)</b>			0.5%		3.3%		4.5%		4.5%		4.5%
<b>Increase in Band D Council Tax</b>			0.00%		2.50%		3.75%		3.75%		3.75%
<b>Increase in Budget</b>			4.5%		-1.5%		0.7%		1.2%		3.5%

## Specific Grants - Latest position for Cabinet 25 January 2011

Directorate	Issued	2010/11 Original	2010/11 Revised (Not including the In-Year Reductions)	Grant Adjustment	2011/12 Grant	2011/12 Changed from Grant to Contribution	2011/12 Total
	by	£000	£000	£000	£000	£000	£000
<b>Dedicated Schools Grant (DSG)</b>							
Dedicated Schools Grant (DSG)	DFE	333,376	333,376	53,427	386,803		386,803
Early Years - Free Entitlement for 3-4 Yr Olds	DFE	4,290	4,290	-4,290	0		0
School Development Grant	DFE	17,019	17,019	-17,019	0		0
School Standards	DFE	18,196	18,196	-18,196	0		0
Standards Fund	DFE						0
One to One Tuition		2,750	2,750	-2,750	0		0
Targeted Support for Primary and Secondary Strategy		3,026	3,026	-3,026	0		0
Extended Schools - Subsidy		1,288	1,288	-1,288	0		0
Extended Schools - Sustainability		1,981	1,981	-1,981	0		0
Ethnic Minority Achievement		640	640	-640	0		0
<b>Total Dedicated Schools Grant</b>		<b>382,566</b>	<b>382,566</b>	<b>4,237</b>	<b>386,803</b>	<b>0</b>	<b>386,803</b>
Young People's Learning Agency	YPLA	28,796	28,796	-697	28,099		28,099
Pupil Premium (New)	DFE	0	0	2,448	2,448		2,448
<b>Total Dedicated Schools Grant</b>		<b>411,362</b>	<b>411,362</b>	<b>5,988</b>	<b>417,350</b>	<b>0</b>	<b>417,350</b>
<b>Children, Young People &amp; Families</b>							
<b>Early Intervention Grant</b>							
Sure Start General	DFE	14,845	14,845	-1,500	13,345		13,345
Disabled Children's Access to Childcare - Pathfinder	CLG	902	902	0	902		902
Two Year old Offer Early Learning and Childcare	DFE	329	329	0	329		329
Mental Health in Schools - NOT ON SAP		150	150	0	150		150
Disabled Children Short Break Services (Aiming High)	DFE	2,037	2,037	-275	1,762		1,762
DCSF - Family Intervention project (Think Family)	DFE	246	246	80	326		326
Contact Point	DFE	140	140	-140	0		0
Youth Opportunity Fund	DFE	347	347		347		347
Standards Fund - Key Stage 4 foundation learning		0	0	165	165		165
Children's Social Care Workforce	DFE	138	138	-33	105		105
Children's Fund	DFE	869	869	0	869		869
Connexions	DFE	4,658	4,658	-2,273	2,385		2,385
Positive Activities for Young People	DFE	397	397	0	397		397
Young People Substance Mis-Use & Partnership Grant	HO/DFE	187	187	-107	80		80
Teenage Pregnancy	DFE	160	160	0	160		160
Child Trust Fund	DFE	7	7	0	7		7
<b>Total Early Intervention Grant</b>		<b>25,412</b>	<b>25,412</b>	<b>-4,083</b>	<b>21,329</b>	<b>0</b>	<b>21,329</b>
<b>Other Unknown Grants</b>							
Diploma Development Fund	DFE	15	0	0	0		0
Oxfordshire Education Business Partnership	DFE	322	322	-322	0		0
Youth Justice Board	DFE	1,129	1,129	-1,129	0		0
Parenting Strategy Support Grant	DFE	238	238	-238	0		0
DCSF - Play Pathfinder	DFE	192	192	-192	0		0
Playing for Success - NOT ON SAP	DFE	80	0	0	0		0
School Support Staff training and qualifications	DFE	105	0	0	0		0
Standards Fund (Music Service)	DFE	739	739	-739	0		0
School Travel Advisers Grant	DFE	92	92	-92	0		0
Former Standards Fund:							0
School Development Grant - LA element	DFE	1,835	1,835	-1,835	0		0
Extended Schools Start Up costs	DFE	655	655	-655	0		0
School Improvement Partners	DFE	289	289	-289	0		0
Education Health Partnerships	DFE	120	120	-120	0		0
Choice Advisers	DFE	37	37	-37	0		0
School Intervention	DFE	188	188	-188	0		0
Flexible 14-19 Partnership Funding	DFE	160	160	-160	0		0
Extended Rights to Free Travel	DFE	479	479	-479	0		0
Sustainable Travel	DFE	52	52	-52	0		0
Secondary National Strategy - Behaviour & Att	DFE	183	183	-183	0		0
Secondary National Strategy - Central Co-ordination	DFE	267	267	-267	0		0
Primary National Strategy - Central Co-ordination	DFE	320	320	-320	0		0
Designated Teacher Funding	DFE	44	44	-44	0		0
<b>Total DfE grants</b>		<b>7,541</b>	<b>7,341</b>	<b>-7,341</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Specific Grants - Latest position for Cabinet 25 January 2011

Directorate	Issued  by	2010/11 Original  £000	2010/11 Revised (Not including the In-Year Reductions)  £000	Grant Adjustment  £000	2011/12 Grant  £000	2011/12 Changed from Grant to Contribution  £000	2011/12 Total  £000
<b>Children, Young People &amp; Families</b>							
<b>Other Unknown Grants ctd</b>							
Asylum Seekers	HO	1,604	1,604	-1,604	0		0
Workforce Modernisation & Development	HO	92	92	-92	0		0
Leaving Care, Unaccompanied Asylum Seekers	HO	429	429	-429	0		0
Probation (Home Office)	HO	99	99	-99	0	99	99
Huntercombe Young Offenders Institution	HO	150	150	-150	0		0
Thames Valley Police	TVP	145	145	-145	0	145	145
Oxford PCT Partnership Funding	PCT	15	15	-15	0	15	15
<b>Total Other grants</b>		<b>10,075</b>	<b>9,875</b>	<b>-9,875</b>	<b>0</b>	<b>259</b>	<b>259</b>
<b>Total CYPF grants excluding DSG</b>		<b>35,487</b>	<b>35,287</b>	<b>-13,958</b>	<b>21,329</b>	<b>259</b>	<b>21,588</b>
<b>Social &amp; Community Services</b>							
<b>New Grant</b>							
Learning Disabilities Grant	DoH	0	0	19,224	19,224		19,224
<b>Other Unknown Grants</b>							
Skills Funding Agency - Adult Education	SFA	3,652	3,803	0	3,803		3,803
Workstep	DWP	276	276	-276	0		0
Information Advice Guidance	DoH	12	6	-6	0		0
Supporting People Administration	CLG	320	320	-320	0		0
National Dementia Strategy	DoH	39	39	-39	0		0
		<b>4,299</b>	<b>4,444</b>	<b>-641</b>	<b>3,803</b>	<b>0</b>	<b>3,803</b>
<b>Total S&amp;CS</b>		<b>4,299</b>	<b>4,444</b>	<b>18,583</b>	<b>23,027</b>	<b>0</b>	<b>23,027</b>
<b>Environment &amp; Economy</b>							
<b>New Grant</b>							
Lead Flood Authority (New Function)	DEFRA	0	0	158	158		158
<b>Other Unknown Grants</b>							
Countryside Agency	DEFRA	235	315	-315	0		0
<b>Total E&amp;E</b>		<b>235</b>	<b>315</b>	<b>-157</b>	<b>158</b>	<b>0</b>	<b>158</b>
<b>Community Safety</b>							
<b>Area Based Grant</b>							
Stronger Safer Communities Fund	HO	652	652	-652	0		0
New Burdens Grant	CLG	116	116	-116	0		0
<b>Total Community Safety</b>		<b>768</b>	<b>768</b>	<b>-768</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Corporate Core</b>							
<b>Area Based Grant:</b>							
Community Call for Action	HO	12	12	-12	0		0
<b>Total Corporate Core</b>		<b>12</b>	<b>12</b>	<b>-12</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non Directorate Grant</b>							
<b>New Grant</b>							
Council Tax Freeze Grant	CLG			7,063	7,063		7,063
<b>TOTAL ALL GRANTS</b>		<b>452,163</b>	<b>452,188</b>	<b>16,739</b>	<b>468,927</b>	<b>259</b>	<b>469,186</b>
<b>TOTAL GRANTS EXCL DSG</b>		<b>40,801</b>	<b>40,826</b>	<b>10,751</b>	<b>51,577</b>	<b>259</b>	<b>51,836</b>
<b>TOTAL GRANTS EXCL DSG &amp; NEW GRANTS</b>		<b>40,801</b>	<b>40,826</b>	<b>-15,694</b>	<b>25,132</b>	<b>259</b>	<b>25,391</b>

## Specific Grants - Latest position for Cabinet 25 January 2011

Directorate	Issued  by	2010/11 Original  £000	2010/11 Revised (Not including the In-Year Reductions)  £000	Grant Adjustment  £000	2011/12 Grant  £000	2011/12 Changed from Grant to Contribution  £000	2011/12 Total  £000
<b>Grants transferred into RSG</b>							
<b>CYPF</b>							
Learning & Skills Council - Special Purpose Grant	DFE	404	404	-404	0		0
Child & Adolescent Mental Health Grant	DoH	778	778	-778	0		0
Carers Grant (Children)	DoH	481	481	-481	0		0
Care Matters White Paper	DFE	403	403	-403	0		0
Child Death Review Processes	DFE	58	58	-58	0		0
		2,124	2,124	-2,124	0	0	0
<b>SCS</b>							
AIDS & HIV Training	DoH	187	188	-188	0		0
Minor Repairs and Adaptations "Handyperson" Funding	DoH	185	185	-185	0		0
Social Care Reform Grant	DoH	2,295	2,295	-2,295	0		0
LD Campus Closure	DoH	47	47	-47	0		0
Adult Stroke Services	DoH	213	111	-111	0		0
Area Based Grant:							
Carers Grant	DoH	1,922	1,922	-1,922	0		0
Mental Capacity Advocacy Service	DoH	273	273	-273	0		0
Mental Health Grant	DoH	1,296	1,296	-1,296	0		0
Preserved Rights	DoH	2,693	2,693	-2,693	0		0
Learning Disabilities Development Fund	DoH	368	368	-368	0		0
Supporting People	CLG	16,167	16,167	-16,167	0		0
Local Involvement Networks	DoH	223	223	-223	0		0
		25,869	25,768	-25,768	0	0	0
<b>E&amp;E</b>							
Area Based Grant:							
Rural Bus Services Grant	DfT	1,676	1,676	-1,676	0		0
Road Safety Partnerships	DfT	1,145	836	-836	0		0
Detrunking of Non-Core Routes	DfT	1,746	1,746	-1,746	0		0
Economic Assessment Duty	CLG	65	65	-65	0		0
		4,632	4,323	-4,323	0	0	0
<b>CS/SS</b>							
Area Based Grant:							
Animal Health & welfare	DEFRA	0	113	-113	0		0
Adult Social Care Workforce (transferred from S&CS to Shared Services)	DoH	1,356	1,356	-1,356	0		0
		1,356	1,469	-1,469	0	0	0
<b>Total Grants Transferring into RSG</b>		<b>33,981</b>	<b>33,687</b>	<b>-33,687</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL ALL GRANTS</b>		<b>486,144</b>	<b>485,875</b>	<b>-16,948</b>	<b>468,927</b>	<b>259</b>	<b>469,186</b>
<b>TOTAL GRANTS EXCL DSG &amp; NEW GRANTS</b>		<b>74,782</b>	<b>74,513</b>	<b>-49,381</b>	<b>25,132</b>	<b>259</b>	<b>25,391</b>

## Adjustments to reconcile 2010/11 budget:

Sch Development Grant - direct to schs	-3,872
Personal Care at Home	2,481
YPLA	41,327
Grants not on SAP	-235
<b>Per budget book 2010/11</b>	<b>525,845</b>

## Specific and Area Based Grants - Details 2010/11

Ringfenced	Directorate	Issued by	Agreed 2010/11 £000	Comments
	<b>Children, Young People &amp; Families</b>			
R	Dedicated Schools Grant (DSG)	DCSF	333,376	Protected
R	Standards Fund	DCSF	27,122	
R	School Standards	DCSF	18,196	Protected??
R	Sure Start General	DCSF	14,845	Protected
R	Two Year old Offer Early Learning and Childcare	DCSF	329	Protected
R	Disabled Children's Access to Childcare - Pathfinder	CLG	902	
R	Aiming High for Disabled Children - Short Break Services	DCSF	2,037	New Grant
OS	Young People's Learning Agency	YPLA	70,123	Protected
	Diploma Development Fund	DCSF	15	New Grant
R	Asylum Seekers	HO	1,604	
	Oxfordshire Education Business Partnership	-	322	
	Workforce Modernisation & Development	HO	92	New Grant
R	School Support Staff training and qualifications	DCSF	105	
	Parenting Strategy Support Grant (Think Family)	DCSF	238	
	Contact Point	DCSF	140	Cut????
	Youth Opportunity Fund	DCSF	347	
	Youth Justice Board	DCSF	1,129	
R	DCSF - Family Intervention project	DCSF	246	
R	Leaving Care, Unaccompanied Asylum Seekers	HO	429	
R	Probation (Home Office)	HO	99	
R	Huntercombe Young Offenders Institution	HO	150	
R	Thames Valley Police	TVP	145	
R	Oxford PCT Partnership Funding	PCT	15	
	DCSF - Play Pathfinder	DCSF	192	
			472,198	
	Area Based Grant:			
U	Child & Adolescent Mental Health Grant	DoH	778	
U	Carers Grant (Children)	DoH	481	
U	Children's Fund	DCSF	869	
U	Connexions	DCSF	4,658	
U	Positive Activities for Young People	DCSF	397	
U	Young People Substance Mis-Use & Partnership Grant	HO	187	
	Former Standards Fund:	-		
U	School Development Grant - LA element	DCSF	1,835	
U	Extended Schools Start Up costs	DCSF	655	
U	School Improvement Partners	DCSF	289	
U	Education Health Partnerships	DCSF	120	
U	Choice Advisers	DCSF	37	
U	School Intervention	DCSF	188	
U	Flexible 14-19 Partnership Funding	DCSF	160	
U	Extended Rights to Free Travel	DCSF	479	
U	Sustainable Travel	DCSF	52	
U	Secondary National Strategy - Behaviour & Att	DCSF	183	
U	Secondary National Strategy - Central Co-ordination	DCSF	267	
U	Primary National Strategy - Central Co-ordination	DCSF	320	
U	Teenage Pregnancy	DCSF	160	
U	Care Matters White Paper	DCSF	403	
U	Child Death Review Processes	DCSF	58	
U	Child Trust Fund	DCSF	7	
U	Designated Teacher Funding	DCSF	44	
	Learning & Skills Council - Special Purpose Grant	DCSF	404	New Grant
			13,031	
			485,229	

Ringfenced	Directorate	Issued by	Agreed 2010/11 £000	Comments
	<b>Social &amp; Community Services</b>			
R	AIDS & HIV Training	DoH	187	
OS	Learning & Skills Council - Adult Education	LSC	3,652	
	Social Care Reform Grant	DOH	2,295	
R	Standards Fund (Music Service)	DCSF	739	
OS	Workstep	DWP	276	
U	LD Campus Closure	DoH	47	
U	Information Advice Guidance	DoH	12	
	Adult Stroke Services	DoH	213	
	Minor Repairs and Adaptations "Handyperson" Funding	DoH	185	
	National Dementia Strategy	DoH	39	
			7,645	
	Area Based Grant:			
U	Carers Grant	DoH	1,922	
U	Mental Capacity Advocacy Service	DoH	273	
U	Mental Health Grant	DoH	1,296	
U	Preserved Rights	DoH	2,693	
U	Supporting People Administration	CLG	320	
U	Learning Disabilities Development Fund	DoH	368	
	Supporting People	CLG	16,167	Previously Specific Grant
	Local Involvement Networks	DoH	223	
	Personal Care at Home	DoH	0	
			23,262	
			30,907	
	<b>Environment &amp; Economy</b>			
OS	Countryside Agency	DEFRA	235	
			235	
	Area Based Grant:			
U	Rural Bus Services Grant	DfT	1,676	
U	School Travel Advisers Grant	DCSF	92	
U	Detrunking of Non-Core Routes	DfT	1,746	
	Economic Assessment Duty	CLG	65	New Grant
U	Road Safety Partnerships	DfT	1,145	
			4,724	
			4,959	
	<b>Community Safety</b>			
OS	New Burdens Grant	CLG	116	
R	Milk Grant	DEFRA	0	
			116	
	Area Based Grant:			
U	Stronger Safer Communities Fund	HO	652	
U	Adult Social Care Workforce (transferred from S&CS to Shared Services)	DoH	1,356	
U	Children's Social Care Workforce	DCSF	138	
			2,146	
			2,262	
	<b>Corporate Core</b>			
	Area Based Grant:			
	Community Call for Action	HO	12	
	Total Specific Grants		480,194	
	Total Area Based Grant		43,175	
	<b>Total All Grants</b>		<b>523,369</b>	

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### Summary of Pressures and Savings Proposals 2011/12 - 2014/15

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2010/11 to 2014/15 not required (c)	
Cross Directorate (National Insurance)	1,404	1,404	1,404	1,404	-179	-179
Children, Education and Families	1,082	1,192	699	909	-3,836	-2,749
Social & Community Services	6,937	12,427	15,910	20,951	-5	-5
Community Safety	119	327	634	634	-4,155	-7,638
Environment & Economy	7,272	12,991	17,910	19,871	-23	-23
Oxfordshire Customer Services	-3,578	-3,527	-3,590	-3,413	-8,198	-9,708
Chief Executive's Office	-128	-77	-27	-27	-23	-23
<b>Total Pressures/Funding per MTFP</b>	<b>13,108</b>	<b>24,737</b>	<b>32,940</b>	<b>40,329</b>	<b>-8,198</b>	<b>-10,594</b>
<b>New Service Pressures (a)</b>						
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2010/11 to 2014/15 not required (c)	
Cross Directorate				1,626		
Children, Education and Families	1,681	1,511	1,311	1,311	-12,394	-23,646
Social & Community Services	1,286	1,972	2,576	3,038	-12,013	-18,408
Community Safety	50	50	50	50	-16,070	-34,680
Environment & Economy	1,167	1,990	1,818	1,375	-591	-1,505
Oxfordshire Customer Services					-7,899	-18,090
Chief Executive's Office	51	131	137	193	-1,789	-3,922
<b>Total New Service Pressures</b>	<b>4,235</b>	<b>5,654</b>	<b>5,892</b>	<b>7,593</b>	<b>-52,300</b>	<b>-102,483</b>
<b>Total Net Savings Identified (Excluding Redundancy Costs)</b>						
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2010/11 to 2014/15 not required (c)	
Cross Directorate	-12,573	-22,297	-23,825	-24,416		
Children, Education and Families	-10,332	-15,812	-17,097	-18,294		
Social & Community Services	-18,620	-30,260	-34,853	-41,090		
Community Safety	-546	-990	-1,460	-1,560		
Environment & Economy	-10,887	-18,024	-23,910	-27,178		
Oxfordshire Customer Services	-1,789	-3,268	-3,922	-4,400		
Chief Executive's Office	-1,516	-1,818	-2,118	-2,108		
<b>Total Net Savings</b>	<b>-56,263</b>	<b>-92,469</b>	<b>-107,185</b>	<b>-119,046</b>	<b>-88,415</b>	<b>-114,898</b>
Year on year	-56,263	-36,206	-14,716	-11,861		

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Savings Proposals 2011/12 - 2014/15  
Cross Directorate

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
Cross Directorate	1,404	1,404	1,404	1,404	1,404
<b>Total Pressures/Funding per MTFP</b>	<b>1,404</b>	<b>1,404</b>	<b>1,404</b>	<b>1,404</b>	<b>1,404</b>

New Service Pressures (a)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
Cross Directorate	0	0	0	0	1,626
<b>Total New Service Pressures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,626</b>

Total Net Savings Identified (Excluding Redundancy Costs)					
Annual	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
New Service Pressures (a)	0	0	0	0	1,626
New Savings Identified (b)	-12,394	-22,118	-23,646	-25,863	-25,863
Pressures/Funding in current MTFP not required (c)	-179	-179	-179	-179	-179
<b>Total Net Savings</b>	<b>-12,573</b>	<b>-22,297</b>	<b>-23,825</b>	<b>-24,416</b>	<b>-24,416</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required (c)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
Cross Directorate	-179	-179	-179	-179	-179
<b>Total Pressures/Funding not required</b>	<b>-179</b>	<b>-179</b>	<b>-179</b>	<b>-179</b>	<b>-179</b>

Savings Identified (b)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
Cross Directorate	-12,394	-22,118	-23,646	-25,863	-25,863
<b>Total Savings Identified</b>	<b>-12,394</b>	<b>-22,118</b>	<b>-23,646</b>	<b>-25,863</b>	<b>-25,863</b>

### Savings Proposals 2011/12 - 2014/15 Cross Directorate

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
	National Insurance.	1,404	1,404	1,404	1,404	1,404
	<b>Total Pressures/Funding per MTFP</b>	<b>1,404</b>	<b>1,404</b>	<b>1,404</b>	<b>1,404</b>	<b>1,404</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
	National Insurance.	-179	-179	-179	-179	-179
	<b>Total Pressures/Funding not required</b>	<b>-179</b>	<b>-179</b>	<b>-179</b>	<b>-179</b>	<b>-179</b>

New Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
	Sum Available to Allocate.					1,626
	<b>Total New Pressures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,626</b>

New Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
	Sum Available to Allocate.					1,626
	<b>Total New Pressures</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,626</b>

Savings Identified						
Ref	Description	New or existing	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
	<b>Inflation</b>					
	Inflation Savings agreed in existing Medium Term Financial Plan.	E	-2,856	-5,256	-5,256	-5,256
	Reduce pay inflation and inflation on expenditure budgets to nil in 2011/12 .	N	-1,200	-1,200	-1,200	-1,200
	Savings from freezing pay for two years.	N	-1,121	-2,301	-2,301	-2,301
	Future Years inflation savings (lower base).	N			-2,500	-3,750
	<b>Total Inflation</b>		<b>-5,177</b>	<b>-8,757</b>	<b>-11,257</b>	<b>-12,507</b>
	Savings in Strategic Measures budget to reflect reduction in size of Capital Programme.	N	-485	-3,217	-7,559	-7,453
	Terms & Conditions (subject to consultation).	N	-1,900	-1,900	-330	-330
	One off Contribution from Insurance Fund.	N	-2,400			
	One off Contribution from Balances.	N	-500			
	Contribution from Pensions Reserve.	N	-1,416	-4,500	-4,500	-4,500
	Contribution from Efficiency Savings Reserve.	N	-516	-3,744		-1,073
	<b>Total Cumulative Savings</b>		<b>-12,394</b>	<b>-22,118</b>	<b>-23,646</b>	<b>-25,863</b>

(\*) Savings will be allocated to Directorates in final budget.

**Savings Proposals 2011/12 - 2014/15  
Children, Education & Families**

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2011/12 £'000	2014/15 £'000
Cross Directorate	655	655	655	655		
Young People & Access to Education	10	20	30	40		
Children & Families	535	635	735	935		
Raising Achievement Service	-356	-356	-356	-356		
Commissioning, Performance & Quality Assurance	238	238	-365	-365		
Schools						
<b>Total Pressures/Funding per MTFP</b>	<b>1,082</b>	<b>1,192</b>	<b>699</b>	<b>909</b>		

New Service Pressures (a)						
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2011/12 £'000	2014/15 £'000
Cross Directorate	300	200				
Young People & Access to Education	531	461	461	461		
Children & Families	500	500	500	500		
Raising Achievement Service						
Commissioning, Performance & Quality Assurance	350	350	350	350		
Schools						
<b>Total New Service Pressures</b>	<b>1,681</b>	<b>1,511</b>	<b>1,311</b>	<b>1,311</b>		<b>1,311</b>

Total Net Savings Identified (Excluding Redundancy Costs)						
	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2011/12 £'000	2014/15 £'000
New Service Pressures (a)	1,681	1,511	1,311	1,311		1,311
New Savings Identified (b)	-12,013	-17,323	-18,408	-19,605		
Pressures/Funding in current MTFP not required (c)						
<b>Total Net Savings</b>	<b>-10,332</b>	<b>-15,812</b>	<b>-17,097</b>	<b>-18,294</b>		<b>-18,294</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required (c)						
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2011/12 £'000	2014/15 £'000
Cross Directorate						
Young People & Access to Education						
Children & Families						
Raising Achievement Service						
Commissioning, Performance & Quality Assurance						
Schools						
<b>Total Pressures/Funding not required</b>						

Savings Identified (b)						
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2011/12 £'000	2014/15 £'000
Cross Directorate	-137	-954	-854	-704		
Young People & Access to Education	-5,255	-8,255	-8,755	-9,255		
Children & Families	-500	-500	-500	-500		
Raising Achievement Service	-1,580	-2,382	-2,650	-3,102		
Commissioning, Performance & Quality Assurance	-3,128	-3,138	-3,055	-3,255		
Schools	-1,413	-2,094	-2,594	-2,789		
<b>Total Savings Identified</b>	<b>-12,013</b>	<b>-17,323</b>	<b>-18,408</b>	<b>-19,605</b>		<b>-19,605</b>

**Savings Proposals 2011/12 - 2014/15**  
**Children, Education & Families**

**Service Area : Cross Directorate**

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	BS Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CYPFP10		Previously agreed Medium Term Financial Plan (MTFP). Directorate wide pressures for functions where there is insufficient budget.	125	125	125	125
09CY5		Previous efficiency savings target being removed.	530	530	530	530
<b>Total Pressures/Funding per MTFP</b>			<b>655</b>	<b>655</b>	<b>655</b>	<b>655</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
<b>Total Pressures/Funding not required</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**New Pressures**

Ref	BS Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CE10	7.4	Training and staff development towards new ways of working.		300	200		
<b>Total New Pressures</b>				<b>300</b>	<b>200</b>	<b>0</b>	<b>0</b>

**Savings Identified**

Ref	BS Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CEF2	n/a	Estimate for potential double counting in other savings.	N			500	600	750
CEF3	9.6	Termination of some external contracts (ending 31.03.11).	N		-137	-137	-137	-137
		Early Intervention Grant increase.				-1,317	-1,317	-1,317
<b>Total Savings</b>					<b>-137</b>	<b>-954</b>	<b>-854</b>	<b>-704</b>

Further detail available on Annex 2a (Business Strategy) as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposed savings and new pressures reflect Annex 1, Children, Young People & Families, line 5, 25 & 26 as per Service & Resource Planning report to Cabinet on 21 December 2010

Savings Proposals 2011/12 - 2014/15  
Children, Education & Families

Service Area : Young People & Access to Education

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	BS Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CYPFP1		Increased numbers of Learning Difficulties & Disabilities (LDD) children and young people arriving in county especially with Autistic Spectrum Conditions preventing the achievement of recoupment/income targets and adding to local pressures.	10	20	30	40
<b>Total Pressures/Funding per MTFP</b>			<b>10</b>	<b>20</b>	<b>30</b>	<b>40</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
<b>Total Pressures/Funding not required</b>						

**Savings Proposals 2011/12 - 2014/15  
Children, Education & Families**

**Service Area : Young People & Access to Education**

New Pressures							
Ref	BS Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CEF4	n/a	External Contributions to Youth Offending Service ceasing.		259	259	259	259
CEF5	n/a	Speech & Language and Paramedical Services.		135	65	65	65
CEF6	n/a	Post 16 Special Educational Needs.		137	137	137	137
<b>Total New Pressures</b>				<b>531</b>	<b>461</b>	<b>461</b>	<b>461</b>

Savings Identified							
Ref	BS Ref	Description	New or existing	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CEF7	n/a	Cessation of spend on Huntercombe - Youth Offending Service.	N	-55	-55	-55	-55
CEF8	9.4 & 9.5	Special Educational Needs - out of county placements.	N		-1,000	-1,000	-1,000
CEF9	7.0	New Early Intervention Service replaces a number of previous services.	N	-3,700	-4,200	-4,200	-4,200
CEF10	7.7	Early Years & Children's Centres.	N	-1,500	-3,000	-3,500	-4,000
<b>Total Savings</b>				<b>-5,255</b>	<b>-8,255</b>	<b>-8,755</b>	<b>-9,255</b>

Further detail available on Annex 2a (Business Strategy) as per Service & Resource Planning report to Cabinet on 21 December 2010

Proposed savings and new pressures reflect Annex 1, Children, Young People & Families line 1,2,3,12,13 & 21 as per Service & Resource Planning report to Cabinet on 21 December 2010



**Savings Proposals 2011/12 - 2014/15**  
**Children, Education & Families**

**Service Area : Children & Families**

Pressures/Funding in current MTFP 2010/11 to 2014/15		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
09CY10	Removal of efficiency savings in current Medium Term Financial Plan.	385	385	385	385
CYPFP2	Placements.	-50	-150	-250	-250
CYPFP4	Southwark Judgement. In May 2009, the Court of Appeal issued the Southwark Judgement which has significant implications for the way children's services are delivered to homeless 16 and 17 year olds. The Judgement extends Local Authorities' duty of care for this group.	200	400	600	800
<b>Total Pressures/Funding per MTFP</b>		<b>535</b>	<b>635</b>	<b>735</b>	<b>935</b>

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Pressures/Funding in current MTFP 2010/11 to 2014/15 not required		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
<b>Total Pressures/Funding not required</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

New Pressures		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
CEF12	n/a All Rights Exhausted (ARE) - continuation of support to asylum seeker children following Appeal Court case.	500	500	500	500
<b>Total New Pressures</b>		<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>

Savings Identified		New or existing	2011/12	2012/13	2013/14	2014/15
Ref	Description		£'000	£'000	£'000	£'000
CEF13	8.0 Children's Social Care.	N	-500	-500	-500	-500
<b>Total Savings</b>			<b>-500</b>	<b>-500</b>	<b>-500</b>	<b>-500</b>

Further detail available on Annex 2a (Business Strategy) as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposed savings and new pressures reflect Annex 1, Children, Young People & Families, line 7 & 15 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Children, Education & Families**

**Service Area : Raising Achievement Service**

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	BS Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
08CY11		Raise educational aspiration and achievement - removal of time limited funding for posts in 3 localities.	-356	-356	-356	-356
<b>Total Pressures/Funding per MTFP</b>			<b>-356</b>	<b>-356</b>	<b>-356</b>	<b>-356</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
<b>Total Pressures/Funding not required</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Savings Identified								
Ref	BS Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CEP14	8.0	Cessation of National Strategies.	N		-672	-672	-672	-672
CEP15	6.0	School Improvement.	N		-318	-680	-798	-1,150
CEP16	6.2	Outdoor Education Centres - move to self financing model.	N		-100	-200	-300	-400
CEP17	6.2	Equality and Diversity Achievement Service reduced.	N		-240	-330	-380	-380
CEP18	6.2	Restructure 16-19 Teams.	N		-250	-500	-500	-500
<b>Total Savings</b>					<b>-1,580</b>	<b>-2,382</b>	<b>-2,650</b>	<b>-3,102</b>

Further detail available on Annex 2a (Business Strategy) as per Service & Resource Planning report to Cabinet on 21 December 2010

Proposed savings and new pressures reflect Annex 1, Children, Young People & Families, line 10, 16,17, 18 & 19 as per Service & Resource Planning report to Cabinet on 21 December 2010

## Savings Proposals 2011/12 - 2014/15 Children, Education & Families

### Service Area : Commissioning, Performance & Quality Assurance

Ref	BS Ref	Description	Pressures/Funding in current MTFP 2010/11 to 2014/15				
			2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
09CY19		Removal of previous efficiency savings target.	77	77	77	77	77
09CY23		Building Schools for the Future (BSF) - planning and preparation costs for accelerated implementation timetable from government. Not now required and removed as savings.	161	161	-442	-442	
<b>Total Pressures/Funding per MTFP</b>			<b>238</b>	<b>238</b>	<b>-365</b>	<b>-365</b>	

Ref	Description	Policy Change	Pressures/Funding in current MTFP 2010/11 to 2014/15 not required				
			2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
<b>Total Pressures/Funding not required</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

### New Pressures

Ref	BS Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CEF19	n/a	Premature Retirement Compensation (Severance Panel).		350	350	350	350
<b>Total New Pressures</b>				<b>350</b>	<b>350</b>	<b>350</b>	<b>350</b>

### Savings Identified

Ref	BS Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CEF20	n/a	Building Schools for the Future - project funding no longer required.	N		-996	-996	-393	-393
CEF21	6.2	Home to School Transport - procurement and route efficiencies.	N		-1,556	-1,556	-2,056	-2,256
CEF22	5.2	Commissioning, Performance & Quality Assurance will become a cross directorate service with S&CS.	N		-400	-400	-400	-400
CEF23	5.3	Family Information Service.	N		-10	-20	-40	-40
CEF24	n/a	Cessation of Contactpoint and Play Pathfinder Grants (full year effect).			-166	-166	-166	-166
<b>Total Savings</b>					<b>-3,128</b>	<b>-3,138</b>	<b>-3,055</b>	<b>-3,255</b>

Further detail available on Annex 2a (Business Strategy) as per Service & Resource Planning report to Cabinet on 21 December 2010

Proposed savings and new pressures reflect Annex 1, Children, Young People & Families line 6,8,11,20,22 & 23 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15**  
**Children, Education & Families**

**Service Area : Schools**

Savings Identified		Description	New or existing	Policy Change	2011/12	2012/13	2013/14	2014/15
Ref	BS Ref				£'000	£'000	£'000	£'000
CEF25	n/a	City Schools Reorganisation - savings realised as planned post repayment of costs.	N	-413	-594	-594	-594	
CEF26	6.2	Review existing local authority contribution to Schools Budget.		-1,000	-1,500	-2,000	-2,195	
<b>Total Savings</b>				<b>-1,413</b>	<b>-2,094</b>	<b>-2,594</b>	<b>-2,789</b>	

Further detail available on Annex 2a (Business Strategy) as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposed savings and new pressures reflect Annex 1, Children, Young People & Families, line 9 & 24 as per Service & Resource Planning report to Cabinet on 21 December 2010

Savings Proposals 2011/12 - 2014/15  
Social & Community Services - Adult Social Care

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
All Client Groups	-215	-119	-98	-98	
Older People	2,720	4,368	5,862	8,004	
Physical Disabilities	62	122	122	122	
Learning Disabilities	4,009	7,856	9,826	12,726	
Mental Health	25	26	26	26	
Strategy & Transformation	3	3	3	3	
<b>Total Pressures/Funding per MTFP</b>	<b>6,604</b>	<b>12,256</b>	<b>15,741</b>	<b>20,763</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required (c)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
All Client Groups	-1	-2	-3	-3	
Older People	-2,800	-2,800	-2,800	-2,800	
Physical Disabilities					
Learning Disabilities	-1,035	-1,408	54	-747	
Mental Health					
Strategy & Transformation					
<b>Total Pressures/Funding not required</b>	<b>-3,836</b>	<b>-4,210</b>	<b>-2,749</b>	<b>-3,550</b>	

New Service Pressures (a)				
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
All Client Groups	34	98	152	170
Older People	895	1,158	1,289	1,394
Physical Disabilities	102	206	370	534
Learning Disabilities	255	510	765	940
Mental Health				
Strategy & Transformation				
<b>Total New Service Pressures</b>	<b>1,286</b>	<b>1,972</b>	<b>2,576</b>	<b>3,038</b>

Savings Identified (b)				
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
All Client Groups	-1,128	-1,434	-1,694	-1,828
Older People	-7,424	-12,761	-15,890	-19,581
Physical Disabilities	-487	-763	-882	-980
Learning Disabilities	-2,312	-5,212	-6,800	-8,409
Mental Health	-219	-474	-691	-1,025
Strategy & Transformation	-3,806	-4,804	-5,559	-5,559
<b>Total Savings Identified</b>	<b>-15,376</b>	<b>-25,448</b>	<b>-31,516</b>	<b>-37,382</b>

Total Net Savings Identified (Excluding Redundancy Costs)				
	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
New Service Pressures (a)	1,286	1,972	2,576	3,038
New Savings Identified (b)	-15,376	-25,448	-31,516	-37,382
Pressures/Funding in current MTFP not required (c)	-3,836	-4,210	-2,749	-3,550
<b>Total Net Savings</b>	<b>-17,926</b>	<b>-27,686</b>	<b>-31,689</b>	<b>-37,894</b>

Savings Proposals 2011/12 - 2014/15  
Social & Community Services

Service Area : All Client Groups

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
	<b>Occupational Therapy &amp; Equipment</b>				
08SC17	Additional occupational therapy service in response to increasing numbers of referrals due to demographic pressures to maintain reductions in waiting lists.	43	113	113	113
08SC18	Additional equipment required due to increase in older people each year.	36	96	96	96
09SC9	Young people transferring to the service requiring equipment and adaptations.	10	20	30	30
09SC10	Increasing levels of dependency of clients requires more expensive specialist equipment.		10	20	20
09SC12	Increased occupational therapy capacity will reduce waiting list and response time. Variation to previous years plans.		-25	-25	-25
SCP9	Develop options for mobile working. Variation to previous years plans.	-35	-35	-35	-35
SCP11	Provision of equipment for an increasing number of large people. Variation to previous years plans.		-30	-30	-30
SCP12	Additional staffing capacity to achieve savings. Variation to previous years plans.	-20	-20	-20	-20
SCP13	One off investment in prevention. Variation to previous years plans.	-250	-250	-250	-250
	<b>Miscellaneous</b>				
09SC17	Independent Safeguarding Authority - Cost of implementing new registration requirements for all people working with vulnerable adults.	1	2	3	3
	<b>Total Pressures/Funding per MTFP</b>	<b>-215</b>	<b>-119</b>	<b>-98</b>	<b>-98</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
S24	Independent Safeguarding Authority - Cost of implementing new registration requirements (no longer required as change of government policy).		-1	-2	-3	-3
	<b>Total Pressures/Funding not required</b>		<b>-1</b>	<b>-2</b>	<b>-3</b>	<b>-3</b>

**Savings Proposals 2011/12 - 2014/15  
Social & Community Services**

**Service Area : All Client Groups**

Operational Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
S25	Unidentified Savings from All Client Groups from 2009/10 budget.	299	299	299	299	
S26	Invest to then make savings in Contenance, Dementia Services and Stroke Care Pathway.	125	125	125	125	
	<b>Total Operational Pressures</b>	<b>424</b>	<b>424</b>	<b>424</b>	<b>424</b>	

Operational Savings						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
S27	Potential savings by limiting contract inflation - work to keep costs of contracted services down by expecting providers to make efficiency savings in the costs of providing their services.	-299	-299	-299	-299	
S28	Savings from investment in Contenance, Dementia and Stroke Care Pathway.	-125	-125	-125	-125	
	<b>Total Operational Savings</b>	<b>-424</b>	<b>-424</b>	<b>-424</b>	<b>-424</b>	

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New Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
S25	Cost of borrowing to fund the replacement ICT system for Adult Social Care to improve efficiency.	34	98	152	170	
	<b>Total New Pressures</b>	<b>34</b>	<b>98</b>	<b>152</b>	<b>170</b>	

**Savings Proposals 2011/12 - 2014/15  
Social & Community Services**

**Service Area : All Client Groups**

Savings Identified									
Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
	<b>Occupational Therapy &amp; Equipment</b>								
09SC14	The optional national retail model will be replaced in Oxfordshire by developing a local retail model of equipment provision.	E		-100	-201	-301	-301		
SC22	A review of the servicing and maintenance of stairlifts, steplifts and through floor lifts.	E		-13	-26	-39	-52		
SC23	A review of administrative support time for servicing and maintenance of stairlifts.	E		-20	-20	-20	-20		
SC24	Costs to support secondment of Occupational Therapists to housing (contributions from District Councils).	E			-18	-36	-36		
SC26	By providing advice and information to people encourage people to arrange their own provision of small items of equipment (under £25).	E		-140	-140	-140	-140		
	<b>Adult Placement Service</b>								
S201	Restructure Adult Placement (Shared Lives) Service.	E		-15	-30	-30	-30		
	<b>All Client Groups</b>								
S206	The need for staff directly employed by the council is reduced as more people take up the option to arrange and purchase their own care through a personal budget.	E		-648	-674	-699	-750		
S32	Staff reductions due to streamlined processes resulting from the implementation of the new Adult Social Care ICT system.	N		-34	-98	-152	-170		
S33	Potential savings by limiting contract inflation - work to keep costs of contracted services down by expecting providers to make efficiency savings in the costs of providing their services.	N		-38	-87	-137	-189		
S34	Restructure community development team.	N		-120	-140	-140	-140		
	<b>Total Savings</b>			<b>-1,128</b>	<b>-1,434</b>	<b>-1,694</b>	<b>-1,828</b>		

Further detail available on Annex 2b (Business Strategy) page 18-19 & 25 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Savings reflect Annex 1, Adult Social Care, lines 1 and 4-7 as per Service & Resource Planning report to Cabinet on 21 December 2010



Savings Proposals 2011/12 - 2014/15  
Social & Community Services

Service Area : Older People

Pressures/Funding in current MTFP 2010/11 to 2014/15		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
	<b>Older People</b>				
SCP15	Removal of one-off pressure in 2010/11 resulting from an overspend on Older Peoples Pooled Budget in 2009/10 (Variation to previous year's plans).	-55	-55	-55	-55
SCP16	Continuing Care - Reduction in additional activity as a result of improvement in the assessment and use of evidence to agree continuing health care eligibility under the national framework policy (Variation to previous year's plans).	-300	-600	-900	-1,100
S2	Personal Care at Home Act - The new government has confirmed that it will not be commencing the Personal Care at Home Act.	1,400	1,400	1,400	1,400
	<b>Older People Pooled Budget</b>				
	<u>Residential &amp; Nursing Beds</u>				
08SC21	Demographic pressure - more people are living longer putting increasing pressure on budgets; this reflects the national situation. This will be allocated to domiciliary care to reflect strategy.	1,294	2,420	2,420	2,420
	<u>Home Support</u>				
08SC28	Demographic pressure - more people are living longer putting increasing pressure on budgets; this reflects the national situation. This will be allocated to domiciliary care to reflect strategy.	287	563	563	563

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
S2	Personal Care at Home Act - The new government has confirmed that it will not be commencing the Personal Care at Home Act. This includes £1.4m originally provided in 2010/11 but not needed.	-2,800	-2,800	-2,800	-2,800





**Savings Proposals 2011/12 - 2014/15  
Social & Community Services**

**Service Area : Older People**

Savings Identified									
Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
	<b>Miscellaneous</b>								
SC54	Extra Care Housing - Additional charging policy for clients in purpose built Extra Care Housing (ECH) schemes to reflect the additional support available.	E		-52	-108	-108	-108		-108
SC57	Savings from the establishment of a Prevention Service.	E		-140	-140	-140	-140		-140
S5	Review of Transport for Day Services in order to cease funding of fleet transport directly by Social & Community Services.	N	▼		-1,300	-1,300	-1,300		-1,300
S6	Limit Contract Inflation - work to keep costs of contracted services down by expecting providers to make efficiency savings in the costs of providing their services.	N		-1,117	-2,931	-4,800	-6,725		-6,725
S7	Savings from the Resource Allocation System - the Resource Allocation System (RAS) allocates personal budgets to service users. Efficiencies from the move to Self Directed Support and Personal Budgets will result in more efficient delivery of care.	N		-1,917	-3,053	-3,529	-3,920		-3,920
S8	Care Home Placement Reduction - potential savings from reducing the number of older people admitted to care homes and providing alternative services for people in their own homes. This will provide better outcomes for people as well as achieving efficiencies for the council.	N	▼	-982	-1,314	-1,861	-2,351		-2,351
S29	Additional NHS Funding.			-1,500	-1,500				
	<b>Total Savings</b>			<b>-7,424</b>	<b>-12,761</b>	<b>-15,890</b>	<b>-19,581</b>		

Further detail available on Annex 2b (Business Strategy) page 7-9 & 23 as per Service & Resource Planning report to Cabinet on 21 December 2010  
Savings reflect Annex 1, Adult Social Care, line 8 - 16 as per Service & Resource Planning report to Cabinet on 21 December 2010

### Savings Proposals 2011/12 - 2014/15 Social & Community Services

#### Service Area : Physical Disabilities

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
08SC45	Demographic pressures - due to improvements in healthcare there are more people with complex needs who are living longer putting increasing pressure on budgets; this reflects the national situation. In addition, the number of students with support needs arriving in Oxfordshire to study are increasing. This will be spent on external home support.	62	122	122	122
<b>Total Pressures/Funding per MTFP</b>		<b>62</b>	<b>122</b>	<b>122</b>	<b>122</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required					
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
<b>Total Pressures/Funding not required</b>					

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New Pressures					
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
S18	Demographic pressures - due to improvements in healthcare there are more people with complex needs who are living longer putting increasing pressure on budgets; this reflects the national situation. In addition, the number of students with support needs arriving in Oxfordshire to study are increasing. This will be spent on external home support.	102	206	370	534
<b>Total New Pressures</b>		<b>102</b>	<b>206</b>	<b>370</b>	<b>534</b>

Savings Identified						
Ref	Description	New or existing	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
S19	Savings from Resource Allocation System - the Resource Allocation System (RAS) allocates personal budgets to service users. Efficiencies from the move to Self Directed Support and Personal Budgets will result in more efficient delivery of care.	N	-487	-763	-882	-980
<b>Total Savings</b>			<b>-487</b>	<b>-763</b>	<b>-882</b>	<b>-980</b>

Further detail available on Annex 2b (Business Strategy) page 15 & 24 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Savings reflect Annex 1, Adult Social Care, line 17 - 18 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Social & Community Services**

**Service Area : Learning Disabilities**

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
08SC51	Demographic Pressures - numbers of people with learning disabilities are increasing due to longer life expectancy and people with complex physical and health needs surviving into adulthood. Both these factors mean that not only are numbers rising, but the amount of care and support individuals need is increasing.	1,827	3,654	3,654	3,654	
09SC48	Demographic pressures - numbers of people with learning disabilities are increasing due to longer life expectancy and people with complex physical and health needs surviving into adulthood. Both these factors mean that not only are numbers rising, but the amount of care and support individuals need is increasing.	1,005	2,010	3,015	3,015	
09SC49	Prudential borrowing costs associated with the supported accommodation project.	35	33	31	31	
09SC50	Supporting People - reducing Supporting People contribution as agreed by the Supporting People Commissioning Body.	407	814	1,221	1,221	
09SC53	More frequent reviews that focus on making people more independent by ensuring that the support offered matches their needs.	-151	-151	-151	-151	
09SC64	Unit Manager and Procurement Officer to lead the framework tender (see 09SC66 below). Variation to previous years plans.	-80	-80	-80	-80	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
S9	Reduction in demographic pressures for Learning Disabilities - the predicted increase in funding for demography from previous years is slightly less than anticipated.		-535	-1,152	-34	-835

**Savings Proposals 2011/12 - 2014/15  
Social & Community Services**

**Service Area : Learning Disabilities**

Pressures/Funding in current MTFP 2010/11 to 2014/15		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
SCP27	<b>OCC Contribution to Learning Disabilities pooled budget</b> Develop flexible respite, shared care and training for family carers to enable families to continue to support family members.	50	100	100	100
SCP28	Home Farm Trust are in the process of de-registering their care homes. Under the procedures laid down nationally, the cost of their care transfers over a number of years from the authorities who originally placed them with Home Farm Trust to Oxfordshire, as they become formally residents of Oxfordshire.	916	1,476	2,036	2,036
SCP30	Future Demography - numbers of people with learning disabilities are increasing due to longer life expectancy and people with complex physical and health needs surviving into adulthood. Both these factors mean that not only are numbers rising, but the amount of care and support individuals need is increasing.				2,900
	<b>Total Pressures/Funding per MTFP</b>	<b>4,009</b>	<b>7,856</b>	<b>9,826</b>	<b>12,726</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
S10	Deregistration of Home Farm Trust residential services - this cost was originally included in the medium term plan agreed by the County Council in February 2010. The cost have changed slightly to reflect new information on when the costs will come into effect.	-500	-256	88	88
	<b>Total Pressures/Funding not required</b>	<b>-1,035</b>	<b>-1,408</b>	<b>54</b>	<b>-747</b>

Savings Proposals 2011/12 - 2014/15  
Social & Community Services

Service Area : Learning Disabilities

Operational Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
S11	On going impact of one off savings identified in 2009/10.	500	500	500	500	
S12	Additional temporary staff to achieve savings.	120	120	120	120	
<b>Total Operational Pressures</b>		<b>620</b>	<b>620</b>	<b>620</b>	<b>620</b>	

Operational Savings						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
S13	Savings from Resource Allocation System - the Resource Allocation System (RAS) allocates personal budgets to service users. Efficiencies from the move to Self Directed Support and Personal Budgets will result in more efficient delivery of care. We therefore aim to reduce people's personal budgets by approximately 12% over 4 years. Proposals are aimed at reducing reliance on paid services and reducing unit costs of services through a wide range of activities so that people continue to be able to meet their eligible needs within the reducing budget.	-620	-620	-620	-620	
<b>Total Operational Savings</b>		<b>-620</b>	<b>-620</b>	<b>-620</b>	<b>-620</b>	

New Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
S14	Funding of Further Education - change in national policy.	80	160	240	240	
S15	Change to Independent Living Fund policy impacting on local authorities (Older People, Physical Disabilities and Learning Disabilities).	175	350	525	700	
<b>Total New Pressures</b>		<b>255</b>	<b>510</b>	<b>765</b>	<b>940</b>	



**Savings Proposals 2011/12 - 2014/15  
Social & Community Services**

**Service Area : Learning Disabilities**

Savings Identified	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
09SC66	Framework Tender - as contracts approach their expiry date they are being re-tendered to providers who hold framework contracts. The framework is an agreement that establishes a lower baseline for costs than the previous contracts.	E		-503	-754	-754	-754
SC62	Review of provision of day services - review the costs of the County Council's internal services for adults with learning disabilities so that they offer value for money at least as good as external providers.	E		-25	-75	-75	-75
	OCC Contribution to Learning Disabilities pool.						
SC67	Delay admission to supported living through enhanced respite and shared care.	E		-50	-100	-100	-100
SC69	Increase use of technology and reduce need for paid staff.	E		-25	-50	-50	-50
SC70	Reduce demand for day support through proactive employment strategy.	E		-25	-25	-25	-25
SC71	Review Internal Learning Disabilities Service - review the costs of the County Council's internal services for adults with learning disabilities so that they offer value for money at least as good as external providers.	E		-500	-1,000	-1,000	-1,000
S16	Savings from Resource Allocation System - the Resource Allocation System (RAS) allocates personal budgets to service users. Efficiencies from the move to Self Directed Support and Personal Budgets will result in more efficient delivery of care. We therefore aim to reduce people's personal budgets by approximately 12% over 4 years. Proposals are aimed at reducing reliance on paid services and reducing unit costs of services through a wide range of activities so that people continue to be able to meet their eligible needs within the reducing budget.	N		-680	-1980	-3280	-4580
S35	Limit Contract Inflation - work to keep costs of contracted services down by expecting providers to make efficiency savings in the costs of providing their services.	N		-118	-386	-674	-983
S39	Additional Learning Disabilities Reform Grant.			-386	-842	-842	-842
	<b>Total Savings</b>			<b>-2,312</b>	<b>-5,212</b>	<b>-6,800</b>	<b>-8,409</b>

Further detail available on Annex 2b (Business Strategy) page 12-13 and 24 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Pressures reflect Annex 1, Adult Social Care, line 2 & 3 as per Service & Resource Planning report to Cabinet on 21 December 2010  
Savings reflect Annex 1, Adult Social Care, line 19 - 25 as per Service & Resource Planning report to Cabinet on 21 December 2010



**Savings Proposals 2011/12 - 2014/15  
Social & Community Services**

**Service Area : Strategy & Transformation**

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
08SC75	On-going costs for projects and support, above current budget provision. Variation to previous years plans.	-6	-6	-6	-6
09SC76	Directorates investment in the Corporate Procurement Team to ensure current activity level.	9	9	9	9
<b>Total Pressures/Funding per MTFP</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
<b>Total Pressures/Funding not required</b>						

Savings Identified									
Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
SC77	Recharge of costs when staff are assigned to projects.	E		5	5	5	5		
SC72	Reduction in senior management administrative support	E			-20	-20	-20		
SC75	Efficiency in the way buildings are managed through Facilities Management	E		-63	-63	-63	-63		
SC79	Savings from a review of business and systems support	E		-50	-110	-110	-110		
SC80	Restructuring of contracts team	E		-25	-25	-50	-50		
SC82	Review of the work of the strategy and performance team	E		-40	-90	-90	-90		
S35	Savings from the amalgamation of two teams and a reduction in management.	N		-350	-450	-450	-450		
S36	Restructuring of Senior Management	N		-180	-180	-180	-180		
S37	The Transforming Adult Social Care Programme ends in 2010/11 so expenditure will reduce.	N		-2,295	-2,295	-2,295	-2,295		
S38	Supporting People - continued reduction in government grant as previously planned to be delivered through more efficient contracts.	N		-808	-1,576	-2,306	-2,306		
<b>Total Savings</b>				<b>-3,806</b>	<b>-4,804</b>	<b>-5,559</b>	<b>-5,559</b>		

Further detail available on Annex 2b (Business Strategy) page 22-23 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Chief Executive's Office, line 27-30 as per Service & Resource Planning report to Cabinet on 21 December 2010

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Savings Proposals 2011/12 - 2014/15  
Social & Community Services - Community Services

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Community Services	333	171	169	168	
<b>Total Pressures/Funding per MTFP</b>	<b>333</b>	<b>171</b>	<b>169</b>	<b>168</b>	

New Service Pressures (a)				
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Community Services				
<b>Total New Service Pressures</b>				

Total Net Savings Identified (Excluding Redundancy Costs)					
Annual	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
New Service Pressures (a)					
New Savings Identified (b)	-694	-2,574	-3,164	-3,196	
Pressures/Funding in current MTFP not required (c)					
<b>Total Net Savings</b>	<b>-694</b>	<b>-2,574</b>	<b>-3,164</b>	<b>-3,196</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required (c)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Community Services					
<b>Total Pressures/Funding not required</b>					

Savings Identified (b)				
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Community Services	-694	-2,574	-3,164	-3,196
<b>Total Savings Identified</b>	<b>-694</b>	<b>-2,574</b>	<b>-3,164</b>	<b>-3,196</b>



### Savings Proposals 2011/12 - 2014/15 Social & Community Services

#### Service Area : Community Services

Operational Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
08SC5	<b>Library Service</b> Savings due to temporary closure of Central Library. Difference between pressure and saving.	21	21	21	21	
08SC6	Self service at Central Library.	63	63	63	63	
09SC2	Self service at Central Library which was found from elsewhere in service for years 2009/10 & 2010/11.			64	64	
09SC3	Community Librarian.	20				
09SC11; SC10 and SC14	<b>Heritage &amp; Arts Services</b> Shortfall in savings in heritage services.	49	49	49	40	
	<b>Total Operational Pressures</b>	<b>153</b>	<b>133</b>	<b>197</b>	<b>188</b>	

Operational Savings						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
09SC1	Income from the sale of withdrawn items & reduced expenditure on audio book on cassette. Matching pressure ends March 2011 but budget will become permanent.		-40	-40	-40	-40
	Scale of outreach activities and staff cover will be adjusted to ensure an overall balanced savings position.		-11	9	-55	-46
09SC2	Staff cover will be adjusted to ensure an overall balanced savings position.		-64	-64	-64	-64
SC8	Efficiencies achieved as a result of upgrade of People's Network PCs.		-38	-38	-38	-38
	<b>Total Operational Savings</b>		<b>-153</b>	<b>-133</b>	<b>-197</b>	<b>-188</b>

**Savings Proposals 2011/12 - 2014/15  
Social & Community Services**

**Service Area : Community Services**

Savings Identified		2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Ref	Description	New or existing	Policy Change		
09SC2	<b>Library Service (see Community Services Business Strategy page 20)</b> Self service at Central Library. Savings will be found from elsewhere within the service for years 2009/10 and 2010/11 until they can be achieved through the Westgate project.	E		-64	-64
SC2	Pending efficiencies from the introduction of Radio Frequency Identification self-service, defer payment into the Mobile Library vehicle replacement fund for one year.	E		65	65
SC3	Pending efficiencies from the introduction of Radio Frequency Identification self service, reduce expenditure by 16% on newspapers and periodicals for one year.	E		11	11
SC4	Pending efficiencies from the review of Library Support Services, hold vacancies.	E		38	38
SC5	6% reduction in book expenditure falling to 4.9% in 2012/13. Sustaining expenditure on book stock is a priority for the service and £63,000 is expected to be built back in by 2013/14.	E		17	63
12COS8	Restructure libraries network, including mobile library network; reduce management and professional staff; savings from the introduction of RFID self-service.	N	✓	-406	-1,980
				-275	-1,867
	<b>Heritage &amp; Arts Service (see Community Services Business Strategy page 4)</b>				
08SC10	Withdraw funding from Cogges Museum, alternative arrangements for the future of the museum are currently being discussed.	E	✓	-78	-78
08SC12	Reduce support to Victoria County History.	E	✓	-112	-112
12COS1	Close Heritage & Arts Management Office.	N		-51	-102
12COS2	Museum Service: restructure and increase opportunities for volunteering.	N		-199	-299
12COS3	History Service: restructure; reduce staffing and combine resources at St Luke's.	N		-77	-209
12COS4	Partnerships with Arts Organisations - reduce support & focus on three key organisations.	N		-10	-153
12COS5	The Mill Arts Centre - reduce support.	N		-328	-90
				-807	-1,043
	<b>Cultural &amp; Community Development (see Community Services Business Strategy page 18)</b>				
SC21	Reduced Cultural Development capacity.	E		-15	-15
12COS6	Deletion of post of Cultural Development Officer (0.41 FTE).	N		-19	-19
				-34	-34
	<b>Music Service (See Community Services Business Strategy page 21)</b>				
SC14	Music Service Change Programme - including the raising of fees and charges, increasing administrative efficiency and restructuring the service delivery.	E		-57	-220
	<b>Total Savings</b>			<b>-694</b>	<b>-3,164</b>
				<b>-2,574</b>	<b>-3,196</b>

Further detail available on Annex 2c (Business Strategy) as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Community Services, lines 1-9 as per Service & Resource Planning report to Cabinet on 21 December 2010



Savings Proposals 2011/12 - 2014/15  
Community Safety

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Fire & Rescue Service	119	327	634	634	
Emergency Planning					
Safer Communities					
Gypsy & Traveller Sites					
Trading Standards					
<b>Total Pressures/Funding per MTFP</b>	<b>119</b>	<b>327</b>	<b>634</b>	<b>634</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required (c)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Fire & Rescue Service	-5	-5	-5	-5	
Emergency Planning					
Safer Communities					
Gypsy & Traveller Sites					
Trading Standards					
<b>Total Pressures/Funding not required</b>	<b>-5</b>	<b>-5</b>	<b>-5</b>	<b>-5</b>	

New Service Pressures (a)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Fire & Rescue Service	50	50	50	50	
Emergency Planning					
Safer Communities					
Gypsy & Traveller Sites					
Trading Standards					
<b>Total New Service Pressures</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	

Savings Identified (b)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Fire & Rescue Service	-287	-459	-825	-825	
Emergency Planning	-23	-28	-32	-32	
Safer Communities	-141	-141	-141	-141	
Gypsy & Traveller Sites					
Trading Standards	-140	-407	-507	-607	
<b>Total Savings Identified</b>	<b>-591</b>	<b>-1,035</b>	<b>-1,505</b>	<b>-1,605</b>	

Total Net Savings Identified (Excluding Redundancy Costs)					
Annual	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
New Service Pressures (a)	50	50	50	50	
Savings Identified (b)	-591	-1,035	-1,505	-1,605	
Pressures/Funding in current MTFP not required (c)	-5	-5	-5	-5	
<b>Total Net Savings</b>	<b>-546</b>	<b>-990</b>	<b>-1,460</b>	<b>-1,560</b>	

Service Area : Fire & Rescue

Pressures/Funding in current MTFP 2010/11 to 2014/15		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
CSP1	Increase the number of Watch Managers to support the Retained Duty System fire stations and improve the overall operational resilience and availability across Oxfordshire. This pressure can be partially addressed by the reallocation of the £0.305m within the MTFP identified for the staffing upgrade associated with Bicester Fire Station.	208	416	416	416
CSP1	Re-direct 09CS5 (Bicester) to CSP1.			307	307
08CS8	Assessment Development Centres. Introduction of new legislation following the repeal of the Appoint and Promotion Regulations concerning the advancement of personnel within the Fire & Rescue Service.	5	5	5	5
09CS8	Regional Control Centre. Increased requirements (and therefore costs) for data management required in Fire & Rescue Service. No longer able to absorb this cost due to movement in the business case from predicted 30% saving. Based on workload equivalent of 2 FTE and data system / interfacing costs.	101	101	101	101
09CS12	Increased recharge from County Procurement.	2	2	2	2

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
	See savings 12CS7.1 & 12CS8.3.				
	Reduction of Communities and Local Government direction and reduced advancement opportunities due to reduced managerial posts allows removal of this pressure.	-5	-5	-5	-5

Service Area : Fire & Rescue

Pressures/Funding in current MTFP 2010/11 to 2014/15		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
09CS2	Implications of flooding review as a result of Integrated Risk Management Plan (IRMP) - Provision of 2 further dry suits per appliance to allow crews to have a safe system of work and renewals and contribution to whole life costing of essential flood response equipment (in first 2 years to be found from contribution got FRS operational equipment reserves). Removal of one - off funding.	-22	-22	-22	-22
09CS4	Implications of flooding review as a result of the Integrated Risk Management Plan - second boat and swift water rescue capability to cover south of the county and create a resilient service. Removal of one - off funding.	-25	-25	-25	-25
CP52	Maintenance / support and selective replacement of software and hardware systems in current Fire Control / mobilising centre. Removal of one - off funding.	-150	-150	-150	-150
	<b>Total Pressures/Funding per MTFP</b>	<b>119</b>	<b>327</b>	<b>634</b>	<b>634</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
	<b>Total Pressures/Funding not required</b>	<b>-5</b>	<b>-5</b>	<b>-5</b>	<b>-5</b>

Service Area : Fire & Rescue

New Pressures		Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Ref	Description					
12CSP1	Training for fire fighters using Breathing Apparatus		50	50	50	50
12CSP3	Additional cost of the Retained Duty System following implementation of Part Time Workers (prevention of less favourable treatment) Regulations 2000 - it is not possible to provide an accurate estimate until the NJC issues revised conditions of service.		n/k	n/k	n/k	n/k
	<b>Total New Pressures</b>		<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>

Savings Identified and Supported by Chief Fire Officer		New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
Ref	Description						
CSP1	Re-direct 09CS5 (Bicester) to CSP1 (Watch Managers)	E				-305	-305
CS4	Our proposed Integrated Risk Management Plan (IRMP) in 2010/11 incorporates a project to examine the operational resilience requirements in terms of appliances and equipment and to review the locations of all of our fire stations. <b>The initial outcome is to remove the fire engine formerly associated with Faringdon.</b>	E		-36	-36	-36	-36
09CS10	Reduction in Communications budget. Following the completion of the Firelink project it is anticipated that it may be possible to release these savings.	E		-10	-10	-10	-10
09CS11	Review of support services arrangements.	E		-16	-16	-16	-16
09CS8	Movement to regional approach for selected Control and mobilising support functions. Effect is to reduce opportunities for current staff redeployment and to require complete alignment with regional procedures which may require changes to the Oxfordshire Fire & Rescue Service Integrated Risk Management Plan.	E		-50	-101	-101	-101
CS13	Reduction in operational and specialist training. This will be a selective approach, protecting where possible risk critical courses / qualifications. The outcome of the programmed Health and Safety Executive inspection in November could threaten deliverability of this saving due to the potential for current training arrangements to be found to be inadequate.	E		-45	-45	-45	-45
CS14	Extend the life of the new style (plastic body) fire appliances from 12 to 14 years. Selectively extend the life of other specialist vehicles including the hydraulic platform, water tanker, incident command unit etc, depending on usage and condition.	E		-30	-30	-30	-30
12CS3	Review of Service including current Integrated Risk Management Plan projects, the national strategic review of fire policy and synergies with Children, Education & Families and Social & Community Services. Includes removal of technical fire safety post.	N	✓	0	-61	-61	-61
12CS3a	Wholetime firefighter establishment review at Banbury and Slade Park Fire Stations.	N	✓	-70	-70	-70	-70
12CS3b	Further outcome of Service review linked to movement into Social & Community Services Directorate - removal of one post.	N	✓			-41	-41
12CS3c	Savings from more effective procurement (including regional and sub regional initiatives).	N				-20	-20
12CS5	Savings identified in the Fire & Rescue Service "Budget Justification Exercise" - reduced initial trainee volumes, increased income and removal of Retained Recruitment Officer post. Reductions in Assessment Centre process and medical related expenditure.	N	✓	-30	-90	-90	-90
	<b>Total Savings</b>			<b>-287</b>	<b>-459</b>	<b>-825</b>	<b>-825</b>

Further detail available on Annex 2d (Business Strategy) page 2 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Community Safety, lines 1-2 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Community Safety**

**Service Area : Emergency Planning**

Savings Identified									
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
09CS1	Renegotiation of external contracts.	E		0	-4	-8	-8		-8
CS18	Reduce supplies & services budgets.	E		-4	-4	-4	-4		-4
CS19	Income from training courses.	E		-1	-2	-2	-2		-2
12CS11	Further reductions in supplies and services.	N	✓	-18	-18	-18	-18		-18
	<b>Total Savings</b>			<b>-23</b>	<b>-28</b>	<b>-32</b>	<b>-32</b>		<b>-32</b>

Further detail available on Annex 2d (Business Strategy) page 2 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Community Safety, line 3 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Community Safety**

**Service Area : Safer Communities**

Savings Identified									
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
12CS14	Reduce funding to Safer Community partnerships and / or efficiencies achieved through absorbing function into the new cross directorate Communities Team.	N	✓	-141	-141	-141	-141		
	<b>Total Savings</b>			<b>-141</b>	<b>-141</b>	<b>-141</b>	<b>-141</b>		<b>-141</b>

Further detail available on Annex 2d (Business Strategy) page 9 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Community Safety, line 4 as per Service & Resource Planning report to Cabinet on 21 December 2010

Savings Proposals 2011/12 - 2014/15  
Community Safety

Service Area : Trading Standards

Operational Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
12CSP5	Provide sustainable funding for Intelligence analyst post.	43	43	43	43	
12CSP6	Increase support services capacity to offset managerial reductions.		30	30	30	
12CSP7	Expected reduction of animal health grant (DEFRA).	49	60	70	81	
	<b>Total Operational Pressures</b>	<b>92</b>	<b>133</b>	<b>143</b>	<b>154</b>	

Operational Savings						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	Policy Change
12CS15	Delete head of service post - additional saving for full post less restructuring costs.	-40	-40	-40	-40	
12CS16	Reduced hours for 1 Principal Trading Standards Officer.	-3	-9	-9	-9	
12CS17	Delete Community Liaison Officer post.	0	-24	-24	-24	✓
12CS22	Reduce the size of the animal health service.	-49	-60	-70	-81	✓
	<b>Total Operational Savings</b>	<b>-92</b>	<b>-133</b>	<b>-143</b>	<b>-154</b>	

**Savings Proposals 2011/12 - 2014/15**  
**Community Safety**

**Service Area : Trading Standards**

Savings Identified									
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
CS26	Increase the level of grant funding (net of specialist grants and funding officer post, 1fte). Raising performance of Trading Standards in securing grant funding to a level consistent with other local authorities).	E		-20	-20	-20	-20		-20
CS27	Additional increase in grant funding. Raising performance in securing grant funding to a level consistent with highest performing authorities. Higher risk strategy that, if unsuccessful, will necessitate further service reductions.	E			-50	-50	-50		-50
CS28	Replace Trading Standards operational post with an apprenticeship.	E		-2	-2	-2	-2		-2
CS30	Reprovision of Oxfordshire County Council Consumer Advice Service through redirecting Oxfordshire residents to national call centre. Reduction of 3 posts.	E			-102	-102	-102		-102
CS31	Delete honoraria payments for emergency call out rota and flexible working etc.	E			-10	-10	-10		-10
CS34	Provision of petrol station 'vapour recovery' licensing service on behalf of district councils. Avoids duplication of inspection between OCC and Districts. High risk strategy relies upon agreement of all 5 District Councils to achieve the full saving.	E		-4	-4	-4	-4		-4
<b>T</b>									
CS35	Delete Trading Standards Enforcement Officer post.	E		-30	-30	-30	-30		-30
CS36	Delete head of service post.	E		-50	-50	-50	-50		-50
12CS18	Delete Business Community Liaison Officer post.	N	✓	-24	-27	-27	-27		-27
12CS19	Further savings to be achieved either through adopting an alternate model for provision of a Trading Standards Service (subject to options appraisal and approval) or through further reductions to be identified.	N	✓			-100	-100		-200
12CS20	Management restructure, deleting group manager layer in the service structure.	N	✓		-112	-112	-112		-112
12CS21	Bring forward deletion of some honorarium payments (CS31).	N	✓	-4	0	0	0		0
12CS16	Reduced hours for 1 Principal Trading Standards Officer (used as Operational Saving from 2012/13).	N		-6	0	0	0		0
	<b>Total Savings</b>			<b>-140</b>	<b>-407</b>	<b>-507</b>	<b>-607</b>		<b>-607</b>

Further detail available on Annex 2d (Business Strategy) page 11 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Community Safety, line 5-8 as per Service & Resource Planning report to Cabinet on 21 December 2010



Savings Proposals 2011/12 - 2014/15  
Environment & Economy

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Service	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Highways & Transport	1,545	3,859	5,013	5,374	
Growth & Infrastructure	5,225	8,587	11,960	13,560	
Property Asset Management	502	545	937	937	
<b>Total Pressures/Funding per MTFP</b>	<b>7,272</b>	<b>12,991</b>	<b>17,910</b>	<b>19,871</b>	

New Service Pressures (a)					
Service	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Highways & Transport	80	80	80	80	
Growth & Infrastructure	517	912	1,668	1,225	
Property Asset Management	570	998	70	70	
<b>Total New Service Pressures</b>	<b>1,167</b>	<b>1,990</b>	<b>1,818</b>	<b>1,375</b>	

Total Net Savings Identified (Excluding Redundancy Costs)					
Annual	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
New Service Pressures (a)	1,167	1,990	1,818	1,375	
New Savings Identified (b)	-7,899	-14,723	-18,090	-20,569	
Pressures/Funding in current MTFP not required (c)	-4,155	-5,291	-7,638	-7,984	
<b>Total Net Savings</b>	<b>-10,887</b>	<b>-18,024</b>	<b>-23,910</b>	<b>-27,178</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required (c)					
Service	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Highways & Transport					
Growth & Infrastructure	-4,155	-5,291	-7,638	-7,984	
Property Asset Management					
<b>Total Pressures/Funding not required</b>	<b>-4,155</b>	<b>-5,291</b>	<b>-7,638</b>	<b>-7,984</b>	

Savings Identified (b)					
Service	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Highways & Transport	-5,390	-9,518	-11,687	-12,841	
Growth & Infrastructure	-728	-1,914	-3,633	-5,143	
Property Asset Management	-1,781	-3,291	-2,770	-2,585	
<b>Total Savings Identified</b>	<b>-7,899</b>	<b>-14,723</b>	<b>-18,090</b>	<b>-20,569</b>	



Savings Proposals 2011/12 - 2014/15  
 Environment & Economy  
 Service Area : Highways & Transport

New Service Pressures									
Ref	Description	Policy Change	Redun- dancy	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
EE68	Tree Maintenance.			80	80	80	80		80
	<b>Total New Service Pressures</b>			<b>80</b>	<b>80</b>	<b>80</b>	<b>80</b>		<b>80</b>

**Savings Proposals 2011/12 - 2014/15**  
**Environment & Economy**

**Service Area : Highways & Transport**

Savings Identified							
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
	<b>Parking Account</b>						
EE12	Reverse previously agreed drawdown of the On Street Parking reserve (adjustment to planned use of reserve as per 2010/11 MTFP).	E		800			
EE11	Increase charge for residents' & other permits.	E	✓	-25	-50	-75	-100
	Updated contribution to (+)/from(-) On & Off Street Parking reserve following re-introduction of charges above.	N	✓	-34	-1,041	-963	-2,036
				<b>741</b>	<b>-1,091</b>	<b>-1,038</b>	<b>-2,136</b>
	<b>Transformation and Restructuring</b>						
EE6	Reduce Policy & Strategy activity.	E		-131	-131	-131	24
EE1	Integrated Organisation Structure.	E		-25	-425	-800	-800
EE7	Reduce staffing by 7 fte.	N			-150	-123	-250
EE8	Remove additional external funding (relating to road adoptions).	E					100
EE9	Increase use of commuted sums, then reduce in 2012/13.	E		-4	-58	200	200
EE15	Reduce Section 42 payments.	E		-20	-40	-50	-60
EE16	Reduce the use of consultants.	N		-150	-100	-150	-150
				<b>-330</b>	<b>-904</b>	<b>-1,054</b>	<b>-936</b>
	<b>Street Lighting</b>						
EE14	Increase part night lighting by 28,000 units (2 phases of £14,000 units) and decommission areas of lighting.	E		-50	-150	-250	-350
				<b>-50</b>	<b>-150</b>	<b>-250</b>	<b>-350</b>
	<b>Public Transport</b>						
09EE1/E5	Improve Public Transport Contract Efficiency.	E		-440	-792	-1,143	-967
EE9	Reduce levels of Bus Subsidy and the number of routes supported.	N		-300	-300	-550	-800
EE16	Reduce investment in Public transport development projects/activities.	N	✓	-100	-100	-100	-100
EE17	Reduce support to Oxfordshire Rural Community Council (ORCC) to leave advice line only (1 fte).	N	✓	-60	-60	-60	-60
				<b>-900</b>	<b>-1,252</b>	<b>-1,853</b>	<b>-1,927</b>

**Savings Proposals 2011/12 - 2014/15  
Environment & Economy**

**Service Area : Highways & Transport**

Savings Identified										
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000			
<b>Road Safety</b>										
EE7	Reduced support for Thames Valley Road Safety Partnership.	E			100	100	100			
EE18	Reduce Road Safety education activity.	N	✓	-100	-100	-100	-100			
EE19	Reduce Controlled Parking Zone (CPZ) enforcement activity.	N	✓	-90	-90	-90	-90			
EE20	Full year effect of ceasing of grant to the Safer Roads Partnership.	N		-1,145	-1,145	-1,145	-1,145			
EE21	Full year effect of reduction in grant for School Travel Advisors.	N		-92	-92	-92	-92			
				<b>-1,427</b>	<b>-1,327</b>	<b>-1,327</b>	<b>-1,327</b>			
<b>Transport - Procurement Efficiencies</b>										
09EE15 /EE13	Oxfordshire Highways efficiency & contract savings.	E		-828	-2,198	-3,269	-3,269			
				<b>-828</b>	<b>-2,198</b>	<b>-3,269</b>	<b>-3,269</b>			
<b>Transport - Maintenance standard quality reduction</b>										
09EE4	Reduction in road maintenance.	E		-546	-546	-546	-546			
EE2	Remove the 7 day response time.	N	✓	-250	-250	-250	-250			
EE23	Reduce highways maintenance.	N	✓	-1,550	-1,550	-1,550	-1,550			
EE4	Reduce flooding/drainage activity.	N	✓	-100	-100	-400	-400			
EE25	Reduce repairs and maintenance of Street Lights.	N	✓	-150	-150	-150	-150			
				<b>-2,596</b>	<b>-2,596</b>	<b>-2,896</b>	<b>-2,896</b>			
<b>Total Savings</b>										
				<b>-5,390</b>	<b>-9,518</b>	<b>-11,687</b>	<b>-12,841</b>			

Further detail available on Annex 2e (Business Strategy) page 8 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Environment & Economy, line 8-14 as per Service & Resource Planning report to Cabinet on 21 December 2010

## Savings Proposals 2011/12 - 2014/15 Environment & Economy

### Service Area : Growth & Infrastructure

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Waste	Landfill Allowance Trading Scheme (LATS) purchase/fines as per previous tonnage & market assumptions.	1,730	2,585	797	941	
Waste	Landfill Tax increases £8 per tonne increase.	1,552	3,092	4,592	4,592	
Waste	LATS & Landfill Tax Adjustment.	1,669	2,847	6,528	7,984	
Waste	Fallout of one-off funding EEP14, EEP7 & EEP8.	-170	-170	-170	-170	
Waste	One off funding - pressures around the delivery of a robust Minerals & Waste Framework.	211		-20	-20	
EEP31	Budget inflation reduction not realised.	233	233	233	233	
	<b>Total Pressures/Funding per MTFP</b>	<b>5,225</b>	<b>8,587</b>	<b>11,960</b>	<b>13,560</b>	

Pressures/funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
	LATS purchase/fines - reduced pressure to reflect increase diversion from landfill disposal and price reduction from original assumptions in the MTFP. Now in line with current market assumptions.		-2,101	-1,687		
	Landfill Tax escalator - reduction in pressure reflecting increase diversion from landfill disposal. Assumes £80/tonne in 2014/15.		-385	-757	-1,110	
	LATS & Landfill Tax Adjustment.		-1,669	-2,847	-6,528	-7,984
	<b>Total Pressures/Funding not required</b>		<b>-4,155</b>	<b>-5,291</b>	<b>-7,638</b>	<b>-7,984</b>

New Pressures						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
EE34	Restructure Waste Recycling Centres.		76	354	250	373
EE35	Waste Treatment Procurement - delay in savings realisation.				734	
EE36	Investment in automated energy readers plus loss of LABGI funding assumed to be available in 2014/15.		20	20	20	70
EE39	Carbon Reduction pressures due to change in government policy.		127	195	248	293
EE41	Carbon Reduction Tax (street lighting and non - school properties).		294	343	416	489
	<b>Total New Pressures</b>		<b>517</b>	<b>912</b>	<b>1,668</b>	<b>1,225</b>

**Savings Proposals 2011/12 - 2014/15  
Environment & Economy**

**Service Area : Growth & Infrastructure**

Savings Identified									
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
	<b>Integrated Organisation Structure</b>								
EE46	Directorate Integration Efficiencies.	E			-312	-312	-312		-312
EE45	Integrated Organisational efficiencies (Management cost).	E			-167	-167	-167		-167
EE47	Early realisation of Integrated Organisational efficiencies (Management cost) in 2011/12 and amendment for future years recognising limitation of saving (direct link to EE45 above).	N		-100	67	67	67		67
08EE27	Savings still to be identified.	E		-19	-19				
09EE55	Contributions from Heads of Service to meet Business Support share of savings target.	E		-119	-450	-450	-38		-38
									-450
	<b>Transformation and Restructuring</b>								
EE48	Restructuring Countryside Service.	N		-40	-75	-75	-75		-75
EE49	Rationalisation of Waste Recycling Centres (capital investment required).	N	▼	-110	-189	-291	-291		-920
EE50	Restructuring of Waste Management Services.	N		-43	-89	-165	-165		-165
EE51	Restructuring of Planning, Planning Implementation and Economic Development teams.	N		-76	-152	-228	-228		-304
				-269	-505	-759	-759		-1,464
	<b>Service Prioritisation and Partnerships Review</b>								
EE52	Countryside Service - reduction in service level.	N		-69	-108	-122	-122		-135
EE54	Grant Reduction - Countryside Service.	N		-94	-94	-94	-94		-94
EE55	Grant Reduction - Economic Development.	N		-65	-65	-65	-65		-65
EE56	Reduction in grants to external groups (economic development and rural).	N		-56	-93	-93	-93		-93
EE57	Reduction in grants to external groups (waste management).	N		-40	-220	-270	-270		-387
EE58	Reduction in monitoring of closed landfill sites.	N		-25	-50	-50	-50		-50
EE59	Waste Management - review financial incentives to Waste Collection Authorities.	N		-349	-630	-694	-694		-600
									-1,424





Savings Proposals 2011/12 - 2014/15  
Environment & Economy

Service Area : Property Asset Management

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
08EE18	Corporate Property database investment and on-going support.	1	1	1	1	1
08EE19	Remove one - off funding for updating of building floor plans.	-20	-20	-20	-20	-20
09EE41	Repairs & Maintenance inflation.	75	101	121	121	121
09EE45	Fall out of loss of rent income on vacant staff housing.	-70	-70	-70	-70	-70
09EE47	The Charter.	-36	-36	-36	-36	-36
09EE48	Rent increases net of properties leased	17	17	17	17	17
09EE51	Adjustment for Procurement.	1	1	1	1	1
EE16	Rent & Service Charges.	34	51	103	103	103
EE21	Pressure arising from changes from the original Better Offices Programme	0	0	320	320	320
EE19	Re-investment of delegated schools Repairs & Maintenance resulting from review.	500	500	500	500	500
	<b>Total Pressures/Funding per MTFP</b>	<b>502</b>	<b>545</b>	<b>937</b>	<b>937</b>	<b>937</b>

Operational Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
	Unrealised income levels for Staff Housing and Smallholdings.	100	100	100	100	100
	<b>Total Operational Pressures</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>

Pressures/funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
	<b>Total Pressures/Funding not required</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Operational Savings						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
	Managed through operational budget management.	-100	-100	-100	-100	-100
	<b>Total Operational Savings</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>	<b>-100</b>

Savings Proposals 2011/12 - 2014/15  
Environment & Economy

Service Area : Property Asset Management

New Pressures						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
EE65	Pump Priming investment to deliver reduction in the number of council properties.	✓	500	928		
EE69	Repairs and Maintenance.		70	70	70	70
	<b>Total New Pressures</b>		<b>570</b>	<b>998</b>	<b>70</b>	<b>70</b>

Savings Identified							
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
	<b>Repairs &amp; Maintenance</b>						
EE44	Reviewing schools delegated Repairs & Maintenance budget (amount going to schools).	E		-500	-500	-500	-500
EE49	Reduction in Repairs & Maintenance fees to reflect reduced activity.	E		-38	-66	-19	-19
EE40	Further adjustment to reduce Repairs & Maintenance by 40% overall leaving funding only for urgent reactive work.	E		-732	-732	-5	175
				-1,270	-1,298	-524	-344
	<b>Procurement Savings</b>						
EE42	Procurement Savings.	E			-550	-550	-550
	<b>Strategic Management of Property</b>						
EE43	Reduction in operational costs through Strategic Management of Property.	E		-220	-740	-885	-880
EE66	Further reduction in operational costs through Strategic Management of Property.	N	✓		-112	-220	-220
				-220	-852	-1,105	-1,100
	<b>Transformation and Restructuring</b>						
EE37	Transformation and Restructuring of Property Services.	E		-230	-230	-230	-230
EE67	Transformation and Restructuring of Facilities Management (3fte) - includes both staffing and other operational cost savings.	N			-300	-300	-300
				-230	-530	-530	-530
	<b>Other</b>						
08EE24	Utilise S106 funding.	E		-61	-61	-61	-61
	<b>Total Savings</b>			<b>-1,781</b>	<b>-3,291</b>	<b>-2,770</b>	<b>-2,585</b>

Further detail available on Annex 2e (Business Strategy) page 23 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Environment & Economy, line 24 - 28 and 4 as per Service & Resource Planning report to Cabinet on 21 December 2010

Savings Proposals 2011/12 - 2014/15  
Oxfordshire Customer Services

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Cross Service					
Management & Administration					
Human Resources					
Financial & Management Accounting					
ICT	-2,731	-2,680	-2,743	-2,566	
Customer Services Centre	-847	-847	-847	-847	
Procurement					
<b>Total Pressures/Funding per MTFP</b>	<b>-3,578</b>	<b>-3,527</b>	<b>-3,590</b>	<b>-3,413</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required (c)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Cross Service					
Management & Administration					
Human Resources					
Financial & Management Accounting					
ICT					
Customer Services Centre					
Procurement					
<b>Total Pressures/Funding not required</b>					

New Service Pressures (a)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Cross Service					
Management & Administration					
Human Resources					
Financial & Management Accounting					
ICT					
Customer Services Centre					
Procurement					
<b>Total New Service Pressures</b>					

Savings Identified (b)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Cross Service	-426	-427	-427	-427	-427
Management & Administration	-181	-211	-211	-211	-211
Human Resources	-232	-420	-608	-796	-796
Financial & Management Accounting	-23	-48	-85	-184	-184
ICT	-636	-1,560	-1,837	-1,911	-1,911
Customer Services Centre	-261	-572	-724	-811	-811
Procurement	-30	-30	-30	-60	-60
<b>Total Savings Identified</b>	<b>-1,789</b>	<b>-3,268</b>	<b>-3,922</b>	<b>-4,400</b>	

Total Net Savings Identified (Excluding Redundancy Costs)					
Annual	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
New Service Pressures (a)					
Savings Identified (b)	-1,789	-3,268	-3,922	-4,400	
Pressures/Funding in current MTFP not required (c)					
<b>Total Net Savings</b>	<b>-1,789</b>	<b>-3,268</b>	<b>-3,922</b>	<b>-4,400</b>	

**Savings Proposals 2011/12 - 2014/15  
Oxfordshire Customer Services**

**Service Area : Cross Service**

Savings Identified									
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
07SS1	Business case savings.	E		-304	-304	-304	-304		-304
CS1	Additional business case savings.	N		-122	-122	-122	-122		-122
09SS1	Continuous improvement & business development.	E		0	-1	-1	-1		-1
	<b>Total Savings</b>			<b>-426</b>	<b>-427</b>	<b>-427</b>	<b>-427</b>		<b>-427</b>

Further detail available on Annex 2f (Business Strategy) page 5 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Oxfordshire Customer Services, line 1 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Oxfordshire Customer Services**

**Service Area : Management & Administration**

Savings Identified									
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
CS2	Relocation expenses cease by the end of 2011/12.	N		-30	-60	-60	-60		-60
CS3	Cease using Unipart for postal services.	N		-40	-40	-40	-40		-40
CS18	Delete Head of Shared Services Post.	N		-111	-111	-111	-111		-111
	<b>Total Savings</b>			<b>-181</b>	<b>-211</b>	<b>-211</b>	<b>-211</b>		<b>-211</b>

Further detail available on Annex 2f (Business Strategy) page 5 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Oxfordshire Customer Services, line 2 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Oxfordshire Customer Services**

**Service Area : Human Resources**

Savings Identified		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
SS6	Review of Human Resources function & processes.	-40	-115	-115	-115
CS4	20% reduction in staffing establishment over 4 years.	-17	-93	-244	-395
CS5	20% reduction of Learning & Development budget over 4 years.	-37	-74	-111	-148
CS6	Remove budget funded by Childrens Social Care Workforce Area Based Grant.	-138	-138	-138	-138
	<b>Total Savings</b>	<b>-232</b>	<b>-420</b>	<b>-608</b>	<b>-796</b>

Further detail available on Annex 2f (Business Strategy) page 7 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Oxfordshire Customer Services, line 3 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Oxfordshire Customer Services**

**Service Area : Financial & Management Accounting**

Savings Identified									
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
SS2	Review of financial accounting function.	E		-70	-70	-70	-70		-70
CS4	Re-schedule saving SS2.	N		47	47	47	47		47
CS7	Review of financial accounting function.	N		0	-25	-25	-25		-25
CS8	Reduction in establishment following implementation of the Business Strategy.	N		0	0	-27	-126		-126
CS9	Reduce bank charges budget to reflect reduced activity.	N		0	0	-10	-10		-10
	<b>Total Savings</b>			<b>-23</b>	<b>-48</b>	<b>-85</b>	<b>-184</b>		

Further detail available on Annex 2f (Business Strategy) page 9 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Oxfordshire Customer Services, line 4 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Oxfordshire Customer Services**

**Service Area : ICT**

Ref	Description	Pressures/Funding in current MTFP 2010/11 to 2014/15				2014/15 £'000
		2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
09CC15	IT Investment Fund - additional funding from 2011/12.	402	402	402	402	
CCP2	Changes to maintenance requirements.	-5	-11	50	146	
CCP5	Increased demand on Oxfordshire Community Network (OCN) .	63	128	198	273	
CCP7	Internal security & compliance.	0	0	-200	-200	
CCP8	Telephony maintenance.	6	11	17	23	
09CC16	IT Investment Fund - removal of one - off funding.	-2,010	-2,010	-2,010	-2,010	
CCP3	Oxfordshire Community Network (OCN) - existing contract deficit.	-387	-400	-400	-400	
CCP1	Oxfordshire Community Network (OCN) - removal of one - off funding.	-600	-600	-600	-600	
10/C1	EU Directive on Online Payments - removal of one - off funding.	-200	-200	-200	-200	
<b>Total Pressures/Funding per MTFP</b>		<b>-2,731</b>	<b>-2,680</b>	<b>-2,743</b>	<b>-2,566</b>	

Ref	Description	Pressures/Funding in current MTFP 2010/11 to 2014/15 not required					
		2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	Policy Change	2014/15 £'000
	<b>Total Pressures/Funding not required</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Ref	Description	New or Existing	Policy Change	Savings Identified				
				2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	2014/15 £'000
CC5 & 09CC5	Re-tender SAP support contract (current contract ends October 2012).	E		-1	-201	-404		-404
CS10	SAP support contract - additional savings.	N		-196	-546	-896		-896
CS11	Review of ICT staff structure.	N		-74	-148	-222		-296
CS12	Ordnance Survey mapping charges.	N		-100	-100	-100		-100
CS13	Reduced refresh of desktops & laptops, extension of replacement schedule, virtualisation of the desktop estate. - Ongoing savings.	N		0	0	-100		-100
	- One off savings .	N		-150	-450	0		0
CS14	Audit of software usage across the Council.	N		-50	-50	-50		-50
CS15	Review of desktop support.	N		-65	-65	-65		-65
<b>Total Savings</b>				<b>-636</b>	<b>-1,560</b>	<b>-1,837</b>		<b>-1,911</b>



**Savings Proposals 2011/12 - 2014/15  
Oxfordshire Customer Services**

**Service Area : Customer Services**

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
10/11	Customer Services project - removal of one - off funding.	-847	-847	-847	-847	
	<b>Total Pressures/Funding per MTFP</b>	<b>-847</b>	<b>-847</b>	<b>-847</b>	<b>-847</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	Policy Change
	<b>Total Pressures/Funding not required</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

Savings Identified						
Ref	Description	New or Existing	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
CC12	Customer Services Centre - project savings targets.	E	-180	-440	-575	-643
CS16	Additional project savings.	N	-17	-34	-51	-70
CS17	Additional Access Team savings (transfer from SCS MTFP).	N	-64	-98	-98	-98
	<b>Total Savings</b>		<b>-261</b>	<b>-572</b>	<b>-724</b>	<b>-811</b>

Further detail available on Annex 2f (Business Strategy) page 11 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Oxfordshire Customer Services, line 6 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15  
Oxfordshire Customer Services**

**Service Area : Procurement**

Savings Identified									
Ref	Description	New or Existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
CC18	Savings resulting from a review of Procurement Services.	E		-30	-30	-30	-60		
	<b>Total Savings</b>			<b>-30</b>	<b>-30</b>	<b>-30</b>	<b>-60</b>		

Further detail available on Annex 2f (Business Strategy) page 17 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Oxfordshire Customer Services, line 7 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15**  
**Chief Executive's Office**

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Personal Office/Business Support Change Fund					
Human Resources	-201	-201	-201	-201	-201
Corporate Finance & Internal Audit	23	23	23	23	23
Law & Governance Services	50	101	151	151	151
Policy & Partnerships and Communications, Marketing & Public Affairs					
<b>Total Pressures/Funding per MTFP</b>	<b>-128</b>	<b>-77</b>	<b>-27</b>	<b>-27</b>	<b>-27</b>
New Service Pressures (a)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Personal Office/Business Support Change Fund					
Human Resources					
Corporate Finance & Internal Audit	51	131	137	193	193
Law & Governance Services					
Policy & Partnerships and Communications, Marketing & Public Affairs					
<b>Total New Service Pressures</b>	<b>51</b>	<b>131</b>	<b>137</b>	<b>193</b>	<b>193</b>
Total Net Savings Identified (Excluding Redundancy Costs)					
	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
New Service Pressures (a)	51	131	137	193	
Savings Identified (b)	-1,544	-1,926	-2,232	-2,278	
Pressures/Funding in current MTFP not required (c)	-23	-23	-23	-23	
<b>Total Net Savings</b>	<b>-1,516</b>	<b>-1,818</b>	<b>-2,118</b>	<b>-2,108</b>	<b>-2,108</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required (c)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Personal Office/Business Support Change Fund					
Human Resources					
Corporate Finance & Internal Audit	-23	-23	-23	-23	-23
Law & Governance Services					
Policy & Partnerships and Communications, Marketing & Public Affairs					
<b>Total Pressures/Funding not required</b>	<b>-23</b>	<b>-23</b>	<b>-23</b>	<b>-23</b>	<b>-23</b>
Savings Identified (b)					
Service Area	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
Personal Office/Business Support Change Fund	-165	-165	-165	-165	-165
Human Resources	-52	-213	-281	-281	-281
Corporate Finance & Internal Audit	-266	-383	-437	-472	-472
Law & Governance Services	-467	-531	-615	-626	-626
Policy & Partnerships and Communications, Marketing & Public Affairs	-594	-634	-634	-634	-634
<b>Total Savings</b>	<b>-1,544</b>	<b>-1,926</b>	<b>-2,232</b>	<b>-2,278</b>	<b>-2,278</b>

**Savings Proposals 2011/12 - 2014/15**  
**Chief Executive's Office**

**Personal Office/Business Support**

Savings Identified		2011/12	2012/13	2013/14	2014/15
Ref	Description	£'000	£'000	£'000	£'000
CC19	Deletion of senior management post.	-100	-100	-100	-100
12CES1	Deletion of Business Manager post.	-61	-61	-61	-61
12CES2	Provision of administrative support to the Lord Lieutenant of Oxfordshire.	-4	-4	-4	-4
	<b>Total Savings</b>	<b>-165</b>	<b>-165</b>	<b>-165</b>	<b>-165</b>

Further detail available on Annex 2g (Business Strategy) page 4 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
 Proposals reflect Annex 1, Chief Executive's Office, line 2 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15**  
**Chief Executive's Office**

**Service Area : Change Fund**

Savings Identified									
Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
12CES16	Reduce annual contribution to the Change Fund.	N				-100	-100		
	<b>Total Savings</b>					<b>-100</b>	<b>-100</b>		

Further detail available on Annex 2g (Business Strategy) page 4 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
 Proposals reflect Annex 1, Chief Executive's Office, line 3 as per Service & Resource Planning report to Cabinet on 21 December 2010

**Savings Proposals 2011/12 - 2014/15**  
**Chief Executive's Office**

**Service Area : Human Resources (HR)**

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
09CC21	One off Funding for Expansion of Apprenticeship scheme ends.	-201	-201	-201	-201	
<b>Total Pressures/Funding per MTFP</b>		<b>-201</b>	<b>-201</b>	<b>-201</b>	<b>-201</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	Policy Change
<b>Total Pressures/Funding not required</b>						

Savings Identified							
Ref	Description	New or existing	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	Policy Change
08CC10 & 08CC11	Review of the provision of Human Resources services.	E	-32	-113	-181	-181	
12CES4	Reduce the organisational development budget.	N		-80	-80	-80	
12CES5	Cancel South East Employer subscription.	N	-20	-20	-20	-20	
<b>Total Savings</b>			<b>-52</b>	<b>-213</b>	<b>-281</b>	<b>-281</b>	

Further detail available on Annex 2g (Business Strategy) page 5 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
 Proposals reflect Annex 1, Chief Executive's Office, line 4 as per Service & Resource Planning report to Cabinet on 21 December 2010

Savings Proposals 2011/12 - 2014/15  
Chief Executive's Office

Service Area : Corporate Finance & Internal Audit

Pressures/Funding in current MTFP 2010/11 to 2014/15					
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
08CC13	Expected increase in external audit fee.	23	23	23	23
	<b>Total Pressures/Funding per MTFP</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>23</b>

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
	Remove Audit Fee Pressure.		-23	-23	-23	-23
	<b>Total Pressures/Funding not required</b>		<b>-23</b>	<b>-23</b>	<b>-23</b>	<b>-23</b>

Savings Identified

Ref	Description	New or existing	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
08CC14	Increase staffing vacancy factor.	E	-10	-10	-10	-10
09CC22	Reduction in the number of ex Berkshire County Council pensioners.	E		-42	-42	-42
09CC23 & 09CC14	Early retirement costs.	E		1	3	3
C15	Restructure Corporate Finance.	E	-49	-59	-59	-59
C17	Review of audit services.	E	-27	-27	-27	-27
12CES6	Reduction in audit fee.	N	-180	-180	-180	-180
12CES7	Collaboration with Buckinghamshire County Council enabling retention of skilled resource but less audit days to reflect smaller organisation.	N		-36	-72	-107
12CES8	Reduction in posts to reflect smaller organisation.	N		-30	-50	-50
	<b>Total Savings</b>		<b>-266</b>	<b>-383</b>	<b>-437</b>	<b>-472</b>

Further detail available on Annex 2g (Business Strategy) page 7 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Chief Executive's Office, line 5 as per Service & Resource Planning report to Cabinet on 21 December 2010

Savings Proposals 2011/12 - 2014/15  
Chief Executive's Office

Service Area : Law & Governance Services

Pressures/Funding in current MTFP 2010/11 to 2014/15						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
09CC31	Transfer of coroner's officers from Thames Valley Police. OCC to fund 25% in 2011/12, 50% in 2012/13, 75% in 2013/14, 100% in 2014/15.	50	101	151	151	
	<b>Total Pressures/Funding per MTFP</b>	<b>50</b>	<b>101</b>	<b>151</b>	<b>151</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
	<b>Total Pressures/Funding not required</b>					

Operational Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
12CEP4	Registration Service - 'Tell us Once' - this is a government initiative to pass information about births, deaths etc to all agencies who need to know (estimated cost).	30	30	30	30	
	<b>Total Operational Pressures</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	

Operational Savings						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
12CES1	Savings to be identified within the service.	-30	-30	-30	-30	
	<b>Total Operational Savings</b>	<b>-30</b>	<b>-30</b>	<b>-30</b>	<b>-30</b>	

New Pressures						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
12CEP1	Transfer of coroners officers from Thames Valley Police - existing budgetary provision (09CC31) will be inadequate when the Council has to fully fund the Coroner's officers in 2014/15.					
12CEP2	Coroner's Service - review of the pay & conditions of staff transferred from Thames Valley Police (estimated cost).	20	20	20	20	
12CEP3	Coroner's Service - repatriation of military personnel to RAF Brize Norton from September 2011.	25	100	100	100	
	<b>Total New Pressures</b>	<b>51</b>	<b>131</b>	<b>137</b>	<b>193</b>	

Pressures/Funding in current MTFP 2010/11 to 2014/15 not required						
Ref	Description	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000	
	<b>Total Pressures/Funding not required</b>					



**Savings Proposals 2011/12 - 2014/15**  
**Chief Executive's Office**

**Service Area : Law & Governance Services**

Savings Identified							
Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000
08CC17	Increased income generation for Section 106 developer funding work.	E		-20	-20	-20	-20
09CC25	Further increase in Section 106 income.	E			-17	-34	-34
08CC18	Income generation from legal work undertaken for other councils.	E		-3	-3	-3	-3
08CC21	Reduce printing & postage costs by reducing the number of committee agendas printed and distributed.	E		-6	-6	-6	-6
08CC22	Reduce furniture & equipment budget.	E		-11	-11	-11	-11
08CC23	Reduce use of counsel.	E		-3	-3	-3	-3
09CC26	Reduce use of counsel.	E			-10	-20	-20
CC22	Early retirement costs cease.	E			-30	-30	-30
CC26	Review Coroner's Service.	E		-12	-12	-12	-12
12CES9	Restructure Democratic Services.	N		-266	-266	-266	-266
09CC33 & CC28	Reduce members' services budgets (including IT & training).	E		-7	-14	-14	-14
11DES1	Delete political assistant posts.	N	✓	-139	-139	-139	-139
12DES1	Reduce number of council members from 74 to 64 following the 2013 election.	N	✓			-57	-68
	<b>Total Savings</b>			<b>-467</b>	<b>-531</b>	<b>-615</b>	<b>-626</b>

Further detail available on Annex 2g (Business Strategy) page 9 - as per Service & Resource Planning report to Cabinet on 21 December 2010  
Proposals reflect Annex 1, Chief Executive's Office, line 6-9 as per Service & Resource Planning report to Cabinet on 21 December 2010

Savings Proposals 2011/12 - 2014/15  
Chief Executive's Office

Service Area : Strategy & Communications (ex Policy, Partnerships and Communications, Marketing & Public Affairs)

Savings Identified									
Ref	Description	New or existing	Policy Change	2011/12 £'000	2012/13 £'000	2013/14 £'000	2014/15 £'000		
08CC30	Reduce Scrutiny Budget.	E		-9	-9	-9	-9		-9
CC32	Restructure Partnerships Unit.	E		-15	-15	-15	-15		-15
CC33	Share Partnership costs with key partners.	E		-21	-21	-21	-21		-21
CC34	Review of contracted services with voluntary sector.	E	▼	-20	-20	-20	-20		-20
CC35	Review of town partnership support.	E		-20	-20	-20	-20		-20
12CES12	Delete Head of Service post.	N		-96	-96	-96	-96		-96
12CES13	Review of Policy & Partnerships.	N		-190	-190	-190	-190		-190
12CES14	Cease publication of "Oxfordshire" magazine.	N	▼	-263	-263	-263	-263		-263
<b>Total Savings</b>				<b>-594</b>	<b>-634</b>	<b>-634</b>	<b>-634</b>		<b>-634</b>

Further detail available on Annex 2g (Business Strategy) page 13 - as per Service & Resource Planning report to Cabinet on 21 December 2010

Proposals reflect Annex 1, Chief Executive's Office, line 10-11 as per Service & Resource Planning report to Cabinet on 21 December 2010

## Council Tax and Precepts 2011/12

### Council Tax Data

1. In order to set its council tax, the County Council needs the following information:
  - (a) **the County Council's budget requirement for 2011/12.** This is the County Council's net expenditure to be financed by the council tax, National Non-Domestic Rates (NNDR) and Revenue Support Grant (RSG). This is determined by the Council when it formally sets the budget;
  - (b) **the amount to be received from National Non-Domestic Rates and Revenue Support Grant.** This is determined by Government within the Local Government Finance Settlement. We received our provisional 2011/12 figure on 13 November 2010 in the consultation settlement;
  - (c) **any surpluses/shortfalls on the council tax collection funds for earlier years and the estimated position for the current year.** Each district council must make this calculation and notify the County Council of its share before 22 January 2011. The County Council must take these adjustments into account in setting its precept and the council tax figures for 2011/12;
  - (d) **the council tax base, expressed in terms of Band D equivalent properties.** Each district council must formally notify the County Council of the tax base for its area before 31 January 2011. For 2011/12 the tax base is determined by adjusting the tax base for RSG purposes for any increase arising from reductions in the discounts for second homes and then applying a factor for estimated losses on collection.
2. Based on the final information on funding and assuming a budget of £407.484m as shown in the proposed Medium Term Financial Plan (Annex 1) the calculation of the Band D Council Tax for 2011/12 is as follows:

## Council Tax Calculation 2011/12

County Council Budget Requirement	£407.484m	
Less : Revenue Support Grant	£-28.728m	
National Non-Domestic Rates	£-93.094m	
Less Collection Fund Adjustments	£-2.988m	
Council Tax Income Required	£282.674m	(P)
RSG Tax Base (Band D Equivalent Properties)	247,610	
Council Tax Base (Assuming losses on collection)	243,326	(B)
Band D Council Tax	£1,161.71	(P/B)

Each £1 million variation in budget will change the Band D council tax by about £4.11 or 0.35%.

The calculation of the council tax for the other bands is shown below in Table 1. Table 2 analyses the tax base over each district council area and allocates the estimated County Council precept to each area relative to their tax base.

**Table 1**

### Council Tax by Property Band for Oxfordshire County Council

Assuming a Band D council tax of £1,161.71, the council tax for other bands is as follows:

Property Band	Property Values	Band D Proportion	2011/12 £ p
A	Up to £40,000	6/9	774.47
B	Over £40,000 and up to £52,000	7/9	903.55
C	Over £52,000 and up to £68,000	8/9	1,032.63
D	Over £68,000 and up to £88,000	9/9	1,161.71
E	Over £88,000 and up to £120,000	11/9	1,419.87
F	Over £120,000 and up to £160,000	13/9	1,678.03
G	Over £160,000 and up to £320,000	15/9	1,936.18
H	Over £320,000	18/9	2,323.42

N.B. The appropriate district/parish and police council tax and the effect of agreed expenditure proposals will need to be added to give the total council tax charge.

**Table 2****Allocation of Precept to Districts**

The County Council precept (£282.674m) is the sum of the council tax income required to fund the Council's budget.

District Council	RSG Tax Base	Council Tax Base		Assumed Precept Due
		Collection Rate Adjusted for Losses on Collection/ Discount Reductions %	Number	£000
Cherwell	51,305.0	98.11	50,337.0	58,477
Oxford City	47,790.0	98.31	46,984.0	54,582
South Oxfordshire	56,438.0	98.09	55,359.7	64,312
Vale of White Horse	49,509.0	97.81	48,426.0	56,257
West Oxfordshire	42,568.0	99.18	42,219.0	49,046
<b>TOTAL</b>	<b>247,610.0</b>	<b>98.27</b>	<b>243,325.7</b>	<b>282,674</b>

Formal approval is required under the council tax legislation for:

- The County Council's precept, allocated to district councils pro rata to their share of the council tax base for the County Council;
- The council tax figures for the County Council for a Band D equivalent property and a calculation of the equivalent council tax figure for all other bands.

The information must be given to district councils by 1 March 2011.

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**Service & Resource Planning 2011/12 – 2015/16**  
**Treasury Management Strategy Statement and Annual**  
**Investment Strategy for 2011/2012**

**Introduction**

1. The Local Government Act 2003 and supporting regulations requires the Council to 'have regard to' the Prudential Code and to set Prudential Indicators for the next three years to ensure that the Council's capital investment plans are affordable, prudent and sustainable.
2. The Act therefore requires the Council to set out its treasury strategy for borrowing and to prepare an Annual Investment Strategy (as required by Investment Guidance issued subsequent to the Act). The Annual Investment Strategy sets out the Council's policies for managing its investments and for giving priority to the security and liquidity of those investments.
3. The proposed strategy for 2011/12 in respect of the following aspects of the treasury management function is based upon the views of the Council's Treasury Management Strategy Team (TMST)<sup>1</sup>, informed by market forecasts provided by the Council's treasury advisor, Arlingclose Limited. The strategy covers:
  - Treasury limits in force which limit the treasury risk and activities of the Council;
  - Prudential Indicators;
  - the current treasury position;
  - prospects for interest rates;
  - the borrowing strategy;
  - the borrowing requirement;
  - the investment strategy;
4. It is a statutory requirement under Section 33 of the Local Government Finance Act 1992, for the Council to produce a balanced budget. In particular, Section 32 requires a local authority to calculate its budget requirement for each financial year to include the revenue costs that flow from capital financing decisions. This, therefore, means that increases in capital expenditure must be limited to a level whereby increases in charges to revenue caused by increased borrowing to finance additional capital expenditure, and any increases in running costs from new capital projects are limited to a level which is affordable within the projected income of the Council for the foreseeable future.
5. The Council is also required to indicate if it has adopted the CIPFA Code of Practice on Treasury Management. The code was adopted by Council on 1 April 2003. Subsequent amendments to the code have also been adopted.

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<sup>1</sup> Comprising the Assistant Chief Executive & Chief Finance Officer, Acting Head of Corporate Finance, Principal Financial Manager – Treasury & Pension Fund Investments and Financial Manager – Treasury & Pension Fund Investments

### **Treasury Limits for 2011/12 to 2013/14**

6. It is a statutory duty under Section 3 of the Local Government Act 2003 and supporting regulations, for the Council to determine and keep under review the amount it can afford to borrow. This amount is termed the 'Affordable Borrowing Limit'. In England and Wales the Authorised Limit represents the legislative limit specified in section 3 of the Local Government Act 2003.
7. The Council must have regard to the Prudential Code when setting the 'Authorised Borrowing Limit'. The Authorised Limit, essentially requires the Council to ensure that total capital investment remains within sustainable limits and, in particular, that the impact upon future council tax levels is 'acceptable'.
8. Whilst termed an "Affordable Borrowing Limit", the capital plans to be considered for inclusion incorporate financing by both external borrowing and other forms of liability, such as credit arrangements. The Authorised Limit is to be set, on a rolling basis, for the forthcoming financial year and two successive financial years.

### **Prudential Indicators for 2011/12 to 2013/14**

9. The Prudential Indicators set out below are part of the integrated treasury management strategy.
10. It is recommended that Cabinet recommends Council to approve the authorised limits for total external debt, gross of investments for the next three financial years.



PRUDENTIAL INDICATOR	2010/11	2011/12	2012/13	2013/14
(2). TREASURY MANAGEMENT PRUDENTIAL INDICATORS	£'000	£'000	£'000	£'000
	<b>probable outturn</b>	<b>estimate</b>	<b>estimate</b>	<b>estimate</b>
<b>Authorised Limit for external debt - borrowing</b>	514,000	527,000	469,000	454,000
other long term liabilities	40,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>554,000</b>	<b>567,000</b>	<b>509,000</b>	<b>494,000</b>
<b>Operational Boundary for external debt - borrowing</b>	504,000	517,000	459,000	444,000
other long term liabilities	40,000	40,000	40,000	40,000
<b>TOTAL</b>	<b>544,000</b>	<b>557,000</b>	<b>499,000</b>	<b>484,000</b>
<b>Upper limit for fixed interest rate exposure expressed as:</b> Net principal re fixed rate borrowing / investments	150%	150%	150%	150%
<b>Upper limit for variable rate exposure expressed as:</b> Net principal re variable rate borrowing / investments	25%	25%	25%	25%
<b>Upper limit for total principal sums invested for over 364 days</b>	£100m	£100m	£100m	£100m

<b>Maturity structure of fixed rate borrowing during 2011/12</b>	<b>Lower Limit</b>	<b>Upper Limit</b>
	<b>%</b>	<b>%</b>
Under 12 months	0	20
12 months and within 24 months	0	25
24 months and within 5 years	0	35
5 years and within 10 years	5	40
10 years and above	50	95

<b>Total External Debt as at 31.03.10</b>	<b>£'000</b>
External Borrowing	412,093
Financing Liability	18,021
<b>Total</b>	<b>430,114</b>

## Forecast Treasury Portfolio Position

11. The Council's treasury forecast portfolio position for the 2011/12 financial year comprises:

	<b>Principal £m</b>	<b>Average Rate %</b>
<b>Opening External Debt Balance</b>		
PWLB	384.414	4.76%
Money Market Loans	50.000	3.94%
<b>TOTAL EXTERNAL DEBT</b>	434.414	
<b>2011/12 Average Cash Balance</b>		
Average Monthly Cash Balance*	185.88	
Average Monthly Externally Managed	24.36	
<b>TOTAL INVESTMENTS</b>	210.24	

\*In response to a change in Pension Fund regulations, the Council is no longer able to commingle its own cash with that of the Pension Fund. This figure is therefore exclusive of Pension Fund cash.

## Prospects for Interest Rates

### *Current Medium Term Financial Plan*

12. The strategy for 2010/11 approved by Council in February 2010 set out forecast interest rates over the medium term. The forecast was for an average base rate of 0.63% in 2010/11, 1.75% in 2011/12, 2.63% in 2012/13, 2.75% in 2013/14 and 2.75% in 2014/15. These interest rates were used as a basis for constructing the strategic measures budget for 2010/11 to 2014/15.

### *Arlingclose's View*

13. The Council uses the services of Arlingclose Limited to provide investment advice to the Council, as part of this service they help the Council to formulate a view on interest rates.
14. Arlingclose's current view on interest rates is that the Bank Rate:
- Will remain at 0.5% until August 2011
  - Will gradually increase from September 2011 to June 2013 to 2.75%
15. There is a downside risk to these forecasts if the economy could not sustain such a rapid increase in interest rates. There is also an upside risk that the Bank of England's Monetary Policy Committee may begin the process of base rate increases earlier than forecast.

- Arlingclose are of the view that short term money market rates are likely to remain at very low levels, although they have not quantified what spreads over Base Rate to expect.

### *Treasury Management Strategy Team's View*

16. The Council's TMST, taking into account the advice from Arlingclose, and the current economic outlook, have determined the rates to be included in the Strategic Measures budget for 2011/12 and over the medium term. The Bank Rate forecasts set out below represent the average rate for the financial year:

- 2011/12           0.75%
- 2012/13           1.75%
- 2013/14           2.50%
- 2014/15           2.75%
- 2015/16           2.75%

17. It is the view of the team that as rates achieved on deposits in the past have been over and above that of the Bank Rate that a return rate should also be budgeted for. The team has agreed that the target return rate should be 0.40% higher than the average Bank Rate for each year over the medium term. The rate this gives is set out below. These rates have been incorporated into the strategic measures budget estimates:

- 2011/12           1.15%
- 2012/13           2.15%
- 2013/14           2.90%
- 2014/15           3.15%
- 2015/16           3.15%

## **Borrowing Strategy**

### *Arlingclose's View*

18. Arlingclose's forecasts have an upside risk of between 25 and 50 basis points, and a downside risk of between 25 and 50 basis points depending on the economic and political climate.
19. For the Public Works Loan Board (PWLB) new borrowing rates Arlingclose have forecast as follows:
- The 50 year PWLB rate is expected to start the financial year at 5.50%, increasing to 5.75% in September 2011. A decrease is forecast back to 5.50% in September 2012, remaining at that level for the rest of the forecast period.
  - The 20 year PWLB rate is expected to start the financial year at 5.75% rising to 6.00% in September 2011, remaining at that level for the rest of the forecast period.

- The 10 year PWLB rate is expected to start the financial year at 4.75%, gradually rising to 5.75% by June 2012 and remaining there for the rest of the forecast period.
  - The 5 year PWLB rate is expected to start the financial year at 3.75% with gradual quarterly increases forecast to reach 5.00% by June 2012, remaining at that level for the rest of the forecast period.
20. This forecast indicates, therefore, that there is a range of options available when setting a borrowing strategy for 2011/12. Short dated gilt yields are forecast to be lower than medium and long dated gilt yields during the financial year. Despite additional gilt issuance by the UK Government, short dated gilts are expected to benefit from expectation of lower interest rates as the economy struggles. Variable rates are expected to remain low as the Bank Rate is maintained at historically low levels.

### *Treasury Management Strategy Team's View*

21. 2011/12 is expected to be a time of continued low Bank Rate. Therefore the “cost of carry” associated with the long term borrowing compared to temporary investment returns means that the appetite for new long term borrowing brings with it additional short term costs. Financing the Council’s borrowing requirement internally would reduce the “cost of carry” in the short term, however this must be weighed against the possibility of refinancing any short term internal borrowing at a time when PWLB rates exceed those currently available.
22. The Council’s TMST therefore have agreed that they should continue to have the option to fund new or replacement borrowing up to the value of 25% of the portfolio (currently approximately £50m) through internal borrowing. This will have the effect of reducing some of the “cost of carry” of funding.
23. If the market conditions change during the 2011/12 financial year such that the policy to borrow internally is no longer in the interests of the council, the TMST will review the borrowing strategy and report any changes to Cabinet.
24. The team’s forecast for PWLB rates over the medium term are set out below. These rates have been incorporated into the strategic measures budget estimates:
- 2011/12            5.00%
  - 2012/13            5.00%
  - 2013/14            5.00%
  - 2014/15            5.00%
  - 2015/16            5.00%
25. These rates take into account the forecast gilt yields for the period plus the higher premium applied to the PWLB borrowing rates from October 2010.
26. These rates are based on short to medium term borrowing rates. Longer dated borrowing rates are forecast to be at 6% across the medium term.

### LOBOs (Lender's option/Borrower's option)

27. The Council has set a maximum limit of 20% of the debt portfolio to be borrowed in the form of LOBOs. It is recommended that this remain as the limit for 2011/12. As at 30 November 2010, LOBOs represent 11.51% of the total external debt.
28. The Council has three £5m LOBO's with call options in 2011/12. The first has call options in April 2011 and October 2011, the next two with call options in July 2011. If the lender chooses to increase the current rate of interest payable, the Council will evaluate alternative financing options before deciding whether or not to accept the new rate offered.

### Borrowing Requirement

29. The TMST is proposing to fund capital expenditure through internal balances in the short to medium term. This will result in external debt balances falling from £434m to £374m by 2013/14.

	2010/11 £m Probable	2011/12 £m Estimate	2012/13 £m Estimate	2013/14 £m Estimate
Net New Borrowing – Internal	4.70	-9.38	-6.55	-12.00
Net New Borrowing – External	22.32	-	-	-
Replacement Borrowing - Internal*	1.68	27.00	17.00	16.00
Replacement Borrowing - External	6.00	-	-	-
<b>TOTAL</b>	<b>34.70</b>	<b>17.62</b>	<b>10.45</b>	<b>4.00</b>
<b>Cumulative Internal Borrowing</b>	<b>6.38</b>	<b>24.00</b>	<b>34.45</b>	<b>38.45</b>

\*replacement borrowing in 2011/12 includes potential repayment of three £5m LOBO loans. In 2012/13 the replacement borrowing figure includes £10m potential LOBO loan repayments. A further £5m LOBO loan could potentially be called in 2013/14.

30. Henley College has recently been designated a sixth form college. Under the ASCL Act 2009, the Council will have regard to, and where appropriate give consent to the College to arrange borrowing for its own purposes

### Annual Investment Strategy

31. The Council has regard to the Office of the Deputy Prime Minister's Guidance on Local Government Investments ("the Guidance") issued in March 2004 and CIPFA's Treasury Management in Public Services Code of Practice and Cross Sectoral Guidance Notes ("the CIPFA TM Code"). It also has regard to the

subsequent Communities and Local Government (formerly ODPM) update to the Investment Guidance, Capital Finance Regulations and Minimum Revenue Provision Guidance issued in April 2010. The Council's investment priorities are:-

- (a) The security of capital and
  - (b) The liquidity of its investments
32. The Council also aims to achieve the optimum return on its investments commensurate with proper levels of security and liquidity. The borrowing of monies purely to invest or on-lend and make a return is unlawful and the Council will not engage in such activity.
33. Investment instruments identified for use in the 2011/12 financial year are listed below under the 'Specified' and 'Non-Specified' Investment categories. Guidance states that specified investments are those requiring "minimal procedural formalities". The placing of cash on deposit with banks and building societies 'awarded high credit ratings by a credit rating agency' and investments with the UK Government and local authorities qualify as falling under this phrase as they form a normal and minimum part of day to day treasury management.
34. Non specified investment products are those which take on greater risk. They are subject to greater scrutiny and should therefore be subject to more rigorous justification and agreement of their use in the Annual Investment Strategy; this applies regardless of whether they are under one year investments and have high credit ratings.
35. The Council uses Fitch ratings as the basis by which to set its minimum credit criteria for deposits and derive its counterparty limits. The TMST may further limit these by using other available information such as Credit Default Swap Rates, Share prices, Ratings Watch & Outlook notices and other quality Financial Media sources. Counterparty limits and maturity limits are derived from the credit rating matrix as set out in the tables at paragraphs 47 and 48 respectively.
36. The updated CIPFA Code of Practice on Treasury Management (2009) recommends that Council's have regard to the ratings issued by the three major credit rating agencies (Fitch, Moodys and Standard & Poors) and to use the lowest common denominator approach when determining which credit ratings to apply.
37. Whilst the Council will have regard to the ratings provided by these three ratings agencies, it is the opinion of the TMST that using the lowest common denominator approach is too prescriptive and overly mechanical and may engender an over reliance on credit ratings alone.
38. Notification of any rating changes (or ratings watch and outlook notifications) by Fitch are monitored daily by a member of the Treasury Management Team.

Rating changes by other credit rating agencies are reported to the TMST by Arlingclose.

39. Where a change in credit rating places a counterparty on the approved lending list outside the credit matrix (as set out in tables at paragraphs 47 and 48, that counterparty will be immediately removed from the lending list.
40. Where a counterparty has been placed on Negative Watch or Outlook by a credit rating agency, the counterparty will be immediately suspended from the approved lending list. The TMST will then consider the notification and any other information as described in paragraph 34 before deciding whether the counterparty should be reinstated or removed from the approved lending list.
41. In addition, the TMST apply further limits, to mitigate risk by diversification. These include:
  - Limiting the amount lent to banks in any one country (excluding the UK) to a maximum of 20% of the investment portfolio.
  - Limiting the amount lent to any bank, or banks within the same group structure to 15% of the investment portfolio.
42. Where the Council has deposits on instant access, this balance will not be considered when limiting the amount lent to any bank or group of banks to 15%, however the limits as set out in paragraphs 47 and 48 will still apply.
43. Counterparty limits as set out in paragraphs 47 and 48, may be temporarily exceeded by the accrual and application of interest amounts onto accounts such as call accounts and money market funds. Where the application of interest causes the balance with a counterparty to exceed the agreed limits, the balance will be reduced when appropriate, dependent upon the terms and conditions of the account and cashflow forecast.
44. Any changes to the approved lending list will continue to be reported to Cabinet as part of the monthly Financial Monitoring Report

### *Specified Investments*

45. All such investments will be sterling denominated, with maturities up to a maximum of 1 year, meeting the 'high' credit rating criteria where applicable.

<b>Investment Instrument</b>	<b>Minimum Credit Criteria</b>	<b>Use</b>
Debt Management Agency Deposit Facility	N/A	In-house and Fund Managers
Term Deposits – UK Government	N/A	In-house

<b>Investment Instrument</b>	<b>Minimum Credit Criteria</b>	<b>Use</b>
Term Deposits – Banks and Building Societies	Fitch short-term F1, Long-term A, Individual rating C with support rating 2 or individual rating B with support rating 3, Minimum Sovereign Rating AA	In-house and Fund Managers
Term Deposits with Nationalised Banks with Government Guarantee for wholesale deposits	N/A	In-house
Term Deposits with Part Nationalised banks by the UK Government	N/A	In-house
Certificates of Deposit issued by Banks and Building Societies	A1 or P1	In-house on a buy and hold basis. Fund Managers
Money Market Funds with a Constant Net Asset Value	AAA	In-house and Fund Managers
Other Money Market Funds and Collective Investment Schemes <sup>2</sup>	Minimum equivalent credit rating of A+ across all 3 Ratings Agencies. These funds do not have short-term or support ratings.	In-house and Fund Managers
UK Government Gilts	AAA	In-house on a buy and hold basis. Fund Managers
Treasury Bills	N/A	Fund Managers

<sup>2</sup> I.e., credit rated funds which meet the definition of a collective investment scheme as defined in SI 2004 No 534 and SI 2007 No 573.



*Non-Specified Investments*

46. A maximum of 50% of the portfolio will be held in non-specified investments.

<b>Investment Instrument</b>	<b>Minimum Credit Criteria</b>	<b>Use</b>	<b>Max % of total Investments</b>	<b>Max Maturity Period</b>
Debt Management Agency Deposit Facility (maturities in excess of 1 year) <sup>3</sup>	N/A	In-house and Fund Managers	50%	3 years
Term Deposits – UK Government (maturities in excess of 1 year)	N/A	In-house	50%	3 years
Term Deposits – other Local Authorities (maturities in excess of 1 year)	N/A	In-house	50%	3 years
Term Deposits – Banks and Building Societies (maturities in excess of 1 year)	Fitch short-term F1+, Long-term AA-, Individual rating B, with support rating 2	In-house and Fund Managers	50% in-house; 100% External Funds	3 years
Structured Products (eg. Callable deposits, range accruals, snowballs, escalators etc)	Fitch short-term F1+, Long-term AA-, Individual rating B, with support rating 2 or Individual rating B/C with support rating 1	In-house and Fund Managers	50% in-house; 100% External Funds	3 years

<sup>3</sup> Debt Management Agency Deposit Facility currently limit deposits to 6 months. The ability to deposit in excess of 1 year is retained if such deposits become available.

<b>Investment Instrument</b>	<b>Minimum Credit Criteria</b>	<b>Use</b>	<b>Max % of total Investments</b>	<b>Max Maturity Period</b>
UK Government Gilts with maturities in excess of 1 year	AAA	In-house on a buy and hold basis. Fund Managers	50% in-house; 100% External Funds	5 years in-house, 10 years fund managers
Bonds issued by Multilateral development banks	AAA	In-house on a buy and hold basis. Fund Managers	50% in-house; 100% External Fund	5 years in-house, 10 years fund managers
Bonds issued by a financial institution which is guaranteed by the UK Government	AAA	In-house on a buy and hold basis. Fund Managers	50% in-house; 100% External Fund	5 years in-house, 10 years fund managers
Supranationals	N/A	In-house. Fund Managers	50% in-house; 100% of External Fund	5 years in-house, 30 years fund managers
Money Market Funds and Collective Investment Schemes <sup>4</sup> but which are not credit rated	N/A	In-house and Fund Managers	50% In-house; 100% External Funds	Pooled Funds do not have a defined maturity date
Sovereign Bond Issues	AAA	In-house on a buy and hold basis. Fund Managers	50% in-house; 100% External Funds	5 year in-house, 30 years fund managers

<sup>4</sup> Pooled funds which meet the definition of a collective investment scheme as defined in SI 2004 No 534 and SI 2007 No 573.

### Counterparty Limits

47. The Council also manages its credit risk by setting counterparty limits. With the forecast average cash balance due to decrease in 2011/12 it is proposed that there should be a reduction in counterparty limits. The matrix below sets out the proposed limits for 2011/12.

<b>Short Term Rating F1+, Long Term Rating AAA, AA+, AA, AA-</b>				
	<b>Support</b>			
<b>Individual</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>
<b>A – Current</b>	£30m*	£30m*	£22m	
<b>A – Proposed</b>	£25m	£25m	£20m	
<b>A/B – Current</b>	£30m*	£22m*	£10m	
<b>A/B – Proposed</b>	£25m	£20m	£10m	
<b>B – Current</b>	£22m*	£22m*	£10m	
<b>B – Proposed</b>	£20m	£20m	£10m	
<b>B/C – Current</b>	£15m	£15m		
<b>B/C – Proposed</b>	£15m	£15m		
<b>C – Current</b>	£10m	£10m		
<b>C – Proposed</b>	£10m	£10m		

<b>Minimum Short Term Rating F1, Long Term Rating A+, A</b>				
	<b>Support</b>			
<b>Individual</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>
<b>A – Current</b>	£15m	£15m	£10m	
<b>A – Proposed</b>	£15m	£15m	£10m	
<b>A/B – Current</b>	£15m	£15m	£10m	
<b>A/B – Proposed</b>	£15m	£15m	£5m	
<b>B – Current</b>	£15m	£15m	£10m	
<b>B – Proposed</b>	£15m	£15m	£5m	
<b>B/C – Current</b>	£10m	£10m		
<b>B/C – Proposed</b>	£10m	£10m		
<b>C – Current</b>	£10m	£10m		
<b>C – Proposed</b>	£5m	£5m		

\* Included an additional £5m overnight limit.

### Maturity Limits

48. The Council also manages its counterparty risk by setting maturity limits on deposits, restricting longer term lending to the very highest rated counterparties. The table below sets out the maximum approved limits. The TMST may further restrict lending criteria in response to changing market conditions.

<b>Short Term Rating F1+, Long Term Rating AAA, AA+, AA, AA-</b>				
	<b>Support</b>			
<b>Individual</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>
<b>A</b>	3 years	3 years	6 mths	
<b>A/B</b>	3 years	3 years	3 mths	
<b>B</b>	3 years	3 years	3 mths	
<b>B/C</b>	364 days	6 mths		
<b>C</b>	6 mths	3 mths		

<b>Minimum Short Term Rating F1, Long Term Rating A+, A</b>				
	<b>Support</b>			
<b>Individual</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>
<b>A</b>	6 mths	6 mths	3 mths	
<b>A/B</b>	6 mths	6 mths	3 mths	
<b>B</b>	6 mths	6 mths	3 mths	
<b>B/C</b>	3 mths	3 mths		
<b>C</b>	3 mths	3 mths		

### *Other institutions included on the councils lending list*

49. In addition to highly credit rated banks and building societies the authority may also invest in AAA rated Money Market funds, Collective Investment Schemes (including LAMIT property fund) and deposits with local authorities.
50. Given the ongoing turmoil in the banking sector it is proposed that any further changes required to the Annual Treasury Management Strategy & Annual Investment Strategy continues to be delegated to the Chief Finance Officer in consultation with the Leader of the Council and Cabinet Member for Finance.

### **Structured Products**

51. As at 30 November 2010, the Council had £10m of structured products within its investment portfolio. Structured products involve varying degrees of additional risk over fixed rate deposits, with the potential for higher returns. It is recommended that the authority continue to use structured products up to a maximum of £20m of the investment portfolio. The Council will continue to monitor structured products and consider restructuring opportunities as appropriate.

### **External Fund Managers**

52. The Council currently has £24.15m invested with external fund managers (as at 30<sup>th</sup> November 2010). £12.04m with Scottish Widows Investment Partnership (SWIP) and £12.11m with Investec. The aim of the funds is to outperform the Council's in-house investment performance over a rolling three year period.
53. The benchmark for SWIP and Investec is the 7 day LIBID (London Interbank BID rate) compounded weekly. SWIPs target return is 128% of the benchmark

over a 3 year rolling period. Investec are targeted to return 7 day LIBID + 1.02% net of fees over a 3 year rolling period. The Council will continue to monitor the performance of the externally managed funds against both their benchmarks and the in-house investment returns.

54. On December 1<sup>st</sup> 2010 the mandate with Investec was switched to one where predefined proportions are invested in 3 different types of investment fund, known as the Dynamic approach. The weighting in each fund is as follows:

<b>Fund Name</b>	<b>Weighting</b>
Liquidity Fund	5%
Short Dated Bond Fund	65%
Target Return Fund	30%

55. The investment objectives of each fund are as follows:

- Liquidity Fund – to achieve a superior return to that of cash deposits while maintaining capital and preserving liquidity
- Short Dated Bond Fund – to provide capital stability and income through investment in short term fixed income and variable rate securities listed or traded on one or more Recognised Exchanges
- Target Return Fund – to produce a positive return over the longer term regardless of market conditions by investing primarily in interest bearing assets and related derivatives

56. The Liquidity and Short Dated Bond Funds are AAA rated funds with varying degrees of liquidity. The target return fund is an unrated fund and is deemed to be of higher risk. The weighting of the funds under the Dynamic approach is designed to benefit from the upside risk of the Target Return fund whilst dampening volatile returns with the more stable Liquidity and Short Dated Funds.

57. It is recommended that authority to withdraw or advance additional funds to/from external fund managers be delegated to the TMST if economic conditions indicate that this would be in the best interest of the Council.

### **Investment Strategy**

58. The weighted average maturity (WAM) of in-house deposits as at 30<sup>th</sup> November 2010 was 42.1 days. This is made up of £71m of instant access balances with a maturity of 1 day, and £145m of deposits with a WAM of 60.9 days.
59. With the prospect of interest rates remaining lower for longer, and to protect against the downside risk of the timing of base rate increases, the TMST will be aiming to increase the WAM of deposits. The increased WAM of deposits will still continue to be offset by a relatively high instant access balance whilst

market conditions are still appropriate. The benefit of increasing the WAM is that it will give a greater degree of certainty, and dampen the volatility, of investment returns.

60. During 2010/11 the Treasury Management team tailored a rolling programme of 6 month deposits with a selection of counterparties deemed to be of higher credit quality. The rolling programme has benefited by the pick up in yield for 6 months deposits whilst maintaining a relatively low WAM. The Treasury Management team will continue with this rolling programme if market conditions are appropriate.
61. The Council has the facility to invest directly in UK Government Gilts, Certificates of Deposits and other Sovereign Bonds since early 2010. The Council will continue to keep this facility in place and may invest in such products if market conditions are favourable.

### **Performance Monitoring**

62. The Council will monitor its Treasury Management performance against other authorities, through its membership of the CIPFA Treasury Management benchmarking club. Latest performance figures will be reported in the Annual Review Report which will be considered by Cabinet in June 2011.
63. The Council will benchmark its internal return against 3 month LIBID.

### **Investment Training**

64. All members of the Treasury Management Strategy team are members of a professional accounting body. In addition, key Treasury Management officers receive in-house and externally provided training as deemed appropriate. Key Treasury Management officers will also be encouraged to study towards the new CIPFA and ACT<sup>5</sup> joint Certificate on International Treasury Management – Public Finance.

### **Recommendations**

65. The recommendations arising from the updated strategy are set out in the main body of the report.

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<sup>5</sup> Association of Corporate Treasurers

## **Service & Resource Planning 2011/12 - 2015/16**

### **Minimum Revenue Provision Policy Statement for 2011/12**

#### **Introduction**

1. The Council is required by statute to charge a Minimum Revenue Provision (MRP) to the General Fund Revenue account each year for the repayment of debt. The MRP charge is the means by which capital expenditure which has been funded by borrowing is paid for by council tax payers.
2. Until 2007/08, the basis of the calculation for the MRP was specified in legislation. New legislation (Statutory Instrument 2008 no. 414 s4) which came into force on 31 March 2008, gives local authorities more freedom to determine what is a prudent level of MRP.
3. The new legislation requires local authorities to draw up a statement of their policy on the annual MRP, for full approval by Council before the start of the financial year to which the provision will relate.
4. The early implementation of part of the IFRS requirements brought some service concession arrangements on balance sheet. Part of the service charge is taken to reduce the balance sheet liability rather than being charged to revenue accounts. To ensure that this does not result in a one-off increase in the capital financing requirement and in revenue account balances, an amount equal to the amount that has been taken to the balance sheet is included in the annual MRP charge.
5. The move to full IFRS is expected to result in some leases being reclassified as finance leases instead of operating leases. Where this happens, a part of the rent payable will be taken to reduce the balance sheet liability rather than being charged to revenue accounts. This change would result in a one off increase in the capital financing requirement and an equal increase in revenue account balances. By including in the annual MRP charge an amount equal to the amount that has been taken to the balance sheet, including the retrospective element in the first year, this ensures the Council in the same position as if this change had not occurred.

#### **Options for Prudent Provision**

6. Guidance on the legislation sets out a number of options for making 'prudent provision'. Options 1 and 2 relate to Government supported borrowing. Options 3 and 4 relate to new borrowing under the Prudential system for which no Government support is being given and is therefore self-financed. Authorities are able to use any of the four options for MRP. The options are explained below.

*Option 1 - Regulatory Method*

7. This is the current method, and for debt supported by Revenue Support Grant (RSG), authorities can choose to continue to use the formula. This is calculated as 4% of the council's general fund capital financing requirement, adjusted for smoothing factors from the transition to the prudential capital financing regime in 2003.

*Option 2 – Capital Financing Requirement (CFR) Method*

8. Option 2 differs from Option 1 only in that the smoothing factors are removed. This is a simpler calculation; however for most authorities including Oxfordshire, it would result in a higher level of provision than Option 1.

*Option 3 – Asset Life Method*

9. For new borrowing under the Prudential system, Option 3 is to make provision in equal instalments over the estimated life of the asset for which the borrowing is undertaken or the alternative is the annuity method which has the advantage of linking MRP the flow of benefits from an asset where the benefits are expected to increase in later years. As with the existing scheme of MRP, provision for the debt will normally commence in the financial year following the one in which the expenditure is incurred. There is however one exception to this rule under Option 3. In the case of the construction of a new building or infrastructure, MRP would not have to be charged until the new asset came into service. The MRP 'holiday' would perhaps be two or three years in the case of major projects and could make them more affordable.

*Option 4 – Depreciation Method*

10. For new borrowing under the Prudential system, Option 4 is to make MRP in accordance with the standard rules for depreciation accounting.

**MRP Methodology Statement**

11. The policy already in place in the Council is reflected in Options 1 and 3; consequently the statement requiring approval by Council is a confirmation of existing practice and continuation of the policy approved by Council in June 2008. The Council is recommended therefore to approve the following statement:
12. For capital expenditure incurred before 1 April 2008 or which in the future will relate to Supported Capital Expenditure, the MRP policy will be based on existing regulations (Option 1 – Regulatory Method).
13. From 1 April 2008, for all unsupported borrowing, the MRP policy will be based on the estimated life of the assets for which the borrowing is undertaken (Option 3 – Asset Life Method or Annuity Method).



14. In the case of finance leases and on-balance sheet Private Finance Initiative (PFI) type contracts, the MRP requirement will be regarded as being met by a charge equal to the element of the rent/charge that goes to write-down the balance sheet liability, including the retrospective element in the first year (Option 3 in modified form).
15. The major proportion of the MRP for 2011/12 will relate to the more historic debt liability that will continue to be charged at the rate of 4%, in accordance with Option 1 of the guidance. Certain expenditure reflected within the debt liability at 31 March 2012 will be subject to MRP under Option 3, which will be charged over a period which is reasonably commensurate with the estimated useful life applicable to the nature of expenditure, using the equal annual instalment method. For example, capital expenditure on a new building, or on the refurbishment or enhancement of a building, will be related to the estimated life of that building.

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## **Service & Resource Planning 2011/12 - 2015/16** **Prudential Indicators for Capital**

### **Introduction**

1. This paper sets out the capital Prudential Indicators that it is recommended that the Council should adopt as part of its budget setting in February 2011. The Council also has to set further indicators in relation to Treasury Management and these are included for approval in the Treasury Management Strategy at Annex 5. The indicators have been developed by CIPFA<sup>1</sup>.
2. Having simplified the capital finance system and given authorities more freedom in determining their capital programmes, there is a system of self regulation introduced through the Prudential Guidelines. The recommended indicators are set out below:
3. In considering its programme for capital investment, the Council is required within the Prudential Code to have regard to:
  - Affordability, e.g. implications for Council Tax
  - Prudence and sustainability, e.g. implications for external borrowing
  - Value for money, e.g. option appraisal
  - Stewardship of assets, e.g. asset management planning
  - Service objectives, e.g. strategic planning for the authority
  - Practicality, e.g. achievability of the forward plan

### **Capital Expenditure**

4. The Council is required to make reasonable estimates of the total of capital expenditure that it plans to incur during 2011/12 and the following two financial years. The Council must also approve the actual expenditure for 2009/10 and revised expenditure for 2010/11.
5. It is proposed that the capital expenditure will be £80.9m for 2011/12, £90.7m for 2012/13 and £84.6m for 2013/14. Actual expenditure for 2009/10 was £100.8m and estimated expenditure for 2010/11 is £103.1m. This programme will be funded as follows:

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<sup>1</sup> Chartered Institute of Public Finance & Accountancy

	Actual 2009/10	Estimates			
		2010/11	2011/12	2012/13	2013/14
	£m	£m	£m	£m	£m
SCE(R) Supported Borrowing	29.7	26.1	0.0	0.0	0.0
Prudential Borrowing	8.7	5.0	10.0	10.6	5.2
Grants and Contributions	56.5	67.1	64.7	61.7	72.4
Capital Receipts	0.0	1.6	5.9	8.5	1.9
Revenue	5.9	3.3	0.3	1.4	0.3
Reserves	0.0	0.0	0.0	8.5	4.8
	<b>100.8</b>	<b>103.1</b>	<b>80.9</b>	<b>90.7</b>	<b>84.6</b>

6. The indicators have been based on the January 2011 capital programme set out in Annex 12.
7. The capital expenditure figures for beyond 2011/12 will be able to be revised in twelve months' time.

### The Ratio of Financing Costs to the Net Revenue Stream

8. Estimates of the ratio of financing costs to the net revenue stream for the current and future years, and the actual figures for 2009/10 are shown below.

Year	Actual/ Estimate	Financing Cost	Net Revenue Stream	Ratio
2009/10	Actual	34,903	408,175	8.55%
2010/11	Estimate	35,915	435,526	8.25%
2011/12	Estimate	33,452	407,483	8.21%
2012/13	Estimate	33,960	401,456	8.46%
2013/14	Estimate	30,667	404,121	7.59%

9. Financing costs include interest payable on borrowing, interest and investment income and the amount required for the minimum revenue provision. The estimates of financing costs are set out in the Medium Term Financial Plan (MTFP) at Annex 1.
10. The net revenue stream is the amount to be met from government grants and local taxpayers, the estimates for which are also set out in the MTFP.

### The Capital Financing Requirement

11. Estimates of the end of year Capital Financing Requirement for the Authority for the current and future years and the actual Capital Financing Requirement at 31 March 2010 that are recommended for approval are:

Year	Actual/Estimate	£m
2009/10	Actual	451.121
2010/11	Estimate	464.593
2011/12	Estimate	456.360
2012/13	Estimate	448.985
2013/14	Estimate	436.946

12. The Capital Financing Requirement measures the authority's underlying need to borrow for a capital purpose. In accordance with best professional practice the County Council does not associate borrowing with particular items or types of expenditure. The authority has an integrated Treasury Management Strategy and has adopted the CIPFA Code of Practice for Treasury Management in the Public Services. The Council has, at any point in time, a number of cashflows both positive and negative, and manages its treasury position in terms of its borrowings and investments in accordance with its approved treasury management strategy and practices. In day-to-day cash management, no distinction can be made between revenue cash and capital cash. External borrowing arises as a consequence of all the financial transactions of the authority and not simply those arising from capital spending. In contrast, the capital financing requirement reflects the authority's underlying need to borrow for a capital purpose.

13. CIPFA's Prudential Code for Capital Finance in Local Authorities includes the following as a key indicator of prudence:

"In order to ensure that over the medium term net borrowing will only be for a capital purpose, the local authority should ensure that net external borrowing does not, except in the short term, exceed the total of capital financing requirement in the preceding year plus the estimates of any additional capital financing requirement for the current and next two financial years".

14. The Assistant Chief Executive & Chief Finance Officer reports that the authority had no difficulty meeting this requirement in 2009/10, nor are any difficulties envisaged for the current or future years. This view takes into account current commitments, existing plans, and the proposals in the budget report.

### **The Incremental Impact of Capital Investment Decisions**

15. The estimate of the incremental impact of capital investment decisions proposed in this budget report, over and above capital investment decisions that have previously been taken by the Council are, for the Band D Council Tax:

Year	Actual/Estimate	£
2011/12	Estimate	27.04
2012/13	Estimate	8.12
2013/14	Estimate	-25.29

16. From the introduction of the Prudential Indicators in 2004/05 up to the end of 2005/06 these figures reflect the costs of unsupported borrowing for capital investment through the Public Service Agreement and Prudential Borrowing. For 2006/07 onwards the figures reflect the increase in the Council's debt charges arising from supported borrowing and prudential borrowing. Although supported borrowing costs are reflected in the grant support from government, as the Council is on the grant floor, the increased costs of borrowing do not increase the amount of grant receivable. The increased costs of borrowing therefore fall on the Council Tax.

# Detailed Revenue Budget 2011/12

January 2011

**NOTE:**

The Detailed Revenue Budget has been prepared in the new directorate format consistent with the Business Strategy. Where a directorate no longer exists the services have been shown in the directorate they now belong to. Within Social and Community Services, Adult Social Care reflects changes made following the implementation of Self-Directed Support.

All Budget Book lines have new references in line with the Council's Business Strategy. References to the 2010/11 Budget Book and notes have been added to explain the movement from 2010/11 to 2011/12.

There are some movements between budget book lines which are known but have not been finalised in time for producing this booklet. The outstanding adjustments will affect the gross expenditure and income of some services but they will not change the total net expenditure/budget requirement.

The outstanding changes will be included in the Detailed Revenue Budget that will be taken to Council on 15 February 2011. These are:

- adjustments to support service recharges;
- changes to reflect the proposed use of Dedicated Schools Grant as agreed by the Schools Forum on 2 February 2011; and
- further changes to the Children, Education & Families and Social & Community Services structures and services reflecting the Council's Business Strategy. If necessary, and particularly where consultation is still ongoing, further changes will be requested as virements through the Financial Monitoring Report to Cabinet in 2011/12.



## Draft Revenue Budget 2011/12 Summary

Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000	Change from Previous Year %
Children, Education & Families	Expenditure	585,817	492	1,671	2,859	-12,105	-1,589	544,440	7.1%
	DSG income	-333,376	0	-50,952	0	0	0	-386,803	16.0%
	Grant income	-138,822	0	51,657	0	0	659	-51,112	-63.2%
	Income	-14,569	-31	-258	269	-123	925	-14,701	0.9%
	<b>99,050</b>	<b>-700</b>	<b>461</b>	<b>2,118</b>	<b>3,128</b>	<b>-12,228</b>	<b>-5</b>	<b>91,824</b>	<b>7.3%</b>
Social & Community Services	Expenditure	267,658	3,036	25,379	10,171	-23,218	5,742	276,925	-3.5%
	Grant income	-6,982	0	3,269	0	0	-659	-659	-90.6%
	Income	-49,352	-376	-24,601	77	1,044	-774	-71,337	44.5%
	Income recharges	0	0	0	0	0	-4,266	-4,266	0.0%
	<b>211,324</b>	<b>-5,485</b>	<b>2,660</b>	<b>4,047</b>	<b>10,248</b>	<b>-22,174</b>	<b>43</b>	<b>200,663</b>	<b>5.0%</b>
Environment & Economy	Expenditure	152,349	1,148	7,458	5,308	-14,035	1,043	160,568	-5.4%
	Grant income	-235	0	315	0	0	0	-3,839	1533.6%
	Income	-81,251	-619	-39	30	-152	-905	-83,061	-2.2%
	<b>70,863</b>	<b>2,759</b>	<b>1,023</b>	<b>7,734</b>	<b>5,338</b>	<b>-14,187</b>	<b>138</b>	<b>73,668</b>	<b>-4.0%</b>
Chief Executive's Office	Expenditure	20,270	16	0	48	-1,607	-123	20,274	0.0%
	Grant income	0	5	0	0	0	0	5	0.0%
	Income	-10,692	-1,092	-15	0	0	-27	-11,826	-10.6%
	<b>9,578</b>	<b>583</b>	<b>1</b>	<b>0</b>	<b>48</b>	<b>-1,634</b>	<b>-123</b>	<b>8,453</b>	<b>11.7%</b>
Cross Directorate Saving to be Allocated	Expenditure	0	0	0	0	-1,900	0	-1,900	0.0%
	Grant income	0	0	0	0	0	0	0	0.0%
	Income	0	0	0	0	0	0	0	0.0%
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,900</b>	<b>0</b>	<b>-1,900</b>	<b>0.0%</b>
Less Council Tax Freeze Grant	Expenditure	0	0	0	0	0	0	0	0.0%
	Grant income	0	0	0	0	0	0	-7,063	0.0%
	Income	0	0	0	0	0	0	0	0.0%
	<b>0</b>	<b>0</b>	<b>0</b>	<b>-7,063</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-7,063</b>	<b>0.0%</b>
Less Area Based Grant Income	Expenditure	0	0	0	0	0	0	0	0.0%
	Grant income	-45,656	2,327	43,171	0	0	0	-158	-99.7%
	Income	0	0	0	0	0	0	0	0.0%
	<b>-45,656</b>	<b>2,327</b>	<b>0</b>	<b>43,171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-158</b>	<b>99.7%</b>

## Draft Revenue Budget 2011/12 Summary

Service Area	Budget 2010/11	Permanent Virements Agreed in 2010/11	Inflation	Function and Funding Changes	Previously Agreed Funding and New Pressures	Proposed Savings	Proposed Virements	Budget 2011/12	Change from Previous Year
	£000	£000	£000	£000	£000	£000	£000	£000	%
<b>Add Strategic Measures</b>									
Expenditure	48,274	516	0	0	4,881	-7,706	0	45,965	0.0%
Income	-3,563	0	0	0	-2,796	2,389	0	-3,970	0.0%
	<b>44,711</b>	<b>516</b>	<b>0</b>	<b>0</b>	<b>2,085</b>	<b>-5,317</b>	<b>0</b>	<b>41,995</b>	<b>0.0%</b>
<b>TOTAL</b>	<b>1,074,368</b>	<b>-35,065</b>	<b>4,692</b>	<b>34,508</b>	<b>23,267</b>	<b>-60,571</b>	<b>5,073</b>	<b>1,046,272</b>	<b>2.6%</b>
Expenditure	-333,376	-2,475	0	-50,952	0	0	0	-386,803	-16.0%
DSG income	-191,695	37,520	0	91,349	0	0	0	-62,826	67.2%
Grant income	-159,427	20	-547	-24,898	-2,420	3,131	-754	-184,895	-16.0%
Income recharges	0	0	0	0	0	0	-4,266	-4.5%	
	<b>389,870</b>	<b>0</b>	<b>4,145</b>	<b>50,007</b>	<b>20,847</b>	<b>-57,440</b>	<b>53</b>	<b>407,482</b>	<b>-4.5%</b>

See Notes Below

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1. Savings in the Annex 3 include savings on Inflation which are not shown here, but do not include Operational Savings that are included.
2. Includes New Pressures of £4.2m
3. The Base (2010/11) budget figure in the table in paragraph 6 of the main report relates to the Budget 2010/11 column.
4. The Inflation figure in the table in paragraph 6 of the main report relates to the Inflation Column and Proposed Virement column.
5. The figures for Function Changes, Reduction in Specific Grants and the Council Tax Freeze grant in the table in paragraph 6 of the main report is the total of the Function and Funding Changes column.
6. The Previously Agreed Budget Changes in the table in paragraph 6 of the main report relates to Pressures column. However, this column also includes Operational Pressures.
7. The Savings figure in the table in paragraph 6 of the main report relates to the Proposed Savings Column less New Pressures that are included in the Pressures Column. However the Proposed Savings column also includes Operational Savings.
8. The 1533.6% Change from Previous Year for Grant Income in Environment & Economy relates to the transfer of Adult Learning to Oxfordshire Customer Services
9. DSG - Dedicated Schools Grant

**Draft Revenue Budget 2011/12  
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Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
CEF1		<b>EARLY INTERVENTION SERVICE</b> (previously Young People & Access to Education)								
CEF1-1	CYPF1-1	Management & Central Costs	1,402 0 0 0	100 0 0 0	1 0 0 0	-62 0 0 0	9 0 0 0	-5 0 0 0	0 0 0 0	1,445 0 0 0
CEF1-2		<b>Additional &amp; Special Educational Needs &amp; Disabilities</b> (previously Learning Difficulties & Disabilities)								
CEF1-21	CYPF1-21	Special Educational Needs (SEN)	8,605 -5,356 0 -1,374	495 54 -491 -11	1 0 0 0	0 0 0 0	273 0 0 0	-1 0 0 0	0 0 0 0	9,373 -5,302 -491 -1,385
CEF1-22	CYPF1-22	SEN Support Services (SENSS)	1,875 6,013 -5,193 0 -773	47 -6 131 0 0	1 12 0 0 0	0 0 0 0 0	273 30 0 0 10	-1 -18 0 0 0	0 0 0 0 0	2,195 6,031 -5,062 0 -763
CEF1-23	CYPF1-31	Identification & Assessment (previously Psychological Service)	47 2,854 -583 0 -348	125 62 10 0 -74	12 0 0 0 0	0 150 0 -150 0	40 21 0 0 0	-18 -512 0 0 0	0 0 0 0 0	206 2,575 -573 -150 -422
CEF1-24	CYPF1-33	Alternative Provision (previously Alternative Education)	1,923 2,353 -2,205 0 -412	-2 105 161 -33 -23	0 3 0 0 0	0 0 -33 33 0	21 15 0 0 0	-512 -9 0 0 0	0 469 -420 0 0	1,430 2,936 -2,497 0 -435
			-264	210	3	0	15	-9	49	4

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Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
CEF1-3 CEF1-31	N/A	<b>Early Intervention Service</b> Early Intervention Hubs (budget will be transferred in from other lines in Council budget book)	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
CEF1-32	CYPF2-33	Children's Centres and Childcare Development Countywide (Children's Centres to be shown as one line in Council budget book)	12,422 -1,387 -10,501 0	0 0 1 0	1 0 0 0	45 0 1,472 0	0 0 0 0	-13 0 0 0	0 0 0 0	12,455 -1,387 -9,028 0
CEF1-33	CYPF2-34	Children's Centres and Childcare Development Area Teams (Children's Centres to be shown as one line in Council budget book)	534 2,449 0 -2,091 -386 -28	1 5 0 -1 -4 0	1 10 0 0 0 10	1,517 0 0 29 0 29	0 6 0 0 0 0	-13 -4 0 0 0 -4	0 0 0 0 0 0	2,040 2,466 0 -2,063 -390 13
CEF1-34	CYPF4-8	Participation and Play (budget will be transferred into other lines in Council budget book)	1,113 0 -192 -381 540	-7 0 0 7 0	0 0 0 0 0	0 0 -264 0 -264	0 0 0 0 0	-151 0 0 0 -151	0 0 0 0 0	955 0 -456 -374 125
CEF1-35	CYPF1-34	Centrally Managed Services (budget will be transferred into other lines in Council budget book)	392 -189 0 0 203	-58 11 0 0 -47	2 0 0 0 2	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	336 -178 0 0 158
CEF1-36	CYPF2-4	Extended Services	3,875 0 -3,269 0 606	0 0 0 0 0	0 0 0 0 0	0 -3,269 3,269 0 0	0 0 0 0 0	-606 0 0 0 -606	0 0 0 0 0	3,269 -3,269 0 0 0

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Children, Education & Families**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
CEF1-4 CEF1-41	CYPF1-4 CYPF1-42	Youth & Wellbeing Youth Offending Service	4,230 0 -1,799 -745	-152 0 -144 290	2 0 0 0	-80 0 1,617 -258	29 0 0 259	-72 0 0 0	0 0 0 0	3,957 0 -326 -454
CEF1-42	CYPF1-41	Youth, Development & Wellbeing (previously Youth Support Service, Connexions budget transferred to EEET line)	1,686	-6	2	1,279	288	-72	0	3,177
CEF1-43	N/A	Engagement in Education, Employment & Training (EEET)	9,056 0 -347 -299	58 0 0 0	5 0 0 0	0 0 -2,807 -2,807	17 0 0 0	-3,015 0 0 0	-3084 0 3122 0	3,037 0 -32 -299
N/A	N/A	Lines to be removed from published budget book Attendance & Welfare (budget transferred to Engagement in Education, Employment & Training line)	8,410 0 0 0 0 0	58 0 0 0 0 0	5 0 0 0 0 0	-2,807 0 0 0 0 0	17 0 0 0 0 0	-3,015 0 0 0 0 0	38 4,468 -260 -3,122 0 0	2,706 4,468 -260 -3,122 0 0
N/A	CYPF1-32	Educational Achievement (CLA - Children Looked After) (budget transferred to Alternative Provision)	1,387 -263 0 0	-7 3 0 0	1 0 0 0	0 0 0 0	8 0 0 0	-5 0 0 0	-1384 260 0 0	0 0 0 0
N/A	CYPF2-21	Locality Working	1,124 574 -420 -107	-4 -106 0 107	1 0 0 0	0 0 0 0	8 3 0 0	-5 -2 0 0	-1124 -469 420 0	0 0 0 0
N/A	CYPF2-6		47 141 0 0 0	1 0 0 0 0	0 0 0 0 0	0 0 0 0 0	3 0 0 0 0	-2 -141 0 0 0	-49 0 0 0 0	0 0 0 0 0
		<b>SUBTOTAL EARLY INTERVENTION SERVICE</b>	<b>18,246</b>	<b>483</b>	<b>38</b>	<b>-308</b>	<b>680</b>	<b>-4,554</b>	<b>0</b>	<b>14,585</b>

**Draft Revenue Budget 2011/12  
Children, Education & Families**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
<b>CEF2</b>		<b>CHILDREN'S SOCIAL CARE</b> <i>(previously Children &amp; Families)</i> Management & Central Costs								
CEF2-1	CYPF2-1		2,118	575	0	0	9	-5	0	2,697
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	-7	0	0	0	0	0	0	0
		income								-7
			2,111	575	0	0	9	-5	0	2,690
<b>CEF2-2</b>		<b>Social Care</b> Residential								
CEF2-21	CYPF2-22		3,064	-1,812	0	0	7	-4	0	1,255
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	0	0	0	0	0
		income	-122	1	0	0	0	0	0	-121
			2,942	-1,811	0	0	7	-4	0	1,134
CEF2-22	CYPF2-23	Family Placement	5,857	-4,306	0	0	11	-6	72	1,628
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	0	0	0	0	0
		income	-212	212	0	0	0	0	0	0
			5,645	-4,094	0	0	11	-6	72	1,628
CEF2-23	CYPF2-24	Children Looked After (including transport)	9,070	-3,294	0	-10	575	-13	0	6,328
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	-2,033	-10	0	2,043	0	0	0	0
		income	-1,073	725	-1	0	0	0	0	-349
			5,964	-2,579	-1	2,033	575	-13	0	5,979
CEF2-24	CYPF2-25	Agency Residential Placements	8,370	9,571	1	0	503	-212	0	18,233
		expenditure	-1,352	0	0	0	0	0	0	-1,352
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	0	0	0	0	0
		income	0	-1,717	0	0	0	0	0	-1,717
			7,018	7,854	1	0	503	-212	0	15,164
<b>CEF2-3</b>		<b>Family Support &amp; Assessment</b> Central Support Costs								
CEF2-31	CYPF2-51		723	-33	1	0	2	-61	0	632
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	0	0	0	0	0
		income	0	0	0	0	0	0	0	0
			723	-33	1	0	2	-61	0	632

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Ref. 2011/12	Ref. 2010/11	Service Area		Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
CEF2-32	CYPF2-52	Family Support	expenditure DSG income grant income income	3,021 -103 0 0	-269 0 0 0	0 0 0 0	0 0 0 0	17 0 0 0	-10 0 0 0	0 0 0 0	2,759 -103 0 0
CEF2-33	CYPF2-53	Assessment	expenditure DSG income grant income income	2,918 2,546 -316 0	-269 259 0 0	0 1 0 0	0 0 0 0	17 18 0 0	-10 -11 0 0	0 0 0 0	2,656 2,813 -316 0
CEF2-34	CYPF2-54	Child and Adolescent Mental Health	expenditure DSG income grant income income	2,179 363 0 -122	259 -77 0 0	0 0 0 0	0 0 0 0	18 4 0 0	-11 -2 0 0	0 0 0 0	2,445 288 0 -122
CEF2-4	CYPF1-23	Services for Disabled Children	expenditure DSG income grant income income	241 7,134 0 -2,037	-77 18 0 -25	0 7 0 0	0 0 300 0	4 18 0 0	-2 -310 0 0	0 -72 0 0	166 6,795 0 -1,762
CEF2-5	CYPF4-9	Safeguarding & Quality Assurance	expenditure DSG income grant income income	4,997 1,078 0 -150	-7 292 0 25	7 1 0 0	0 0 0 0	18 11 0 0	-310 -6 0 0	-72 0 0 0	4,933 1,376 0 -125
		<b>SUBTOTAL CHILDREN'S SOCIAL CARE</b>		<b>35,666</b>	<b>135</b>	<b>9</b>	<b>2,333</b>	<b>1,175</b>	<b>-640</b>	<b>0</b>	<b>38,678</b>
CEF3 CEF3-1	CYPF3-1	<b>EDUCATION</b> <i>(previously Raising Achievement Service)</i> Management & Central Costs	expenditure DSG income grant income income	16,691 0 -13,147 -325	3,892 0 -4,091 -199	2 0 0 2	0 -17,238 17,238 0	-344 0 0 -344	-696 0 0 -696	0 0 0 0	19,545 -17,238 0 -325
				<b>3,219</b>	<b>-199</b>	<b>2</b>	<b>0</b>	<b>-344</b>	<b>-696</b>	<b>0</b>	<b>1,982</b>

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Children, Education & Families**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
CEF3-2	N/A	School Improvement	0	0	0	0	0	0	11,690	11,690
		expenditure	0	0	0	0	0	0	-7,137	-7,137
		DSG income	0	0	0	0	0	0	-165	-165
		grant income	0	0	0	0	0	0	-2,224	-2,224
		income	0	0	0	0	0	0	2,164	2,164
CEF3-3	N/A	Equality and Diversity Achievement Service (EDAS)	0	0	0	0	0	0	2,323	2,323
		expenditure	0	0	0	0	0	0	-640	-640
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	0	0	0	0	0
		income	0	0	0	0	0	0	-501	-501
CEF3-4	CYPF3-4	Skills Team (previously 14-19 Team (Learning & Skills Council (LSC) Transfer))	41,731	-41,152	0	-15	3	-252	0	1,182
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	15	0	0	0	0
		income	0	0	0	0	0	0	0	0
			404	160	0	0	3	-252	0	315
CEF3-5	CYPF3-2	Governor Services	294	0	0	0	3	-2	0	295
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	0	0	0	0	0
		income	-151	1	0	0	0	-3	0	-153
			143	1	0	0	3	-5	0	142
CEF3-6	CYPF2-31	Early Years and Childcare	10,048	-691	1	-4,056	1	-1,500	0	3,803
CEF3-61		Early Years and Childcare Countywide (Early Years & Childcare to be shown as one line in Council budget book)	-2,355	515	0	0	0	0	0	-1,840
		expenditure	-7,774	233	0	4,080	0	0	0	-3,461
		DSG income	0	0	0	0	0	0	0	0
		grant income	-81	57	1	24	1	-1,500	0	-1,498
		income	2,362	0	0	0	0	0	0	2,362
			-2,382	20	0	0	0	0	0	-2,362
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	0	0	0	0	0
		income	-20	20	0	0	0	0	0	0



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CEF3-7	CYPF4-6	School Organisation & Planning (incl Home to School Transport)	20,382 -520 0 -2,351 17,511	-214 -44 0 40 -218	386 0 0 -4 382	0 0 0 0 0	169 0 0 0 169	-2,557 0 0 0 -2,557	0 0 0 0 0	18,166 -564 0 -2,315 15,287
N/A	CYPF3-32	<b>Lines to be removed from published budget book</b> Educational Achievement & Service Monitoring	9,735 -326 -5,639 -1,025 2,745	631 0 -640 15 6	24 0 0 0 24	-7 -5,957 6,279 0 315	30 0 0 0 30	-551 0 0 0 -551	-9862 6283 0 1010 -2569	0 0 0 0 0
N/A	CYPF3-33	Curriculum Learning & Inclusion	28 0 0 0 28	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	-28 0 0 0 0	0 0 0 0 0
N/A	CYPF3-34	Partnership Development & Extended Learning	2,389 0 0 -1,572 817	59 0 -59 0 0	12 0 0 -23 -11	0 -59 59 0 0	11 0 0 0 11	-6 0 0 -120 -126	-2465 59 0 1715 -691	0 0 0 0 0
N/A	CYPF3-35	Secondary School Improvement	2,022 -314 -1,099 0 609	1,073 0 -1,232 0 -159	1 0 0 0 1	-1,045 -1,121 2,166 0 0	0 0 0 0 0	-393 0 0 0 -393	-1658 1435 165 0 -58	0 0 0 0 0
		<b>SUBTOTAL EDUCATION</b>	<b>25,375</b>	<b>-332</b>	<b>399</b>	<b>339</b>	<b>-127</b>	<b>-6,080</b>	<b>0</b>	<b>19,574</b>

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CEF4		<b>QUALITY &amp; COMPLIANCE</b> <i>(previously Commissioning, Performance &amp; Quality Assurance)</i>								
CEF4-1	CYPF4-1	CEF Quality & Compliance Management & Central Costs <i>(previously CPQA Management &amp; Central Costs (incl recharges))</i>	16,278 0 0 -72 16,206	-289 0 0 0 -289	3 0 0 0 3	-45 0 0 0 -45	1,035 0 0 0 1,035	-328 0 0 0 -328	-15774 0 0 0 -15774	880 0 0 0 880
CEF4-2	N/A	CEF Support Service Recharges <i>(previously shown with management costs)</i>	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	15,769 0 0 0 15,769	15,769 0 0 0 15,697
CEF4-3	N/A	Premature Retirement Compensation (PRC) and Teachers Pay Reform	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	4,499 -431 0 0 -2	4,499 -431 0 0 -2
CEF4-4	CYPF4-7	DSG Income	-72 -5,613 0 -5,685	131 -499 0 -368	-1 0 0 -1	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	58 -6,112 0 -6,054
CEF4-5	N/A	Service Level Agreement (SLA) with Social & Community Services	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	4,266 -94 0 0 4,172	4,266 -94 0 0 4,172
N/A	CYPF4-2	<b>Lines to be removed from published budget book</b> Performance <i>(budget transferred to S&amp;CS)</i>	1,138 0 0 -397 741	57 -44 0 0 13	1 0 0 0 1	0 0 0 0 0	4 0 0 0 4	-23 0 0 0 -23	-1177 44 0 397 -736	0 0 0 0 -736

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Ref. 2011/12	Ref. 2010/11	Service Area		Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
N/A	CYPF4-3	Commissioning (budget transferred to S&CS)	expenditure DSG income grant income income	1,348 0 -238 -142	0 0 0 21	2 0 0 0	0 0 -421 0	3 0 0 0	-42 0 0 0	-1311 0 659 121	0 0 0 0
N/A	CYPF4-4	Business Improvement (budget transferred to S&CS)	expenditure DSG income grant income income	3,161 -50 -140 -40	-455 0 12 -1	1 0 0 0	0 0 128 0	4 0 0 0	-102 0 0 0	-2609 50 0 41	0 0 0 0
N/A	CYPF4-5	Human Resources & Children's Workforce (budget transferred to PRC line and S&CS)	expenditure DSG income grant income income	5,011 -431 -197 -366	-45 0 73 0	10 0 0 -2	-32 0 124 0	354 0 0 0	-46 0 0 0	-5252 431 0 368	0 0 0 0
		<b>SUBTOTAL QUALITY &amp; COMPLIANCE</b>		<b>19,178</b>	<b>-1,039</b>	<b>14</b>	<b>-246</b>	<b>1,400</b>	<b>-541</b>	<b>-5</b>	<b>18,761</b>
<b>CEF5</b>		<b>SCHOOLS</b>									
CEF5-1	CYPF5-1	Delegated Budgets	expenditure DSG income grant income income	335,217 -286,820 -46,992 -1,405	3,637 -3,599 489 -527	0 0 0 0	1,751 -18,198 16,447 0	0 0 0 0	0 0 0 0	0 0 0 0	340,605 -308,617 -30,056 -1,932
CEF5-2	CYPF2-35	Nursery Education Funding (EY) Single Formula Funding	expenditure DSG income grant income income	10,294 -10,347 0 0	795 -742 0 0	0 0 0 0	4,056 -4,056 0 0	0 0 0 0	0 0 0 0	0 0 0 0	15,145 -15,145 0 0
CEF5-3	CYPF5-2	Devolved Schools Costs	expenditure DSG income grant income income	2,958 -2,958 0 0	-1,548 1,548 0 0	0 0 0 0	1,021 -1,021 0 0	0 0 0 0	0 0 0 0	0 0 0 0	2,431 -2,431 0 0
				0	0	0	0	0	0	0	0

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Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
CEF5-4	CYPF5-3	Licenses and Insurances	278 -176 0 -61	0 1 0 -1	1	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	279 -175 0 -62
		expenditure	41	0	1	0	0	0	0	42
		DSG income	3,717	1	0	0	0	0	0	3,718
		grant income	-3,717	-1	0	0	0	0	0	-3,718
		income	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0
CEF5-6	CYPF5-5	City Reorganisation	597	0	0	0	0	-413	0	184
		expenditure	0	0	0	0	0	0	0	0
		DSG income	0	0	0	0	0	0	0	0
		grant income	0	0	0	0	0	0	0	0
		income	0	0	0	0	0	0	0	0
			597	0	0	0	0	-413	0	184
		<b>SUBTOTAL SCHOOLS</b>	<b>585</b>	<b>53</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>-413</b>	<b>0</b>	<b>226</b>
			<b>585,817</b>	<b>-32,705</b>	<b>492</b>	<b>1,671</b>	<b>2,859</b>	<b>-12,105</b>	<b>-1,589</b>	<b>544,440</b>
		expenditure	-333,376	-2,475	0	-50,952	0	0	0	-386,803
		DSG income	-138,822	35,394	0	51,657	0	0	659	-51,112
		grant income	-14,569	-914	-31	-258	269	-123	925	-14,701
		income	99,050	-700	461	2,118	3,128	-12,228	-5	91,824
		<b>DIRECTORATE TOTAL</b>								

**Draft Revenue Budget 2011/12  
Social & Community Services**

Ref. 2011/12	Ref. 2010/11	Service Area	Restated Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
<b>SC1</b>		<b>ADULT SOCIAL CARE</b>								
<b>SCS1-1</b>		<b>Older People &amp; Physical Disabilities</b>								
SCS1-1A	N/A	Prevention & Early Support	7,507 -493 7,014	1,077 102 1,179	28 0 28	6,124 150 6,274	233 0 233	-1,989 0 -1,989	8 0 8	12,988 -241 12,747
SCS1-1B	N/A	Information Advice & Community Building	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
SCS1-1C	N/A	Social Work & Commissioning	9,541 -1,056 8,485	991 0 991	8 0 8	1,766 -32 1,734	6 299 305	-709 0 -709	0 0 0	11,603 -789 10,814
SCS1-1D	SC3_2 SC3_3	Other Services	4,137 -191 3,946	-2,481 0 -2,481	0 0 0	0 0 0	1,400 0 1,400	-2,800 0 -2,800	-191 191 0	65 0 65
SCS1-1E	SC2_2A	Pooled Budget Contributions	89,075 0 89,075	69 0 69	1,882 0 1,882	-1,742 0 -1,742	2,388 0 2,388	-7,180 0 -7,180	0 0 0	84,492 0 84,492
SCS1-1F	SC2_2A SC2_2E	Income	0 -19,687 -19,687	0 0 0	0 -257 -257	0 -6,124 -6,124	0 -126 -126	448 448 448	0 0 0	0 -25,746 -25,746
		<b>SUBTOTAL OLDER PEOPLE &amp; PHYSICAL DISABILITIES</b>	<b>88,833</b>	<b>-242</b>	<b>1,661</b>	<b>142</b>	<b>4,200</b>	<b>-12,230</b>	<b>8</b>	<b>82,372</b>

**Draft Revenue Budget 2011/12  
Social & Community Services**

Ref. 2011/12	Ref. 2010/11	Service Area		Restated Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000	
SCS1-2	SC2_4C	<b>Learning Disabilities</b> Personalisation/Ongoing Support	expenditure	8,946	-230	41	0	60	-573	0	8,244	
	SC2_4D		income	-8,946	230	-41	0	-12	525	0	-8,244	
	SC2_4E			0	0	0	0	48	-48	0	0	
SCS1-2B	SC2_4A	Social Work & Commissioning	expenditure	2,421	79	0	0	99	-15	40	2,624	
	SC2_4B		income	-2,421	-79	0	0	-84	0	-40	-2,624	
SCS1-2C	SC2_4F	Pooled Budget Contribution	expenditure	42,415	-31	766	19,224	4,940	-3,967	40	63,387	
			income	0	0	0	0	0	0	0	0	0
SCS1-2D	SC2_4F	Income	expenditure	42,415	-31	766	19,224	4,940	-3,967	40	63,387	
			income	0	0	0	0	0	0	0	0	0
			income	-5,345	0	-38	-19,177	0	0	0	-24,560	
				-5,345	0	-38	-19,177	0	0	0	-24,560	
		<b>SUBTOTAL LEARNING DISABILITIES</b>		<b>37,070</b>	<b>-31</b>	<b>728</b>	<b>47</b>	<b>5,003</b>	<b>-4,030</b>	<b>40</b>	<b>38,827</b>	
SC2_3	SC2_3A SC2_3C	<b>Mental Health</b> Non-Pool Services	expenditure	598	181	0	0	0	0	0	0	779
			income	0	0	0	0	0	0	0	0	0
SCS1-3B	SC2_3A SC2_3C	Pooled Budget Contributions	expenditure	598	181	0	0	0	0	0	0	779
			income	7,127	-204	177	0	25	-219	0	0	6,906
			income	-257	-204	-1	0	0	0	0	-258	
				6,870	-204	176	0	25	-219	0	6,648	
		<b>SUBTOTAL MENTAL HEALTH</b>		<b>7,468</b>	<b>-23</b>	<b>176</b>	<b>0</b>	<b>25</b>	<b>-219</b>	<b>0</b>	<b>7,427</b>	

**Draft Revenue Budget 2011/12  
Social & Community Services**

Ref. 2011/12	Ref. 2010/11	Service Area	Restated Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
SCS1-4 SCS1-4A	SC2_1F	<b>Services For All Client Groups</b> Asylum Seekers	221 0	0 0	0 0	0 0	0 0	0 0	0 0	221 0
SCS1-4B	SC2_1C	HIV/AIDS	185 -187	0 0	0 0	0 187	0 0	0 0	0 0	185 0
SCS1-4C	SC2_3B	Drugs and Alcohol <i>(Previously included within Integrated Mental Health Service)</i>	-2 814 -438	0 0 0	0 11 -1	0 0 0	0 0 0	0 0 0	0 0 0	185 825 -439
SCS1-4D	N/A	Adults At Risk	376 0 0	0 2 0	10 0 0	0 7 0	0 0 0	0 0 0	0 0 0	386 9 0
SCS1-4E	SC2_1D	Employment Services	0 1,694 -1,180	2 -10 6	0 7 0	7 0 282	0 8 0	0 -6 0	0 0 0	9 1,693 -892
SCS1-4F	SC2_1E	Shared Lives	514 1,569 -825	-4 -28 0	7 24 -3	282 0 0	8 5 0	-6 -38 0	0 0 0	801 1,532 -828
SCS1-4G	SC2_2K	Acquired Brain Injury <i>(Previously included within Physical Disabilities in the 2010/2011 budget book)</i>	744 398 0	-28 -100 0	21 7 0	0 0 0	5 0 0	-38 0 0	0 0 0	704 305 0
		<b>SUBTOTAL ALL CLIENT GROUPS</b>	<b>2,251</b>	<b>-130</b>	<b>45</b>	<b>476</b>	<b>13</b>	<b>-44</b>	<b>0</b>	<b>2,611</b>
		<b>SUBTOTAL ADULT SOCIAL CARE</b>	<b>135,622</b>	<b>-426</b>	<b>2,610</b>	<b>665</b>	<b>9,241</b>	<b>-16,523</b>	<b>48</b>	<b>131,237</b>

**Draft Revenue Budget 2011/12  
Social & Community Services**

Ref. 2011/12	Ref. 2010/11	Service Area	Restated Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
<b>SCS2</b>		<b>COMMUNITY SAFETY</b> <i>(Transferred from Community Safety &amp; Shared Services)</i>								
SCS2-1	CS1	Fire & Rescue Service	24,675 -116 -502	-283 0 222	7 0 0	0 116 0	303 0 0	-342 0 0	11 0 0	24,371 0 -280
			24,057	-61	7	116	303	-342	11	24,091
SCS2-2	CS2	Emergency Planning	370 0	-1 0	0 0	0 0	2 0	-23 -1	0 0	348 -1
SCS2-3	CS3	Safer Communities	370 884 0	-1 -1 0	0 0 0	0 0 0	2 2 0	-24 -142 0	0 0 0	347 743 0
SCS2-4	CS4	Gypsy & Traveller Services	884 894 -798	-1 180 -182	0 0 0	0 0 0	2 1 0	-142 -1 0	0 0 0	743 1,074 -980
SCS2-5	CS5	Trading Standards	96 2,551 -291	-2 2 -12	0 3 -2	0 0 113	1 109 0	-1 -214 -24	0 0 0	94 2,451 -216
			2,260	-10	1	113	109	-238	0	2,235
		<b>SUBTOTAL COMMUNITY SAFETY</b>	<b>27,667</b>	<b>-75</b>	<b>8</b>	<b>229</b>	<b>417</b>	<b>-747</b>	<b>11</b>	<b>27,510</b>



**Draft Revenue Budget 2011/12  
Social & Community Services**

Ref. 2011/12	Ref. 2010/11	Service Area		Restated Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
<b>SCS3</b>		<b>QUALITY AND COMPLIANCE</b> (budget could be transferred into other lines in Council budget book)									
SCS3-1	SC4_1a SC4_1b SC4_1c	(Previously Strategy & Transformation and Supporting People ) Resource Management (Previously Recharges, Information Systems & Processes and Facilities Management)	expenditure income	22,512 -1,764 20,748	-2,179 256 -1,923	16 -1 15	0 0 0	3 0 3	-113 5 -108	24 0 24	20,263 -1,504 18,759
SCS3-2	SC4_2a SC4_2c	Strategy & Contracts (Previously Strategy and Contracts)	expenditure income	1,886 -12 1,874	-74 0 -74	1 0 1	0 0 0	-40 0 -40	-435 0 -435	-40 0 -40	1,298 -12 1,286
SCS3-3	SC4_3	Leadership Team & Contingency (Previously Directorate Leadership Team)	expenditure income	1,103 0 1,103	-65 0 -65	1 0 1	0 0 0	54 0 54	-223 0 -223	0 0 0	870 0 870
SCS3-4	CYPF4-2	Performance (previously Commissioning, Performance & Quality Assurance - CYPF - budget transferred to SCS)	expenditure grant income income income recharges	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	1,177 0 -397 -780	1,177 0 -397 -780
SCS3-5	CYPF4-3	Commissioning (previously Commissioning, Performance & Quality Assurance - CYPF - budget transferred to SCS)	expenditure grant income income income recharges	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	1,311 -659 -121 -531	1,311 -659 -121 -531
SCS3-6	CYPF4-4	Business Improvement (previously Commissioning, Performance & Quality Assurance - CYPF - budget transferred to SCS)	expenditure grant income income income recharges	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	2,609 0 -41 -2,568	2,609 0 -41 -2,568
				0	0	0	0	0	0	0	0

**Draft Revenue Budget 2011/12  
Social & Community Services**

Ref. 2011/12	Ref. 2010/11	Service Area		Restated Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
SCS3-7	CYPF4-5	HR & Children's Workforce (previously Commissioning, Performance & Quality Assurance - CYPF - budget transferred to SCS)	expenditure grant income income income recharges	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	753 0 -366 -387	753 0 -366 -387
SCS3-8	SC4_5	Supporting People (Previously Strategy & Transformation and Supporting People )	expenditure grant income income	12,092 -185 0	-2,010 0 0	0 0 0	0 185 0	0 0 0	-808 0 0	0 0 0	9,274 0 0
SCS3-9	SC4_4	Transforming Adult Social Care (Previously Strategy & Transformation and Supporting People )	expenditure grant income income	11,907 2,296 -2,295 0	-2,010 0 0 0	0 0 0 0	185 2,295 0	0 0 0	-808 -2,296 0	0 0 0	9,274 0 0
				1	0	0	2,295	0	-2,296	0	0
		<b>TOTAL QUALITY AND COMPLIANCE</b>		<b>35,633</b>	<b>-4,072</b>	<b>17</b>	<b>2,480</b>	<b>17</b>	<b>-3,870</b>	<b>-16</b>	<b>30,189</b>
SCS4		<b>COMMUNITY SERVICES</b> (budget could be transferred into other lines in Council budget book)									
SCS4-1	SC1_1	Library Service	expenditure income	8,700 -886	35 -65	29 -10	0 0	375 0	-527 91	0 0	8,612 -870
SCS4-2	SC1_2	Heritage & Arts Services	expenditure income	7,814 2,879 -514	-30 -212 211	19 5 0	0 0 0	375 171 0	-436 -366 0	0 0 0	7,742 2,477 -303
SCS4-3	SC1_3	Cultural & Community Development	expenditure income	2,365 868 -59	-1 -21 0	5 0 0	0 0 0	171 3 0	-366 -156 0	0 0 0	2,174 694 -59
				809	-21	0	0	3	-156	0	635

**Draft Revenue Budget 2011/12  
Social & Community Services**

Ref. 2011/12	Ref. 2010/11	Service Area	Restated Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
SCS4-4	SC1_5	Music Service	2,736 -673 -1,545	35 0 1	23 0 -22	0 673 0	24 0 0	-76 0 0	0 0 0	2,742 0 -1,566
			518	36	1	673	24	-76	0	1,176
SCS4-5	SC1_4	Adult Learning (Transferred to Oxfordshire Customer Services)	4,987 -3,718 -863	-4,987 3,718 863	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0
SCS4-6	SC1_6	Registration Service (Transferred to Chief Executive's Office)	406 1,577 5 -1,092	-406 -1,577 -5 1,092	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0
			490	-490	0	0	0	0	0	0
		<b>SUBTOTAL COMMUNITY SERVICES</b>	<b>12,402</b>	<b>-912</b>	<b>25</b>	<b>673</b>	<b>573</b>	<b>-1,034</b>	<b>0</b>	<b>11,727</b>
			267,658	-11,843	3,036	25,379	10,171	-23,218	5,742	276,925
			-6,982	3,713	0	3,269	0	0	-659	-659
			-49,352	2,645	-376	-24,601	77	1,044	-774	-71,337
			0	0	0	0	0	0	-4,266	-4,266
		<b>DIRECTORATE TOTAL</b>	<b>211,324</b>	<b>-5,485</b>	<b>2,660</b>	<b>4,047</b>	<b>10,248</b>	<b>-22,174</b>	<b>43</b>	<b>200,663</b>

**Draft Revenue Budget 2011/12  
Environment & Economy**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
EE1		<b>HIGHWAYS &amp; TRANSPORT</b>								
EE1-1	N/A	Highways & Transport Management	0	5,596	308	0	599	-2,743	-1,975	1,785
			0	-1,301	-15	0	0	-4	0	-1,320
			0	4,295	293	0	599	-2,747	-1,975	465
EE1-2	N/A	Policy & Strategy	0	4,455	4	7,300	900	-533	0	12,126
			0	-332	0	0	0	0	0	-332
			0	4,123	4	7,300	900	-533	0	11,794
EE1-3		<b>Delivery</b>								
EE1-31	N/A	Infrastructure & Design	0	9,832	100	158	192	-1,385	0	8,897
			0	-656	0	0	0	0	0	-656
			0	9,176	100	158	192	-1,385	0	8,241
EE1-32	N/A	Operations	0	9,086	1	0	-750	0	1,609	9,946
			0	-176	0	0	0	0	0	-176
			0	8,910	1	0	-750	0	1,609	9,770
EE1-4	N/A	Customer & Business	0	7,451	23	0	0	-20	-185	7,269
			0	-54	0	0	0	0	0	-54
			0	7,397	23	0	0	-20	-185	7,215
EE1-41	N/A	On/Off Street Parking and Park & Rides	0	4,600	4	0	625	-34	1,100	6,295
			0	-4,930	-74	0	0	-25	-1,100	-6,129
			0	-330	-70	0	625	-59	0	166
EE1-42	N/A	Integrated Transport Unit	0	3,240	16	0	0	0	-130	3,126
			0	-2,450	-1	0	0	0	136	-2,315
			0	790	15	0	0	0	6	811
EE1-43	N/A	Public Transport	0	5,829	120	0	371	-759	0	5,561
			0	-539	0	0	0	0	0	-539
			0	5,290	120	0	371	-759	0	5,022
N/A		<b>Lines to be removed from published budget book</b>								
	EE1.1	Transport Management	-464	464	0	0	0	0	0	0
			-984	984	0	0	0	0	0	0
			-1,448	1,448	0	0	0	0	0	0

**Draft Revenue Budget 2011/12  
Environment & Economy**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
N/A	EE1.2	Policy & Strategy	7,445 -250	-7,445 250	0 0	0 0	0 0	0 0	0 0	0 0
N/A	EE1.2.1	Integrated Transport Unit	7,195	-7,195	0	0	0	0	0	0
N/A	EE1.3	Network Management	8,692 -2,989	-8,692 2,989	0 0	0 0	0 0	0 0	0 0	0 0
			5,703	-5,703	0	0	0	0	0	0
			1,561 -48	-1,561 48	0 0	0 0	0 0	0 0	0 0	0 0
			1,513	-1,513	0	0	0	0	0	0
	EE1.3.1	On Street Parking and Park & Ride	4,602 -4,930	-4,602 4,930	0 0	0 0	0 0	0 0	0 0	0 0
	EE1.4	Oxfordshire Highways	-328	328	0	0	0	0	0	0
			5,512 -834	-5,512 834	0 0	0 0	0 0	0 0	0 0	0 0
	EE1.4.1	Highways Maintenance	4,678	-4,678	0	0	0	0	0	0
			22,841 -436	-22,841 436	0 0	0 0	0 0	0 0	0 0	0 0
			22,405	-22,405	0	0	0	0	0	0
		<b>SUBTOTAL HIGHWAYS &amp; TRANSPORT</b>	<b>39,718</b>	<b>-67</b>	<b>486</b>	<b>7,458</b>	<b>1,937</b>	<b>-5,503</b>	<b>-545</b>	<b>43,484</b>

**Draft Revenue Budget 2011/12  
Environment & Economy**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
EE2-1	EE2.1	<b>GROWTH &amp; INFRASTRUCTURE</b> Sustainable Development Management	175	0	0	0	14	0	0	189
EE2-11	EE2.1.1	Flood Defence Levy	484	0	0	0	0	0	0	484
EE2-2	EE2.2	Planning Implementation	1,591	-6	1	0	-90	-76	0	1,420
EE2-3	EE2.3	Economy, Spatial Planning & Climate Change	-398	0	-3	0	0	-11	0	-412
EE2-31	EE2.3.1	Oxfordshire Economic Partnership	1,193	-6	-2	0	-90	-87	0	1,008
EE2-4	EE2.4	Waste Management	1,360	-83	1	0	602	-202	75	1,753
EE2-5	EE2.5	Countryside	-45	0	0	0	0	-21	0	-66
EE2-51	EE2.5.1	Funded Projects	1,315	-83	1	0	602	-223	75	1,687
			201	0	0	0	0	0	-201	0
			-126	0	0	0	0	0	126	0
			75	0	0	0	0	0	-75	0
			21,716	-116	354	0	4,947	-4,226	-1	22,674
			-626	112	-8	0	0	-25	0	-547
			21,090	-4	346	0	4,947	-4,251	-1	22,127
			1,335	-4	2	0	0	-104	0	1,229
			-37	0	0	0	0	-5	0	-42
			1,298	-4	2	0	0	-109	0	1,187
			680	86	0	0	0	-94	0	672
			-235	-80	0	315	0	0	0	0
			-445	-6	0	0	0	0	0	-451
			0	0	0	315	0	-94	0	221
		<b>SUBTOTAL SUSTAINABLE DEVELOPMENT</b>	<b>25,630</b>	<b>-97</b>	<b>347</b>	<b>315</b>	<b>5,473</b>	<b>-4,764</b>	<b>-1</b>	<b>26,903</b>

**Draft Revenue Budget 2011/12  
Environment & Economy**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
EE3-1	EE3.1.1	<b>PROPERTY ASSET MANAGEMENT</b> Corporate Property	10,730 -14,167	985 0	25 0	0 0	1,214 0	-1,690 0	375 -1	11,639 -14,168
EE3-2	N/A	Facilities Management	-3,437	985	25	0	1,214	-1,690	374	-2,529
EE3-3	EE3.1.2	Operational Asset Management	0	3,176 -63	6 0	0 0	0 0	0 0	21 -2,381	3,203 -2,444
EE3-4	EE3.1.3	Strategic Asset Management	3,151 -2,161	-819 10	24 0	0 0	8 30	-103 0	-112 839	2,149 -1,282
EE3-5	EE3.1.4	Project Delivery	990	-809	24	0	38	-103	727	867
EE3-6	EE3.1.5	Sustainability & Procurement	2,666 -1,875	-1,334 -40	9 0	0 0	-34 0	-52 0	-26 1,447	1,229 -468
EE3-7	EE3.1.6	Information & Support	791	-1,374	9	0	-34	-52	1,421	761
			584 -197	-3 0	0 0	0 0	0 0	-34 -61	2 0	549 -258
			387	-3	0	0	0	-95	2	291
			536 -71	-2 0	6 -1	0 0	0 0	-10 0	2 0	532 -72
			465	-2	5	0	0	-10	2	460
			345 0	0 0	3 0	0 0	-19 0	-31 0	1 0	299 0
			345	0	3	0	-19	-31	1	299
		<b>SUBTOTAL PROPERTY ASSET MANAGEMENT</b>	<b>-459</b>	<b>1,910</b>	<b>72</b>	<b>0</b>	<b>1,199</b>	<b>-1,981</b>	<b>167</b>	<b>908</b>

**Draft Revenue Budget 2011/12  
Environment & Economy**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
EE4 EE4-1	EE4.1	<b>DIRECTORS OFFICE</b> Business Improvement	5,524 -5	-274 5	0 0	0 0	89 0	0 0	352 0	5,691 0
			5,519	-269	0	0	89	0	352	5,691
		<b>SUBTOTAL DIRECTORS OFFICE</b>	<b>5,519</b>	<b>-269</b>	<b>0</b>	<b>0</b>	<b>89</b>	<b>0</b>	<b>352</b>	<b>5,691</b>
		<b>SUBTOTAL GROWTH &amp; INFRASTRUCTURE</b>	<b>30,690</b>	<b>1,544</b>	<b>419</b>	<b>315</b>	<b>6,761</b>	<b>-6,745</b>	<b>518</b>	<b>33,502</b>
EE5 EE5-1 300	CS6.1.1	<b>OXFORDSHIRE CUSTOMER SERVICES</b> Management Team	3,037 -3,154	74 0	1 0	0 0	9 0	-187 0	119 0	3,053 -3,154
			-117	74	1	0	9	-187	119	-101
EE5-2	CS6.1.2	Financial Services	3,047 -3,043	0 -25	3 -2	0 0	18 0	-13 0	0 0	3,055 -3,070
			4	-25	1	0	18	-13	0	-15
EE5-3	CS6.1.3	Financial and Management Accounting	4,276 -4,287	230 -250	1 0	0 0	30 0	-44 0	0 0	4,493 -4,537
			-11	-20	1	0	30	-44	0	-44
EE5-4	CS6.1.4	Human Resources	7,954 -7,929	15 -24	7 -3	0 -106	44 0	-262 0	1 -1	7,759 -8,063
			25	-9	4	-106	44	-262	0	-304
EE5-5	CS6.1.5	Food with Thought/Quest Cleaning	8,400 -8,272	0 1	0 0	0 0	0 0	0 0	0 0	8,400 -8,271
			128	1	0	0	0	0	0	129
N/A	CS6.2	Savings	426 0	0 0	0 0	0 0	0 0	-426 0	0 0	0 0
			426	0	0	0	0	-426	0	0



**Draft Revenue Budget 2011/12  
Environment & Economy**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
EE5-6		ICT								
EE5-61	CC2.1	ICT Services	11,871 -599	-285 0	27 0	0 0	72 0	-488 0	8 0	11,205 -599
EE5-62	CC2.2	School Support Service	11,272	-285	27	0	72	-488	8	10,606
EE5-63	CC2.3	Oxfordshire Community Network (OCN)	3,325 -972	-87 0	66 0	0 0	0 -324	0 0	0 0	433 -510
EE5-64	CC2.4	SAP	2,353	0	66	0	-324	0	0	2,095
EE5-65	CC2.5	Corporate Information Management Unit (CIMU)	2,285 0	88 0	27 0	0 0	0 0	-197 0	0 0	2,203 0
EE5-66	CC2.6	Service Recharges	2,285	88	27	0	0	-197	0	2,203
EE5-67	CC2.7	ICT Strategy Investment Fund	182 0	27 0	1 0	0 0	0 0	0 0	0 0	210 0
EE5-68	CC2.8	ICT Contract with Oxford City Council	182 -18,918	0 234	1 0	0 0	0 0	0 0	0 0	210 -18,684
			2,810 0	-2,000 0	0 0	0 0	-408 0	0 0	0 0	402 0
			2,810	-2,000	0	0	-408	0	0	402
			1,000 -1,000	-263 325	0 0	0 0	0 0	0 0	0 0	737 -675
			0	62	0	0	0	0	0	62
		<b>SUBTOTAL ICT</b>	<b>1</b>	<b>-1,961</b>	<b>114</b>	<b>0</b>	<b>-660</b>	<b>-685</b>	<b>8</b>	<b>-3,183</b>

**Draft Revenue Budget 2011/12  
Environment & Economy**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
EE5-7	CC4.3	County Procurement	671 -671 0	-2 0 -2	0 0 0	0 0 0	5 0 5	-34 0 -34	0 30 30	640 -641 -1
EE5-8	CC3.4	Customer Services	1,278 -1,279 -1	3,168 -68 3,100	6 0 6	0 0 0	-2,831 0 -2,831	-271 0 -271	0 0 0	1,350 -1,347 3
EE5-9	SC1_4	Adult Learning (Transferred from S&CS)	0 0 0	4,826 -3,839 -863	2 0 -11	0 0 67	25 0 0	-17 0 0	8 0 0	4,844 -3,839 -807
			0	124	-9	67	25	-17	8	198
		<b>SUBTOTAL OXFORDSHIRE CUSTOMER SERVICES</b>	<b>456</b>	<b>302</b>	<b>175</b>	<b>-39</b>	<b>-3,690</b>	<b>-2,282</b>	<b>169</b>	<b>-4,910</b>
			<b>152,349</b>	<b>7,297</b>	<b>1,148</b>	<b>7,458</b>	<b>5,308</b>	<b>-14,035</b>	<b>1,043</b>	<b>160,568</b>
			<b>-235</b>	<b>-3,919</b>	<b>0</b>	<b>315</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-3,839</b>
			<b>-81,251</b>	<b>-619</b>	<b>-125</b>	<b>-39</b>	<b>30</b>	<b>-152</b>	<b>-905</b>	<b>-83,061</b>
		<b>DIRECTORATE TOTAL</b>	<b>70,863</b>	<b>2,759</b>	<b>1,023</b>	<b>7,734</b>	<b>5,338</b>	<b>-14,187</b>	<b>138</b>	<b>73,668</b>

**Draft Revenue Budget 2011/12  
Chief Executive's Office**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11	Permanent Virements Agreed in 2010/11	Inflation	Function and Funding Changes	Previously Agreed Funding and New Pressures	Proposed Savings	Proposed Virements	Budget 2011/12
			£000	£000	£000	£000	£000	£000	£000	£000
<b>CEO1</b>		<b>CHIEF EXECUTIVE &amp; BUSINESS SUPPORT</b>								
CEO1-1	CC1.1	Chief Executive's Personal Office	1,085 -147	-54 0	0 0	0 0	7 0	-164 -4	-1 0	873 -151
CEO1-2	CC9	Change Fund	938	-54	0	0	7	-168	-1	722
		expenditure								
		income								
CEO1-3	CC1.2	Subscriptions	508	0	0	0	0	0	0	508
		expenditure								
		income								
			508	0	0	0	0	0	0	508
			116	0	0	0	0	0	0	116
			0	0	0	0	0	0	0	0
			116	0	0	0	0	0	0	116
		<b>SUBTOTAL CHIEF EXECUTIVE &amp; BUSINESS SUPPORT</b>	<b>1,562</b>	<b>-54</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>-168</b>	<b>-1</b>	<b>1,346</b>
<b>CEO2</b>		<b>HUMAN RESOURCES</b>								
CEO2-1	CC3.1	Strategic Human Resources	1,109 -2,040	-12 0	1 0	0 0	9 0	-56 0	-1 0	1,050 -2,040
		expenditure								
		income								
CEO2-2	CC3.2	Unison	143	0	0	0	0	0	0	143
		expenditure								
		income								
			140	0	0	0	0	0	0	140
CEO2-3	CC3.3	Organisational Development	801	-3	2	0	-196	-2	0	602
		expenditure								
		income								
			801	-3	2	0	-196	-2	0	602
		<b>SUBTOTAL HUMAN RESOURCES</b>	<b>10</b>	<b>-15</b>	<b>3</b>	<b>0</b>	<b>-187</b>	<b>-58</b>	<b>-1</b>	<b>-248</b>

**Draft Revenue Budget 2011/12**  
**Chief Executive's Office**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11	Permanent Virements Agreed in 2010/11	Inflation	Function and Funding Changes	Previously Agreed Funding and New Pressures	Proposed Savings	Proposed Virements	Budget 2011/12
			£000	£000	£000	£000	£000	£000	£000	£000
<b>CEO3</b>		<b>CORPORATE FINANCE &amp; INTERNAL AUDIT</b>								
CEO3-1	CC4.1	Service Management	865 -865	-82 0	0 0	0 0	0 0	-10 0	-113 0	660 -865
CEO3-2	CC4.2	Corporate Finance	914 -914	75 0	0 0	0 0	6 0	-51 0	0 0	944 -914
CEO3-3	CC4.4	Internal Audit Service	593 -593	-3 0	0 -1	0 0	4 0	-29 0	-1 0	564 -594
CEO3-4	CC4.5	Audit Fee	500 -500	0 0	0 0	0 0	23 0	-203 0	0 0	320 -500
CEO3-5	CC4.6	Berkshire Pensions	51 0	0 0	0 0	0 0	23 0	-203 0	0 0	-180 51
		<b>SUBTOTAL CORPORATE FINANCE &amp; INTERNAL AUDIT</b>	51	-10	-1	0	33	-293	-114	<b>-334</b>

**Draft Revenue Budget 2011/12**  
**Chief Executive's Office**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11	Permanent Virements Agreed in 2010/11	Inflation	Function and Funding Changes	Previously Agreed Funding and New Pressures	Proposed Savings	Proposed Virements	Budget 2011/12
			£000	£000	£000	£000	£000	£000	£000	£000
<b>CEO4</b>		<b>LAW &amp; GOVERNANCE SERVICES</b>								
CEO4-1	CC5.1	Legal Services	2,104 -2,085	-11 0	1 -2	0 0	19 0	-10 -23	-2 0	2,101 -2,110
CEO4-2	CC5.2	Democratic Services	1,155 -307	40 0	1 0	0 0	7 0	-286 0	-1 0	916 -307
CEO4-3	CC5.3	Coroners Services	848	40	1	0	7	-286	-1	609
CEO4-4	CC5.4	Members' Allowances	958 -229	0 0	7 0	0 0	104 0	-13 0	0 0	1,056 -229
CEO4-5	CC5.5	Members' Services	729	0	7	0	104	-13	0	827
CEO4-6	CC5.6	Political Assistants	1,036 0	0 0	0 0	0 0	0 0	0 0	0 0	1,036 0
CEO4-7	CC5.7	Chairman's Allowance	1,036	0	0	0	0	0	0	1,036
			164 -10	0 0	0 0	0 0	0 0	-7 0	1 0	158 -10
			154	0	0	0	0	-7	1	148
			139 0	-1 0	0 0	0 0	0 0	-138 0	0 0	0 0
			139	-1	0	0	0	-138	0	0
			19 0	0 0	0 0	0 0	0 0	0 0	0 0	19 0
			19	0	0	0	0	0	0	19

**Draft Revenue Budget 2011/12**  
**Chief Executive's Office**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11	Permanent Virements Agreed in 2010/11	Inflation	Function and Funding Changes	Previously Agreed Funding and New Pressures	Proposed Savings	Proposed Virements	Budget 2011/12
			£000	£000	£000	£000	£000	£000	£000	£000
CEO4-8	CC5.8	Council Elections	127	0	0	0	0	0	0	127
		expenditure	0	0	0	0	0	0	0	0
		income	127	0	0	0	0	0	0	127
CEO4-9	SC1_6	Registration Service (Transferred from Social & Community Services)	0	1,571	3	0	44	-35	-1	1,582
		expenditure	0	5	0	0	0	0	0	5
		grant income	0	-1,092	-11	0	0	0	0	-1,103
		income	0	484	-8	0	44	-35	-1	484
		<b>SUBTOTAL LAW &amp; GOVERNANCE SERVICES</b>	<b>3,071</b>	<b>512</b>	<b>-1</b>	<b>0</b>	<b>174</b>	<b>-512</b>	<b>-3</b>	<b>3,241</b>
CEO5-1	CC3.1	<b>STRATEGY AND COMMUNICATIONS</b> Partnership Working	595	-80	0	0	3	-133	-1	384
		expenditure	-682	0	0	0	0	0	0	-682
		income	-87	-80	0	0	3	-133	-1	-298
CEO5-2	CC6.2	Grants	238	0	0	0	0	0	0	238
		expenditure	0	0	0	0	0	0	0	0
		income	238	0	0	0	0	0	0	238
CEO5-3	CC6.4	Partnerships & Communities Team	87	0	0	0	0	0	0	87
		expenditure	0	0	0	0	0	0	0	0
		income	87	0	0	0	0	0	0	87
CEO5-4	CC7.1	Policy & Performance	1,055	41	0	0	9	-194	-2	909
		expenditure	-985	0	0	0	0	0	0	-985
		income	70	41	0	0	9	-194	-2	-76
CEO5-5	CC7.2	Scrutiny	32	0	1	0	0	-9	0	24
		expenditure	0	0	0	0	0	0	0	0
		income	32	0	1	0	0	-9	0	24
CEO5-6	CC7.3	Consultation and Involvement	276	-1	0	0	0	0	0	275
		expenditure	-277	0	0	0	0	0	0	-277
		income	-1	-1	0	0	0	0	0	-2

**Draft Revenue Budget 2011/12**  
**Chief Executive's Office**

Ref. 2011/12	Ref. 2010/11	Service Area	Budget 2010/11	Permanent Virements Agreed in 2010/11	Inflation	Function and Funding Changes	Previously Agreed Funding and New Pressures	Proposed Savings	Proposed Virements	Budget 2011/12
			£000	£000	£000	£000	£000	£000	£000	£000
CEO5-7	CC7.4	Research and Intelligence	180 -32 148	0 0 0	0 0 0	0 0 0	2 0 2	-2 0 -2	0 0 0	180 -32 148
CEO5-8	CC8.1	Communications & Marketing	1,008 -1,023 -15	194 0 194	0 -1 -1	0 0 0	7 0 7	-265 0 -265	-1 0 -1	943 -1,024 -81
CEO5-9	CC8.3	Print & Design	13 0 13	-4 0 -4	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	9 0 9
		<b>SUBTOTAL STRATEGY &amp; COMMUNICATIONS</b>	<b>485</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>21</b>	<b>-603</b>	<b>-4</b>	<b>49</b>
CEO6-1	CC10.1	<b>CORPORATE &amp; DEMOCRATIC CORE</b> Corporate Management	2,501 0 2,501	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	2,501 0 2,501
CEO6-2	CC10.2	Democratic Representation & Management	1,898 0 1,898	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	1,898 0 1,898
		<b>SUBTOTAL CORPORATE &amp; DEMOCRATIC CORE</b>	<b>4,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,399</b>
		expenditure	20,270	1,670	16	0	48	-1,607	-123	20,274
		grant income	0	5	0	0	0	0	0	5
		income	-10,692	-1,092	-15	0	0	-27	0	-11,826
		<b>DIRECTORATE TOTAL</b>	<b>9,578</b>	<b>583</b>	<b>1</b>	<b>0</b>	<b>48</b>	<b>-1,634</b>	<b>-123</b>	<b>8,453</b>

**Draft Revenue Budget 2011/12  
Strategic Measures**

Service Area	Budget 2010/11 £000	Permanent Virements Agreed in 2010/11 £000	Inflation £000	Function and Funding Changes £000	Previously Agreed Funding and New Pressures £000	Proposed Savings £000	Proposed Virements £000	Budget 2011/12 £000
<b><u>CAPITAL FINANCING</u></b>								
Principal	17,930 0	0	0	0	1,316	-954	0	18,292 0
Interest	20,023 0	0	0	0	-123	-1,042	0	18,858 0
Prudential Borrowing costs	1,350 0	0	0	0	-123	-1,042	0	18,858 0
Net Interest on Balances (split income and expenditure)	2,222 -3,563 -1,341	0	0	0	50	-150	0	1,250 2,143 -3,970 -1,827
<b><u>SUBTOTAL CAPITAL FINANCING</u></b>	<b>37,962</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-904</b>	<b>-485</b>	<b>0</b>	<b>36,573</b>
<b><u>CONTRIBUTIONS TO/FROM BALANCES</u></b>								
General Balances	3,344 0	0	0	0	-1,225	-500	0	1,619 0
<b><u>SUBTOTAL CONTRIBUTIONS TO/FROM BALANCES</u></b>	<b>3,344</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-1,225</b>	<b>-500</b>	<b>0</b>	<b>1,619</b>



**Draft Revenue Budget 2011/12  
Strategic Measures**

Service Area	Budget 2010/11	Permanent Virements Agreed in 2010/11	Inflation	Function and Funding Changes	Previously Agreed Funding and New Pressures	Proposed Savings	Proposed Virements	Budget 2011/12
	£000	£000	£000	£000	£000	£000	£000	£000
<b><u>CAPITAL FINANCING CONTRIBUTIONS TO/FROM RESERVES</u></b>								
Reserves	3,405	516			4,214	-4,332		3,803
	0							0
	3,405	516	0	0	4,214	-4,332	0	3,803
<b>SUBTOTAL CONTRIBUTIONS TO/FROM RESERVES</b>	<b>3,405</b>	<b>516</b>	<b>0</b>	<b>0</b>	<b>4,214</b>	<b>-4,332</b>	<b>0</b>	<b>3,803</b>
<b><u>STRATEGIC MEASURES TOTAL</u></b>								
	48,274	516	0	0	4,881	-7,706	0	45,965
	-3,563	0	0	0	-2,796	2,389	0	-3,970
	<b>44,711</b>	<b>516</b>	<b>0</b>	<b>0</b>	<b>2,085</b>	<b>-5,317</b>	<b>0</b>	<b>41,995</b>
<b><u>AREA BASED GRANT INCOME</u></b>								
	0							0
	-45,656	2,327		43,171				-158
	-45,656	2,327	0	43,171	0	0	0	-158
<b>TOTAL AREA BASED GRANT INCOME</b>	<b>-45,656</b>	<b>2,327</b>	<b>0</b>	<b>43,171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-158</b>

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## **Service & Resource Planning 2011/12 - 2015/16**

### **Virement Rules 2011/12**

#### **Introduction**

1. Under the Constitution the Council is required to specify the extent of virement within the approved budget which may be undertaken by the Cabinet. Any other changes to the budget are reserved to the Council, other than any changes necessary to ensure compliance with the law, ministerial direction or government guidance.
2. Virement for these purposes is taken to include not only the transfer of budget provision between budget heads<sup>1</sup> (including contingency provisions if such exist) but also the transfer of funds from balances by way of a supplementary estimate.

#### **Virements requiring Council approval**

3. The approval of Council is required for any virement which:
  - a) Involves the transfer of funds between revenue and capital budgets; or
  - b) Is a permanent virement and involves a major change in policy as described by the Policy Framework Documents<sup>2</sup>; or
  - c) Is a temporary virement, involves a major change in policy as described by the Policy Framework Documents and is for £500,000 or more; or
  - d) Where in the opinion of the Chief Finance Officer a Council decision is required.

The Chief Finance Officer must consider if virements are a major change in policy.

4. These provisions are reviewed annually as part of the budget setting process.

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<sup>1</sup> i.e. the expenditure heads specified in the budget as approved by Council

<sup>2</sup> Set out in the Constitution, Section D (Full Council) Paragraph 4

### **Virements for which the Cabinet is responsible**

5. Virements that are not the responsibility of the Council become the Cabinet's responsibility. Cabinet delegates responsibility for temporary virements worth less than £250,000.
6. Thus the approval of the Cabinet is required for:
  - a) Any permanent virement that does not involve a major change in policy. These are the permanent virements not covered by 3b); or
  - b) Any temporary virement that does not involve a major change in policy and is less than £500,000 in value, but is more than or equal to £250,000 in value. These are higher value temporary virements that are not covered by 3c); and
  - c) Where the relevant Cabinet member or members have concerns.
7. Thus Cabinet delegates approval of any remaining temporary virements with a value below £250,000.

### **Virements delegated by the Cabinet**

8. The Cabinet delegates responsibility for the remaining temporary virements as follows:
  - a) Responsibility for agreeing temporary virements worth less than £250,000 but greater than or equal to £100,000 is delegated to the relevant Director and Chief Finance Officer (or their nominated officer), subject to the approval of the relevant Cabinet member.
  - b) Responsibility for agreeing temporary virements worth less than £100,000 but greater than or equal to £50,000 is delegated to the relevant Deputy Director or Head(s) of Service. These virements should be reported as part of the monthly monitoring process.
  - c) Responsibility for agreeing temporary virements worth less than £50,000 is delegated to budget holders and managers affected.
9. Delegated virements that the relevant Cabinet member or members have concerns about must be referred to the Cabinet for approval.

### **Monthly monitoring**

10. As part of monthly monitoring procedures directorates should be forecasting the full year outturn position. Where action plans to address potential overspends do not reduce the forecast overspend, temporary virements should be made from underspendings elsewhere to reflect the forecast overspend that is not covered by measures in the action plan. Action plans

that address overspends of £250,000 or more should be approved by the Chief Finance Officer and the Cabinet Member for Finance.

11. When virements are reported they will be assumed to be temporary virements unless it is specifically stated that they are permanent virements.

### **Temporary and Permanent virements**

12. Temporary virements only affect the current financial year. Permanent virements affect the current financial year and all future financial years.

### **Cumulative virements**

13. Successive virements to or from the same budget will produce a cumulative effect. If the cumulative effect would require approval at a higher level – for example by Council instead of the Cabinet, this should be obtained.
14. Once the higher level of approval has been obtained for a cumulative virement the cumulative total is reset to zero. This means that any subsequent virement is a separate request that should be treated as set out above.

### **Chief Finance Officer Powers**

15. If directorates do not make virements in accordance with the Virement Rules the Chief Finance Officer has the power to make other virements to remedy the position.

Annex 9 – Virement rules 2011-12.doc

## Who approves any Virement?

The following series of questions are intended to help managers decide who should approve virements.

Question number	Question	If 'Yes', this virement is approved by:
1	Is it a transfer of funds from revenue to capital?	Council
	If not...	
2	Is it a permanent virement that involves a major change in policy? (Note 1)	Council
	If not...	
3	Is it a temporary virement that involves a major change in policy and is for £500,000 or more? (Note 1)	Council
	If not...	
4	Does the Chief Finance Officer consider that a Council decision is required?	Council
	If not...	
5	Is it a permanent virement that does not involve a major change in policy? (Note 1)	Cabinet
	If not...	
6	Is it a temporary virement that does not involve a major change in policy and is less than £500,000 but more than or equal to £250,000? (Note 1)	Cabinet
	If not...	
7	Does the relevant Cabinet member or members have concerns?	Cabinet
	If not...	
8	Is the temporary virement worth less than £250,000 but greater than or equal to £100,000?	Relevant Director, Chief Finance Officer (or their nominee) subject to approval by the relevant Cabinet member
	If not...	
9	Is the temporary virement worth less than £100,000 but greater than or equal to £50,000?	Deputy Director or Head(s) of Service, to be reported in the Monthly Monitoring
	If not...	
10	Is the temporary virement worth less than £50,000?	Budget holders and Managers affected

**Note 1** – The Chief Finance Officer must consider whether these virements involve a major change in policy.

## Corporate Asset Management Plan 2010

### Introduction

1. The Corporate Asset Management Plan (CAMP) was changed last year with the aim of providing a shorter, higher level document that intentionally avoids detailed explanations of needs or proposals for property and detailed action plans. Instead it sets out how our property will need to change to help meet efficiencies and objectives. It sets out a clearly defined Asset Strategy, derived from corporate objectives and priorities.

### Purpose of the Corporate Asset Management Plan

2. The purpose of the CAMP is to:
  - Give an overview of the Council's strategic direction and objectives and the implications this has for its property and how property needs to change and can be used to help achieve those objectives
  - Describe the objectives for property that arise from this and the strategy for each category of its assets (the asset strategy)
  - Set out the action to be taken, at a high level
  - Provide a clear statement of the Council's approach to its property
3. The Asset Strategy is part of the CAMP. It is a high level corporate strategy which establishes the role of the Council's assets in meeting strategic objectives and the business efficiency strategy. The strategy is driven by corporate and service objectives, rather than a bottom up approach.
4. The Council's property will need to change significantly in terms of its size, composition, use and cost if it is to positively contribute to meeting the Business Strategy objectives.
5. Asset Management is a contributor to business resource planning and seeks to ensure that the property asset base is optimally structured in the best corporate interest of the organisation. The Asset Strategy drives the asset management process.
6. The benefits of good asset management are clearly set out in best practice guidance. Land and buildings are the slowest of all strategic resources to respond to change, due to legal, financial, construction, organisational and development constraints and therefore it is necessary to plan for change in a systematic, long term way. Incremental change will not be sufficient as it cannot respond to the challenges of delivering service transformation and delivery of community objectives. The Asset Strategy will help to deliver a structured and programmed approach to change in assets.

7. There will also be a lower level Asset Programme which sets out how the strategy will be implemented, where possible involving cross-directorate shared use and funding, putting these into programmes of action. The programmes will include acquisitions; capital projects; refurbishment; maintenance, disposals and transfer of assets to community organisations.
8. The CAMP considers the period from 2011/12 to 2014/15 to allow forward planning and integration with the Council's Business Strategy, Service & Resource Planning process, and Medium Term Financial Plan (MTFP) but also considers longer term business drivers and asset needs.

### **Objectives and Business Efficiency Strategy**

9. The County Council's objectives and Business Strategy determine decisions about the Council's direction and therefore its assets.
10. The Corporate Plan contains the following priorities and themes:

#### **Efficient Public Services**

- Delivering our savings target
- Business Strategy including changing the way we work including re-engineering staff work practices and processes; improving our use of technology; rationalising property and other assets; streamlining the organisational structure; giving priority to vital services; exploiting internal and external opportunities to find savings by moving more functions into our 'shared service' centre
- Community leadership;
- Customer focus;
- Collaborative working: identifying opportunities to work with others to deliver services more effectively, and reviewing existing partnership arrangements to maximise the benefit we receive for the investment we make in them.

#### **World Class Economy**

- Supporting growth;
- Oxfordshire City Region Partnership;
- Infrastructure;
- Tackling congestion;
- Young people – improving educational attainment;
- Skill levels – link adult skills provision to the needs of the local economy

#### **Healthy and Thriving Communities**

- Community self-help;
- Closer to Communities: developing our locality-focused approach to service planning and delivery;



- Breaking the cycle of deprivation;
- Prevention: early intervention on adult and children's services;
- Safeguarding: providing a high quality, focused safeguarding service for vulnerable children and adults;
- Demographic Change: supporting the increasing number of older people and people with disabilities to live in their own home rather than a care home

### **Environment & Climate Change**

- Increasing energy efficiency and reduce emissions;
- Increasing rates of recycling and reducing the amount of household waste;
- Protecting the natural and built environment

11. The **Business Strategy** requires a rationalisation of the asset base to help deliver £155 million of savings between 2010/11 and 2014/15.

### **Financial Context**

12. The current economic conditions place higher demand on public services and have significant implications on capital and revenue resources. The council has already experienced a sharp reduction in the value of capital receipts as well as delays in delivery of the disposal programme. Similarly, it is witnessing increasing demands from developers to reassess and renegotiate the need for, and terms applied to, contributions and infrastructure secured through planning obligations. We will receive significantly less funding from central government from 2011/12 onwards.

13. This makes the effective use of the Council's assets and limited capital resources of utmost importance.

### **How do our Assets Need to Change?**

14. The Council's objectives, overall theme of breaking the cycle of deprivation and Business Strategy mean that the asset base will need to change significantly to support delivery of those objectives. The broad asset implications of the objectives are shown below.

### **Efficient Public Services**

- The cost and size of our assets needs to be significantly reduced
- The amount of maintenance that can be carried out will reduce and available funding must be used to support the Business Strategy
- Property assets must be treated as a corporate and community resource and their future planned with our partners
- Investment will need to be focussed on priority services and joint asset planning with partners.

### World Class Economy

- Infrastructure will need to be provided for growth areas
- Schools premises will need to be improved to help raise educational attainment, and sufficient pupil places will need to be provided

### Healthy and Thriving Communities

- Changes to the provision of adult social care will mean changes to the property estate
- Encouraging community self help through joint and community use of assets
- The need to improve health and well-being will require more effective working and co-location with our partners

### Environment and Climate Change

- The environmental impact of our property will need to be reduced and the estate be made more resilient to climate change to minimise impacts on services and costs
- Improved facilities for waste disposal and recycling will be required

### The Council's Property Portfolio

15. The Council has approximately 850 properties, the vast majority of which are operational rather than investment properties. They have an asset value of approximately of £1.4 billion. The main property types are listed below.

- secondary schools
- primary schools
- offices
- special schools
- fire stations
- libraries
- museums
- day centres
- highway depots
- staff houses
- children's centres
- young people's centres
- waste recycling centres

16. There is significant investment in the portfolio each year, through the capital programme and the repairs and maintenance programme. This has led to significant investment in for example schools, offices, children's centres and libraries. However only 41% of the portfolio is fully fit for purpose and there is required maintenance of £77 million. There will need to be significant change to the portfolio for it to be affordable and to ensure it supports delivery of the Business Strategy. The challenge is to reduce the size of the portfolio and reconfigure it in a way that is strategically driven, affordable and enables and facilitates service change. There will be less investment for the foreseeable future and what investment there is will need to focus on enabling the Business Strategy in a way that as far as possible contributes to Property Objectives.

## Property Objectives

17. In view of the Council's objectives and Business Strategy the Council's property objectives are set out below. The purpose of these objectives is to set out the overall approach to property. There are specific and detailed targets for property included in the annual Report on the Performance of the Property Portfolio.

<b>Objective 1</b>	Aim to reduce the size of the property portfolio by 25%, contributing to MTFP savings targets
<b>Objective 2</b>	Change the portfolio to support and enable locality working
<b>Objective 3</b>	Increase co-location of services and sharing with partners and community organisations to improve service delivery and reduce costs
<b>Objective 4</b>	Put in place property that is fit for purpose and supports corporate priorities and service business models
<b>Objective 5</b>	Reduce energy consumption and avoid or reduce tax liabilities

## Approach to Asset Base

18. Work on developing the Asset Strategy led to 7 recommendations:

- a) Strengthen the strategic approach to property assets by taking a corporate landlord approach.
- b) Undertake locality reviews with partners to enable service strategies and identify property solutions.
- c) Develop an office accommodation strategy to enable New Ways of Working and reduce costs.
- d) Establish and own an Oxfordshire Property Forum to enable a partnership approach to asset management.
- e) Overhaul the Asset Management Information System to support effective asset management.
- f) Put in place a cross council Facilities Management function to enable cost savings and effective servicing of the estate.
- g) Dispose of non-operational property unless there is a business case for retention.

19. The recommendations are being progressed as shown in the 'Strategic Actions' section of the AMP. The recommendations will all help to achieve

the Property Objectives and help support delivery of the Business Strategy. Property Asset Management is working with services as they develop their Business Strategies to ensure that proposals are delivered in such a way that Property Objectives are met and a coordinated approach is taken.

20. The scale of budget reductions mean significant change is being proposed to what services are delivered and how they are delivered. It is not, therefore, possible at this time to set out clearly how assets will change. Current proposals are, however, largely consistent with the Property Objectives set out in this plan and should lead to a smaller portfolio, support locality working, increase co-location and reduce energy consumption.
21. Some proposals involve the potential for transfer of assets to community organisations. An approach to Transfer of Assets is being developed and this will need to take into account property, legal and financial considerations. Depending on the basis of transfer there is a risk that the portfolio will not be reduced sufficiently in size and cost to meet MTFP targets.
22. An initial implementation plan for reducing the size of the portfolio will be in place by April 2011. Depending on progress with development of service strategies, the Implementation Plan is likely to need further development beyond April 2011.

### **Performance Management**

23. Performance against national and local property indicators is used to monitor performance of the property portfolio and with benchmarking information and targets for future performance, is included in the annual Report to the Cabinet on the Property Portfolio.
24. The performance of the Council's property from April 2009 to March 2010 showed:
  - Capital receipts of £7.2m;
  - Total required maintenance decreased by 3.86% from 2008/09. Total spend on repairs and maintenance increased from £7.8m in 2008/09 to £9.1m. The split between planned and responsive maintenance improved to 68% planned and 32% responsive. Overall the position on total required maintenance is positive, although further improvement is dependent on continued investment;
  - 65% of properties perform better than typical in terms of environmental performance, a slight improvement on 2008/09 despite a cold winter;
  - Consultants are meeting target in terms of time and cost predictability of capital projects at the design/planning stage, and time predictability at the construction stage, but are below target for cost predictability at the construction stage. Gateway procedures have now been put in place to reduce the likelihood of change once a contract has been let and to increase accountability.

- The number of properties categorised as fit for purpose remains 41% as survey data for 2010 is still being processed at the time of writing. The target of 90% of properties fit for purpose by 2015 will be difficult to achieve, although the Asset Strategy should drive change in the portfolio over the next 4 years, reduce the total number of properties and contribute significantly to improvements in fitness for purpose.

### Organisational Arrangements

25. New arrangements have been put in place following a review of capital governance in 2008. The purpose is to improve the delivery of corporate objectives through better management of our assets.
26. The governance structure has a Capital Investment Board (CCMT & Cabinet) and a Capital Programme Board. The new structure is assisting in:
- Changing the culture and approach to asset management
  - Improving planning of capital investment
  - Making more effective use of assets
  - Enhanced cross-service working
  - Improved working and asset sharing with partners
27. The role of the Capital Investment Board is to set the vision and agenda for capital investment and asset planning to put in place the next generation of infrastructure and to deal with the asset implications of the Business Strategy.
28. The role of the Capital Programme Board is to provide a single point of contact for all capital and asset matters, to ensure development and delivery of the asset strategy, enhance cross-service and organisation working, develop a programme of strategic capital investment and to provide officer leadership and challenge.
29. Property Asset Management has been restructured from November 2010 to allow a refocusing of resources to increase the capacity for strategic work, and to ensure that all asset considerations are made in a corporate context.

### Strategic Actions

30. The main strategic property actions required to support the achievement of the Council's objectives are to have:

#### By the end of 2009/10

- completed the Better Offices Programme – **achieved**
- a consolidated Facilities Management Service in place (for the main offices) – **achieved**

- a strategy in place for the provision and procurement of Property Services from 2012 when most existing contracts come to an end – **achieved**

### **By the end of 2010/11**

- a fully developed Asset Strategy approved and in use to help ensure that decisions about property support the Council's objectives – **on target**
- a plan underway for meeting Business Efficiency savings from reducing the size of the portfolio with savings commencing in 2011/12 – **underway and on programme for completion by April 2011.**
- arrangements in place for joint asset planning with partners – **operational level 'Asset Collaboration Group' in place. Joint mapping underway. Locality reviews commencing January 2011.**
- "New Ways of Working" framework in place to allow our staff to work effectively and flexibly and to make the most effective use of our assets – **report on approach to be considered by CCMT in April 2011.**

### **By the end of 2011/12**

- the new procurement arrangements for Property Asset Management in place and able to deliver the savings required by the Business Strategy – **on target.**
- Improvement in Asset Management information system complete – action plan in place.
- A Corporate Landlord approach to assets in place, with all relevant non-school premises budgets transferred to Strategic Asset Management.

### **By the end of 2014/15**

- delivered the property savings required by the Business Efficiency Strategy – **plans for reducing the size of the portfolio by 25% are being prepared.**

### **Annually**

- meet the fitness for purpose targets – **not on target (2009/10)**
- meet the disposals target – **not met (2009/10)**
- deliver the capital programme – **achieved (2009/10)**
- deliver the repairs and maintenance programme – **achieved (2009/10)**
- meet the target for reducing carbon dioxide emissions – **not met (2009/10)**

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## TRANSPORT ASSET MANAGEMENT PLAN & PROGRAMME

### Background

1. Reliable asset management information is key to the effective stewardship of the highway. It informs process, decision-making, and the development of short and longer term maintenance strategies that reflect customer needs and sound value-management. Its prudent and timely use drives operational improvements and the efficient use of funding, whilst managing the Council's exposure to risk and third party claims.
2. The Council's Transport Asset Management Plan (TAMP) is a 'live' document and is continually evolving. The document was approved in its original form by Cabinet in March 2008. The TAMP is central to the identification of highway maintenance strategies, and the development of the new Transport Services contract. The TAMP contains both asset and financial data that enables more advanced forward planning, improved budget management and improved working practices. Crucially, in an era of severe budget cuts it provides a means of identifying where limited funding may be targeted to best effect.
3. The TAMP spans all highway maintenance activities and all types of highway infrastructure including roads, footways, bridges, street lighting, traffic signals and so forth, Although, the document focuses on the asset groups where the majority of the maintenance budget is spent, information on other asset groups is increasingly being collected and will be incorporated into the document as it develops.

### Network Condition

4. The fragility of the highway network is evidenced by the effects of last years harsh winter, with a 3-fold increase in reported potholes, many of them hazardous and requiring urgent attention. We estimate the winter has caused in excess of £6 million accelerated deterioration in Oxfordshire's highway network. In addition, £3.5 million of damage was caused by drought and heat in both 2004 and 2006 respectively. Two years ago, Oxfordshire suffered unprecedented flooding- we have doubled the budget for drainage improvements since then and effectively quadrupled our expenditure on drainage over the last 10 years. We have also been investing heavily in programmes of street lighting column replacement, bridge works, and in improving the skidding resistance of our busiest roads.
5. The overall condition of the Council's network may be expressed for each road category as 'the percentage of those roads where structural maintenance should be considered' (as defined by national performance indicators):

Road Category	2010/11	2009/10	Comment
A roads	4.3%	4.6%	0.3% improvement
B roads	8.1%	7.6%	0.5% deterioration
C roads	10.3%	9.5%	0.8% deterioration
U roads	13.1%	11.6%	1.5% deterioration

6. With the exception of A roads, the condition of all categories deteriorated during 2009/10. This may be attributed primarily to the effects of the harsh winter; A roads are stronger and in better overall condition – they are therefore more resilient to adverse weather. In contrast, unclassified roads make up half of the County’s road network – they are comprised of mainly thin layers, and many have poor drainage, so they are very susceptible to damage caused by freeze-thaw conditions.

	2010/11	2009/10	Comment
Busiest Footways	9%	6%	3% deterioration

7. The deterioration may again be attributed primarily to the harsh winter, but also because funding has been diverted from footways in the last 3 years to enable costly schemes such as High Street to progress, as well as more drainage improvement schemes. The less busy footways have also deteriorated.

### **Structural Maintenance**

8. Structural maintenance activities include carriageway and footway resurfacing and reconstruction, surface dressing, bridge strengthening, street lighting column replacement and drainage improvements. This work is primarily paid from capital.
9. Value-engineering has increasingly been used to qualify and prioritise work, and in assessing the whole life costs of alternative treatments. The value-engineering approach often means that more substantial treatments are specified to ensure longevity of repair and reduced overall disruption to road users. This means that schemes can cost more initially (but not always) but with the benefit of savings later on. However, the timing of the work is most fundamental, in order to ensure that interventions take place before the onset of more serious and costly deterioration.

### **Financial/ Condition Modelling**

10. Analyses have been carried out to predict the effects of various levels of financial investment on the structural condition of the road network. Other relevant data including accidents, traffic and highway claims have also been considered in identifying and prioritising maintenance work. A variety of budget/condition scenarios have been modelled which have been used to inform the budget process to date, although it is not productive to develop these further until the scale of the budget cuts is confirmed. However, cuts in maintenance capital expenditure will have a variety of consequences:
- The County Council has a statutory responsibility to maintain highways in a safe condition.
  - The more the structural maintenance budget is reduced, the more we will store up problems for the future. The life of roads can be extended relatively economically if repairs are carried out in time. Conversely, delays in applying treatments can lead to rapid deterioration and a large increase in the cost of repair ie the difference between a surface intervention and reconstruction. This can cost between 5 and 10 times as much.
  - There may be a tendency to undertake repeated make-shift treatments and considerably more reactive maintenance (potholes and patching) that will cost the Council much more in the medium to long term.



- Budgets for attending to potholes and other safety defects will need to be increased, along with the workforce to attend to them. This work is funded from revenue.
  - The skidding resistance of our busiest roads may worsen significantly if maintenance capital is reduced. Although road casualty accidents have decreased in recent years the number of accidents occurring in wet conditions has not. It is in these conditions that slippery roads can contribute to the potential for accidents.
  - The state of our roads and footways remains a major cause of public dissatisfaction.
  - In 2010/11, over 50% of the structural maintenance budget was allocated to carriageways, with the remainder being spent mainly on footways, bridges, drainage improvements, and street lighting column replacement. It is envisaged that carriageway integrity will generally take precedence over these other activities if budgets are severely limited.
  - It is likely that 3<sup>rd</sup> party highway claims will increase as the network deteriorates- potholes and footway trips are the main cause. Accidents on slippery roads due to polished surfaces or ice are also issues.
11. From the analyses performed to date, it is apparent that it will take 2 or 3 years for budget cuts to be reflected in a significant worsening of overall carriageway condition. However, if funding is not promptly reinstated then a trend of accelerating deterioration takes place that will be very difficult to arrest. For example, the results show that even if budgets are fully reinstated following 5 years of 50% cuts, that it would then cost an *additional* £14 million of capital investment to return roads to their current condition over the following 5 years. There would also be an additional £8 million of pothole repairs over the 10 year period compared to a 'No cuts' scenario and a very poor quality road network throughout this time, with greatly increased public dissatisfaction, safety issues and claims. It should also be noted that other areas of structural maintenance would be severely cut back including footways, bridges, street lighting and drainage improvements (all capital).

### **Coal Tar and Derivatives**

12. We are currently assessing the implications of new guidance relating to the exposure, treatment and disposal of this hazardous waste. We have allowed for some coring and testing in our forward budgets. However, there is a high chance that coal tar will be identified at many of the locations in our works programme, as this is a countywide issue. Where it is detected we may have to recycle material on site, or remove it to special treatment facilities or to approved disposal sites. Consequently, apart for the coring and testing, dealing with the coal tar could have significant costs. The financial implications will be clearer after further site investigation work and following an assessment of suitable on-site recycling methods.

### **Systems**

13. A number of highway management systems are used currently to manage highway data and resources. These are vital for effective asset management and for responding efficiently to customer enquiries. Geographical information systems (GIS) are being used increasingly to analyse asset inventory, condition information, and other data, and to display the information against map backgrounds for greater interaction of information and easier interpretation of results.

## **Inventory**

14. The Council's highway network comprises over one million individual items of apparatus. A detailed knowledge of the location, type and condition of the highway inventory is vital to the establishment of appropriate service standards and efficient maintenance regimes.
15. A project plan and specification has now been produced and processes put in place to survey key elements of highway asset inventory. Furthermore, it is a main objective of the new Transport Services contract to update the inventory as part of the routine day to day business to ensure data is current and easily interrogated. Until recently, the majority of existing inventory information was held in databases in tabular form and not represented spatially. Work recently undertaken by the asset management team has addressed this prior to the start of the new Transport Services contract. We therefore now have a framework of inventory and attributes visible on GIS that can be built on as work is routinely undertaken under the new arrangements.

## **Highway Valuation**

16. From this year, it is a requirement of central government that highway authorities collate sufficient highway inventory information for the submission of progressively accurate annual calculations of highway network net present values, gross replacement values and maintenance backlog. This will require more regular and detailed surveys of highway assets, and rural footways in particular. The information gathered will also enable life cycle plans to be created for sections of the network and for various assets so that treatment types and intervention periods can be optimised. The collection of this information is subject to national audit.

## **Service Levels**

17. A series of Asset Management Service Standards has recently been developed and annexed to the TAMP. The Service Standards contain Asset Management priorities, objectives, service levels, performance targets, work plans and risk register that together form a statement of the key areas of asset management focus and development. This work has helped shape the vision for the period following the implementation of the new contract.

## **Route Hierarchy**

18. The County Council is responsible for over 4,500 kilometres of carriageway and a similar length of footway. An exercise has recently been undertaken to re-categorise these routes according to the type and volume of traffic they carry and by their relative importance to one another. This exercise has enabled a modified network hierarchy to be established that may be used to inform budgetary decisions and treatment types, and to prioritise activities such as the frequency of statutory safety inspections and, potentially, winter maintenance gritting routes.

## **Safety Inspections**

19. In its role as Highway Authority, Oxfordshire County Council has a statutory duty to maintain the network in a safe condition. Failure to do so can lead to accidents, third party claims and other significant liability and reputational issues.

20. A revised policy for Statutory Safety Inspections is currently being produced that aligns with the revised network hierarchy and new operational processes. The new policy and practice will assist the Council in managing resources and risk, and provide a robust mechanism for claims defence. The aim is to have the new policy approved and in place for the new financial year.

### **Customer Satisfaction**

21. There is a strong correlation between customer satisfaction and the condition of local roads. In a 2009 survey, 58% of respondees said they were dissatisfied with the condition of roads and pavements in Oxfordshire (NHT). More recent research work suggests that more than 60% of customers are dissatisfied with a Council's overall service when more than 12% of its local roads are defective or have poor surface condition (Seasig). In Oxfordshire, 13.1% of local roads are currently defective, and this is likely to fall to below 20% if the structural maintenance budget is cut by £3m per year over the next 5 years.

### **TAMP Development**

22. The original TAMP provided the first comprehensive account of the Council's main highway assets with actions identified for the ongoing development of prudent highway stewardship and efficient asset management practice. Since then, a number of strategies for better managing our highway assets have been progressed and a new contract and establishment put in place that enables more joined-up working. We have considerably developed our knowledge of highway assets and made consistent overall improvements to carriageway and footway condition across the County. Our level of highway inventory information has been dramatically increased and financial/condition models and scenarios produced. Our systems functionality and work processes have been developed and we now have access to much more intuitive data for asset management planning, for operational performance monitoring and for managing risk. Undoubtedly, asset management is a tool that must be increasingly utilised to make best use of available budgets, and to limit the effects of under-funding as best we can. This presents a considerable challenge given the size of the network and its fragility.
23. The next stage of TAMP development will be to incorporate a series of annexes into the main body of the document and to review and update it as necessary. Additional financial/condition modelling will be progressed when forward budgets are confirmed. Decisions will then be made as to how the funds will be assigned to the various maintenance activities.

### **Programme**

24. Draft programmes for carriageway and footway schemes for 2011/12 have been included in Annex A. The programmes are provisional. They may be affected by decisions that affect the overall structural maintenance budget and can only be confirmed when funds are clarified and winter affects known. The schemes form part of a 2 year rolling programme of maintenance work. Provisional forward programmes of work for Bridges and Drainage Improvements are also attached. These will also be affected by budget cuts.

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**OXFORDSHIRE COUNTY COUNCIL**

**THE CAPITAL STRATEGY  
(DRAFT)**

**2011/12 to 2021/22**



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## 1. Introduction

1. The Capital Strategy sets out the County Council's capital investment plans and explains how capital investment contributes to the Council's Vision and Priorities. It shows how the Council prioritises, targets and measures the performance of its limited capital resources. It also shows how the Council intends to maximise the value of its investment to support the achievement of its vision and priorities. It provides the framework for determining capital spending plans and the effective use of capital resources.
2. This Capital Strategy, despite the challenging economic and financial environment, emphasises the significant contribution that the capital programme can make in delivering corporate priorities and in bringing benefits for wider communities. It seeks to ensure that resources are used in the most efficient way and they support the Council's objectives most effectively. It sets out a robust, relevant and sustainable financial policy and strategy that aim to get most out of the scarce capital resources over the next five to ten years.

## 2. The Vision for Oxfordshire and Council's Strategic Objectives

3. The Vision for Oxfordshire is set out in the Sustainable Community Strategy, Oxfordshire 2030:

*"By 2030 we want Oxfordshire to be recognised for its economic success, outstanding environment and quality of life; to be a place where everyone can realise their potential, contribute to and benefit from economic prosperity and where people are actively involved in their local communities."*

4. The County Council has four strategic objectives:
  - efficient public services,
  - world class economy,
  - healthy and thriving communities, and
  - environment and climate change.There is also the cross-cutting theme of breaking the cycle of deprivation, which focuses on reducing the gap between the most and least affluent, targeting areas where resources are most needed.
5. The County Council manages a significant capital investment portfolio, which addresses the priorities identified within the Asset Strategy and the Local Transport Plan (LTP).

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## 3. Delivering Corporate Priorities through Capital Investment in a Challenging Financial Environment

### 3.1. National Picture

#### 3.1.1. Current Economic Conditions

6. The UK emerged from recession in late 2009. The recent national economic growth was higher than expected but the UK is still vulnerable to recession. Recovery in employment levels could take up to 5 years. These conditions place a higher demand on public services and significantly affect two critical resources for the capital programme: capital receipts and developer contributions.
7. In the past, the one consistent factor in the funding of the capital programme has been the income derived from the sale of council assets. This has meant that the Council has not only benefited from a stable and predictable income stream but has also been able to use the increased value of capital receipts to deal with cost increases across the portfolio and bring more projects into the capital programme. However, during the last two years, the Council has experienced both a sharp reduction in the value of capital receipts and delays in the delivery of the disposal programme.
8. A second key source of funding for infrastructure delivery, particularly over the last five years, has been developer contributions, principally to the transport and schools programmes. However, the Council, in common with other authorities, is witnessing increasing demands from developers to reassess the need for contributions for infrastructure secured through planning obligations (S106) and review the terms applied to these contributions. This is because of the slow down in the housing market and related viability and timing issues raised by developers.

#### 3.1.2. Local Government Finances

9. The Comprehensive Spending Review introduced reductions of 28% in real terms to local authority settlements over the next four years. Capital funding to local authorities will also be reduced by 45% over the same period. Although the prudential borrowing system has been retained, the cost of borrowing for local authorities has been increased by 0.87% with immediate effect. This affects the capital programme in four ways:
  - there is a reduction capital resources supporting the capital programme;
  - the reduction in revenue budget allocations makes it very difficult for the Council to increase its prudential borrowing provision significantly;
  - the increase in the cost of borrowing has the potential to affect the value for money assessment of schemes that are being delivered or proposed as part of the implementation of the business strategy;
  - Increased cost of revenue financing may impact on the decisions on the level of capital spend.



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10. A number of new financial instruments and tools for infrastructure financing are currently being introduced by national government. It is likely that further ones will emerge during the next couple of years as the national policy framework and supporting legislation continue to develop. The common feature of these instruments is their link with future income streams or underlying assets that necessarily require long-term capital investment planning.
  11. National government is also further challenging local authorities *to tighten* their asset management strategies. As a major owner and occupier of property, local authorities are required to justify holding land and buildings and to dispose of assets that are surplus to requirements. This places further pressure on local authorities to sell major assets. At the same time, the reduction in funding and the Big Society agenda are likely to generate pressure for the Council to transfer assets to local community organisations especially where there is a risk that the service will be discontinued without the transfer.

### 3.1.3. Big Society and Localisation of Power and Funding

12. The Spending Review 2010 announced a significant devolution of financial control to local authorities and removed ring fencing around many resources.
13. The Government stated its intention to roll out the community budget model across the country by the end of the Spending Review period. This will bring further flexibility to the use of the departmental allocations already sent to the Council. It will also bring benefits for places through a joined-up approach in service delivery. Although the Council, with its partners, will have the flexibility to decide for themselves which departmental budgets to pool locally, it is likely that this model will have an influence on how capital allocations will operate in the near future.
14. The Government also introduced new funding mechanisms/ tools to support economic growth and housing development. These include the New Homes Bonus, the Business Increase Bonus, the match funding of every house that is generated or returned back to use and new borrowing powers to enable the implementation of the Tax Increment Financing.<sup>1</sup> These new funding mechanisms combined with the introduction of a “general power of competence” will significantly change the funding composition of the Council’s medium to long-term capital investment plan.

## 3.2. Local Picture

### 3.2.1. Population

15. The County is facing significant demographic pressures. Oxfordshire’s population was around 635,500 in 2008 and 640,000 in 2009. It is the most rural county in the South East region; over 50% of Oxfordshire’s population live in settlements of fewer than 10,000 people. A quarter of Oxfordshire’s population lives in the City of Oxford with a similar proportion in its market towns and the remaining half living in rural areas. The

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<sup>1</sup> See Section 4 for further details on these new funding streams and their place in Council’s capital strategy  
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population is ageing with substantial recent growth in the number of people aged 85 and over.

16. It is forecast that Oxfordshire's population could grow to 675,000 by 2018.<sup>2</sup> There could be 736,500 people living in the county by 2033, 16% more than in 2008. The number of very elderly people (85 years plus) is expected to increase by almost 40% by 2018, and to more than double by 2033 with one in four requiring intensive support from the social and health care system. It is expected that there will be an increase in the number of clients with learning disabilities as well as an increase in this client group's life expectancy. In addition, the increase in fertility rates in the existing population residing in existing housing will lead to an increase in the number of children requiring school places. This will result in an erosion of existing and forecast spare capacity in many primary schools and in time, secondary schools.

### 3.2.2. Economic Development and Housing Growth

17. The Council and its partners are committed to the delivery of the Local Investment Plan (LIP) for Oxfordshire. The LIP and the Local Enterprise Partnership (LEP) Bid identify a number of spatial priorities for the next five to ten years. These include Science Vale UK (becoming a National Centre of Excellence for Science and Innovation), Bicester (delivering an international exemplar of sustainable development) and Oxford (sustaining a world-class centre of education, research and innovation). They also place "investing in the transport and communications infrastructure" at the heart of the long-term strategy to achieve sustainable economic growth.
18. Oxfordshire will experience significant housing growth over the next fifteen to twenty years. Growth points have been designated within the county at Oxford and Didcot. Bicester (through the identification of North West Bicester as a location for an Eco-town) and Grove/Wantage are other county towns where major housing growth is planned.
19. Initial analysis of long-term infrastructure implications of future growth shows that significant investment in schools and transport infrastructure will be required as well as considerable investment in extra care housing, community facilities, green infrastructure and recreational resources. It is not yet clear what scale of investment will be required by our partners responsible for health and utilities infrastructure.
20. As is the case for all Spatial Planning and Infrastructure Partnership partners, the Council faces challenges in managing this growth in a way that meets economic, housing and regeneration pressures and provides sufficient infrastructure. The increased housing development, the population growth and aging profile create demands both for infrastructure investment and better quality public services while at the same time there is a significant reduction in the available capital funding at the national and local level. Other major considerations include the protection of the environment and responding to the challenges of climate change.

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<sup>2</sup> Office for National Statistics, 2008 based Sub-national Population Projections. May 2010

21. In this context, the Council needs to balance the considerable investment need in infrastructure to meet the pressures on essential services such as schools, highways and transport, waste and extra-care housing provision with the need to make significant savings through the implementation of the new asset strategy. One of the key challenges in the medium term therefore is to make best use of limited resources to fund, forward plan and implement growth effectively.

### 3.2.3. Standard of Living

22. Oxfordshire is a diverse and changing county with areas of outstanding natural beauty and areas of significant housing and commercial development. It has a modern and prosperous economy, which demands a highly skilled workforce and well-developed infrastructure. Many residents enjoy a high standard of living and a good quality of life, supported by high quality County Council services.
23. There is, however, a significant shortage of affordable housing across Oxfordshire and pockets of relative deprivation where residents have lower wages and low skills. In these areas there is poor housing, young people do not fulfil their potential at school and older people have poorer health than most. These pockets of the county's population derive little benefit from its economic success.
24. One of the key aspects of the County Council's corporate plan is to narrow the gap between the most disadvantaged people and communities. The overall challenge is to reduce inequalities and break the cycle of deprivation by addressing the regeneration needs of disadvantaged groups and communities.

### 3.3. County Council's Infrastructure and Asset Base

25. The County Council has a wide range of infrastructure and property assets including schools, offices, highways depots, roads, bridges, park and ride sites, waste recycling centres and county farms. The Council's capital assets were valued at £1,514.6m in the 2009/10 Statement of Accounts. The summary of the balance sheet is set out in the table below.

Category	Operational assets	Non operational assets	Total Assets
	£m	£m	£m
Intangible Assets	5.0	0	5.0
Land & Buildings	1,146.5	37.9	1,184.4
Vehicles & Plant	24.9	0	24.9
Infrastructure	300.3	0	300.3
<b>TOTAL</b>	<b>1,476.7</b>	<b>37.9</b>	<b>1,514.6</b>

26. This total excludes road and bridges. It is estimated that County Council roads alone represent approximately £2.5 billion infrastructure.

#### 3.3.1. Non-Schools Property Infrastructure

27. The new Property Asset Strategy (2011/26) brings significant change to the way the Council's assets are managed. This is a necessary response to the business efficiency agenda, growth pressures, sustainability and environmental drivers and new work patterns. The Council's Asset Policy Objectives are set out below.

<b>Objective 1</b>	Aim to reduce the size of the property portfolio by 25%, contributing to MTFP savings targets
<b>Objective 2</b>	Change the portfolio to support and enable locality working
<b>Objective 3</b>	Increase co-location of services and sharing with partners and community organisations to improve service delivery and reduce costs
<b>Objective 4</b>	Put in place property that is fit for purpose and supports corporate priorities and service business model
<b>Objective 5</b>	Reduce energy consumption and avoid or reduce tax liabilities

28. The Council's Asset Management Plan reports a £77.5m repair and maintenance backlog figure at the end of 2008/09. Only 41% of the overall asset portfolio, composed of approximately 850 properties, is fit for purpose. The Plan aims to drive a 25% cost reduction in the running costs of Council's non-schools asset portfolio by 2014/15 and includes a number of new asset programmes which require up-front investment where the scale of investment and the pay-back period are currently uncertain (given the current economic conditions and the state of the property market). In addition, the ownership composition of the portfolio presents challenges in terms of benefit realisations and timely delivery.

### 3.3.2. Schools Infrastructure

29. One of the key investment challenges for the Council is the rapid and substantial growth in demand for primary school places forecast over the period 2011/12 – 2016/17 in Oxford City, Witney, Wantage and Henley in particular. The current economic climate leads to further pressure due to the number of pupils being shifted from private schools to state schools. Although, there remain surplus school places across the secondary schools estate, there is likely to be a demand for these places from 2015/16 onwards and earlier pressure in some areas due to the mis-match between available places and the demand pattern.

30. The Council, working with the schools, the Schools Forum and other partners, is committed to transforming education and the creation of an increasing number of schools with a distinctive character to deliver a consistently high standard of outcomes for students. However, this transformation is going to be delivered in a different way, given that capital spending by national government will be reduced by 60% in real terms by 2014/15 and that revenue funding reductions will have an impact on matters related to schools organisations.

31. The future shape of the education sector is still uncertain as the policy framework continues to evolve and a new market develops. Free Schools and Academies

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proposals will influence Council strategy around how investment is shaped across its schools estate in the medium to long-term. There will be new models of school organisation including the creation of more federations, trusts and academies and other arrangements that generate greater collaboration between early years, primary, secondary and post-16 providers. These models will be encouraged as a means of improving the educational experience of children and young people. These changes to school organisations are likely to have an impact on the required school infrastructure and lead to the use of available capital funding to support more collaborative working among schools and other education partners.

32. It is difficult to predict the changes to future years' local government finance settlements for local authorities in this area given the ongoing education capital review. Only one year's settlement from the Department of Education confirms this uncertainty. However, the Education White Paper clearly states that national priorities are addressing the poor condition of the existing schools estate and providing sufficient places to meet the predicted increase in the number of school age children. The Council intends to use the majority of this allocation to address the basic needs pressure and utilise the immediate change in the distribution of capital resources between local authorities and school to address the assessed needs with respect to condition and suitability in schools infrastructure. This position will be reviewed following the confirmation of future years' allocations and in light of emerging basic needs pressures.

### **3.3.3. Transport Infrastructure**

33. The Council has a statutory responsibility to maintain the transport infrastructure in a safe condition. The Transport Asset Management Plan identifies the need to develop a more detailed network hierarchy for maintenance given that the current investment level only enables the management of decline in the condition of the infrastructure. Technical models under different financial scenarios confirm that reductions in capital funding will add to the existing maintenance backlog. There will be a consequential increase in the demand for reactive maintenance and in the cost of repairs.
34. The Council also aims to create an efficient and effective highway network, maximising access to education, employment and other services, reducing congestion, carbon emissions and other environmental impacts, and supporting growth and development. The Local Transport Plan (2011/30) stresses that a substantial level of investment in transport infrastructure and services is needed to support the new developments planned in local development frameworks. It identifies major packages of transport investment to support growth and development at Science Vale UK and Eco-Bicester, along with several other major development locations.
35. The significant level of cuts in capital settlements means that the majority of the funding will be used for structural maintenance schemes for the foreseeable future. There is currently no regional allocation for specific major transport schemes for Oxfordshire for the next four years. The reduced availability of other capital funding places increased importance on using developer contributions to help deliver the highest priority needs while taking into account the flexibility of the funding. The

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challenges in this area mean that early delivery needs focus on schemes that can be fully funded or are needed to support development sites that are ready to be delivered. In the long term, the strategy needs to focus on the effective use of new financial instruments and frameworks to secure the necessary funding.

### **3.3.4. Business Strategy Implementation and Service Transformation**

#### *Transforming Adult Social Care*

36. Another key challenge for the Council is to enable the development of extra care housing (ECH) throughout the County. The Council targets the provision of 30 units of residential accommodation per annum for adults with physical disabilities. There is an ongoing need for purpose built premises for adults with learning disabilities, and for mental health housing. The Council's strategy in relation to social care for older people also means that health and social care sectors need to work together, both to stop people going into hospital unnecessarily and to provide alternatives to staying in hospital as soon as the patient is medically fit to leave. The move from care home provision to ECH means that the Council will no longer own the majority of assets (an asset-less strategy) through which a significant part of the care for Older People will be provided.
37. These service areas are already under pressure from the aging population and housing growth and are further affected by the self-directed support, personalised care/prevention agendas, and by related major service transition. Programmes are being developed or implemented to provide an increased level and a wide range of support to enable people to remain in the community. This means that these services will also be subject to a comprehensive review of systems and processes to support future working practices. Investment in those systems and processes is likely to be required in the near future.
38. In order to support the promotion of independence and enabling people to live full and successful lives there may need to be further work carried out on local community assets (Day and Resource Centres) in order to provide appropriate facilities to deliver the Council's strategy. This is likely to be a key feature for all client groups. Capital investment may be required in the form of acquisition of land for development or funding to part-fund the build costs or adaptations to an existing property.

#### *Waste Management*

39. Waste Management is facing a period of rapid and radical change on a national level due to European Legislation, government targets, public expectations and the tighter financial environment. The Council has revised its Waste Management Strategy in light of its success in diverting waste from landfill and in alignment with waste hierarchy principles. The priority for the future is to ensure that Waste Recycling Centres (WRCs) are well located to close to the largest urban areas whilst minimising the number of facilities. Investment is required to help minimize the increasing landfill tax, avoid financial penalties from the Landfill Allowance Trading Scheme (LATS) and ensure that WRCs remain fit for purpose.

### *Youth Services*

40. The approach to the delivery of non statutory youth services to young people will change significantly. There will be a shift towards funding more targeted youth support rather than universal services in all areas. This more streamlined service will be largely managed through the Early Intervention teams delivered in seven hubs and through a small number of satellite centres; located mainly in centres of higher need and deprivation, with an outreach aspect to areas further afield.
41. The council will seek to facilitate community led solutions in areas where we are no longer funding provision. Each community will have the opportunity to deliver individually tailored services which may or may not involve council assets. It is expected that this will be one of the major transformational programmes for the Council in this capital programme planning period and that it will have a significant impact on the Council's asset portfolio and its use.

### *Library Services*

42. Another key area of service transformation is Libraries. The current provision has been largely driven by a history of development and growth. As a result, access to services is unevenly distributed across both urban and rural areas. The Council is currently looking for new ways of developing sustainable local library services based on a model of provision which focuses on the reading, learning and information needs of customers, now and in the future.
43. The delivery of this new model will involve the provision of library hubs in the main town and key rural areas, using technology to modernise the service, exploring commercial or community partnering opportunities and delivering mobile or community based services from existing or alternative community buildings such as children's centres, community centres, schools, and health centres. The forthcoming changes in this service area will have a significant impact on the size, ownership and use of the Council's asset portfolio.

### **3.3.5. Energy Consumption, Environmental Sustainability and Climate Change**

44. The Council started to develop and implement its long-term strategy early to address its carbon emissions through the Carbon Management Programme. It is already investing in improvements to street lighting and energy conservation schemes across the county. Announcements in the Spending Review 2010 changed the Carbon Reduction Commitment from a trading scheme to a straightforward tax on energy consumption. This means that the primary driver for change is the need to reduce the overall energy consumption level. A new delivery model that will embed energy efficiency across the Council is emerging in response to these changes.
45. It is clear from the initial analysis that achieving a level of reduction which will eliminate a possible additional tax pressure for the Council will require further investment in the Council's assets and activities that result in increased carbon

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emission (property, street lighting, travel and waste). The enlarged programme is likely to focus in particular on improving the performance of the property portfolio and the street lighting infrastructure. The Council is also planning to work with the Schools Forum to devise a funding strategy for the further expansion of this programme to the schools estate.

46. Another fundamental challenge is to deliver infrastructure that responds effectively to the challenges of climate change through the sustainable design and construction of new developments. The Council is committed to enhancing the environmental sustainability of building infrastructure by achieving the BREEAM (Very Good) Standard for its new-build portfolio. It is also committed to improving the environmental performance of its existing infrastructure through investing in innovative solutions that will reduce energy use, water use, and waste, improve energy efficiency, increase the proportion of energy generated from renewables and minimise environmental pollution or the likelihood and impact of flooding.

#### **4. Capital Strategy - Use of Capital Resources**

47. It is of the utmost importance that the Council's limited capital resources are managed effectively given the picture described above. Also of utmost importance is the task of successfully managing the Council's assets and infrastructure base, and managing growth and developing related infrastructure provision in timely manner.
48. The Council ensures its effectiveness in this area by
- Allocating capital resources in line with corporate objectives and priorities and considering what outcomes can be achieved by a particular project and how effectively it uses corporate capital resources;
  - Using capital resources prudently and flexibly in line with the agreed capital funding strategies to ensure their affordability, longevity and sustainability;
  - Providing contingencies across the capital programme to manage the resources pressure arising from housing growth and uncertainties related to ongoing service transformations.

##### **4.1. Central Government Settlements**

49. The Council is committed to achieving more flexible use of settlement allocations and use this flexibility as a key to achieving most effective use of capital resources and to generating efficiency savings for local areas by increasing the potential for multi agency working. In order to achieve this, all capital programmes have been brought together and the overall capital programme is now owned corporately. The determination of priorities for the overall capital programmes is very transparent and broad member engagement is at the heart of the decision-making process.
50. Where formulaic allocations and grants are issued as "not ring-fenced", the Council uses the opportunity to allocate these resources in line with the Council's priorities based on this capital strategy and the underpinning asset management plans. The residual amount of ring-fenced or earmarked funding received from central government



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in the form of grant and borrowing approval continue to be used for the purposes for which it is issued.

51. The Council is also looking for opportunities to use some strategic programme allocations in more flexible ways where local needs/pressures also represent a national issue. In this context, the Council has been successful in using all of the formulaic basic needs settlement and other resources from the schools capital funding to respond to the increasing demand for school places due to changes in demography and parental choice. However, the Council recognises that such flexibility is and always will be within the discretion of the funding body and will continue to work with the relevant government departments to look for such opportunities for further flexibility. In particular, the Council considers pursuing this approach as an important part of its strategic response to meeting and containing demographic pressures.
52. The Council is also critically observing the impact of community based budgeting on central government allocations. It is observing how strategic programmes and settlement allowances and their future operation will be influenced by this agenda. It is likely that this approach will enable the Council to progress with its own localities investment agenda subject to the scale and timing of the forthcoming funding provision.

## 4.2. Usable Capital Receipts

53. Council policy is to treat capital receipts as a thoroughly corporate resource, not automatically allowing the originating service to utilise them. The Council seeks to maximise capital receipts from the disposal of surplus land and buildings, unless another option gives greater overall benefit. This approach will stay firmly in place while it is likely that there will be increased pressure to sell major assets and reduce the size of the property portfolio.
54. Although services can still make a case for the replacement of an asset, the Council, in principle, does not support the ring-fencing of capital receipts for the re-provision of assets. This is due to the fact that the Council's Business Efficiency Strategy requires a rationalisation of the asset base to help deliver the targeted level of savings in the Business Strategy between 2010/11 and 2014/15. This is in order to
- encourage a case to be made for joint proposals, where the use of assets benefits more than one service area;
  - influence and challenge, in a firm manner, business cases for service re-provision based on ring-fenced capital receipt funding;
55. The Capital Investment Board will continue to consider each case on its merits. This is particularly important when current economic conditions do not favour the disposal of assets and proposals based on ring-fencing assets on an individual basis are likely to have viability and cash flow problems from the start.
56. As the Big Society agenda redefines the state's relationship with communities and looks for ways of empowering communities to be independent and self-sufficient, the

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Council also needs to think about how it can leverage and direct its capital assets to communities. Whilst the Council supports this approach in principle, its challenge in this area is to design ownership vehicles that can ensure sustainable solutions and take into account current liabilities. The Council will work with its partners to develop mutually beneficial and sustainable solutions by undertaking 'joined up' reviews of assets, by assessing how proposals meet local needs and generate value for those communities and by analysing any associated risks. The new asset strategy determines the detailed policies around disposal of the Council's property assets including school buildings.

### **4.3. Prudential Borrowing**

57. The Council has established a strong links between the use of prudential guidelines and the delivery of its Business Efficiency Strategy. It is currently using funding under prudential guidelines for two categories of expenditure:
- capital investment which will result in future revenue savings; the cost of borrowing is met from these savings by services. Examples include Energy Conservation and the ECH programmes. In such cases, the specific prudential borrowing provision is considered as ring-fenced subject to the end of year financing strategy.
  - capital investment where the Council has a significant unmet capital need; a decision can be taken for capital investment to be funded by borrowing. In such circumstances, the borrowing is repaid corporately from revenue over a number of years and therefore treated as a thoroughly corporate resource.
58. The Council's policy is to utilise unsupported borrowing to finance capital investment where there is a clear proven need and where this borrowing does not result in unacceptable increases in Council Tax levels. Currently, under prudential guidelines, the revenue implications of every initiative are taken into account when estimating affordability of these proposals. As part of its medium term planning process the Council also evaluates the relative merits of funding revenue or funding capital proposals. In the case of capital proposals it ensures that there is on-going revenue funding available to meet the impact of any additional borrowing requirements.
59. The Council also uses prudential borrowing as part of strategic response to meeting and containing demographic pressures. In 2008/09, The Council approved £25m additional prudential borrowing to respond to the investment need in services not receiving capital settlement from central government. This was to ensure that the Council was able to strike a better balance between those needs arising from changing service priorities and those arising from changes/shifts in the demographic picture.
60. The Council is considering the effects of additional borrowing to replace low or non-existent capital receipts and to deal with the timing issues in funding infrastructure. In the short-term unsupported borrowing is the only alternative to using capital receipts. Although interest rates are low at the moment, this option would still mean an increase in revenue costs from paying interest on the additional loans. Additionally, interest rates are likely to rise in the medium to long term. Therefore, a prudent strategy for

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increased prudential borrowing on an invest-to-save basis is currently being employed to deal with the immediate pressures on capital resources.

#### **4.4. External Funding and Project Specific Grants**

61. The Council will try wherever possible to influence investment through the targeted use of its limited capital resources to lever in other investment to meet its objectives. However, the Council is clear that projects that may bring in further investment will only be supported if they meet the Council's priorities and objectives.
62. Once secured, the Council uses these external resources for the purposes for which they are issued as per the guidance and conditions determined by funding providers. The Council also evaluates long-term implications of accepting any external funding provision, in particular on its revenue budget and allows such projects to proceed only if they are affordable and demonstrate value for money.
63. The Council has benefited from this approach by securing approval for £4.6m co-location funding and £1.5m "Back on Track" funding from the Department for Education and approval for its Local Investment Plan (LIP) from the Homes and Communities Agency. The Council will build on these successes and use its considerable experience in aligning funding streams and strategic programmes to meet its priorities in the context of its Capital Strategy.
64. It will also enhance this strategy by using the LIP and the LEP to align available funding streams further in relation to economic development and housing growth, including those from partner organisations at local, sub-regional, regional and national levels. The Council believes that this approach will ensure funding is generated for the longevity of the capital strategy and the capital programme and will make maximum impact.

#### **4.5. Funding Growth and Developer Contributions**

65. The Council is proactive in ensuring, as far as possible, that all additional capital investment needs arising from new developments are funded from developer contributions. It has benefited from its good track record of effectively identifying infrastructure needs arising from new developments and securing developer contributions to enable required infrastructure delivery.
66. However, developer contributions historically have not been able to fund all new infrastructure requirements and the scale of infrastructure provision needed to respond to the described level of growth requires a different approach to capital investment planning and a stronger emphasis on funding infrastructure. In addition, the range of contributions now sought from development has broadened, meaning that less money is available for more 'traditional' contributions such as schools and transport.
67. Due to the effect of current economic conditions on developer contributions, several issues have become critical when managing this scale of growth:

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- Maintaining the viability of development proposals due to the reduction in land values;
  - The funding implications of providing infrastructure up-front due to timing issues;
  - Securing central government funding for some of the major infrastructure requirements following the Spending Review 2010;
  - Being prepared to deal with uncertainties around the exact cost of infrastructure provision when the development takes place;
  - Identifying the wider impacts of ad hoc or small scale developments and securing reasonable contributions from them;

68. In order to address these issues, the Council has been working on establishing stronger links between infrastructure planning and the asset management planning process through the effective use of section 106 agreements. This approach ensures that future community assets are affordable and sustainable in the long term.

69. The Council works closely with district councils and other partners under the umbrella of the established Spatial Planning and Infrastructure Partnership to identify further infrastructure funding streams. The application for Oxfordshire's share of the Eco-Town Pilots Support Funding (£11 to £13 million)<sup>3</sup> has been successful. The Council and its partners are also trying to take advantage of the new Regional Growth Fund to support the delivery of infrastructure in growth areas. The use of these new funding streams is expected to unblock stalled developments to a degree. The Council also continuously looks for opportunities to deliver capital projects using external funding not necessarily related to development,<sup>4</sup> e.g. looking at where key private sector beneficiaries could contribute to the capital funding of schemes.

70. However, it is recognised that these are still relatively short-term solutions. More sustainable and long-term funding models are needed to manage the growth agenda effectively and deliver the related infrastructure in a timely manner. Hence, the Council is committed to investigating different funding mechanisms based on the identified funding gap to help deliver infrastructure. The Council therefore considers the new financial incentives announced for local economic growth as an integral part of its long-term capital strategy. The next section lists some of the funding options that the Council is looking into in the context of significant cuts in capital allocations and changing financial and procurement models in capital project and infrastructure funding.

### **4.6. Emerging Funding Models to Meet the Investment Challenge**

71. The level of funding available from central government and the private sector is constantly changing and current economic conditions put further constraints on available future infrastructure funding. There are a number of innovative funding options and delivery models available or under development to support infrastructure delivery.

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<sup>3</sup> £60m start-up funding for local infrastructure relating to eco-towns.

<sup>4</sup> The example here is Sainsbury's funding the £2m junction upgrade at Heyford Hill.

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72. The Council therefore aims to use the devolution of power to local authorities and these options and models to address the viability issues regarding new developments and related up-front funding requirements. It acknowledges that these options and models need to be fully evaluated to determine the most appropriate solution based on the nature of the infrastructure need, the scale of the funding gap and the availability of funding sources offered by Central Government. Early analysis indicates that how the Council packages infrastructure investment or regeneration proposals to make them attractive for capital markets will play a critical role in determining its ability to benefit from such incentives. It is also clear that these flexibilities will be a strong base for institutional financing options for the Council in the medium and long-term.
73. The Council is committed to exploring all relevant options in consultation with its partners in delivery to ensure the effective management of its asset portfolio, facilitation of economic development and housing growth and the timely provision of related infrastructure. However, the Council is also aware that a major constraint when employing the instruments listed below in practice is the minimum level of capital that must be raised through their use.

### **4.6.1. Public Private Partnerships (PPP), Private Finance Initiative (PFI) and Local Asset Backed Vehicles (LABVs)**

74. The PPP/PFI funding models are used as long-term contracts between the public sector client and a private sector special purpose vehicle to deliver infrastructure and services in exchange for an annual performance related payment. The Council looks at these models of funding for its major schemes and takes a decision on the merits of each individual case. It has successfully used PPP funding to develop the Oxford Castle site working with the private sector and SEEDA. It has also upgraded homes for the elderly in partnership with the Order of St John.
75. The Council's policy regarding this funding model has always been to carry out a full and robust assessment of its long-term implications to determine value for money for the Council. This is due to the fact that while this model works well in many circumstances, it has not been found appropriate in financial terms. In line with this policy, the Council has fully investigated PFI options but has not so far decided it has been appropriate for any scheme. However, the Council is still working on employing similar models when they are suitable for its objectives. The Council is currently procuring a residual waste treatment contract that utilises similar principles to a Private Finance Initiative (PFI) and is based on the Government's standard contract.
76. Following the Spending Review, the Council expects to see more competitive versions of this model, such as competitive or incremental partnerships as the costs of such funding streams are transferred to individual departments at the central government level. It also expects to see a simpler procurement framework that is applicable to shorter-term contracts<sup>5</sup>. Decisions in relation to this funding stream will be made based on its applicability to the specific circumstances or infrastructure requirements following new Treasury guidance. The Council's priority in this area will

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<sup>5</sup> It is likely that the minimum level of capital investment PFI will be raised from £20m to £50m in order to apply PFI only to the largest infrastructure.

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be to build the right delivery model in order to derive real benefits from capital finance in a partnership environment.

77. Similarly, Local Asset Based Vehicles aim to encourage private sector investment by making regeneration projects appealing on a long-term basis. Current economic conditions and their impact on public finances and land values mean that it is likely that very limited levels of funding from the public and private sector will be available. The use of this funding mechanism will increase in the coming years given the expected increase in asset rationalization by local authorities. The Council continues to work with its partners, in particular District and Town Councils, on key regeneration programmes and evaluate opportunities as they arise in this area.

### 4.6.3. Financial Incentives for Local Economic Growth

78. The Council's approach to infrastructure planning looks to influence and shape the investment decisions at the national level through the provision of leadership in the co-ordination of investment. Oxfordshire City-Region Enterprise Partnership was approved by central government in October 2010. Improving the alignment of investment across public and private sectors to deliver a shared ambition for economic growth is the central theme of this new partnership. The Government has introduced a number of financial measures in order to provide incentives for local authorities to deliver sustainable economic growth. The Council is committed to obtaining as much investment as possible into Oxfordshire through the effective use of these new instruments where they prove to be affordable and value for money.

#### *Regional Growth Fund*

79. The Regional Growth Fund has increased to £1.4bn (£580m capital) with no ring fencing. The fund will run from April 2011 until April 2014 with the minimum thresholds for bids being set at £1m. It is presented as a key component in establishing a better balance between public and private investment in the economy. Although the detailed criteria for this funding stream is still under development, it is clear that it will focus on helping the transition to sustainable private sector-led growth from places that currently rely on the public sector. Therefore, the Council's and its partners' success in relation to this funding stream will depend on how much private sector funding can be brought to the table through proposals that generate sustainable employment growth.

#### *New Homes Bonus*

80. The New Homes Bonus will be introduced in 2011/12. It will fund the additional council tax<sup>6</sup> for six years for each new home or property that is brought back into use after the home is built. Although the model for implementing this scheme is still under development, it is clear that it will have an impact on the available funding for infrastructure development in growth localities<sup>7</sup>. The Council will work with its partners to develop a mechanism to use this funding stream in order to address infrastructure bottlenecks in those localities. The Council hopes that the allocation of the New Homes

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<sup>6</sup> Based on a national average for the Council Tax band.

<sup>7</sup> Although this will be funded through a top slice of the formula grant.

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Bonus will be determined by local authorities working collaboratively to support delivery of the infrastructure and services that arise as a consequence of new development.

### *Business Increase Bonus Schemes and Ability to Retain Locality- Raised Business Rates*

81. The Business Increase Bonus Scheme will enable the Council to keep, up to a “certain level”, the increase in business rates for a period of six years where the growth in business rates yield exceeds a “certain threshold”. This is a clear incentive to seek long-term sustainable growth in the business rate base. The Government is also considering more radical financial options to enable local authorities to retain locally raised business rates in the context of the Local Government Resources Review.
82. It is currently difficult to estimate the benefits from these schemes in terms of raising capital funding without more knowledge of how they will be implemented and how much of the funding will be directed to support Oxfordshire’s economic infrastructure and asset base through local arrangements. The Council will work with its partners to channel a level of funding that will help establish a 21<sup>st</sup> Century economic infrastructure and bring increased competitiveness to Oxfordshire.

### *Tax Increment Financing (TIF) and Accelerated Development Zones*

83. Tax Increment Financing<sup>8</sup> is a mechanism that enables the use of anticipated future increases in tax revenue to finance the current improvements (such as new or improved infrastructure) that are expected to generate those increased revenues. The UK central government is working on introducing new borrowing powers to enable local authorities to carry out TIF. By using TIF, the Council will be able to borrow against future additional increase in their business rate base to fund infrastructure and capital projects. Legislation is needed to introduce this scheme, so it will take at least two years to arrive.
84. Accelerated Development Zones are a form of TIF that can include ring-fencing business rates for an agreed period of time or attributing a proportion of any business rates supplement levy to projects specified within the zone. This mechanism can also raise funds for public infrastructure investment on a transformational scale. A number of pilots are underway supported by the UK central government.
85. The Council will closely monitor the progress made in the development of the TIF model and results of early ADZ pilots to determine what these models can offer for the Council as a means of maintaining the investment in infrastructure in this tight financial environment. Because the TIF model will initially be introduced through a bid-based process, there is also an opportunity for the Council and its partners to assess their current priorities in the LIP in order to derive early benefits from this funding stream where eligible.

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<sup>8</sup> British Property Federation (November 2008): Tax Increment Financing  
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#### 4.6.4. A New Tariff (Levy) Based Mechanism

86. A new tariff based mechanism is being introduced to give local authorities extra resources to invest in vital facilities, public services and social infrastructure and to give developers greater certainty about their role and contribution. Although this mechanism aims to bring much needed flexibility to the use of contributions from developers, it is still not clear how the tariff/ levy income will be apportioned, how it will be transferred from charging bodies to infrastructure delivery organisations, and how it will affect the future of the S106 agreements. Hence, the coalition government's response to concerns raised by county councils across the UK will be critical in determining the future capital strategy implications of this new funding mechanism. Meanwhile, the Council considers how the existing S106 regime can be developed to incorporate the latest thinking on tariffs and/or incentives for new housing.
87. It is also considering how to establish a forward funding arrangement to enable investment in infrastructure on the back of future funding secured through developer contributions. There is a growing interest in creating a Rolling Fund in order to fund infrastructure up-front. This is a mechanism by which local authorities along with their partners use initial public money to forward-fund major infrastructure schemes where infrastructure is needed to support the planned development. The cost of infrastructure is then recovered from public and private sector funding streams as they come forward. It is important to structure and manage the fund in a way that it takes into account any delays or reductions in the recovery.

#### 4.6.5. Local Authority Bonds

88. Local authority bonds are a common feature of local capital finance outside the UK and although they have been legislatively possible for UK local authorities to raise capital in this way, it has not been frequently used. The coalition government is looking into promoting this instrument and making it an attractive alternative to loans from the Public Works Loan Board (PWLB). The Council expects to see more tax incentives to emerge in relation to these bonds in the near future. As the key barrier to bond issuance is issuing bonds on a large enough scale to make them viable, the Council also expects to see new opportunities for collective deals and to package a number of projects at local, regional and sub-regional levels.

## 5. The Capital Programme: Governance, Development & Implementation

### 5.1. Capital Programme

89. The current capital programme for 2010/11 to 2015/16 totals £477m capital investment and covers a wide range of projects. While it is good practice to have a five-year capital programme, the Council recognises that when the external environment is changing rapidly, the policy framework is evolving and the economic outlook is uncertain, it is important to have a flexible approach to investment decisions. Clearly, significant changes to the resources profile will affect the level of planned



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investment within the next five to ten years. Therefore, only the first two years of the programme are considered as “the firm capital programme”. The figures for the years 2013/14 onwards are a draft and constitute the provisional part of the capital programme.

90. This provisional programme includes some indicative projects where no firm costings or business cases have been produced. As these projects are not part of the firm capital programme, they can only be progressed after a formal approval process has been followed and if funding is available. Consequently, decisions about which projects to be brought forward into the firm capital programme rest with the Cabinet. Where there is urgency, projects can be brought forward into the firm programme with the joint approval of the Chief Executive and the Chief Finance Officer after consultation with the Leader of the Council and the Cabinet Member for Finance & Property. Such urgent decisions are then reported to the Cabinet at the earliest opportunity as part of the Financial Monitoring Report.

### **5.2. Governance**

91. The Council has the vision of “developing a truly corporate approach to strategic capital investment, infrastructure and asset planning”. It recognises that implementing a high-profile capital governance structure is essential in fulfilling this vision and ensuring success in the capital arena.
92. That is why capital governance arrangements were reviewed in the context of the immediate challenges presented by the infrastructure gap and the growth, total place, co-location and cross service delivery agendas. A new capital governance structure has been in operation since September 2009. It will be improved further with the changes planned to be introduced in March 2011.
93. The new structure establishes a strong direct link between the mainstream capital programme and capital investment needs arising from the growth agenda (in particular strategic sites) and from cross-departmental and cross-organisational co-location and joint service delivery initiatives. The key features of this structure are listed below:

#### **5.2.1. The Council & the Cabinet**

94. The Council and the Cabinet continue as the key democratic decision-making bodies as per the Council’s constitution. The Council approves the key policy documents and the capital programme as part of the Council’s Policy and Budgetary Framework. The Cabinet recommends priorities, policy direction and the capital programme to the Council for approval. The Cabinet also approves new inclusions to the capital programme in line with the scheme of delegation and the financial procedure rules.

#### **5.2.2. The Capital Investment Board (CIB)**

95. The Capital Investment Board is a high-level political platform providing a cross-portfolio approach to and political steer on policy developments, strategic infrastructure

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development, the use of resources discussion and the growth, co-location and joint service delivery agendas.

### **5.2.3. The Capital Programme Board (CPB)**

96. The Capital Programme Board is a strong officer group with a clear remit and function to be the single point of contact in all capital and asset matters across the organisation with clear accountability and a sufficiently high level of authority and decision-making power within the limits of delegated responsibility.
97. The Council has already revised its financial procedure rules related to capital following the introduction of the new governance structure. The principle behind these adjustments is ensure that the overall structure is supported by appropriate officer teams operating clear, agreed, open and transparent corporate policies, protocols and procedures. Detailed protocols are under development and will follow the approval of the capital strategy.

## **5.3. Capital Programme Development & Implementation**

98. The Council has recently strengthened the development framework for the capital programme. In particular, the Council has taken steps to enhance the strategic alignment of the capital programme with corporate priorities and balance capital investment needs arising from planned growth and the maintenance of the existing portfolio.
99. It is also developing a two-stage approval process for capital resources allocation. If a project is approved at stage 1, it is accepted in principle to the Council's capital programme and allocated a project development budget. This stage is also called "commit to investigate". At stage 2, the project receives full political approval for work to commence and expenditure to be incurred, subject to the budget constraints of the project delivery budget allocation.

### **5.3.1. Principles of Prioritisation and Capital Resource Allocation**

100. The Council's capital programme deals with a wide range of property and other infrastructure asset needs across all service areas. The Council recognises the challenges around making prioritisation decisions when comparing the relative merits of investment into these assets. It therefore agreed a set of principles for prioritising capital investment proposals.
101. The application of these principles ensures that the Council allocates capital resources in line with corporate objectives and priorities and considers what outcomes can be achieved by a particular project and how effectively it uses our very limited corporate capital resources. These principles are integrated into the service and resource planning process.
102. Priority is given to programmes and projects (or proposals) in the following order:

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- **Priority 1:** projects which enable compliance with our legal/ statutory duties including projects which address any infrastructure deficits related to statutory compliance. For projects in this category, there is still a need to justify the cost level.
  - **Priority 2:** projects where a major proportion (50% or more) of the capital from external sources which will be lost if the project fails to go ahead but subject to consideration of future revenue requirements.
  - **Priority 3:** projects that generate revenue savings through the delivery of the new business strategy or service transformation proposals. For projects in this category, there is still a need to explore whether or not they could be self-financing, for example through prudential borrowing.
  - **Priority 4:** projects that contribute to the delivery of a smaller property portfolio through increased co-location or space utilisation or adaptation of new ways of working.
  - **Priority 5:** projects that facilitate economic development and housing growth - in particular in priority localities (Banbury, Bicester, Abingdon, Oxford City, Didcot and Carterton).
  - **Priority 6:** projects that address cross-cutting issues, facilitate joint-working with partners or generate new/ additional income;

103. It is not effective to have every individual scheme assessed and prioritised across the Council when they are very low cost relative to other areas of Council capital expenditure. Instead, once a programme level allocation is approved by the cabinet, a scheme assessment and prioritisation methodology is expected to be devised for new schemes in order to assess those schemes below a certain financial threshold value (typically £200,000) and to support their prioritisation within those programmes. The delivery of these programmes would then be determined by the availability of capital funding, either from the Council's capital programme or elsewhere, for a 'block' of these schemes. Schemes above the threshold value and identified as being in line with Council objectives, are assessed as part of the Council's overall capital prioritisation and programming as per the principles listed above.

### 5.3.2. Technical Assessment (Options, Deliverability and Affordability Appraisals)

104. Given the scarcity of both land and capital in relation to future needs, OCC must ensure that each investment decision represents the best possible use of these limited resources, and the best long-term solution for the authority and its citizens as a whole. It is critical for the long-term future of the Council's infrastructure base and to ensure the wise and responsible use of resources that each investment decision is based on a full consideration of all possible solutions and a full recognition of life cycle cost.

105. The Council is in the process of streamlining its technical assessment process for evaluating readiness and value for money of all its capital investment proposals. The agreed principles are:

- Analyse a range of possible solutions at the feasibility phase of each major capital investment;

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- Base the options appraisal on the life cycle costs of possible solutions, including the discounted cost of future expenditures to determine their affordability;
  - Explore different project delivery models that, where possible, include partnerships, sharing costs with other organisations, obtaining grant contributions or generating revenue income;

106. This approach will further ensure that investment in assets carries the underlying principle of seeking maximum benefit from the sum invested. Indeed, the revenue implications of any scheme are considered at both stages of the process. However, more details are provided prior to full political approval being granted.

107. Similar processes are also in place for prioritising and resourcing Highways Maintenance schemes, which are peer reviewed within a value engineering process. The merits of each scheme are assessed in conjunction with condition survey information, build-ability, value for money and environmental factors. A priority list of schemes is developed that addresses Oxfordshire's strategic objectives whilst contributing to improving national road condition indicators

### 5.3.3. Procurement

108. The Council has established collaborative partnerships with both the professional services and construction services supply chains through innovative strategic procurement initiatives. It operates a category management approach to the delivery of its works and services. This approach ensures that the Council can utilise 'best of breed' suppliers to minimise risk and cost as well as delivering a 'right first time' solution.

109. The Council's portfolio of contracts include:

- Framework Consultants (three Multi-Disciplinary and one Cost Management), selected for their expertise and capability to deliver education projects;
- Framework Construction arrangements that deliver up to 60% of the Council's Capital Programme, with the remainder procured in the open market.
- Core Multi-Disciplinary Consultants appointed on a seven to ten year term and capable of delivering the Council's Capital Programme.

110. The Council has entered into new contractual arrangements for the delivery of the Transport service and is operating in an integrated organisational structure that is generating a more efficient operation. This integrated partnering contract provides a flexible vehicle for the procurement of professional and mainstream construction services, primarily for transport related projects. It enables the Council to plan the overall resource from inception to delivery on the ground thus smoothing the workflow throughout the year, enabling planning for future years and consequently gaining greater effectiveness and efficiency.

111. The Council is also engaged with Improvement and Efficiency South East (IESE) in co-ordinating expenditure on a regional basis to drive standardisation and benefit from

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the resulting economies of scale. This collaborative approach enables the Council to have more leverage over the supply base. The Council can also adopt the Office of Government Commerce (OGC)'s portfolio of framework contracts for both professional services and construction. These collaborative and flexible arrangements with the OGC and IESE are necessary to complement the Council's portfolio so that it is responsive and scalable in today's financial climate. The Council will draw on the experience of its peers in order to deliver a value for money solution if a more specialist vehicle of procurement such as Strategic Partnerships is needed.

#### **5.3.4. Partnership Working**

112. The Council has a strong vision to create sustainable places by working closely with its partners. It recognises that it can only achieve its objectives through partnership working and is therefore committed to working with public, private, voluntary and community organisations.

113. The Council already has a history of pursuing joint-working and joint-service delivery initiatives for better outcomes for communities and citizens of the County. The Council is currently

- working on the West End Project in partnership with Oxford City Council and other partners. The renaissance of Oxford's West End is the single biggest regeneration project that Oxford has seen for some decades and will shape the city centre experience for a hundred years to come.
- operating a private public partnership with the Oxfordshire Care Partnership (Orders of St John – referred to as OCP/OSJ) to provide residential care homes for Older People;
- working in partnership with District Councils in collection and treatment of waste, including delivering improved recycling and reduction in landfill;
- working with the Housing and Communities Agency and other partner organisation under the Single Conversation Framework to deliver the Local Investment Plan (LIP) for Oxfordshire. This plan, resulting from Oxfordshire's Single Conversation with the Homes and Communities Agency (HCA), sets out a shared vision and priorities for delivering housing growth, economic development, regeneration, and infrastructure.
- procuring a residual waste treatment contract to direct waste away from landfill and to address the major investment required to meet national targets and those stated in the Oxfordshire Joint Municipal Waste Strategy.

#### **5.3.5. Performance Management**

114. The Council agrees a rolling five-year capital programme annually in accordance with its priorities. The capital programme is updated quarterly and its performance is reported monthly to the Cabinet. The Council's use of capital resources indicator was 94% at the end of 2009/10. This is a significant improvement from 18.6% and 10% slippage reported in 2007/08 and 2008/09 respectively. The Capital, Strategy and Transformation Manager is working closely with directorates to achieve further improvements in performance in future years.

#### **5.4. Provide contingency across the capital programme**

115. The Council's capital budget setting principle is "a balanced position with sufficient level of contingency". A 3% contingency, in line with the audit recommendation, is built into the capital programme planning assumptions in order to respond effectively to unforeseen capital pressures and to accommodate possible changes in the capital resources position supporting the programme. The Capital, Strategy and Transformation Manager manages this corporately held provision and other contingencies in relation to the capital programme on behalf of the Cabinet and reviews them on a regular basis based on the risks associated with the overall programme.

116. The Council continues to employ an effective year-end financing strategy for its capital programme. The capital financing strategy is aimed at minimising the on-going liabilities to the Council's revenue budget arising from capital investment. The first calls on capital resources are therefore external funding (including S106), grants, supported borrowing, and capital receipts and reserves. The final calls, where necessary, are on unsupported borrowing and revenue contributions.

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CAPITAL PROGRAMME: 2010 / 11 TO 2015 / 16 - Draft Programme - Cabinet 25th January 2011											
Programme	Capital Investment Programme										CAPITAL INVESTMENT TOTAL £'000s
	Current Year 2010 / 11 £'000s	Firm Programme		Provisional Programme				2016 / 17 £'000s			
		2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s					
Children, Young People & Families 1 - OCC	57,674	35,187	36,272	50,977	33,790	16,552	180	230,632			
Children, Young People & Families 2 - Schools & Partners	11,897	6,930	3,910	1,910	1,910	1,910	0	28,467			
Social & Community Services	6,948	10,778	7,924	2,097	985	1,800	0	30,532			
Environment & Economy 1 - Transport	20,149	21,977	24,829	16,823	17,338	13,920	0	115,036			
Environment & Economy 2 - Other Property Development Programmes	5,433	5,137	4,947	3,492	833	375	0	20,217			
Oxfordshire Customer Services	855	766	0	0	0	0	0	1,621			
Chief Executive's Office	10	90	25	0	0	0	0	125			
<b>TOTAL ESTIMATED CAPITAL PROGRAMME EXPENDITURE</b>	102,966	80,865	77,907	75,299	54,856	34,557	180	426,630			
Unmarked Reserves	146	63	12,824	9,269	10,153	15,867	2,298	50,620			
<b>TOTAL ESTIMATED CAPITAL PROGRAMME RESOURCES</b>	103,112	80,928	90,731	84,568	65,009	50,424	2,478	477,250			
<b>TOTAL ESTIMATED PROGRAMME RESOURCES</b>	109,475	77,428	79,978	79,798	68,031	45,104	2,478	462,292			
In-Year Shortfall (-) / Surplus (+)	6,363	-3,500	-10,753	-4,770	3,022	-5,320	0	-14,958			
Cumulative Shortfall (-) / Surplus (+)	15,630	18,493	7,740	2,970	5,992	672	672	672			

SOURCES OF FUNDING	2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s	CAPITAL RESOURCES TOTAL £'000s
SCE(R) Formulaic Capital Allocations - Credit Approval	26,056	0	0	0	0	0	0	26,056
SCE(C) Formulaic Capital Allocations - Grant	10,557	42,783	36,987	35,499	38,368	36,533	0	200,727
SCE(R) Supplementary Credit Approval	0	0	0	0	0	0	0	0
SCE(C) Supplementary Grant Approval	1,309	2,695	667	0	0	0	0	4,671
Devolved Formula Capital- Grant	9,000	5,410	3,910	1,910	1,910	1,910	0	24,050
Prudential Borrowing	5,031	10,059	10,617	5,159	4,025	4,887	180	39,958
Grants	37,398	8,190	2,605	6,000	0	0	0	54,193
Developer Contributions	5,612	4,082	17,549	28,811	19,653	1,750	0	77,457
District Council Contributions	219	812	0	0	0	0	0	1,031
Other External Funding Contributions	1,757	163	0	226	0	0	0	2,146
Revenue Contributions	3,250	354	1,419	263	283	24	23	5,616
Schools Contributions	1,285	529	30	0	0	0	0	1,844
Use of Capital Receipts	1,638	5,851	8,465	1,930	770	3,022	2,275	23,951
Use of Capital Reserves	0	0	8,482	4,770	0	2,298	672	16,222
<b>TOTAL ESTIMATED PROGRAMME RESOURCES UTILISED</b>	<b>103,112</b>	<b>80,928</b>	<b>90,731</b>	<b>84,568</b>	<b>65,009</b>	<b>50,424</b>	<b>3,150</b>	<b>477,922</b>
<b>TOTAL ESTIMATED PROGRAMME RESOURCES AVAILABLE</b>	<b>109,475</b>	<b>77,428</b>	<b>79,978</b>	<b>79,798</b>	<b>68,031</b>	<b>45,104</b>	<b>2,478</b>	<b>462,292</b>
Usable Capital Receipts C/Fwd	1,721	2,634	0	0	3,022	0	0	0
Capital Reserve C/Fwd	13,909	15,859	7,740	2,970	2,970	672	0	0



## Draft Programme - Cabinet 25th January 2011

## CHILDREN &amp; YOUNG PEOPLE CAPITAL PROGRAMME

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	Firm Programme				Provisional Programme			Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
			2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s					
<u>Primary Capital Programme</u> Charlton-on-Otmoor - Repl of Temporary Classrooms (ED701)	413	610	37	0	0	0	0	0	1,060	647	37		
Thame, Barley Hill - Repl of Temporary Classrooms (ED703)	524	740	11	0	0	0	0	0	1,275	751	11		
Harwell - 2 classroom ext (ED711)	147	443	25	0	0	0	0	0	615	468	25		
Launton - Hall & Classrooms (ED695)	111	931	160	0	0	0	0	0	1,202	1,091	160		
Tackley - 2 classroom ext & Pre-School Accommodation (ED734)	191	809	40	0	0	0	0	0	1,040	849	40		
Cropredy - Refurbishment & Extension (ED710)	10	346	0	0	0	0	0	0	356	346	0		
Oxford Wood Farm - replacement of existing buildings (ED749)	477	4,200	4,500	2,100	473	0	0	0	11,750	11,273	7,073		
Primary School Review (funding allocated)	0	0	0	0	0	0	0	0	0	0	0	To be removed from the programme as there is no future PCP funding.	
Banbury, The Grange - 6 classroom block (ED739).	102	25	0	0	0	0	0	0	127	25	0	Revised scheme now proposed (see below). The remaining amount is required to cover the abortive cost.	
Banbury, The Grange - 6 classroom block (New Scheme)	0	25	900	725	0	0	0	0	1,650	1,650	1,625	Released from the Moratorium Nov 10.	
<u>Primary Replacement of Temps</u> Great Milton	5	40	0	0	0	0	0	0	45	40	0	Scheme proposed to be removed. The remaining amount is required to cover the abortive cost.	
Halls & Kitchens: Hornton - Hall	5	25	0	0	0	0	0	0	30	25	0	Proposed to remain on hold (see appendix C). The remaining amount is required to cover the abortive cost.	
<b>Primary Capital Programme Total</b>	<b>1,985</b>	<b>8,194</b>	<b>5,673</b>	<b>2,825</b>	<b>473</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,150</b>	<b>17,165</b>	<b>8,971</b>		
<u>Secondary Capital Programme</u> Woodstock, Marlborough - Science & Repl Temp Buildings (ED692)	1,663	1,652	388	0	0	0	0	0	3,703	2,040	388		

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme				Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s							
Chipping Norton - Science (ED708)	204	2,650	400	206	0	0	0	0	0	0	3,460	3,256	606		
Burford Community College - Repl of temps, 8 classroom block & drama studio (ED714)	158	1,500	392	100	0	0	0	0	0	0	2,150	1,992	492		
Wantage, Fitzwaryn - Phase 2 (Modernisation & Post 16) (ED715)	142	550	1,750	758	0	0	0	0	0	0	3,200	3,058	2,508		
Didcot, St Birinus - Food Technology (ED738)	5	270	25	0	0	0	0	0	0	0	300	295	25		
Oxford, Iffley Mead - Food Technology (ED737)	49	236	15	0	0	0	0	0	0	0	300	251	15		
Faringdon Community College - Phase 3	0	25	200	1,275	0	0	0	0	0	0	1,500	1,500	1,475	Scheme proposed to be released	
Secondary Modernisation Programme	7	4	0	0	0	0	0	0	0	0	11	4	0	Reallocated to other school programmes and schemes and the remaining budget provision transferred under annual programmes.	
Bloxhatch/Warriner (D&T & Extension) Project Development	9	40	0	0	0	0	0	0	0	0	49	40	0		
Oxford, Northern House - 6 classroom Block (ED746)	0	350	1,160	90	0	0	0	0	0	0	1,600	1,600	1,250		
Abingdon, Kingfisher	41	25	164	25	0	0	0	0	0	0	255	214	189	Scheme proposed to be released	
Oxford, Iffley Mead - Double temporary classroom	1	0	149	0	0	0	0	0	0	0	150	149	149	Scheme proposed to be released	
<b>Secondary Capital Programme Total</b>	<b>2,279</b>	<b>7,302</b>	<b>4,643</b>	<b>2,454</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,878</b>	<b>14,399</b>	<b>7,097</b>		
<b>Academy Programme</b>															
Oxford Academy (ED678)	15,667	16,133	1,867	0	0	0	0	0	0	0	33,667	18,000	1,867		
Oxford Spire Academy	0	0	250	2,000	6,000	0	0	0	0	0	8,250	8,250	8,250	New inclusion to the programme following the confirmation of £8m grant awarded. Includes £250k corporate funding to support project development (reallocated from secondary schools modernisation sum)	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s							
<b>Academy Total</b>	<b>15,667</b>	<b>16,133</b>	<b>2,117</b>	<b>2,000</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41,917</b>	<b>26,250</b>	<b>10,117</b>		
<u>Provision of School Places (Basic Need)</u>															
Witney, Henry Box - Music (ED699)	801	657	10	0	0	0	0	0	0	0	1,468	667	10		
Carterton Community College - Hall (ED719)	32	470	28	0	0	0	0	0	0	0	530	498	28		
Oxford, St Nicholas - 2 classroom ext & ext to hall (ED720)	41	709	35	0	0	0	0	0	0	0	785	744	35		
Bicester, Cooper - New 6th Form Centre (ED747)	162	2,300	1,450	488	0	0	0	0	0	0	4,400	4,238	1,938		
Oxford, New Marston - Internal Alterations (Foundation Stage & KS1) (ED753)	0	730	101	0	0	0	0	0	0	0	831	831	101		
Witney, Madley Brook - 3 Classroom extension	0	100	775	0	0	0	0	0	0	0	875	875	775		
Temporary Classrooms - New units for Basic Need	0	510	0	0	0	0	0	0	0	0	510	510	0		
Thamesford Willaims's - Repl of 2 Temporary Classrooms (ED712)	0	199	0	0	0	0	0	0	0	0	199	199	0		
SS Philip & James - Fencing (ED766)	0	30	0	0	0	0	0	0	0	0	30	30	0		
SS Philip & James	0	0	0	0	0	0	0	0	0	0	0	0	0	Scheme proposed to be removed	
Bayards	78	125	0	0	0	0	0	0	0	0	203	125	0	Revised scheme now proposed (see below). The remaining amount is required to cover the abortive cost on the old scheme.	
Bayards (New Scheme)	0	25	400	3,500	2,472	203	0	0	0	0	6,600	6,600	6,575	Scheme proposed to be released	
Peppard- Replacement of Temporary Classrooms	4	25	100	0	0	0	0	0	0	0	129	125	100	Basic need scheme proposed to be released. Funding for larger scheme remaining on hold (see appendix C)	
John Watson - Reprovision of Temporary Classrooms	0	25	250	0	0	0	0	0	0	0	275	275	250	Basic need scheme proposed to be released. Funding for larger scheme remaining on hold (see appendix C)	
Existing Demographic Pupil Provision (Basic Needs Programme)	0	0	3,200	4,500	4,050	3,900	3,000	0	0	0	18,650	18,650	18,650		

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s							
Bloxham - 2FE, additional classroom & ancillary facilities (ED762)	0	14	360	28	0	0	0	0	0	0	402	402	388		
Oxford, St Andrew's - Foundation Stage (ED763)	0	44	0	0	0	0	0	0	0	0	44	44	0		
Henley, Trinity - Improvements to Entrance & Admin (ED765)	0	35	0	0	0	0	0	0	0	0	35	35	0		
<b>Provision of School Places Total</b>	<b>1,118</b>	<b>5,998</b>	<b>6,709</b>	<b>8,516</b>	<b>6,522</b>	<b>4,103</b>	<b>3,000</b>	<b>0</b>	<b>35,966</b>	<b>34,848</b>	<b>28,850</b>				
Note: This section of the programme shows available funding and not the full scheme cost															
<b>Growth Portfolio - New Schools</b>															
South Oxfordshire Didcot, Great Western Park - Primary 1 (14 classroom)	0	0	590	5,500	414	0	0	0	0	0	6,504	6,504	6,504		
Didcot, Great Western Park - Primary 2 (14 classroom)	0	0	0	0	0	0	0	0	0	0	0	0	0		
Didcot, Great Western Park - Secondary (Phase 1)	0	0	0	1,100	4,700	10,438	0	0	0	0	16,238	16,238	16,238		
Didcot, dygrove - 7 classroom	0	0	0	0	0	0	0	0	0	0	0	0	0		
Cherwell Bodicote, Bankside - 10 classroom	0	0	50	400	4,038	0	0	0	0	0	4,488	4,488	4,488		
Bicester, Gavray Drive - 7 classroom	109	0	25	191	3,458	0	0	0	0	0	3,783	3,674	3,674		
Bicester - Secondary P1 (incl existing schools)	0	0	0	750	3,500	6,053	0	0	0	0	10,303	10,303	10,303		
Bicester - Secondary P2 (including existing schools)	0	0	0	0	0	0	0	0	0	0	0	0	0		
Bicester, South West - 14 classroom	0	0	60	530	5,020	0	0	0	0	0	5,610	5,610	5,610		
Upper Heyford - New Primary School	0	0	50	400	4,248	0	0	0	0	0	4,698	4,698	4,698		
Vale of White Horse Wantage / Grove - Secondary (option c)	0	0	0	0	0	0	0	0	0	0	0	0	0		
<b>Growth Portfolio Total</b>	<b>109</b>	<b>0</b>	<b>775</b>	<b>8,871</b>	<b>25,378</b>	<b>16,491</b>	<b>0</b>	<b>0</b>	<b>51,624</b>	<b>51,515</b>	<b>51,515</b>				
<b>Children's &amp; Family Centres</b>															

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s							
Flexibility of Childcare 08/09 - 10/11	1,065	2,316	0	0	0	0	0	0	0	0	0	3,381	2,316	0	
Didcot, Lydalls - Integrated Daycare (ED727)	19	36	0	0	0	0	0	0	0	0	0	55	36	0	
Cumnor Pre-School - Replacement Building (ED730)	0	23	0	0	0	0	0	0	0	0	0	23	23	0	
Sonning Common Pre-School - Replacement Building (ED728)	0	445	44	0	0	0	0	0	0	0	0	489	489	44	
Berinsfield Pre-School - Replacement Building (ED729)	0	412	25	0	0	0	0	0	0	0	0	437	437	25	
North Kidlington Pre-School - Replacement Building (ED732)	0	397	40	0	0	0	0	0	0	0	0	437	437	40	
Millbrook Pre-School - Replacement Building (ED733)	0	373	20	0	0	0	0	0	0	0	0	393	393	20	
Rainbow Pre-School - Replacement Building (ED731)	0	571	0	0	0	0	0	0	0	0	0	571	571	0	
Children's Centres Programme 08/09 - 10/11 Phase 3	217	199	47	0	0	0	0	0	0	0	0	463	246	47	
North East Abingdon - Children's Centre (ED698)	269	141	30	0	0	0	0	0	0	0	0	440	171	30	
Bloxham - Children's Centre (ED713)	73	379	0	0	0	0	0	0	0	0	0	452	379	0	
Chalgrove - Children's Centre (P1 & P2) (ED716)	220	316	0	0	0	0	0	0	0	0	0	536	316	0	
Bampton - Children's Centre (ED721)	40	575	50	0	0	0	0	0	0	0	0	665	625	50	
Eynsham - Children's Centre (ED722)	48	570	30	0	0	0	0	0	0	0	0	648	600	30	
Ambrosden, Five Acres - Children's Centre (ED726)	4	436	20	0	0	0	0	0	0	0	0	460	456	20	
N&W Witney - Children's Centre (ED757)	0	460	150	0	0	0	0	0	0	0	0	610	610	150	
Sonning Common, Chiltern Edge - Children's Centre (ED755)	0	542	150	0	0	0	0	0	0	0	0	692	692	150	
Southmoor, John Blandy - Children's Centre & Pre-School (ED724)	31	626	231	0	0	0	0	0	0	0	0	888	857	231	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s					
Thame - Children's Centre (ED725)	0	273	40	0	0	0	0	0	0	313	313	40	
<b>Children's &amp; Family Centres Total</b>	<b>1,986</b>	<b>9,090</b>	<b>877</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,953</b>	<b>9,967</b>	<b>877</b>	
<b>Improvements to Young People's Centres</b>													
Wallingford Young People's & Children Centres (ED700)	131	24	0	0	0	0	0	0	0	155	24	0	To be removed from the capital programme. The remaining amount is required to cover the abortive cost.
Chill Out / Youth Capital Fund	1,008	253	0	0	0	0	0	0	0	1,261	253	0	
Witney Young People's Centre (Phase 2) (ED709)	3	50	800	267	0	0	0	0	0	1,120	1,117	1,067	
Kidlington Young People's Centre (ED712)	101	148	14	0	0	0	0	0	0	263	162	14	
Banbury New Futures Centre (ED735)	113	1,400	1,070	417	0	0	0	0	0	3,000	2,887	1,487	
Didcot Young People's Centre (ED748)	0	400	251	16	0	0	0	0	0	667	667	267	
Abingdon Young People's Centre (ED754)	5	275	120	0	0	0	0	0	0	400	395	120	
Chipping Norton Young People's & Adult Learning Centre (ED736)	8	500	442	50	0	0	0	0	0	1,000	992	492	
<b>Young People's Centres Total</b>	<b>1,369</b>	<b>3,050</b>	<b>2,697</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,866</b>	<b>6,497</b>	<b>3,447</b>	
<b>ICT</b>													
Harnessing Technology Grant	2,492	700	0	0	0	0	0	0	0	3,192	700	0	
<b>ICT Total</b>	<b>2,492</b>	<b>700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,192</b>	<b>700</b>	<b>0</b>	
<b>Annual Programmes</b>													
Schools Access Initiative (ED759)	1,522	842	1,142	1,142	1,142	1,142	1,142	1,142	0	8,074	6,552	5,710	Proposed to be released
Cumnor, Matthew Arnold - Accessibility Improvements (ED752)	0	230	199	0	0	0	0	0	0	429	429	199	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s						
Health & Safety - CYP&F	611	200	250	280	325	350	375	0	2,391	1,780	1,580	Proposed to be released			
Health & Safety - Corporate	636	300	400	400	400	400	400	0	2,936	2,300	2,000	Proposed to be released			
Temporary Classrooms - Relocation & Removal	1,086	200	360	360	360	360	360	0	3,086	2,000	1,800	Proposed to be released			
Schools Accommodation Intervention & Support Programme	0	0	150	150	150	200	200	0	850	850	850	New programme proposed to be released			
Reducing Out of County Provision for SEN Pupils	0	0	250	700	50	0	0	0	1,000	1,000	1,000	New programme proposed to be released			
School Structural Maintenance	0	0	7,654	7,654	7,654	7,654	7,654	0	38,270	38,270	38,270	New Programme- future years are subject to confirmation of the level of capital maintenance grant			
Secondary Schools Modernisation Programme	0	0	0	0	1,000	1,000	1,331	0	3,331	3,331	3,331	Proposed to be released but not yet allocated to specific schemes			
Capital Maintenance - Surplus from 5 yr allocation	0	0	0	0	1,433	2,000	2,000	0	5,433	5,433	5,433	New entry - it is subject to confirmation of the level of capital maintenance grant			
<b>Annual Programme Total</b>	<b>3,855</b>	<b>1,772</b>	<b>10,405</b>	<b>10,686</b>	<b>12,514</b>	<b>13,106</b>	<b>13,462</b>	<b>0</b>	<b>65,800</b>	<b>61,945</b>	<b>60,173</b>				
<b>Other Schemes &amp; Programmes</b>															
Thornbury House Children's Home - Repl of Building (ED702)	253	1,075	250	50	0	0	0	0	1,628	1,375	300				
Minor Works	253	39	0	0	0	0	0	0	292	39	0				
Loans to Foster/Adoptive Parents (Prudentially Funded)	180	90	90	90	90	90	90	180	900	720	630				
Special Schools (16-19)	1,067	0	0	0	0	0	0	0	1,067	0	0				
14-19 Rural Areas	0	50	0	0	0	0	0	0	50	50	0				
14-19 Rural Areas - West Oxfordshire Skills Centre (ED756)	0	500	0	0	0	0	0	0	500	500	0				
14-19 Rural Areas - Thame Skills Centre	0	200	550	25	0	0	0	0	775	775	575				
14-19 Diploma	300	75	0	0	0	0	0	0	375	75	0				

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s	90	90	90				
14-19 Diploma Abingdon - Fitzharry's 6th Form Centre (ED740)	35	505	30	0	0	0	0	0	0	0	0	570	535	30	
Play Pathfinder (ED718)	1,246	862	0	0	0	0	0	0	0	0	0	2,108	862	0	
Short Breaks (Aiming High)	251	746	0	0	0	0	0	0	0	0	0	997	746	0	
Woodland Outdoor Education Centre (ED645)	351	54	0	0	0	0	0	0	0	0	0	405	54	0	
Small Projects	965	312	0	0	0	0	0	0	0	0	0	1,277	312	0	2010/11 is the final year of this programme, remaining allocation is transferred to support School Accomodation Intervention & Support Programme
<b>Other Schemes &amp; Programmes Total</b>	<b>4,901</b>	<b>4,508</b>	<b>920</b>	<b>165</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>90</b>	<b>180</b>	<b>10,944</b>	<b>6,043</b>	<b>1,535</b>		
<b>Retentions &amp; Oxford City Schools Reorganisation</b>															
Retentions	737	758	371	5	0	0	0	0	0	0	1,871	1,134	376		
<b>Retentions &amp; OSCR Total</b>	<b>0</b>	<b>758</b>	<b>371</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,134</b>	<b>1,134</b>	<b>376</b>		
<b>Schools Capital</b>															
Devolved Formula Capital	9,875	9,000	5,410	3,910	1,910	1,910	1,910	1,910	0	0	33,925	24,050	15,050		
Harnessing Technology Grant- Schools Allocation	2,025	1,276	1,234	0	0	0	0	0	0	0	4,535	2,510	1,234		
Specialist College	6	344	0	0	0	0	0	0	0	0	350	344	0		
Kitchen & Dinning improvements	72	318	128	0	0	0	0	0	0	0	518	446	128		
14-19 Diploma	442	909	158	0	0	0	0	0	0	0	1,509	1,067	158		
14-19 Rural	0	50	0	0	0	0	0	0	0	0	50	50	0		
<b>School Local Capital Programme Total</b>	<b>12,420</b>	<b>11,897</b>	<b>6,930</b>	<b>3,910</b>	<b>1,910</b>	<b>1,910</b>	<b>1,910</b>	<b>1,910</b>	<b>0</b>	<b>0</b>	<b>40,887</b>	<b>28,467</b>	<b>16,570</b>		
<b>Capital Adjustments &amp; Funding</b>															
Capital Revenue Switches	604	169	0	0	0	0	0	0	0	0	773	169	0		



Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s						
<b>Capital Adjustments &amp; Funding Total</b>	<b>604</b>	<b>169</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>773</b>	<b>169</b>	<b>0</b>	
CYP&F CAPITAL PROGRAMME EXPENDITURE TOTAL	48,785	69,571	42,117	40,182	52,887	35,700	18,462	180				307,884	259,099	189,528	
CYP&F OCC ADJUSTED CAPITAL PROGRAMME EXPENDITURE TOTAL	36,365	57,674	35,187	36,272	50,977	33,790	16,552	180				266,997	230,632	172,958	

## Draft Programme - Cabinet 25th January 2011

## SOCIAL AND COMMUNITY SAFETY CAPITAL PROGRAMME

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme				Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments	
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s								
<b>COMMUNITY SERVICES PROGRAMME</b>																
<b>Libraries</b>																
Banbury Library & Mill Art Centre	0	30	0	0	0	0	0	0	0	0	0	30	30	0	0	Proposed to remain on hold (see appendix C). The remaining amount is required to cover the possible abortive cost.
Bicester Library	16	20	0	0	0	0	0	0	0	0	0	20	20	0	0	Proposed to remain on hold (see appendix C). The remaining amount is required to cover the possible abortive cost.
Headington Library	11	15	0	0	0	0	0	0	0	0	0	15	15	0	0	Scheme proposed to be removed. The remaining amount is required to cover the possible abortive cost.
Thames Valley University Library (CS5)	1,194	488	10	0	0	0	0	0	0	0	0	1,692	498	10		
Watlington Library (CS6)	434	316	10	0	0	0	0	0	0	0	0	760	326	10		
Introduction of RFID (Radio frequency identification) self service in Libraries (CS9)	0	750	395	115	0	0	0	0	0	0	0	1,260	1,260	510		
County Heritage & Arts Abingdon Town Council (Contributions- Conditional Approval)	0	100	100	100	0	0	0	0	0	0	0	300	300	200		
Museums Resource Programme (CS7)	119	494	22	0	0	0	0	0	0	0	0	635	516	22		
Development Project - SOFO	15	0	15	0	0	0	0	0	0	0	0	30	15	15		
Cogges Manor Farm Museum	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Scheme proposed to be removed.
Oxfordshire Records Office (CS8)	6	448	16	0	0	0	0	0	0	0	0	470	464	16		
<b>COMMUNITY SERVICES PROGRAMME TOTAL</b>	<b>1,795</b>	<b>2,661</b>	<b>568</b>	<b>215</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,239</b>	<b>3,444</b>	<b>783</b>		
<b>COMMUNITY SAFETY PROGRAMME</b>																
<b>Fire &amp; Rescue Service</b>																
Critical Works - HQ shower facilities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Scheme proposed to be removed.
Bicester Fire Station Upgrade	29	10	295	101	0	0	0	0	0	0	0	435	406	396		Scheme proposed to be released.

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme				Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s							
Thame Fire Station	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Proposed to remain on hold (see appendix C).
Fire Equipment	0	1,100	0	0	0	0	0	0	0	0	1,100	1,100	1,100	1,100	New entry proposed to be released
Retentions (completed schemes)	7	0	0	0	0	0	0	0	0	0	7	7	7	0	
<u>Gypsy &amp; Travellers Sites</u>															
Redbridge Hollow Phase 2 (combined scheme)	0	977	50	0	0	0	0	0	0	0	1,077	1,077	1,027	1,027	
<u>Safer &amp; Stronger Communities</u>															
Safer & Stronger Communities Grant	402	101	0	0	0	0	0	0	0	0	503	101	0	0	
<b>COMMUNITY SAFETY PROGRAMME</b>	<b>433</b>	<b>168</b>	<b>2,372</b>	<b>151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,124</b>	<b>2,691</b>	<b>2,523</b>	<b>2,523</b>	
<b>TOTAL</b>															
<u>SOCIAL CARE FOR ADULTS PROGRAMME</u>															
Mental Health	354	0	177	0	0	0	0	0	0	0	531	177	177	177	
Mental Health Projects															
Residential HOP's Register (Forward Funding) SS88	1,543	238	0	0	0	0	0	0	0	0	1,781	238	0	0	
HOPs Phase 1- New Builds	0	0	4,659	4,894	0	0	0	0	0	0	9,553	9,553	9,553	9,553	
Deficit Funding Agreement (SS98)	0	1,216	0	0	0	0	0	0	0	0	1,216	1,216	0	0	
Extra Care Housing - Banbury	675	675	0	0	0	0	0	0	0	0	1,350	675	0	0	
ECH- Adaptations to Existing Properties	28	455	425	500	392	0	0	0	0	0	1,800	1,772	1,317	1,317	
ECH- New Schemes	0	0	200	800	800	685	1,500	0	0	0	3,985	3,985	3,985	3,985	
Learning Disabilities - Supported Living Programme (SS93)	227	50	225	225	273	0	0	0	0	0	1,000	773	723	723	
Day Centres															
Abingdon, Resources Centre (SS95 & SS96)	788	466	0	0	0	0	0	0	0	0	1,254	466	0	0	
Banbury Day Centre (SS97)	4	30	550	66	0	0	0	0	0	0	650	646	616	616	
Deferred Interest Loans (CSDP)	0	120	450	350	300	300	300	0	0	0	1,820	1,820	1,700	1,700	Removal of prudential borrowing proposed

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s					
Health & Well Being projects (PRG) (SS103)	0	165	46	0	0	0	0	0	0	211	211	46	
<b>SOCIAL CARE FOR ADULTS PROGRAMME TOTAL</b>	<b>3,619</b>	<b>3,415</b>	<b>6,732</b>	<b>6,835</b>	<b>1,765</b>	<b>985</b>	<b>1,800</b>	<b>0</b>	<b>25,151</b>	<b>21,532</b>	<b>18,117</b>		
<b>STRATEGY AND TRANSFORMATION PROGRAMME</b>													
IT- Supporting People	81	0	48	0	0	0	0	0	129	48	48		
Time to Change	2,089	0	42	0	0	0	0	0	2,131	42	42		
Adult Social Care IT Infrastructure	85	200	178	0	0	0	0	0	463	378	178		
New Adult Services System	103	122	720	723	332	0	0	0	2,000	1,897	1,775		
Mobile Working Project	48	5	47	0	0	0	0	0	100	52	47		
Transforming Adult Social Care (ICT)	0	166	0	0	0	0	0	0	166	166	0		
<b>STRATEGY &amp; TRANSFORMATION PROGRAMME TOTAL</b>	<b>2,406</b>	<b>493</b>	<b>1,035</b>	<b>723</b>	<b>332</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,989</b>	<b>2,583</b>	<b>2,090</b>		
RETENTIONS & MINOR WORKS	0	211	71	0	0	0	0	0	282	282	71		
<b>S&amp;CS CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>8,253</b>	<b>6,948</b>	<b>10,778</b>	<b>7,924</b>	<b>2,097</b>	<b>985</b>	<b>1,800</b>	<b>0</b>	<b>38,785</b>	<b>30,532</b>	<b>23,584</b>		

## ENVIRONMENT and ECONOMY CAPITAL PROGRAMME (EXCLUDING TRANSPORT) Draft Programme - Cabinet 25th January 2011

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s					
<b>BETTER OFFICES PROGRAMME</b>													
Southern Area Offices	339	0	0	0	0	0	0	0	0	339	0	0	
Storage	235	0	0	0	0	0	0	0	0	235	0	0	
East Oxford Office	1,094	0	0	0	0	0	0	0	0	1,094	0	0	
County Hall	3,052	2	0	0	0	0	0	0	0	3,054	2	0	
Banbury Office	6,280	96	0	0	0	0	0	0	0	6,376	96	0	
Oxford Options	815	138	0	0	0	0	0	0	0	953	138	0	
Oxford Options Laundry	184	-10	0	0	0	0	0	0	0	174	-10	0	
Youth Outreach Service	1	149	0	0	0	0	0	0	0	150	149	0	
Trading Standards	218	122	0	0	0	0	0	0	0	340	122	0	
Macclesfield House ICT node	0	366	0	0	0	0	0	0	0	366	0	0	
BOP Central Revenue Switch	1,934	231	120	120	0	0	0	0	0	2,405	471	240	
Cricknet Road Centre Vacation	0	20	90	87	0	0	0	0	0	197	197	0	
<b>BETTER OFFICES PROGRAMME TOTAL</b>	<b>14,152</b>	<b>1,114</b>	<b>210</b>	<b>207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,683</b>	<b>1,531</b>	<b>417</b>	
<b>CORPORATE PROPERTY &amp; PARTNERSHIP PROGRAMMES</b>													
Redbridge Hollow - Fly Tipped Waste	335	30	0	0	0	0	0	0	0	365	30	0	
Relocation of Countryside Services	6	372	0	0	0	0	0	0	0	378	372	0	
Bampton Community Facility	1	442	464	79	0	0	0	0	0	986	985	543	
Chipping Norton Access Road	283	128	16	3	0	0	0	0	0	430	147	19	
Charlbury Library (Spendlove Centre)	0	0	0	0	0	0	0	0	0	0	0	0	Proposed to be removed. Remaining funds (from previous capital receipt) proposed to be used for educational purposes.
Asset Strategy Implementation Programme	0	0	1,000	1,165	1,407	0	0	0	0	3,572	3,572	3,572	New Inclusion proposed to be released

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s							
<b>CORPORATE PROPERTY &amp; PARTNERSHIP PROGRAMME TOTAL</b>	<b>625</b>	<b>972</b>	<b>1,480</b>	<b>1,247</b>	<b>1,407</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,731</b>	<b>5,106</b>	<b>4,134</b>	
<b>ENERGY EFFICIENCY IMPROVEMENT PROGRAMME</b>															
Energy Conservation (Prudentially funded)	452	20	20	270	272	250	200	0	0	0	0	1,484	1,032	1,012	
Street Lighting (Prudentially funded)	266	0	0	0	0	0	0	0	0	0	0	266	0	0	
SALIX Energy Programme	485	354	206	249	239	259	0	0	0	0	0	1,792	1,307	953	
Hook Norton Primary School - Solar Panels	0	90	0	0	0	0	0	0	0	0	0	90	90	0	
Carbon Management Fund	229	0	0	0	0	0	0	0	0	0	0	229	0	0	Proposed to be removed from the programme and reallocated as Energy Tax Reduction Programme
Energy Tax Reduction Programme (Property - non-schools)	0	50	215	0	0	0	0	0	0	0	0	265	265	215	Proposed to be released from moratorium. £200k proposed to be transferred to the Solar Panels Programme below
Energy Tax Reduction Programme (Street Lighting)	0	83	467	550	0	0	0	0	0	0	0	1,100	1,100	1,017	£75k released from moratorium to carry out part night lighting works. Remaining allocation plus £550k additional allocation proposed to be released from moratorium.
Installation of Solar Panels on Non-School Buildings	0	0	730	0	0	0	0	0	0	0	0	730	730	730	New Inclusion proposed to be released
Low Carbon Communities	0	75	0	0	0	0	0	0	0	0	0	75	75	0	
<b>ENERGY EFFICIENCY IMPROVEMENT PROGRAMME</b>	<b>1,432</b>	<b>672</b>	<b>1,638</b>	<b>1,069</b>	<b>511</b>	<b>509</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,031</b>	<b>4,599</b>	<b>3,927</b>	
<b>ANNUAL PROPERTY PROGRAMMES</b>															
Backlog Maintenance Programme	22,892	1,801	0	0	0	0	0	0	0	0	0	24,693	1,801	0	
Minor Works Programme	0	397	300	300	300	300	175	0	0	0	0	1,772	1,772	1,375	Proposed to be released from moratorium.
Health & Safety (Non-Schools)	0	24	24	24	24	24	0	0	0	0	0	120	120	96	
Contingency- Staff Delivery	0	50	0	0	0	0	0	0	0	0	0	50	50	0	
Other Revenue Switches	0	251	0	0	0	0	0	0	0	0	0	251	251	0	
<b>ANNUAL PROPERTY PROGRAMMES</b>	<b>22,892</b>	<b>2,523</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>324</b>	<b>175</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,886</b>	<b>3,994</b>	<b>1,471</b>	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme				Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments	
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s					2016 / 17 £'000s
<b>WASTE MANAGEMENT PROGRAMME</b>																
Oakley Wood WRC Redevelopment	786	32	0	0	0	0	0	0	0	0	0	818	32	0		
Kidlington WRC	0	100	1,300	1,600	0	0	0	0	0	0	0	3,000	3,000	2,900	Proposed to be released from moratorium.	
Alkerton WRC	0	0	0	500	1,250	0	0	0	0	0	0	1,750	1,750	1,750	New inclusion proposed to be released.	
Redbridge WRC	5	20	0	0	0	0	0	0	0	0	0	25	20	0	Proposed to be removed from the programme. The remaining amount is required to cover the possible abortive cost.	
Dean Pit WRC	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Proposed to be removed from the programme.	
Waste Infrastructure Development Programme (Phase 2)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Proposed to be removed from the programme.	
Oxford Waste Partnership PRG Allocation	385	0	185	0	0	0	0	0	0	0	0	570	185	185		
<b>WASTE MANAGEMENT PROGRAMME TOTAL</b>	<b>1,176</b>	<b>152</b>	<b>1,485</b>	<b>2,100</b>	<b>1,250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,163</b>	<b>4,987</b>	<b>4,835</b>		
<b>ENVIRONMENT &amp; ECONOMY CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>40,277</b>	<b>5,433</b>	<b>5,137</b>	<b>4,947</b>	<b>3,492</b>	<b>833</b>	<b>375</b>	<b>0</b>	<b>60,494</b>	<b>20,217</b>	<b>14,784</b>					

## ENVIRONMENT and ECONOMY - TRANSPORT CAPITAL PROGRAMME Draft Programme - Cabinet 25th January 2011

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme					Provisional Programme					Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s					
<b>NETWORK DEVELOPMENT PROGRAMME</b>																	
Chipping Norton AQMA	111	2	0	0	0	0	0	0	0	0	0	0	113	2	0	Scheme proposed to be removed. The remaining amount is required to cover the possible abortive cost.	
Wallingford AQMA	26	30	0	0	0	0	0	0	0	0	0	0	56	30	0		
Thornhill Park & Ride Extensions (project development)	385	29	85	0	0	0	0	0	0	0	0	0	499	114	85	Scheme proposed to be released	
Eynsham, Bitterell Footway Improvements	0	8	73	0	0	0	0	0	0	0	0	0	81	81	73		
Kennington Roundabout	0	0	1,250	1,250	0	0	0	0	0	0	0	0	2,500	2,500	2,500	New inclusion proposed to be released	
Heyford Hill Roundabout	0	0	500	500	0	0	0	0	0	0	0	0	500	500	500	New inclusion proposed to be released	
Hinksey Hill Interchange	0	0	250	250	0	0	0	0	0	0	0	0	250	250	250	New inclusion proposed to be released	
Other Network Development Schemes	0	-20	0	0	0	0	0	0	0	0	0	0	-20	-20	0		
<b>NETWORK DEVELOPMENT PROGRAMME TOTAL</b>	<b>522</b>	<b>49</b>	<b>1,908</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,979</b>	<b>3,457</b>	<b>3,408</b>		
<b>ACCESS TO OXFORD PROGRAMME</b>																	
Access to Oxford Remaining Programme Development	0	200	0	0	0	0	0	0	0	0	0	0	200	200	0	The Department for Transport have announced that, following the Spending Review, there will no longer be funding available for the Access to Oxford programme from their Major Scheme funding stream. However, there may still be an opportunity to bid for other funds for smaller scale projects (i.e. the Local Sustainable Transport Fund) The remaining amount is required to cover the possible abortive cost.	
<b>ACCESS TO OXFORD PROGRAMME TOTAL</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>200</b>	<b>0</b>		
<b>ROAD SAFETY PROGRAMME</b>																	
Speed Limit Review	25	100	138	0	0	0	0	0	0	0	0	0	263	238	138		
Child Safety Audit measures (Abingdon)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Scheme proposed to be removed	



Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme					Provisional Programme					Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s	2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s				
Low Cost Measures	60	20	0	0	0	0	0	0	0	0	0	0	0	0	20	0	
Other Road Safety Schemes		40	0	0	0	0	0	0	0	0	0	0	0	0	40	0	
<b>ROAD SAFETY PROGRAMME TOTAL</b>	<b>85</b>	<b>160</b>	<b>138</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>383</b>	<b>298</b>	<b>138</b>	
<b>OXFORD TRANSPORT STRATEGY PROGRAMME</b>																	
London Rd Corridor - Phase 3	458	1,636	0	0	0	0	0	0	0	0	0	0	0	2,094	1,636	0	
Horspath Driftway/The Slade Pedestrian & Cycling Improvements	1	85	94	0	0	0	0	0	0	0	0	0	0	180	179	94	
Fairfax Rd/Purcell Rd Cycle Link	6	17	162	0	0	0	0	0	0	0	0	0	0	185	179	162	
Highfield Area Traffic Management & Old Rd/Windmill Rd Cycle Lane	16	7	182	0	0	0	0	0	0	0	0	0	0	205	189	182	
Canal Top/Path Improvement - Isis Lock to Walton Well Road	0	100	0	0	0	0	0	0	0	0	0	0	0	100	100	0	
Other STS schemes		41	0	0	0	0	0	0	0	0	0	0	0	41	41	0	
<b>OXFORD TRANSPORT STRATEGY PROGRAMME TOTAL</b>	<b>481</b>	<b>1,886</b>	<b>438</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,805</b>	<b>2,324</b>	<b>438</b>	
<b>TRANSFORM OXFORD PROGRAMME</b>																	
Transform Oxford Future Programme	9	0	0	0	0	0	0	0	0	0	0	0	0	9	0	0	£224k transferred to Frideswide (£219k s106 removed)
Frideswide Square (project development)	98	85	281	0	0	0	0	0	0	0	0	0	0	464	366	281	Scheme proposed to be released. £290k indicative West End Partnership funding for 2011/12. See Grants Schedule (appendix A).
Queens Street		34	0	0	0	0	0	0	0	0	0	0	0	1,094	34	0	
St Ebbs Public Realm Improvements (project development)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Project removed West End Partnership funding no longer available.
<b>TRANSFORM OXFORD PROGRAMME TOTAL</b>	<b>1,167</b>	<b>119</b>	<b>281</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,567</b>	<b>400</b>	<b>281</b>	
<b>TOWNS PROGRAMME</b>																	
Abingdon Town Centre	3,028	60	0	0	0	0	0	0	0	0	0	0	0	3,088	60	0	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Provisional Programme					Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s				
Abingdon- Marcham Rd Ph 2	240	55	0	0	0	0	0	0	295	55	0	
Other Abingdon ITS Schemes	0	0	0	0	0	0	0	0	0	0	0	
<b>Abingdon Town Programme Total</b>	<b>3,268</b>	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,383</b>	<b>115</b>	<b>0</b>	
<b>BANBURY</b>												
Hanwell Fields Mineral Railway	0	137	0	0	0	0	0	0	150	150	137	
Banbury: Higham Way Access Road	0	31	0	0	0	0	0	0	141	141	31	
Banbury Connect 2	0	0	0	0	0	0	0	0	0	0	0	Awaiting funding agreement to be signed off & spend profile. See Grants Schedule (appendix A).
Other Banbury ITS Schemes	3	0	0	0	0	0	0	0	3	3	0	
<b>Banbury Town Programme Total</b>	<b>0</b>	<b>168</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>294</b>	<b>294</b>	<b>168</b>	
<b>BICESTER</b>												
Bicester Market Square	0	0	0	0	0	0	0	0	0	0	0	Proposed to remain on hold (see appendix C)
Bicester Roman Road	6	265	0	0	0	0	0	0	271	265	0	
Rapid Schemes - ECO Town	0	25	0	0	0	0	0	0	25	25	0	
ECO Town Travel Behaviour Projects	0	0	0	0	0	0	0	0	0	0	0	The amount and timing of North-West Bicester Eco-Town grant funding to be confirmed. See Grants Schedule (appendix A).
Other Bicester ITS Schemes	0	0	0	0	0	0	0	0	0	0	0	
<b>Bicester Town Programme Total</b>	<b>6</b>	<b>290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>296</b>	<b>290</b>	<b>0</b>	
<b>HENLEY</b>												
Other Henley ITS Schemes	3	0	0	0	0	0	0	0	3	3	0	
<b>Henley Town Programme Total</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>0</b>	
<b>WITNEY</b>												
Cogges Link Road	2,387	741	1,463	8,085	3,904	2,981	0	0	19,561	17,174	16,433	
A40 Downs Road Junction (project development)	87	10	40	0	0	0	0	0	137	50	40	
Woodgreen/West End Pedestrian Cycle Route	25	0	0	48	0	0	0	0	73	48	48	
Other Witney ITS Schemes	0	25	0	0	0	0	0	0	25	25	0	

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s					
Witney Town Programme Total	2,499	776	1,503	8,133	3,904	2,981	0	0	19,796	17,297	16,521		
<u>CARTERTON</u>													
Other Carterton ITS Schemes	0	63	0	0	0	0	0	0	63	63	63		
Carterton Towns Programme	0	63	0	0	0	0	0	0	63	63	63		
<u>WANTAGE/GROVE</u>													
Limborough Road Pedestrian Crossing	1	0	44	0	0	0	0	0	45	44	44		
Wantage/Grove Programme Total	1	0	44	0	0	0	0	0	45	44	44		
<u>OTHER TOWNS</u>													
Chipping Norton, Oxford Road Crossing Improvements	0	92	38	0	0	0	0	0	130	130	38		
Other Towns Other Schemes	4	45	20	0	0	0	0	0	69	69	65		
Others/Towns Programme Total	0	96	83	20	0	0	0	0	199	199	103		
<b>TOWNS PROGRAMME TOTAL</b>	<b>5,774</b>	<b>1,406</b>	<b>1,861</b>	<b>8,153</b>	<b>3,904</b>	<b>2,981</b>	<b>0</b>	<b>0</b>	<b>24,079</b>	<b>18,305</b>	<b>16,899</b>		
<u>PUBLIC TRANSPORT PROGRAMME</u>													
Premium Routes Upgrade	446	8	0	0	0	0	0	0	454	8	0	Scheme proposed to be removed. The remaining allocation is to cover abortive costs.	
Premium Routes Upgrade (developer funded schemes)	1	14	30	0	0	0	0	0	45	44	30		
Public Transport Information Project	956	108	0	0	0	0	0	0	1,064	108	0		
Iffley Rd/Donnington Bridge Junction	215	2	0	0	0	0	0	0	217	2	0		
Rail Station Development	124	134	0	0	0	0	0	0	258	134	0		
Didcot Station Forecourt	1,378	529	2,671	1,461	214	437	0	0	6,690	5,312	4,783	Corporate allocation increased by £960k which is subject to confirmation of available S106 funding for the scheme	
Smarter Choices (BWTS)	0	85	0	0	0	0	0	0	85	85	0		
<b>PUBLIC TRANSPORT PROGRAMME TOTAL</b>	<b>3,120</b>	<b>880</b>	<b>2,701</b>	<b>1,461</b>	<b>214</b>	<b>437</b>	<b>0</b>	<b>0</b>	<b>8,813</b>	<b>5,693</b>	<b>4,813</b>		

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s							
LTP1 Schemes	55	141	0	0	0	0	0	0	0	0	0	196	141	0	
Salaries	545	635	0	0	0	0	0	0	0	0	0	1,180	635	0	
Preparation Pool	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Now merged with Future Programme below
Integrated Transport Future Programme-LTP3	0	0	964	965	965	965	965	900	900	900	0	4,694	4,694	4,694	Proposed to be released
<b>OTHER INTEGRATED TRANSPORT TOTAL</b>	<b>600</b>	<b>776</b>	<b>964</b>	<b>965</b>	<b>965</b>	<b>965</b>	<b>965</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>0</b>	<b>6,070</b>	<b>5,470</b>	<b>4,694</b>	
<b>INTEGRATED TRANSPORT STRATEGY TOTAL</b>	<b>11,749</b>	<b>5,476</b>	<b>8,291</b>	<b>12,079</b>	<b>5,083</b>	<b>4,318</b>	<b>900</b>	<b>900</b>	<b>900</b>	<b>0</b>	<b>47,896</b>	<b>36,147</b>	<b>30,671</b>		
<b>STRUCTURAL MAINTENANCE PROGRAMME</b>															
Additional Structural Maintenance Allocation	0	0	2,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	6,000	6,000	6,000	Additional funding proposed to be released to be allocated to headings below.
Carriageway Schemes (non-principal roads)	0	3,942	2,799	2,490	2,580	3,355	3,355	3,355	3,355	3,355	0	18,521	18,521	14,579	Proposed to be released
Footway Schemes	0	1,365	1,386	1,150	1,300	1,300	1,300	1,350	1,350	1,350	0	7,851	7,851	6,486	Proposed to be released
Surface Treatments	0	3,350	2,950	3,250	3,350	3,900	3,900	3,935	3,935	3,935	0	20,735	20,735	17,385	Proposed to be released
Structural Patching	0	55	0	0	0	0	0	0	0	0	0	55	55	0	
Street Lighting Column Replacement	0	520	500	500	500	500	500	500	500	500	0	3,020	3,020	2,500	Proposed to be released
Drainage	0	750	1,000	950	950	950	950	950	950	950	0	5,550	5,550	4,800	Proposed to be released
Bridges	26	2,304	1,105	1,400	1,060	1,015	930	930	930	930	0	7,840	7,814	5,510	Proposed to be released
<u>Bridges - Major Schemes</u> Thames Towpath	1,555	347	0	0	0	0	0	0	0	0	0	1,902	347	0	
A415 Newbridge River Thames Crossing (project development)	672	47	0	0	0	0	0	0	0	0	0	719	47	0	Scheme proposed to be removed. The remaining amount is required to cover the possible abortive cost.
Wolvercote, Wolvercote Railway (Goose Green) Bridge Replacement	203	40	0	0	0	0	0	0	0	0	0	243	40	0	Scheme proposed to be removed. The remaining amount is required to cover the possible abortive cost.
<u>Detrunked &amp; Principal Roads - Major Schemes</u>															

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year		Firm Programme				Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
		2010 / 11 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s				
A40 (Headington - M40)	79	1,162	0	0	0	0	0	0	0	0	0	1,162	0		
Oxford High Street Phase 3	2,183	440	0	0	0	0	0	0	0	0	0	440	0		
A422 Ruscote Avenue, Banbury	113	5	606	0	0	0	0	0	0	0	0	611	606	Scheme proposed to be released	
A4158 Oxford Iffley Road	8	178	1,340	1,010	0	0	0	0	0	0	0	2,528	2,350	Scheme proposed to be released	
Principal Roads		15	0	0	0	0	0	0	0	0	0	15	0		
Other HQ items		153	0	0	0	0	0	0	0	0	0	153	0		
<b>STRUCTURAL MAINTENANCE PROGRAMME TOTAL</b>	<b>4,839</b>	<b>14,673</b>	<b>13,686</b>	<b>11,750</b>	<b>10,740</b>	<b>12,020</b>	<b>12,020</b>	<b>12,020</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>74,889</b>	<b>60,216</b>		
Future Transport Infrastructure Schemes	0	0	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	4,000	4,000		
<b>TRANSPORT CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>16,588</b>	<b>20,149</b>	<b>21,977</b>	<b>24,829</b>	<b>16,823</b>	<b>17,338</b>	<b>13,920</b>	<b>131,624</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115,036</b>	<b>94,887</b>		New Inclusion - additional funding allocation proposed for transport programme is £10m. Of which £6m to Structural Maintenance (see above) and the use of remaining £4m to be confirmed following the approval of LTP3.

Note: Please see Appendix B for a list of developer funding for specific purposes for which schemes are not yet included in the programme

## OXFORDSHIRE CUSTOMER SERVICES CAPITAL PROGRAMME - Cabinet 25th January 2011

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s	Firm Programme		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments
			2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s				
<u>Corporate ICT</u>												
Capitalised ICT Hardware & Software	3,000	766	766	0	0	0	0	0	4,532	1,532	766	
<u>Food With Thought</u>												
Kitchen & Dining Improvements	411	89	0	0	0	0	0	0	500	89	0	
<b>OXFORDSHIRE CUSTOMER SERVICES CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>3,411</b>	<b>855</b>	<b>766</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,032</b>	<b>1,621</b>	<b>766</b>	

## Draft Programme - Cabinet 25th January 2011

## CHIEF EXECUTIVE'S OFFICE CAPITAL PROGRAMME

Project/ Programme Name	Previous Years Actual Expenditure £'000s	Current Year 2010 / 11 £'000s		Firm Programme 2011 / 12 £'000s		2012 / 13 £'000s		Provisional Programme				Total Scheme Cost £'000s	Capital Investment Total (excluding previous years) £'000s	Future Capital Investment Total (excluding previous and current years) £'000s	Comments	
		2010 / 11 £'000s	2011 / 12 £'000s	2011 / 12 £'000s	2012 / 13 £'000s	2013 / 14 £'000s	2014 / 15 £'000s	2015 / 16 £'000s	2016 / 17 £'000s							
<u>Partnerships</u>																
Grants to Voluntary & Community Groups	0	10	90	25	0	0	0	0	0	0	0	125	115			
<b>CHIEF EXECUTIVE'S OFFICE CAPITAL PROGRAMME EXPENDITURE TOTAL</b>	<b>0</b>	<b>10</b>	<b>90</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125</b>	<b>115</b>			

## Capital Programme 2010/11 - 2015/16

## Grant bids and allocations not yet included in the Capital Programme

Ref.	Scheme/Programme Area	Status	Description	Amount £000	Year
	<b>Children, Young People &amp; Families</b>				
(1)	Bicester	1	LSC application	3,000	2010/11 & 2011/12
(2)	Performance Reward Grant	3	Individual Service Target Areas	38	
	<b>Sub-Total CYP&amp;F</b>			<b>3,038</b>	
	<b>Social &amp; Community Services</b>				
(3)	Fire Service Capital Grant	1	Formula Allocation to awaiting announcement	TBC	2011/12 & 2012/13
	<b>Sub-Total Community Safety</b>			<b>0</b>	
	<b>Environmental &amp; Economy</b>				
(4)	Bicester Eco Town	2	Public transport improvements will include a pedestrian-only route from Bicester North station to the town centre with enhanced railway crossing facilities for walkers and cyclists and extended bus routes with the provision of real time travel information.	320	TBC
(5)	Banbury Connect 2	2	BIG Lottery funding secured by Sustrans for a cycle/pedestrian link over the Oxford Canal to connect the Bankside area of Banbury with Bridge Street. Also £100k developer funding. (British Waterways are carrying out a linked £150k scheme including £50k lottery funding.)	150	TBC
(6)	Frideswide Square	1	West End Partnership indicative allocation to be confirmed	290	2011/12
	<b>Sub-Total Environmental &amp; Economy</b>			<b>760</b>	
	<b>Total</b>			<b>3,798</b>	

## Key:

- 1 Grant bids or allocations waiting approval or confirmation from funding authorities
- 2 Secured new resources waiting programme of work approval
- 3 Funding to be allocated against viable projects



## Appendix B

**Capital Programme 2010/11 to 2015/16****Transport Developer Contributions - Agreements with restricted use not yet included in the Capital Programme**

This appendix shows the available developer funding for specific purposes. When an initial assessment and costing of a scheme has been carried out, if the cost is within the funding available the scheme will be brought into the Capital Programme.

If the cost is greater than the available funding and the scheme is to be progressed, approval to allocate additional flexible resources will be sought.

Inclusion into the programme will be reported as part of the monthly Financial Monitoring Report to the Cabinet.

Area/Location	Scheme	Amount of funding	Estimated Delivery
<b>Oxford</b>			
Jack Straws Lane	Traffic management/cycle and pedestrian improvement	£75,000	2011/12
Woodlands Road/Sandfield Road Junction	Scheme to prioritise cycle travel in the vicinity	£13,000	2011/12
Sandford village	Traffic calming measures in vicinity of Henley Road/Grenoble Road junction to mitigate the impact of through traffic	£55,000	2011/12
Outer East Oxford/Cowley Road *	Development of CPZ proposals if necessary	£92,000	TBC
Rose Hill roundabout	Improvements to the ring road junction	£60,000	TBC
Abingdon Road near Redbridge Park & Ride *	Improvements to landscaping on the verges of the road	£7,000	2011/12
Henley Avenue - Junction with Cornwallis Road	Improvements to junction	£27,000	2011/12
Crescent Road - junction with Leafield Road	Traffic management works in the vicinity	£7,000	2011/12
Godstow Road	Traffic management in the vicinity	£16,000	2011/12
Oxpens Road - junction with Osney Lane West	Improvements to the junction	£17,000	2011/12
Banbury Road - junction with Marston Ferry Road	Improvements to cycle facilities including introduction of advanced stop lines	£14,000	2011/12
Saunders and/or Glanville Road	Improvements to the highway	£15,000	2011/12
East end of Sunderland Avenue slip road	Improvements to cycling facilities	£3,000	2011/12
Various locations *	Alterations to CPZs and other localised uses	£11,000	2011/12
Woodstock Road in vicinity of Elizabeth Jennings Way	New signalised junction.	£92,000	TBC
Junction of A4074 and Grenoble Road	New slip road junction.	£162,000	TBC
Improvements to Seacourt and Peartree Park and Ride sites	Restricted by agreement with the city council when the county council took over responsibility for all of Oxford's park and ride car parks	£790,000	TBC
<b>Total Oxford</b>		<b>£1,456,000</b>	
<b>Banbury</b>			
Ermont Way	For a cycle route from Ermont Way with the old Daventry Road and the M40	£93,465	2012/13
Ermont Way	Restricted to cycling and public transport in Ermont Way	£35,218	2012/13
Middleton Road area	Restricted to cycling and public transport around the Middleton Road area	£13,916	2012/13
Wildmere Road	Restricted to public transport facilities in the vicinity of land NW of M40 junction 11	£5,838	2012/13
Hanwell Fields	Restricted to public transport in Hanwell Fields	£13,465	2012/13
<b>Total Banbury</b>		<b>£161,902</b>	
<b>Bicester</b>			
North of Howes Lane	Restricted to creating an access and right turn lane to the police headquarters	£142,162	TBC
Howes Lane, Middleton Stoney Road and Bicester Village	Restricted to improving, lighting parts of Howes Lane and Middleton Stoney Road, traffic lights at the junction of Middleton Stoney Road and the A421 and creating footpath and cycle links to Bicester Village	£227,018	TBC
Bicester Village	Restricted to providing cycling/walking links to Bicester Village. We are currently working on footpath and cycle links from Bicester Village to the town centre, Bicester station and assessing the case/demand for a park & ride off the A41 Oxford Rd	£132,103	2011/12
Sherwood Close, Launton	Restricted to traffic management measures in the vicinity of Sherwood Close, Launton	£60,852	2011/12

## Capital Programme 2010/11 to 2015/16

## Transport Developer Contributions - Agreements with restricted use not yet included in the Capital Programme

<b>Total Bicester</b>		<b>£562,135</b>	
<b>Didcot</b>			
Edmunds Court *	Parking controls	£2,297	2011/12
The A4130 in the vicinity of Manor Bridge and/or the A4493 Foxhall road and Station Road	Restricted towards providing local highway infrastructure.	£117,606	TBC
Milton Road *	TRO to reduce speed	£455	2011/12
Great Western Park *	TRO	£2,024	TBC
Didcot Northern Perimeter Road	Restricted to the third and final stage of the road.	£775,570	2011/12
A4130	For cycle infrastructure from Basil Hill Rd junction with the A4130 and Station Road.	£16,220	2012/13
Public transport *	Restricted to the provision of public transport	£209,075	TBC
Road/rail crossings	Restricted to improvements to the rail crossing road capacity.	£120,095	2011/12
<b>Total Didcot</b>		<b>£1,243,342</b>	
<b>Wantage/Grove</b>			
A338 at Grove	For the provision of a toucan crossing and two bus shelters	£15,217	2012/13
Grove Street, Wantage	For the provision and improvement of highway infrastructure including traffic calming/improvement works in Grove Street	£132,446	2012/13
Grove Street/Limborough Road	For the provision of a bus shelter near former bus depot	£1,204	2011/12
The Portway	Restricted to the provision of a pedestrian crossing	£9,451	2011/12
Rail station	For the re-opening of the Grove rail station	£6,993	2016 +
Grove rail station	For the construction of a link road between the former Coal Yard and the proposed Grove rail station	£1,581	2016 +
Wantage Relief Road	For the construction of the Wantage Relief Road	£4,449	2016 +
Public transport services *	Restricted to Public transport services in Wantage	£2,197	2011/12
<b>Total Wantage/Grove</b>		<b>£173,538</b>	
<b>SVUK -Rural</b>			
Clearwater Hampers, Ludbridge Mill, East Hendred	Restricted to the provision of highway safety improvements	£9,630	2012/13
Harwell Science and Innovation Campus	Restricted to the provision of infrastructure in this vicinity	£179,321	TBC
Harwell village	Restricted to the repayment of SCE a bus stop/shelter	£5,417	TBC
Sutton Courtenay	Traffic calming in the village	£16,671	2012/13
Church Road, Cholsey	Restricted to highway infrastructure improvements in this vicinity	£11,065	2012/13
Honey Lane, Cholsey	Restricted to public transport infrastructure in this vicinity	£5,742	2011/12
<b>Total SVUK -Rural</b>		<b>£227,846</b>	
<b>Witney</b>			
Newlands *	Double yellow lines and TRO	£2,564	2011/12
Bridge Street Mill Area	Restricted to public transport infrastructure, which may be used for real time information and bus shelters in the Bridge St Mill Area.	£13,211	2011/12
Witan Way/Bridge Street	Restricted to a pedestrian crossing either in Witan Way or Bridge Street.	£105,610	2011/12
Witan Way	Restricted to a controlled crossing or other pedestrian crossing facilities on Witan Way in the vicinity of Bishops Farm Mill.	£12,287	2011/12
Witan Way/Bridge Street Mill	Restricted to the construction of a mini roundabout at the junction of Witan Way and the Bridge Street Mill site access.	£11,012	2011/12
Madley Park	Restricted to the provision of a pedestrian/cycleway to link Madley Park to Newland	£6,851	TBC
<b>Total Witney</b>		<b>£151,535</b>	
<b>Total</b>		<b>£3,976,298</b>	

**Capital Programme 2010/11 to 2015/16**  
**Schemes Remaining On Hold**

These schemes were placed on hold under the Capital Programme Review 2010/11. They have been deferred beyond the 5 year programme planning period and will continue to remain on hold.

However, they will be considered for entry into the programme as part of the future Service and Resource Planning rounds and if further funding becomes available.

Ref	Directorate	Project/ Programme Name	Total project cost £000	Project Specific Funding Available £000	Flexible Funding Required £000	Priority Category
1	S&CS	Bicester Library - new library and offices as part of town centre redevelopment	854	0	854	5
2	E&E - Transport	Bicester Market square (developer contribution funded scheme)	1,000	1,000	0	5
3	CYP&F	Peppard School - MAJOR SCHEME	496	40	456	6
4	CYP&F	John Watson - Post 16 block - MAJOR SCHEME	1,250	0	1,250	6
5	S&CS	Banbury Library and Mill Art Centre	5,785	110	5,675	6
6	S&CS	Thame Fire Station - relocation to new site	2,300	0	2,300	6
7	CYP&F	Halls & Kitchens Programme- Horton Hall	745	0	745	6
<b>TOTAL</b>			<b>12,430</b>	<b>1,150</b>	<b>11,280</b>	

**Priority Categories:**

- Priority 1 Statutory Requirements & Infrastructure Deficit
- Priority 2 Substantially Externally Funded
- Priority 3 Revenue Savings & Service Transformation
- Priority 4 Portfolio Rationalisation
- Priority 5 Economic development & housing growth
- Priority 6 Cross-cutting, joint working, income generation

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Division(s): ALL

## **CABINET – 25 JANUARY 2011 ADULT SERVICES SCRUTINY COMMITTEE– 8th MARCH 2011**

### **Annual Report by the Commission for Social Care Inspection on Adult Social Services**

#### **Report by Director for Social & Community Services**

#### **Introduction**

1. The Care Quality Commission (CQC) provides an annual performance assessment of all authorities in England with responsibility for adult social care. The report for Oxfordshire County Council is attached as annex 1. It provides an overall judgement on how well the authority is performing. CQC can award a rating of 'performing poorly', 'performing adequately', 'performing well' or 'performing excellently'. Oxfordshire is described as 'performing well', which means CQC's assessment is that Oxfordshire is 'consistently delivering above the minimum standard required for people'.
2. Within this assessment the council is judged on seven key outcomes. On 5 of these outcomes Oxfordshire is assessed as performing well. On the other two outcomes 'Making a positive contribution' and 'Economic well-being' the council is described as performing excellently.

#### **Current Ratings**

3. Of the 152 authorities nationally, none are described as performing poorly, 7 are performing adequately, 108 are performing well and 37 are performing excellently. In the South East, all 19 authorities are described as performing well.
4. Whilst Oxfordshire's overall rating is the same as last year, there were positive changes in the rating of three of the seven individual outcomes. These are shown in table 1 below:

<b>Areas for judgment</b>	<b>Grade 08/9</b>	<b>Grade 09/10</b>
Improved health and emotional well-being	Well	Well
Improved quality of life	Well	Well
Making a positive contribution	Well	Excellent
Increased choice and control	Well	Well
Freedom from discrimination and harassment	Well	Well
Economic well-being	Well	Excellent
Maintaining personal dignity and respect	Adequate	Well
<b>Performance Rating</b>	<b>Well</b>	<b>Well</b>

5. 'Making a positive contribution' and 'Economic well-being' moved from performing well to performing excellently and 'Maintaining personal dignity and respect' moving from performing adequately to performing well. Being assessed as excellent on 'making a positive contribution' means that in Oxfordshire, people who use services and carers are supported to take part in community life. They contribute their views on services and this helps to shape improvements. Voluntary organisations are thriving and accessible. Organisations for people who use services and carers are well supported. Being assessed as excellent on 'Economic well-being' means that in Oxfordshire people who use services and their carers have income to meet living and support costs. They are supported in finding or maintaining employment.
6. The improved rating on 'Maintaining personal dignity and respect' reflects the council's response to the 2009 inspection on Adult Safeguarding. The report notes that 'there were a number of areas for improvement identified, especially during the service inspection, and the Council has worked hard to address all of these.' The report particularly notes the work of the Adult Safeguarding Board to increase awareness amongst both the public and partner organisations. The report lists some of the work undertaken by the Board and notes: 'The impact of these initiatives has helped improve awareness of adult protection issues across partner organisations and provided a much tighter tracking of responses from initial alert to the completion of the investigation ... it was agreed that action plans implemented by the Council to encourage improvement in its delivery of safeguarding arrangements for vulnerable adults were helping to deliver more positive outcomes for people.'
7. The report highlights key strengths and areas for development. The council will draw up action plans to address the areas for development and monitor progress monthly through the balanced scorecard for the directorate.

## Performance Summary

8. CQC's summary of Oxfordshire's performance says 'Oxfordshire County Council has had a very productive year and has achieved well on the key outcome areas. It has strong leadership and tight financial controls in place that have enabled it to deliver significant efficiency savings and a slight budget under-spend ... There were a number of areas for improvement identified in both last year's annual performance assessment ... and the Council has worked hard ... deliver better outcomes for people ... of particular note are the improvements made to safeguarding ... The Council has introduced a number of initiatives to increase opportunities for people to make a positive contribution and the economic wellbeing of people has been enhanced due to some very good work on helping them to claim benefits due to them.'
9. As well as producing reports on individual councils, CQC also provided a national report. This included 49 examples of good practice from individual councils (although they are not named) under the headings of the 7 outcomes. Three of these are taken from the Oxfordshire report. Two relate to 'Making a Positive Contribution' and can be found on page 15 of the national report. They refer to the role service users played in the development of self directed support and how service users and carers are able to influence the council's priorities:

*"Individuals who use services contributed to the evaluation of the self directed support pilot to help ensure developing systems put the individual and their carers at the heart of decision making about services accessed."*

*"There have been a number of key activities this year that have helped people make a positive contribution. Individuals and their carers, through the local LINK, recently identified their key improvement priorities for adult social care during 2010/11. In response, the council agreed to the priorities and identified targets to determine their delivery. Importantly, the council agreed to publicly report progress against these targets to the LINK and its own scrutiny committee"*

10. The other reference to Oxfordshire is around the growth of safeguarding referrals from agencies other than adult social care, demonstrating greater public and partner organisation of adult safeguarding.

*"There is a continued increase in safeguarding referrals from a variety of agencies, reflecting awareness raising activities."*

## Future reports

11. On 3 November 2010, Paul Burstow, Minister of State for Care Services, announced that CQC will, with immediate effect, no longer conduct an annual performance assessment of councils' commissioning of care under the existing framework.

## **RECOMMENDATION**

12. **The Cabinet is RECOMMENDED to**
- (a) receive the report;**
  - (b) review progress on the areas for development through the council's performance reporting arrangements for next year.**

NAME John Jackson  
Director for Social & Community Services

Background papers: None

Annex: Report of the Care Quality Commission

Contact Officer: Steve Thomas, Performance Information Manager; Tel: (01865) 323609





# Assessment of Performance Report 2009/10

## ADULT SOCIAL SERVICES ASSESSMENT OF PERFORMANCE 2009/10: Oxfordshire County Council

Contact Name	Job Title
Sue Sheath Warren Coppin	Compliance Manager Regional Intelligence and Evidence Officer
<p>The report will produce a summary of the performance of how the council promotes adult social care outcomes for people in the council area.</p> <p>The overall grade for performance is combined from the grades given for the individual outcomes. There is a brief description below – see Grading for Adult Social Care Outcomes 2009/10 in the Performance Assessment Guide web address below, for more detail.</p> <p><b>Performing Poorly</b> - not delivering the minimum requirements for people.  <b>Performing Adequately</b> - only delivering the minimum requirements for people.  <b>Performing Well</b> - consistently delivering above the minimum requirements for people.  <b>Performing Excellently</b> - overall delivering well above the minimum requirements for people.</p> <p>We also make a written assessment about</p> <p><b>Leadership and Commissioning and use of resources</b>  Information on these additional areas can be found in the outcomes framework  To see the outcomes framework please go to our web site: <a href="#">Outcomes framework</a>  You will also find an explanation of terms used in the report in the glossary on the web site.</p>	

## 2009/10 Council APA Performance

Delivering outcomes assessment Overall council is:	Well
<b>Outcome 1:</b> Improved health and well-being	Well
<b>Outcome 2:</b> Improved quality of life	Well
<b>Outcome 3:</b> Making a positive contribution	Excellent
<b>Outcome 4:</b> Increased choice and control	Well
<b>Outcome 5:</b> Freedom from discrimination and harassment	Well
<b>Outcome 6:</b> Economic well-being	Excellent
<b>Outcome 7:</b> Maintaining personal dignity and respect	Well

### Council overall summary of 2009/10 performance

Oxfordshire County Council has had a very productive year and has achieved well on the key outcome areas. It has strong leadership and tight financial controls in place that have enabled it to deliver significant efficiency savings and a slight budget under-spend.

There were a number of areas for improvement identified in both last year's annual performance assessment and the service inspection and the Council has worked hard to project manage the comprehensive action plan it derived and to deliver better outcomes for people. At the 6-month service inspection follow up review meeting, these achievements were recognised by the Care Quality Commission. Of particular note are the improvements made to safeguarding arrangements and the significant increase in the number of referrals and closed cases. Most areas for improvement have been addressed and the Council has introduced a number of initiatives to increase opportunities for people to make a positive contribution and the economic wellbeing of people has been enhanced due to some very good work on helping them to claim benefits due to them.

The Council has also made good progress on its programme of transforming adult social care. More people are receiving personal budgets and the Council has introduced some new initiatives to support the rollout of the programme.

The level of intermediate care provided by the Council has improved during the year and is significantly higher than the level of provision in similar council areas. However, the effectiveness of the service still needs further improvement despite improvement made during the year. Despite efforts to sustain the 2008/09 improvement in delays for people leaving hospital, the number of delays attributable to the Council increased during the year and the Council has not performed as well as other similar councils.

## Leadership

*"People from all communities are engaged in planning with councillors and senior managers. Councilors and senior managers have a clear vision for social care. They lead people in transforming services to achieve better outcomes for people. They agree priorities with their partners, secure resources, and develop the capabilities of people in the workforce".*

## Conclusion of 2009/10 performance

The Council continues to benefit from strong and effective leadership from senior management and there remains a clear vision and strategic direction underpinning its approach to the transformation of adult social care. There was continued tight financial management in 2009/10, with the year-end adult social care budget reporting a slight under-spend and the pooled budgets reporting a minor overspend. Activity included the delivery of significant efficiency savings.

The local Health and Wellbeing Partnership Board, on was responsible for the successful delivery of two local area agreements 'stretch' targets, reflecting the needs of local communities, and subsequently succeeded in attracting a reward grant of nearly £2 million from central government.

Through the Joint Strategic Needs Assessment (JSNA), the Council has strengthened its analysis and improved its ability to make comparisons between different local areas by standardising health statistics wherever possible. The Local Involvement Network (LINK) is also now a member of the JSNA Steering Board, helping to ensure there is appropriate representation from people who use services.

The Council remains committed to and is shifting funds towards preventative and community based services to support the transformation of services. This is further supported by the agreed multi-agency prevention strategy that will shift investment towards preventative and enabling services. The Council and its partners are focusing service delivery and monitoring on the delivery of outcomes at an individual level, as evidenced by its development of outcome focussed reviews and supporting brokerage services. Although work is progressing well, the Council acknowledges a key challenge during the coming year will be to fully implement the developing resource allocation system.

All key Putting People First priorities in the year were met and there are now over 400 people on personal budgets following a pilot programme in 2008/09. Considering the transformation of adult social care and the subsequent need to develop and prepare both

its own workforce and that of other local providers, a multi-agency workforce strategy has been completed. A workforce development group will take the actions forward and oversee the implementation of the strategy. It is intended the revised structure of adult social care, provided by the Council, will be delivered by five locality teams to promote greater cohesion when working with district and city councils.

During the year, the Council maintained staff turnover, vacancies and sickness at levels better than the average of similar councils. The Council also continues to involve individuals who use services and their carers in the recruitment of staff; as evidenced by their involvement in the recruitment to all posts including service managers associated with the learning disability service.

It was identified last year that the Council needed to improve performance on the provision of rehabilitation and intermediate care for older people. The level of intermediate care provided by the Council has improved during the year and is significantly higher than the level of provision in similar council areas. However, the effectiveness of the service still needs further improvement despite improvement made during the year. Despite efforts to sustain the 2008/09 improvement in delays for people leaving hospital, the number of delays attributable to the Council increased during the year and the Council has not performed as well as other similar councils. It needs to renew its focus on this with health partners in 2010/11 to address this.

Following the service inspection in 2008/09, a 6 month review of progress against areas for improvement found that significant work had been undertaken by the Council and good progress had been made in all the key areas for development.

In 2008/09, the Council was required to deliver on its plans for 140 extra care units this year. In fact, the Council has not only delivered on its plan but also exceeded it by almost 50%. The Council was also required to reduce completion times for major adaptations to ensure that timescales in West and South Oxon and the Vale of White Horse District Councils were comparable to those in the rest of the county. During the year, the Council has worked hard to reduce waiting times across all districts and these are now below the average for similar councils and the rest of the country.

### Key strengths

- During the year, the Council has worked hard to reduce waiting times for major adaptations across all districts and these are now below the average for similar councils and the rest of the country.
- The Council has made significant progress against all areas for improvement identified during the service inspection of 2008/09.

### Areas for improvement

- The Council needs to refocus its efforts on working with health partners to reduce delayed discharges for those people leaving hospital and bring delays attributable to the Council back in line with the performance of other similar councils.
- Although the Council's performance on the provision of rehabilitation and intermediate care for older people has improved significantly this year it is still below that of similar councils and the rest of the country. More work is needed to improve this further.

## Commissioning and use of resources

*"People who use services and their carers are able to commission the support they need. Commissioners engage with people who use services, carers, partners and service providers, and shape the market to improve outcomes and good value".*

## Conclusion of 2009/10 performance

The Council has continued to use the local LINK and other user voice organisations to consider the views and needs of the local community and also to consult on its commissioning intentions, as evidenced by the 'Ageing Successfully' strategy which included a consultation work-stream and was signed off by the Health and Wellbeing Partnership Board recently,.

The Council has worked with health partners this year to increase the proportion of spend, from the older people's and physical disabilities budget, on alternatives to long-term regulated residential or nursing care. As a result of this work, the proportion of spend from the pooled budget spent on alternatives to long-term bed based care for all ages increased from 12.37% in 2008/9 to 16.4% in 2009/10. This approach has resulted in the "Turnaround", programme which aims to identify older people who may be on a pathway towards high dependency and residential care and reverse this.

There were less people resident in services rated as 'poor' or 'adequate' in 2009/10 than in the previous year and Oxfordshire County Council now has a higher percentage of people placed in services rated as either 'good' or 'excellent' than the average for the rest of the country.

A range of initiatives have been delivered during the year to progress the transformation of adult social care and reshape the market, including the introduction of personal assistants to support individuals accessing an individual budget. Also, the individual service fund project in care homes has resulted in a major improvement in personalised care planning for high dependency residents in a range of care homes.

The Council is currently reviewing the structure of its workforce to reduce its high care management costs and to deliver a workforce that is able to support local communities to access the increasing range of enabling and preventative community based services.



During the year, the Council delivered a good level of efficiency savings, without impacting significantly on service delivery. The savings delivered were predominantly linked to its delivery of some aspects of its programme of transforming adult social care. Activity included keeping residential and nursing care costs below inflation and the extended provision of supported living arrangements to support increased independence. The introduction of personal budgets has had little negative impact on the budget position of the Council, as the value of personal budgets issued is based on the cost of the services they were receiving or would have received. When individuals have transferred onto individual budgets the Council identified nearly 50% were found to be requiring a reduced package of care.

### Key strengths

- The Council has used the local LINK and other user voice organisations to consider the views and needs of the local community and to also systematically consult on its commissioning intentions, as evidenced by the recent 'Ageing Successfully' strategy, which included a consultation work-stream.
- The proportion of spend on preventative services has increased to over 16% during the year.
- There were less people resident in services rated as 'poor' or 'adequate' in 2009/10 than in the previous year and Oxfordshire County Council now has a higher percentage of people placed in services rated as either 'good' or 'excellent' than the average for the rest of the country.

### Areas for improvement

- Not applicable

**Outcome 1: Improving health and emotional well-being**

*“People in the council area have good physical and mental health. Healthier and safer lifestyles help them lower their risk of illness, accidents, and long-term conditions. Fewer people need care or treatment in hospitals and care homes. People who have long-term needs and their carers are supported to live as independently as they choose, and have well timed, well-coordinated treatment and support”.*

**Conclusion of 2009/10 performance**

The Care Quality Commission has agreed to carry forward the judgement awarded for **outcome 1** from the 2008/09 year into the 2009/10 assessment. The council has confirmed, through self declaration that it is continuing to **‘perform well’** in 2009/10 for this outcome. CQC will continue to monitor this performance.

**Key strengths**

**Areas for improvement**

**Outcome 2: Improved quality of life**

*“People who use services and their carers enjoy the best possible quality of life. Support is given at an early stage, and helps people to stay independent. Families are supported so that children do not have to take on inappropriate caring roles. Carers are able to balance caring with a life of their own. People feel safe when they are supported at home, in care homes, and in the neighborhood. They are able to have a social life and to use leisure, learning and other local services.”*

**Conclusion of 2009/10 performance**

The Care Quality Commission has agreed to carry forward the judgement awarded for **outcome 2** from the 2008/09 year into the 2009/10 assessment. The council has confirmed, through self declaration that it is continuing to **‘perform well’** in 2009/10 for this outcome. CQC will continue to monitor this performance.

**Key strengths**

**Areas for improvement**

### **Outcome 3: Making a positive contribution**

*“People who use services and carers are supported to take part in community life. They contribute their views on services and this helps to shape improvements. Voluntary organisations are thriving and accessible. Organisations for people who use services and carers are well supported”.*

### **Conclusion of 2009/10 performance**

There have been a number of key activities this year in Oxfordshire that have helped people make a positive contribution. These include the service user event ‘HEARSAY!’ facilitated by the LINK to identify key improvement priorities; the establishment of Unlimited, the user voice organisation for people with a physical disability and funded via the Council; and the ‘Duty to Involve’ awareness training for senior and middle council managers run by users of services and carers and a number of tender processes. The Council has also addressed the area for development identified last year to involve older people in planning, commissioning, monitoring and review of services in a number of ways including in the writing of the Ageing Successfully commissioning strategy.

Users of services are also involved in the recruitment for some council roles and the availability of a supportive training programme further encourages individuals to participate. This is an area of activity the Council are looking to expand further during 2010/11. The Council also implemented a scheme committing managers to involve individuals who use services in the decision making process and have also worked with the LINK, to encourage individuals to get involved. Associated awareness training for council staff has been delivered and was facilitated by individuals who use services and their carers.

To ensure local services can be accessed by wider local communities, individuals from local BME communities were recruited by the Council and trained to promote relevant local services and also to help individuals to access these services. This work is further encouraged by the Council’s effective community development team, which works closely with local communities to determine what support they need, particularly from minority groups. The Council also routinely involve users of services in tender processes and their input helped contribute to the recent delivery of a range of new services tendered for during the year, including improved services for carers and the learning disabilities framework agreement for supported living, day and respite services.

On a quarterly basis, the Council routinely notifies all managers and councillors of all public consultation that has happened. This

approach is evidenced by recent activity to identify changes that individuals want to see in respect of services for carers. The Council agreed to the priorities identified at 'HEARSAY' and identified targets to determine their delivery and agreed to report publicly on progress against these targets to the LINk. Also, individuals who use services contributed to the evaluation of the self directed support pilot to help ensure developing systems put the individual and their carers at the heart of decision making about services accessed. The findings from the evaluation were also reviewed externally by the local involvement network (LINK).

To ensure volunteers are not excluded from participating due to a loss of income, the Council have in place a joint policy with health partners on user and carer expenses and remuneration for work undertaken to support work of the Council and health partners. Findings from the recent CQC service inspection 6 month follow up concluded there is evidence of partnerships being strengthened and people who use services and their carers having a stronger voice and influence in service developments.

The Council has made good progress on developing an umbrella user led organisation (ULO) across all client groups, which will be implemented in September 2010. The ULO will become a provider of key transformational services such as support brokerage, information and advice and will assist the Council in consultation and service commissioning. The Council has also been designated a demonstrator site by the Department of Health for ULO development with reference to support brokerage.

Key strengths
<ul style="list-style-type: none"> <li>• Individuals and their carers, through the LINk, recently identified their key improvement priorities for adult social care during 2010/11. In response the Council agreed to the priorities and identified targets to determine their delivery.</li> <li>• Individuals who use services contributed to the evaluation of the self directed support pilot to help ensure developing systems put the individual and their carers at the heart of decision making about services accessed.</li> </ul>

Areas for improvement
<ul style="list-style-type: none"> <li>• Not applicable</li> </ul>

**Outcome 4: Increased choice and control**

“People who use services and their carers are supported in exercising control of personal support. People can choose from a wide range of local support”.

**Conclusion of 2009/10 performance**

The Care Quality Commission has agreed to carry forward the judgement awarded for **outcome 4** from the 2008/09 year into the 2009/10 assessment. The council has confirmed, through self declaration that it is continuing to **‘perform well’** in 2009/10 for this outcome. CQC will continue to monitor this performance.

**Key strengths**

**Areas for improvement**

**Outcome 5: Freedom from discrimination and harassment**

“People who use services and their carers have fair access to services. Their entitlements to health and care services are upheld. They are free from discrimination or harassment in their living environments and neighborhoods”.

**Conclusion of 2009/10 performance**

The Care Quality Commission has agreed to carry forward the judgement awarded for **outcome 5** from the 2008/09 year into the 2009/10 assessment. The council has confirmed, through self declaration that it is continuing to ‘**perform well**’ in 2009/10 for this outcome. CQC will continue to monitor this performance.

**Key strengths**

**Areas for improvement**

## Outcome 6: Economic well-being

*“People who use services and their carers have income to meet living and support costs. They are supported in finding or maintaining employment”.*

### Conclusion of 2009/10 performance

The Council has provided evidence of a number of initiatives that have made a real difference to the economic wellbeing of people in Oxfordshire this year. This includes the ‘Benefits for Better Mental Health’ project that provided benefits advice to over 1200 service users and helped increase access to benefits by £1.7 million. The service works across the county and recently achieved Community Legal Service Quality Mark Accreditation. The Mencap Pathways contract actively provides benefits advice for individuals with a learning disability and helped people claim benefits totalling £3.1 million. During the year, almost 16,000 individuals received financial advice from other organisations such as Age Concern, Citizens’ Advice Bureau and local advice centres, commissioned by the Council. Nearly half the enquiries related to benefit claims, with the majority linking to the disabled living allowance, attendance allowance and carers’ allowance. At least £3.56 million of benefits were achieved for individuals using these agencies.

In order to support older people who self fund their own care, the Council recently initiated a campaign in conjunction with some care homes to maximise the uptake of attendance allowance in care homes. To further maximise access to benefits, health partners funded and placed benefit advice workers from the Citizens’ Advice Bureau in 15 GP practices, which helped provide advice to over 500 individuals.

In 2008/09, it was identified that the Council needed to progress their plans for rolling out personal budgets across the county. This year, the Council has made good progress in implementing its plans for the transformation of adult social care and now has over 400 individuals in receipt of personal budgets and, importantly, the value of payments provided is high. They have also made progress in developing the role of external brokers to enhance the quality of life and maximise the wellbeing of individuals by opening up new opportunities for them. For example, they brought together residents in a care home with shared interests to reduce costs of travel. The Council is still in the process of establishing a resource allocation system to support the personalisation development.

The Council provides a money management service to vulnerable individuals unable to manage their own financial affairs due



either to incapacity, vulnerability or being subject to financial abuse. Currently over 900 individuals are supported to help ensure their financial interests are looked after. The service includes safeguarding representation to ensure all financial abuse is notified and addressed appropriately.

During the year, the Oxfordshire Employment Service (provided by the Council) worked with a number of individuals with a physical disability, learning disability or mental health need, to either gain paid employment or seek employment. A new employment service for people with mental health problems now exists to provide practical advice and training for people looking for work, including help with interview practice. Through the Learning Disability Partnership Board (LDPB) the Council, working with local employers, supported an increasing number of individuals with a learning disability to gain employment in paid work and during the year supported well over 100 individuals into paid work, which is a significant increase compared to almost 70 people reported on last year.

The Council also provides a number of schemes that support carers to either achieve or stay in employment and effectively contributed to the total number of carers known to be supported in employment during the year to increase by over 50%, compared to the previous year. Of this figure, the percentage of carers from local BME communities was greater than the percentage of the overall Oxfordshire BME population. The Council's support for working carers was recognised with an Improvement and Efficiency South East award. The Council has also developed a new programme, 'Employers Supporting Working Carers', encouraging local employers to work towards supporting carers in their workplaces and so far five other large employers have signed up including the County Council, West Oxfordshire District Council, Oxfordshire and Buckinghamshire Mental Health NHS Foundation Trust and the Oxford Carers Centre. The Council recently introduced a scheme to improve employment opportunities for individuals with a disability that may wish to work for the Council. This ensures details of individuals known to the Council through its employment service are matched to appropriate vacancies. During the year, 24 job matches were made which resulted in 9 appointments, with a further four short-term appointments. The Council is also working with other key partners to encourage them to adopt this model during 2010/11.

**Key strengths**

- The number of carers known to be supported to either achieve or stay in employment during the year increased by over 50% compared to the previous year.
- There has been good progress on providing more people with personal budgets this year.
- The Council has enabled people in Oxfordshire to claim significant financial benefits due to them this year as a result of various initiatives

**Areas for improvement**

- Not applicable

## Outcome 7: Maintaining personal dignity and respect

*“People who use services and their carers are safeguarded from all forms of abuse. Personal care maintains their human rights, preserving dignity and respect, helps them to be comfortable in their environment, and supports family and social life”.*

### Conclusion of 2009/10 performance

In 2008/09, there were a number of areas for improvement identified, especially during the service inspection, and the Council has worked hard to address all of these. The Safeguarding Board now has strong senior management and governance arrangements. The Chair has worked actively to promote a greater awareness of safeguarding amongst partners including district councils and this has contributed to a higher number of safeguarding referrals received during the year from almost all partner organisations. Key partners, including community mental health teams, learning disability health professionals and the continuing care team, also successfully took the lead in an increasing number of safeguarding cases. Sub-groups of the Safeguarding Board have now been set up to cover issues of policy and practice, serious case reviews and training. The impact of these initiatives has helped improve awareness of adult protection issues across partner organisations and provided a much tighter tracking of responses from initial alert to the completion of the investigation. At the recent CQC six month service inspection follow up meeting, it was agreed that action plans implemented by the Council to encourage improvement in its delivery of safeguarding arrangements for vulnerable adults were helping to deliver more positive outcomes for people.

To help increase public awareness, the Council, undertook a publicity campaign this year promoting the safeguarding of vulnerable adults. This has contributed to a 56% increase in safeguarding referrals compared to last year and increases were seen across all groups except carers, although some are still below the levels of similar councils. However, the percentage of cases investigated and considered closed has also risen significantly to 85%. The number of referrals received from individuals who self fund their care also increased slightly. There have been increases in staffing across a number of the social care delivery teams to help manage the increase in safeguarding referrals and the central safeguarding team now has a dedicated post to lead investigations related to suspected institutional abuse.

Safeguarding training has been delivered to the majority of relevant Council staff, although training undertaken by staff working in services either funded or commissioned by the Council is lower than the average for similar councils. However, the quality of training delivered has been rated as ‘excellent’ by participating individuals. The multi-agency training has contributed to a better understanding of the key roles and responsibilities of partner agencies and training is now undertaken on a joint basis with

involvement from a wide range of partners. Although safeguarding training is offered free of charge to care services not commissioned by the Council, there is acknowledgement that the Council needs to monitor levels of take up to ensure individuals who self fund their care are afforded appropriate levels of protection from abuse.

The Council works with carers to promote safeguarding as evidenced by a recent agreement at the local Carers Steering Group to review current safeguarding training and competency frameworks to ensure carers' needs are recognised. The Council works to ensure people are not placed with 'poor' rated providers, and this year there has been an increase in the number of people placed in 'good' and 'excellent' rated services.

The Council has introduced a 'support with confidence' scheme for managing non-regulated services such as personal assistants and brokers, who exist for individuals accessing self direct support. It helps offer an assurance that these services have been verified by the Council. The scheme also provides free safeguarding training for these service providers.

During the year, the Independent Mental Capacity Advocate (IMCA) and Deprivation of Liberty Safeguards (DOLS) lead, together with a local consultant psychiatrist trained a number of locally approved doctors to be DOLS medical assessors. To minimise unauthorised deprivation of liberty within hospitals and care homes, the Council has delivered training sessions aimed at both care home and hospital managers and all health and social care professionals, together with mail shots, reminding these organisations of their responsibilities. Activity has led to an increasing number of DOLS referrals during the year.

**Key strengths**

- The Safeguarding Board now has strong senior management and governance arrangements in place
- There has been a 56% increase in safeguarding referrals compared to last year and an increase of 85% of cases closed and an increase in the number of safeguarding referrals received during the year from almost all partner organisations.
- DOLS training and mail shots reminding various organisations of their responsibilities has resulted in an increasing number of referrals during the year.

**Areas for improvement**

- Although safeguarding training is offered free of charge to care services not commissioned by the Council, it needs to effectively monitor levels of engagement to ensure individuals who self fund their care are afforded increased levels of protection from abuse.



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Division(s): Henley North, Henley South

## CABINET – 25 January 2011

### PROPOSAL TO EXPAND PRIMARY SCHOOL PLACES IN HENLEY

#### Report by Director for Children, Young People & Families

#### Introduction

1. Henley currently has 4 state primary schools, with another primary school just outside the town in Shiplake. The number of 4-year-olds needing school places has risen over the last few years, and is forecast to peak in 2012 before again falling. This has led to increasing pressure on primary school places across the town.
2. In September 2009 a shortage of places was met by Trinity CE Primary School agreeing to admit 60 children instead of 45.
3. For September 2010 the four primary schools within Henley town received 144 first preference applications by the application deadline, for 119 reception places. To accommodate all the children seeking places, Trinity CE Primary School agreed to admit 50 pupils instead of 45, and Badgemore Community Primary School agreed to admit up to 40 instead of 15, creating a total of 149 places. As is commonly observed, the number of initial applications and allocations exceeded the number of children who took up places in state schools. At the October pupil census, the four Henley town schools shared 122 F1 children, with 50 at Trinity and 13 at Badgemore.
4. A consultation was carried out in Henley (9 June – 21 July 2010) to gather views on whether Trinity or Badgemore should be expanded permanently. Feasibility studies have been carried out at both schools to assess the accommodation requirements and capital implications for each expansion.
5. There are five statutory stages for a proposal to expand a school:
  - i. consultation;
  - ii. publication of a statutory notice;
  - iii. representation;
  - iv. decision;
  - v. implementation.

This proposal has completed the first consultation stage, and a decision is now sought as to which option we should proceed to publication of a statutory notice and representation.

#### The need for extra primary school places in Henley

6. On current data, it is believed that an additional 15 places per year (0.5 forms of entry) within the town would allow allocations to be made to all applicants, and thus enable OCC to meet its statutory duty.

7. However, restricting the expansion to an additional 15 places would leave the town very close to, or at, full capacity. There is a risk that small fluctuations in demand would not be able to be accommodated within the town. It is OCC policy to aim to maintain 12% spare capacity across rural areas to allow for fluctuations in population and parental choice. To maintain this level of spare capacity across the Henley partnership would require an increase of approximately 25 places.
8. The South Oxfordshire District Council core strategy (proposed submission version currently under final consultation) allocates 400 homes to Henley, but does not identify any sites – these will be identified in the Site Allocation DPDs. It indicates an expected timescale of post-2017. This level of housing could be expected to increase demand for primary schools places equivalent to approximately 0.5 forms of entry. Henley, Wallingford and Thame will also share 560 homes on unallocated sites post 2017.
9. Based on this, there is an urgent and essential basic need for an additional 15 places per year group. While an additional 30 places may be desirable to allow for fluctuations in population and parental choice, as the allocation of housing growth will not occur until after 2017, sustained demand for expansion on this higher scale is not confirmed at this stage.

## **The Options**

10. Two alternative ways have been identified to increase the number of primary school places in Henley quickly enough to meet the current rise in numbers:
  - Expand Badgemore Community Primary School from 0.5 form entry to 1 form entry. This means an increase in its admission number from 15 to 30.
  - Expand Trinity CE Primary School from 1.5 form entry to 2 form entry. This means an increase in its admission number from 45 to 60.
11. In the short term, one of these expansions is expected to be sufficient. In the longer term, should all the possible housing growth be achieved, both expansions could then be required if the other current demographic pressures continue.
12. At Badgemore this would require an additional classroom, a new hall, internal remodelling and additions to ancillary spaces. The total cost has been estimated at £1.7m. Expansion of this school to the standard one form entry model would support educational delivery, attainment and school improvement in a school which has clearly already raised its standards.
13. At Trinity this would require 5 classrooms (some replacing temporary classrooms currently on site) and remodelling to enlarge the hall. The total cost has been estimated at £3.5m. Expansion of this school would be in line with the current pattern of parental preference. Trinity is clearly the school which receives more parental preferences at the moment. However, the demand for places is finely balanced and if demand levels off in future the impact of an expansion of this school will need to be balanced with the likely detrimental impact on Badgemore and its long term sustainability.



14. The latest Ofsted inspections at both schools judged provision to be good.

### **Consultation**

15. During the Stage 1 consultation phase (9 June – 21 July 2010) a meeting was held at Gillotts School for parents, governors and local residents to discuss the options for growth with a County Council School Organisation officer.
16. A consultation document (Annex 1) was sent to parents of children at all the schools in the Henley partnership, as well as to: early years providers; local county and district councillors; the local library; the Catholic and Anglican dioceses; and other interested parties as represented on the OCC School Organisation Stakeholder Group. It was also available on the OCC website. 63 written responses were received, mostly from parents of children at one of the Henley schools – the highest response rate (44% of responses) was from parents of children at Trinity Primary School.
17. No major objections to the expansion of either school were received, although a few respondents felt that Trinity was already a large school, and raised some concern about further growth, including loss of playground to new buildings and increased traffic.
18. 16% of respondents stated that, although they thought Badgemore was a good school, it had a poor image locally and needed to improve its reputation. It was suggested that a larger Badgemore might encourage parents to view it equally to the other schools, and would provide a better balance of schools across the town (Badgemore is the only school smaller than 1 form entry).
19. 35% of respondents said that Trinity should grow only if adequate infrastructure is provided. It was stated that, as Trinity is the more popular of the two schools, expanding Trinity would allow more parents to get their first choice. There was also a suggestion that Trinity's more central location meant it was better located for community access.
20. The consultation also asked for views on whether a longer term option of including a primary school within the Gillotts site should be pursued. 30% of respondents identified advantages in this, and 43% identified disadvantages.

### **Making a Decision**

21. Sections 18 to 24 of the Education & Inspections Act 2006 and The School Organisation (Prescribed Alterations to Maintained Schools)(England) Regulations 2007 (as amended) ["the Prescribed Alterations Regulations"] establish the procedures that must be followed when enlarging school premises. Local authorities also have a duty to have regard to statutory guidance, in this particular case 'Expanding a Maintained Mainstream School by Enlargement or Adding a Sixth Form: A Guide for Local Authorities and Governing Bodies ("the Guidance"). The period of consultation is not prescribed by legislation, although the Guidance recommends a minimum of 4 weeks. The consultation period was in line with the Guidance having run from

9<sup>th</sup> June until 21st July 2010, thereby meeting the four week minimum requirement.

22. The Prescribed Alterations Regulations require proposers to consult interested parties and the Guidance lists these at paragraph 1.3. The Cabinet must be satisfied that the statutory consultation has been properly carried out prior to the publication of the notice. Annex 2 provides details of the County Council's consultation with interested parties that are required to be consulted with under the Prescribed Alterations Regulations. The consultation was carried out in accordance with the Prescribed Alterations Regulations.
23. A decision is now required as to which expansion option to publish formal proposals for. If approved, a statutory notice would be published, followed by a formal representation period of four weeks. The decision-making power in terms of determining the notice will lie with the Cabinet, and a report will be put to the Cabinet Member for Schools Improvement if no representations are received, or to Cabinet if representations are received, for a final decision in due course.

### Financial and Staff Implications

24. The estimated capital costs for expanding Trinity CE Primary School are as follows:

<b>Phased building works</b>	<b>Estimated costs (£m)</b>
New Hall Studio and refurbishment	1.674
New 5 classroom block	1.855
Remodel FS area	0.200
<b>Total</b>	<b>3.529</b>

The first priority would be to ensure the hall refurbishment which would improve circulation through the school and make the existing space fully usable to larger number of pupils. A new double temporary classroom was installed on the site this summer to add capacity in the short term. It is adjacent to an older double temporary classroom already on site. This would give some additional time before more classrooms will be needed on a permanent basis if the school were admitting 60 in each year group but will ultimately be required in full by September 2014. There is no further scope for additional temporary classrooms on site. The last phase is the least vital in ensuring the school can manage with year groups of this size.

25. The estimated capital costs for expanding Badgemore Primary School are as follows:

<b>Phased building works</b>	<b>Estimated costs (£m)</b>
New Foundation stage classroom	0.300
New hall, kitchen, ancillary offices and internal remodel to provide two additional classrooms, remodel car park.	1.424
<b>Total</b>	<b>1.724</b>

Initially if the school admits a foundation year of 30 the first additional class space will be required the next academic year (earliest September 2012). After that the additional space will need to be provided two years after this. Expansion of this school to the standard one form entry model would support educational delivery, attainment and school improvement in a school which has clearly already raised its standards.

26. Publication of a statutory proposal to expand either school requires confirmation from the local authority that funds will be made available for the necessary capital costs.
27. A further paper for decision will follow the statutory process, as normal where capital works are required and subject to the capital policies and processes laid down.
28. In terms of revenue funding, the two schools would receive the same per pupil amount for additional pupils, but enhanced by their own specific special need index (SNI) for special educational needs. Badgemore's SNI percentage is 9.32% and Trinity's is 4.05%. If Badgemore is expanded instead of Trinity, the additional pupil funding would, therefore, be slightly higher. There may also be a small difference in premises allocations between the two alternative expansions, if the proposed adaptations to each school result in different increases in the overall floor area. Increased funding would be around £25/m2 for the increased area.

## **RECOMMENDATIONS**

**The Cabinet is RECOMMENDED to either:**

- (a) approve the publication of a statutory notice for the expansion of Badgemore Primary School, Henley to 1 form entry, confirming that funds will be made available for the capital costs identified in paragraph 25 above; or**
- (b) approve the publication of a statutory notice for the expansion of Trinity Primary School, Henley to 2 form entry, confirming that funds will be made available for the capital costs identified in paragraph 24 above.**

MEERA SPILLETT  
Director for Children, Young People & Families

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Tel: 01865 816453

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Tel: 01865 816447

January 2011

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# **Consultation into primary school provision in the Henley partnership**

**9 June – 21 July 2010**

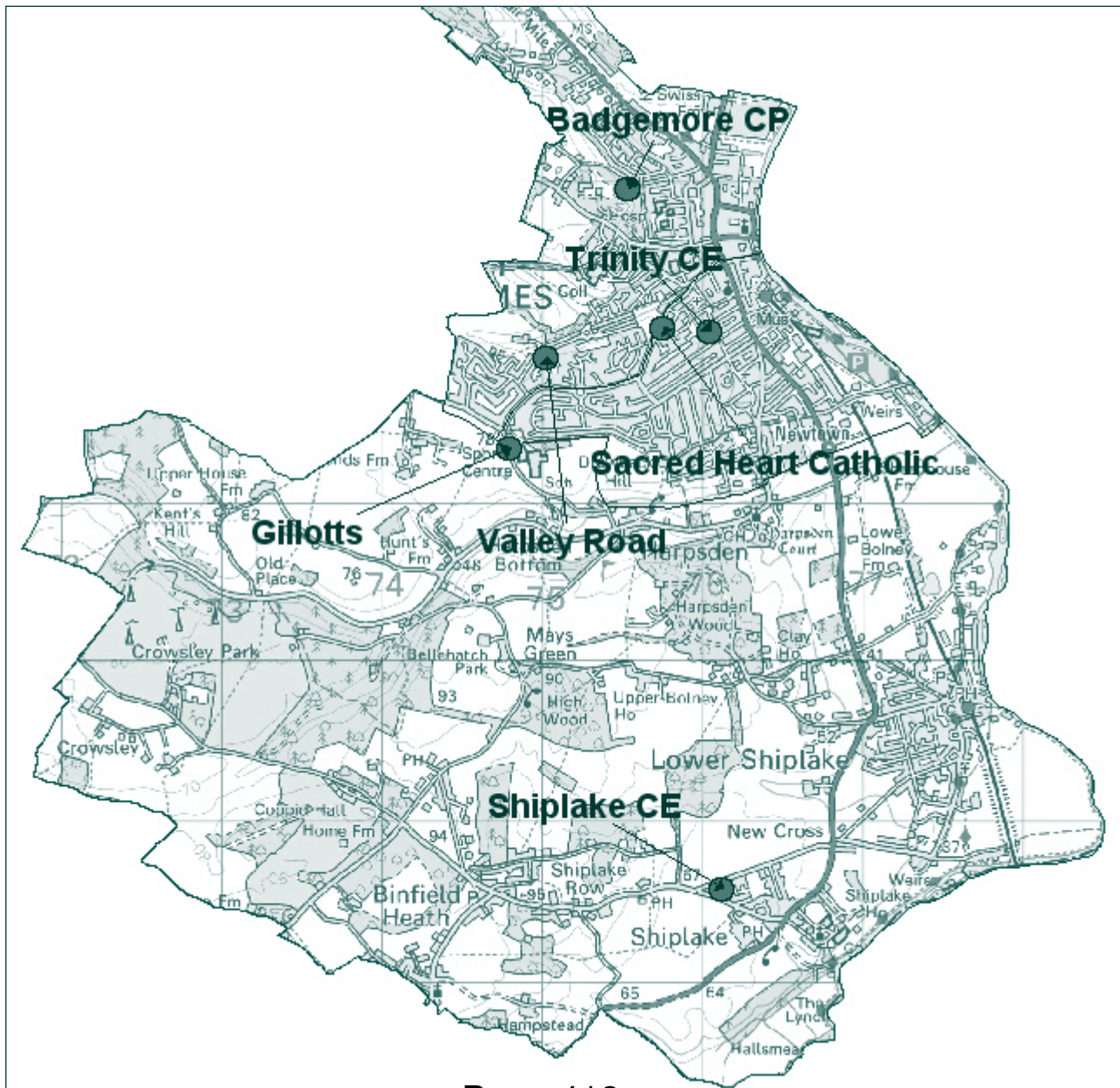
Produced by Oxfordshire County Council



## About primary schools in Henley

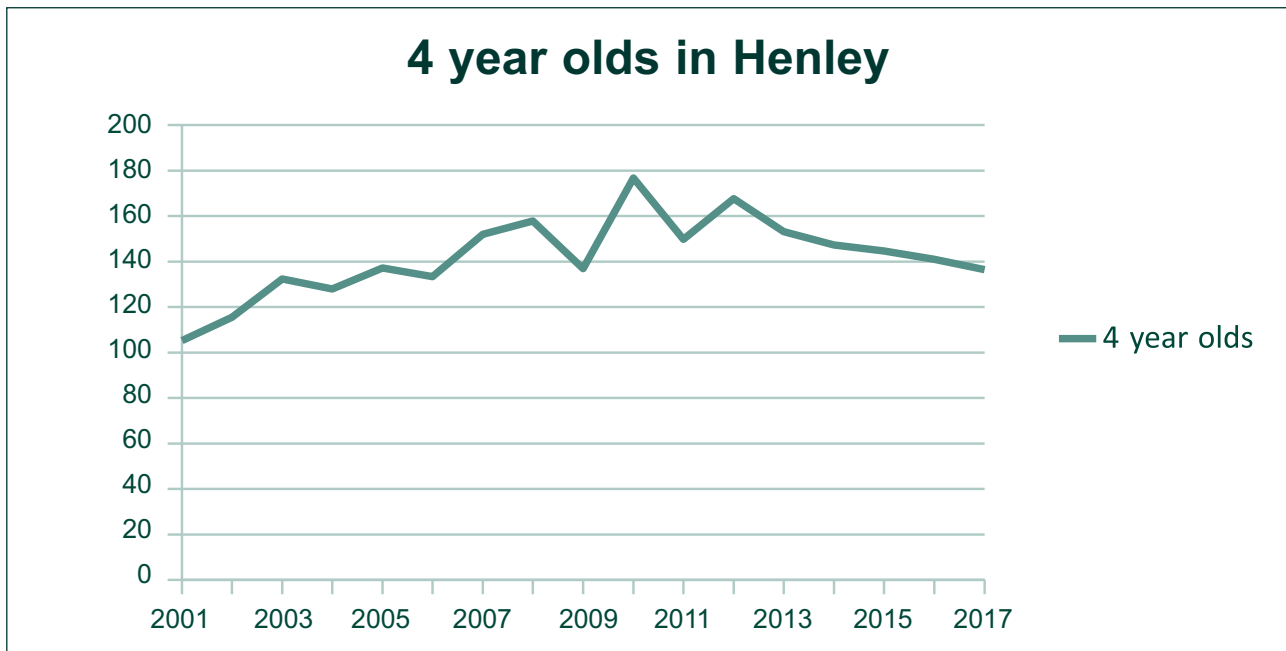
Henley currently has 4 state primary schools, with another primary school just outside the town in Shiplake.

	Admission number	Total number of places for 4-10 year olds	Number of pupils, January 2010
Badgemore Community School	15	105	79
Sacred Heart Catholic Primary School	30	210	194
Shiplake Church of England School	28	196	195
Trinity Church of England Primary School	45	315	322
Valley Road School	29	203	200
<b>Total for Henley partnership schools</b>	<b>147</b>	<b>1029</b>	<b>990</b>



## Current and future demand for primary school places in Henley

The number of 4 year olds needing school places has risen over the last few years, and this has led to increasing pressure on primary school places across the town.



For September 2010 the four primary schools within Henley town received 144 first preference applications for 119 reception places. To accommodate all the children seeking places, Trinity CE Primary School has agreed to admit 55 pupils instead of 45, and Badgemore Community Primary School has agreed to admit up to 40 instead of 15, creating an extra 35 places. In September 2009 there was also a shortage of places, and this was met by Trinity CE Primary School agreeing to admit 60 children instead of 45.

Schools admitting over their admission number can only be a short-term response to a shortage of places. We now think that there is enough evidence to plan for a permanent increase in the number of primary school places in Henley. We would like your views on how we plan to achieve this.

### How many extra primary school places are needed?

We think that an additional 30 places per year group will be needed, taking into account:

- Growth from the existing population.
- The suggested level of housing growth in the town by 2026; it is not considered likely that there will be significant housing growth before 2016.
- The need for a small amount of spare primary school places to allow for fluctuations in the local population and parental preference. (It is our policy to aim for 8% spare capacity across non-rural primary schools; at the January 2010 school census, the Henley partnership had only 4% spare capacity.)

This is the equivalent of a new 1 form entry school, or adding 0.5 forms of entry to 2 existing schools. A 1 form entry school is organised with one year group per class of 30 pupils. A 0.5 form entry school is organised with two year groups per class of 30 pupils.

## **How we plan to meet demand for primary school places over the next few years**

We have identified two ways that we could increase the number of primary school places in Henley quickly enough to meet the current rise in numbers:

- Expand Badgemore Community Primary School from 0.5 form entry to 1 form entry. This means an increase in its admission number from 15 to 30.
- Expand Trinity CE Primary School from 1.5 form entry to 2 form entry. This means an increase in its admission number from 45 to 60.

Both Badgemore and Trinity have large enough sites to grow, but they will need some extension to their buildings. These expansions would allow the schools to teach in single-age classes instead of having to mix age groups.

Each expansion would create about half the places which we think are required.

## **Are we sure this will be enough?**

It is very difficult to accurately predict pupil numbers more than a few years into the future, but all the information we have at the moment tells us that this is a suitable amount of additional school places to create. However, in the box on page 6 we are also asking your opinions on a possible longer term development in Henley’s schools that could provide more primary places if they are needed.

## **Are there other ways to meet current demand?**

We have also looked at other options, but we do not think they are suitable. If you disagree we would be interested in your reasons.

<b>What we could do</b>	<b>Why we have rejected this option</b>
Expand Valley Road Primary School, Sacred Heart RC Primary School, or Shiplake CE Primary School from 1 form entry to 1.5 or 2 form entry.	These schools do not have large enough sites to grow. These schools already teach in single-age classes, and we would rather take this opportunity to allow the schools currently having to teach in mixed age classes to move to single-age classes.
Build a new 1 form entry school.	We do not currently have a suitable site that would allow us to build a new school quickly enough to meet current demand. A new school is likely to be significantly more expensive than extending existing schools.
Relocate an existing primary school to a new site to allow it to be expanded. We have considered whether Badgemore could expand to 1.5 form entry, with the possibility of growing to 2 form entry in the future if needed; or Valley Road Primary School or Sacred Heart Primary School could expand to 2 form entry. (Relocating Trinity Primary School would not create enough additional places.)	We do not currently have a suitable site that would allow us to relocate a school quickly enough to meet current demand.  Also, a relocation and rebuild is likely to be significantly more expensive than extending existing schools, although the sale of the previous school site would help fund the new school.



## **What else would need to happen?**

Because of the changes in the local population and school sizes there will need to be changes to schools' catchment areas. This may also help the pressure on places at Shiplake CE Primary School. Catchment areas will be consulted on separately as part of the annual consultation on school admissions, which takes place each winter.

If we decide to expand one or more of the existing schools, we will work with the schools to identify what additional space they require, and support them through the design and build process.

Schools which grow will receive more funding, as much of their budget is based on pupil numbers.

## **How will a decision be made?**

This is an informal consultation, to help inform our planning. If, as a result of the consultation, the county council wants to go ahead with the expansion of Trinity CE Primary School and/or Badgemore Community Primary School, we will publish a *public notice* in the local paper and at the school(s). There will then be a *statutory notice* period of 4 weeks, during which you can send any formal objections to the proposal to the county council. These will be considered by the County Council Cabinet before a final decision is made. If you wish to object to the proposal, you must do so during the statutory notice period even if you have already responded to this consultation.

The following factors will influence the county council's decisions on how to increase school capacity:

- Our preferred educational model is for schools to operate at 1 form entry or 2 form entry wherever possible, and therefore where rising demand requires an expansion of schools, opportunities are sought to increase schools from mixed-age teaching to single age groups.
- School site sizes should meet Government recommendations for the proposed number of pupils.
- Where new schools are proposed, a suitable site needs to be available.
- We want schools to be as central as possible to the communities which they serve.
- We need to be able to fund any extensions or new buildings required.

There will also be a consultation about admissions numbers and catchment areas for September 2012 in the winter. This takes place every year and the admission number is then published the next spring for eighteen months hence. It is separate from this consultation, which is into the permanent size of schools which are required for Henley.

## **How you can respond to this consultation**

We want to know your views on how we can best increase the number of places in the Henley partnership's primary schools.

This consultation with parents, local schools and others will take place until Wednesday 21st July 2010. The information necessary for an informed response is contained in this consultation document, which is also available online at: [www.oxfordshire.gov.uk/consultation](http://www.oxfordshire.gov.uk/consultation)

You can respond in one of four ways:

- complete the response form at the back of this document and send it to the address shown on the response form
- respond online at [www.oxfordshire.gov.uk/consultation](http://www.oxfordshire.gov.uk/consultation) - go to the *Consultation calendar*
- write a letter and send it to the address shown on the response form
- email your response to [henley2010-manager@myconsultations.oxfordshire.gov.uk](mailto:henley2010-manager@myconsultations.oxfordshire.gov.uk)

Parents are asked to complete only one form, even if they have more than one child at a Henley school. Return your form as soon as possible, but by Wednesday 21st July 2010 at the latest.

There will be a meeting to discuss future primary school places in Henley on Monday 5 July 2010 at 6.00 pm at Gillotts School.

### **Looking further into the future**

With all the information we have at the moment, we believe that expanding Trinity CE Primary School and Badgemore Community Primary School will create enough primary school places in the Henley partnership. However, there is a possibility that in the longer term even more primary school places will be needed, so we are also asking your opinions on a possible longer term development in Henley's schools.

It has been suggested that, if funding becomes available, and if the demand for primary school places continues to rise, an additional way to increase the number of primary school places could be to rebuild Gillotts School as a 3-16 school.

This is not something that could happen for several years, so it does not offer a short-term solution. Future funding of school building projects is uncertain, so we cannot say how realistic this possibility is.

We do not yet have any 3-16 schools in Oxfordshire, although some have been built in other parts of the country. They offer new opportunities for collaboration and cooperation between primary and secondary teachers, and provide more continuity for young people as they move through the different stages in their education.

Because this would be a new type of school for the county, we would like to find out what your thoughts are about whether such a school might be suitable for Henley. If there is a future proposal to change Gillotts to a 3-16 school, there will be a full public consultation before a final decision is made.

### Consultation into primary school provision in Henley

We would like your views on our proposals to increase the number of primary school places in Henley over the next few years.

What we could do	Your comments
Expand Badgemore Primary School from 0.5 form entry to 1 form entry	
Expand Trinity CE Primary School from 1.5 form entry to 2 form entry	

Do you have any other comments about how we can increase the number of primary school places in Henley over the next few years?

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#### Looking further into the future

We would also like to know what you think would be the good and bad things about a 3-16 school. This would be as well as the proposed expansions of Badgemore and/or Trinity, and would not happen for several years. At this stage, we are simply interested in your views to help shape future planning. If there is a future proposal to change Gillotts to a 3-16 school, there would be a full public consultation before a final decision is made.

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**Please tell us about yourself:**

Parent

Please show what age your children are (*tick all that apply*)

Under 3     3-4     5-10     11-16

Please tick any schools your children currently attend

- Badgemore Community School
- Sacred Heart Catholic Primary School
- Shiplake Church of England School
- Trinity Church of England Primary School
- Valley Road School
- Other primary school
- Gillotts School
- Other secondary school

Governor at ..... School

Staff at ..... School

Local resident

Other (specify) .....

*Tick all that apply*

Name ..... Signature .....

Address (optional) .....

.....

**Please return to:**

**School Organisation and Planning  
FREEPOST OXFORDSHIRE COUNTY COUNCIL**

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### Consultation with interested parties

The Prescribed Alterations Regulations require proposers to consult interested parties and the Guidance lists these at paragraph 1.3. This annex provides details of the County Council's consultation with interested parties that are required to be consulted with under the Prescribed Alterations Regulations.

The governing body of any school which is the subject of proposals (if the LA are publishing proposals)	Consulted through distribution of consultation leaflets (9 June – 21 July 2010), and attendance at public meeting (5 July 2010). The governing bodies of Trinity School and Badgemore School approved the briefs for feasibility studies into the building requirements for expansion.
The LA that maintains the school (if the governing body is publishing the proposals).	n/a
Families of pupils, teachers and other staff at the school.	Families and staff at all 5 partnership primary schools and secondary school consulted through distribution of consultation leaflets (to families via children) (9 June – 21 July 2010), and attendance at public meeting (5 July 2010).
Any LA likely to be affected by the proposals, in particular neighbouring authorities where there may be significant cross-border movement of pupils.	The proposals are not judged to affect other local authorities.
The governing bodies, teachers and other staff of any other school that may be affected.	Other Oxfordshire schools consulted through online consultation (9 June – 21 July 2010). Local early years providers sent consultation leaflets.
Families of any pupils at any other school that may be affected.	Consulted through online consultation and attendance at public meeting (5 July 2010).
Any trade unions who represent staff at the school; and representatives of any trade union of any other staff at schools who may be affected by the proposals.	Teaching unions consulted via COTO representation at Primary Capital Board, which considered the proposals in September and November 2010. Unison consulted through emailed consultation leaflet.
(If proposals involve, or are likely to affect a school which has a particular religious character) the appropriate diocesan authorities or the relevant faith group in relation to the school.	Oxford CE diocese and Birmingham and Portsmouth RC dioceses consulted through distribution of consultation leaflets (9 June – 21 July 2010).
The trustees of the school (if any).	n/a
(If the proposals affect the provision of full-time 14-19 education) the Learning and Skills Council	n/a

MPs whose constituencies include the schools that are the subject of the proposals or whose constituents are likely to be affected by the proposals.	Local MP sent a copy of the consultation leaflet.
The local district or parish council where the school that is the subject of the proposals is situated.	Local district and county councillors consulted through online consultation, and SODC sent consultation leaflet.
Any other interested party, for example, the Early Years Development and Childcare Partnership (or any local partnership that exists in place of an EYDCP) where proposals affect early years provision, or those who benefit from a contractual arrangement giving them the use of the premises.	Members of the School Organisation Stakeholder Group consulted through online consultation and meetings.

Division(s): All

## CABINET – 25 JANUARY 2011

### OXFORDSHIRE CONCESSIONARY FARES SCHEME

Report by Deputy Director of Environment & Economy (Highways & Transport)

#### Introduction

1. The previous Government introduced free off-peak local bus travel for senior citizens and disabled people throughout England. The scheme was initially administered by District councils, which also had a statutory power to offer enhancements to the basic national scheme (for example extended hours of eligibility, companion passes, or alternatives to the concessionary bus pass).
2. This responsibility will transfer to County councils from 1 April 2011, when the County Council will have a statutory duty to issue concessionary passes free of charge, on request, to everybody eligible to receive one, and to reimburse bus companies for the lost revenue, and any costs they incur for all 'free' journeys made by concessionary passholders which start in Oxfordshire.
3. In November 2010 Cabinet agreed the basic Oxfordshire Concessionary Fares Scheme, which set out the basis upon which passes can be used in the county (for consultation with users and other stakeholders) and the proposals for reimbursement of bus companies (for consultation with them). The proposed scheme offers the statutory requirements plus two enhancements – a 9.00am weekday start time (instead of 9.30am) and the availability of Companion Passes to enable disabled pass-holders who are unable to travel unaccompanied to bring a carer or companion with them, free of charge. Not included in the scheme are other enhancements, for example free travel on dial-a-ride or travel tokens as an alternative. Views on this were also sought.
4. This report summarises the outcomes of these consultations, deals with the other aspects of operating the scheme which need to be agreed to ensure that the Council is fully able to meet its statutory duty and identifies the financial implications for the Council, which are likely to be significant. It considers **only** the scheme to be operated for the first year, until 31 March 2012; the initial experience will be reviewed and a follow up report submitted in autumn 2011 on the scheme to be operated from 1 April 2012.

#### Consultation with bus companies on reimbursement

5. A scheme for reimbursement of bus companies was published for consultation on 30<sup>th</sup> November, which included the 9am start (which had been expected to raise concerns). However none have been raised – and one operator has

explicitly welcomed the standardisation at this time. Any significant concerns on any aspect of the scheme will be reported at the meeting.

### **Consultation with users and stakeholders on the proposals**

6. During late autumn 2010 the County Council consulted widely on the proposed Oxfordshire Concessionary Fares Scheme. The focus of the consultation was on the various enhancements to the minimum scheme which District Councils currently offer to varying degrees (and importantly meet the additional costs of, as enhancements are not funded by the Government), which would no longer be provided under the proposed Oxfordshire scheme. Views were sought on two areas in particular:
  - Provision of travel tokens or other alternative to the bus pass (eg Senior Railcard);
  - Allowing the use of bus passes on dial-a-ride services (used by disabled and mobility-impaired people who are unable to use, or who find it difficult to use, conventional public transport).
  
7. Some 11,000 individuals and organisations were consulted. As well as the Council's 'standard' stakeholders for public transport-related consultations, a wide range of groups representing the interests of people who are elderly or mobility impaired were consulted, and views were also invited from:
  - All members of the Octabus Dial-a-Ride scheme, and members of the Readibus and Swindon dial-a-ride schemes resident in Oxfordshire.
  - All holders of Travel Tokens in West Oxfordshire, Cherwell, and South Oxfordshire districts (these are not offered in Oxford City or the Vale)
  - The organisers of the "Henley Handibus" and "Sonning Common FISH" community transport as these two South Oxfordshire-based schemes currently fall within the scope of the concessionary fares scheme eligibility.
  
8. Over 3,000 paper questionnaires were returned and 148 responses were received via the e-portal. The main results from individuals were as follows:
  - withdrawing alternatives to the concessionary pass (i.e. tokens):
    - 14% IN FAVOUR ,
    - 77% OPPOSED
    - 9% either expressed no opinion, were broadly neutral, or expressed views which could not be categorised.
  
  - withdraw concessionary fares eligibility from dial-a-ride services:
    - 14% IN FAVOUR;
    - 31% OPPOSED
    - 55% either expressed no opinion, were broadly neutral, or expressed views which could not be categorised.
  
9. Many set out the reasons for their position. There were many accounts of significant hardship, particularly from disabled people and their carers. Some of these referred to travel for frequent medical appointments and even visiting



loved ones in care homes. Many elderly and disabled residents who use Travel Tokens as an alternative to the bus pass say that they do so on the grounds that they are unable to use, or find it difficult to use, conventional public transport. A bus pass is thus of no or limited value to them, whereas the Tokens can be used to pay for a taxi journey, or a similar door-to-door journey using a community transport scheme. Similarly, a number of residents in very rural areas where public transport is more limited (or does not exist) said that the concessionary bus pass offers them very limited utility compared to the option of Travel Tokens.

10. More than 50 responses were received from organisations, mainly Town and Parish Councils. Half of these were against not offering tokens and nearly half against not allowing bus passes to be used on Dial-a-Ride, with the remainder split fairly evenly between support for the proposals and neutrality. Particular views expressed included:
- The leader of West Oxfordshire District Council was against both proposals, which he saw as anti-rural.
  - Cherwell District Council accepted the proposals but called for a countywide review of Dial-a-Ride and Community Transport.
  - The City Council's Area Committees were strongly opposed to not accepting bus passes on Dial-a-Ride
  - Unlimited (which represents disabled and mobility impaired people in Oxfordshire) was strongly against not issuing tokens, but felt this could be restricted to those with defined needs. There was no objection to modest charges for Dial-a-Ride use but there might be a case for means tested assistance; use of Dial-a-Ride by individuals should also be rationed.
  - Bus Users UK Oxford Branch accepted the proposals, arguing that maintaining the level of conventional bus services is a higher priority.
  - Oxfordshire Rural Community Council was opposed to both proposals.
  - Dial-a-Ride operators Henley Handibus and Readibus were strongly opposed to not accepting bus passes on Dial-a-Ride. Readibus argued that it was discriminatory for the County Council to use its discretion to allow a 9am start time for those able to use buses while not using its discretion to allow bus pass use on Dial-a-Ride services (used by those whose disabilities prevent bus use).
11. The core purpose of the concessionary travel scheme is to benefit older and disabled members of society by reducing transport costs and enhancing mobility and access. The proposal to withdraw the eligibility of the pass on dial-a-ride services could therefore be taken as meaning that such a benefit would effectively be withdrawn from those residents who were most disabled or mobility-impaired (very often the most elderly), and that this would be a perverse outcome. The counter argument would point to the high cost of providing dial-a-ride services (roughly £250,000 per annum for the Octabus dial-a-ride, and £225,000 per annum for the Cherwell Dial-a-Ride), the very high cost per passenger journey of subsidy for them and whether it is appropriate, given these high costs, to effectively offer a further subsidy to the users to enable them to travel free of charge. On balance, taking Equalities Impact Assessment considerations into account, it is proposed that the Oxfordshire scheme should include free travel on Dial-a-Ride services.

12. There were also a smaller number of comments in favour of the proposals. Some made reference to the use of bus passes by older commuters and use of tokens for coach or taxi travel to London or the airports.

### **Continued provision of discretionary enhancements by existing local authorities**

13. The Cabinet Member for Growth and Infrastructure has written to the Leaders of all District Councils, inviting them to consider whether they wish to continue to fund tokens or other discretionary enhancements after 1 April 2011. The change in legal powers from that date means that this would probably have to be implemented by the county council on their behalf, with funding from the districts. Any responses received from District Councils will be reported orally.
14. In response to the general consultation, Didcot Town Council have said that they presently 'top-up' the value of tokens issued in their area by the district council, and have asked whether they could continue to do this from 1 April 2011. This would only be practicable if the County Council were continuing to issue tokens in at least some areas of the county, since the infrastructure would not otherwise be in place to manage this.

### **Issuing of Concessionary Passes**

15. A separate report on the agenda deals with arrangements for the issuing of concessionary passes.

### **Financial and Staff Implications**

16. These are likely to be very significant: the cost of operating the Concessionary Fares scheme in Oxfordshire in 2010/11 is estimated at £8.71m, up from £7.48m in 2009/10, but despite a Government undertaking that, when responsibility for the scheme passed to county level, there would be an equivalent transfer of funding, the grant Oxfordshire is due to receive in 2011/12 (which is based on a formula applied to all Shire Counties), is only going to be £4.26m – potentially leaving a shortfall of £4.45m in 2011/12. Oxfordshire has been hit hardest nationally in this respect, with an overall reduction in grant (compared to current operating cost) of 51%, compared to the average of 23%.
17. The majority of the cost of the scheme lies in reimbursement to operators. Government guidance on this (issued in late November 2010), and the formula it includes, should result in a significantly reduced level of reimbursement to operators and therefore cost savings. The cost is also dependent upon whether bus companies are able to make justifiable claims for extra costs for provision of extra capacity for additional passengers generated – and the extent of such claims will not be known until at least February 2011.

18. For all of these reasons, the cost of reimbursement cannot be known with any precision at this stage – and may vary throughout the year due to changes in fares, numbers of trips made by passholders and so on, so the figure of £8.2m identified in the Council's budget setting process remains the best estimate of this cost. Although the revised DfT reimbursement calculator suggests there would be a cost reduction, this cannot be guaranteed and in any event the final cost figure will be significantly higher than the Council is due to receive in grant. In addition, any savings from this could be offset by additional Council subsidy requirement to maintain existing services if these become more expensive to operate or are no longer able to be operated commercially.
19. Estimates have been received from District Councils for provision of a card-issuing service for 2011/12, which together add up to just over £400,000. In most cases these are based on assumptions about the number of applications received during the year, and could depend upon variations in this number.
20. There will be additional in-house costs to the County Council for: assessment of claims each month; negotiation with bus companies; a specific resource for handling any enquiries (as newly issued cards will have a county contact telephone number) and, most significantly, a staffing requirement (estimated at 3 FTE), for managing reimbursement and the scheme more generally. There will also be various other (relatively) minor consequential costs, such as smartcard licensing. These costs will need to be managed from within existing Council resources and are likely to mean prioritising work on this statutory responsibility over other activities. One member of staff is expected to transfer from Cherwell District Council under TUPE regulations.
21. The particularly unfavourable funding position on this scheme, coupled with the overall financial situation, means there is considerable pressure to reduce avoidable cost and, in this context, the cost of offering travel tokens (or alternatives) throughout Oxfordshire (which could be up to £700,000 per annum) would be very difficult to justify. However, the cost of permitting free travel on dial-a-ride in Oxfordshire (estimated as £100,000 per annum based on the current - albeit limited - service provision) is considered justifiable.

## **RECOMMENDATION**

22. **The Cabinet is RECOMMENDED to:**
  - a) **To allow free travel on Dial-a-Ride services for concessionary passholders during 2011/12;**
  - b) **not offer any alternative (such as tokens or a senior railcard) to the standard concessionary pass, during 2011/12;**
  - c) **delegate to the Deputy Director (Highways and Transport), in consultation with the Cabinet Member for Growth and Infrastructure, the authority to manage all aspects of the County Council's concessionary fares scheme during 2011/12, in accordance with the**

**principles set out in this report and the report to Cabinet on 16 November 2010, and to incur expenditure as necessary for the purpose; and**

- d) ask officers to report back on experience of running the scheme during 2011/12, and invite Cabinet to agree the details of the scheme for subsequent years (including possible changes to the scheme and the taking over of pass-issuing by the County Council).**

STEVE HOWELL

Deputy Director of Environment & Economy (Highways and Transport)

Background papers: summary of responses to consultation on discretionary enhancements – in Members Resource Centre

Contact Officer: Dick Helling, Public Transport Officer, Tel: (01865) 815859

January 2011

Division(s): All

## CABINET – 25 JANUARY 2011

### OXFORDSHIRE CONCESSIONARY FARES SCHEME

#### Issuing of Concessionary Passes

Report by Deputy Director of Environment & Economy (Highways & Transport)

#### Introduction

1. The report at Agenda Item 7(a) dealt with the wider principles and issues relating to transfer to County councils from 1 April 2011, of the statutory duty to issue concessionary passes free of charge, on request, to everybody eligible to receive one, and to reimburse bus companies for the lost revenue, and any costs they incur for all 'free' journeys made by concessionary passholders which start in Oxfordshire.
2. This report seeks approval to the practical arrangements to be put in place from April 2012 to ensure continuity of provision.

#### Exemption from Call-in

3. The Council's Constitution states that the Council's call-in procedure should not apply to any decision on the letting of a contract arising from termination of an existing contract if the time available is such that allowing for call-in would result in service discontinuity, provided that all members of the relevant Scrutiny Committee had been informed of the circumstances of the decision to be made and had had an opportunity to make representations to the decision maker about it. Since the County Council's duty to provide a concessionary fares scheme will come into effect on 1 April 2011, and existing District Council contracts to meet that duty will end on that date, the effect of any call-in would be to prevent introduction of any replacement contracts, thus resulting in cessation of any concessionary fares scheme in Oxfordshire and a consequent service discontinuity.

#### Issuing of Concessionary Passes

4. The County Council's statutory duty to issue concessionary passes will include making information available on how to apply; checking eligibility; processing applications; issuing a pass; reissuing when passes expire or become lost or damaged; 'stop-listing' passes which are no longer applicable and handling user enquiries. District Councils report that the volume of enquiries and requests for advice/information is very high – and it needs to be recognised

that, with 100,000 passholders in Oxfordshire, pass-issuing is a major logistical exercise. The passes themselves are required to be electronically encoded as smartcards, which requires specialist technical expertise.

5. District Councils currently carry out this role in different ways. South Oxfordshire and the Vale of White Horse jointly contract out the entire operation and users must apply by post and make any enquiries by phone to a call centre. Oxford City, by contrast, carries out the entire operation in-house, and applications can only be made in person to City offices, with enquiries handled either face-to-face or by the Council call centre. West Oxfordshire and Cherwell carry out most of the operation in house, with most applications being in person but the option of postal application available, with the final card-issuing is carried out remotely under contract and cards issued by post.
6. This role is seen as a good fit with the County Council's Customer Service Centre, and it is anticipated that from April 2012 it would be carried out in this way. However, the Centre is not yet sufficiently developed to efficiently take over this very major role and an interim arrangement is therefore required. The District Councils have therefore been approached to continue the role, with County Council funding, for an additional period of 1 year; all have agreed in principle and have quoted terms for doing so.
7. It is proposed that, while the County Council would retain responsibility for the overall scheme as Travel Concession Authority, the card issuing element of the scheme will be formally delegated separately to each District Council, who would retain discretion about how they carry out the role (but with a request that they make as little change as possible from their current arrangements). This will of course result in different parts of the county continuing to receive the card-issuing service in different ways for one year. However, it will mean that each area will have the same service as now and each user experiencing only one change, in April 2012 when the Customer Contact Centre takes over the role. District councils have also been asked to take on the role of handling public enquiries arising from pass issuing for this coming year, since this is often closely related.
8. There are a number of detailed issues, on which the District Councils will require formal advice from the County Council:

Life of cards: The maximum period which passes can be issued for is five years. Districts have generally adopted four or five year lives for their cards; and have generally made them renewable in the month of the cardholder's birthday, to spread the workload of reissuing evenly through the year. It is proposed that this continue and that cards to be issued by District Councils during 2011/12 should be valid until the first day of the month of the cardholder's birthday which falls between 4 and 5 years from the date of issue.

Issuer name and contact details: All concessionary passes are required to carry the name of the issuing authority, and a contact number for enquiries is strongly recommended. From 2012 the County Council expects to be the sole issuer, and to have its own enquiry line. Given that the County Council will be

the Authority responsible for Concessionary Travel (and that cards issued during 2011/12 will continue in use beyond that year), it is proposed that cards are issued with the Oxfordshire County Council name and Customer Service Centre contact number from 1 April 2011. It needs to be recognised that, as a proportion of enquiries will inevitably be about the card issuing process, it is likely that (at least some) enquiries will need to be relayed back to District Councils and that there will be different solutions how this is done which would have varying implications for customer service levels and cost. Annex 1 contains a fuller analysis of this issue. A decision will need to be made on funding and the type and extent of service the Council plans to offer, including the call transfer approach, in time for going live in April.

Charge for lost passes: The law requires that passes be issued free of charge on first application and when reissued upon expiry (or if faulty). It is recommended that a charge of £10 for is levied for replacement of lost passes; but that a stolen pass is replaced free of charge if the passholder is able to supply the appropriate crime reference number.

9. Options and costs for provision of the card-issuing service by the Customer Contact Centre from April 2012 are being explored, for reporting back at a later date. Since people in different areas of the county currently have different ways of applying, some users are likely to have to change their method of applying when a standardised system is introduced.

### **Financial and Staff Implications**

10. As stated in the report elsewhere on the agenda these are likely to be very significant: the cost of operating the Concessionary Fares scheme in Oxfordshire in 2010/11 is estimated at £8.71m, up from £7.48m in 2009/10, but despite a Government undertaking that, when responsibility for the scheme passed to county level, there would be an equivalent transfer of funding, the grant Oxfordshire is due to receive in 2011/12 (which is based on a formula applied to all Shire Counties), is only going to be £4.26m – potentially leaving a shortfall of £4.45m in 2011/12. Oxfordshire has been hit hardest nationally in this respect, with an overall reduction in grant (compared to current operating cost) of 51%, compared to the average of 23%.
11. The majority of the cost of the scheme lies in reimbursement to operators. Government guidance on this (issued in late November 2010), and the formula it includes, should result in a significantly reduced level of reimbursement to operators and therefore cost savings. The cost is also dependent upon whether bus companies are able to make justifiable claims for extra costs for provision of extra capacity for additional passengers generated – and the extent of such claims will not be known until at least February 2011.
12. For all of these reasons, the cost of reimbursement cannot be known with any precision at this stage – and may vary throughout the year due to changes in fares, numbers of trips made by passholders and so on, so the figure of £8.2m identified in the Council's budget setting process remains the best estimate of this cost. Although the revised DfT reimbursement calculator suggests there

would be a cost reduction, this cannot be guaranteed and in any event the final cost figure will be significantly higher than the Council is due to receive in grant. In addition, any savings from this could be offset by additional Council subsidy requirement to maintain existing services if these become more expensive to operate or are no longer able to be operated commercially.

13. Estimates have been received from District Councils for provision of a card-issuing service for 2011/12, which together add up to just over £400,000. In most cases these are based on assumptions about the number of applications received during the year, and could depend upon variations in this number.
14. There will be additional in-house costs to the County Council for: assessment of claims each month; negotiation with bus companies; a specific resource for handling any enquiries (as newly issued cards will have a county contact telephone number) and, most significantly, a staffing requirement (estimated at 3 FTE), for managing reimbursement and the scheme more generally. There will also be various other (relatively) minor consequential costs, such as smartcard licensing. These costs will need to be managed from within existing Council resources and are likely to mean prioritising work on this statutory responsibility over other activities. One member of staff is expected to transfer from Cherwell District Council under TUPE regulations.
15. The particularly unfavourable funding position on this scheme, coupled with the overall financial situation, means there is considerable pressure to reduce avoidable cost and, in this context, the cost of offering travel tokens (or alternatives) throughout Oxfordshire (which could be up to £700,000 per annum) would be very difficult to justify. However, the cost of permitting free travel on dial-a-ride in Oxfordshire (estimated as £100,000 per annum based on the current - albeit limited - service provision) is considered justifiable.

## RECOMMENDATION

### 16. The Cabinet is **RECOMMENDED** to:

- a) **formally to delegate to each Oxfordshire District Council, under the terms of Section 2(b) of Article 10 of the Council's Constitution, the County Council's functions under Section 145(2) of the Transport Act 2000 [duty to issue concessionary passes], and associated powers, plus such of the powers under Section 93 of the Transport Act 1985 as may be necessary to issue additional passes or other concessions on a discretionary basis as agreed by the County Council; and agree appropriate funding payments to each district council – to include the cost of enquiry-handling as well as pass-issuing; for the period from 1 April 2011 until 31 March 2012;**
- b) **ask the District Councils to issue concessionary passes during 2011/12 in accordance with the principles set out in paragraph 8 of this report; and**



- c) agree the provision of a dedicated telephone enquiry resource at the Customer Service Centre to handle those enquiries which are directed to the County Council.**

STEVE HOWELL

Deputy Director of Environment & Economy (Highways and Transport)

Background papers: summary of responses to consultation on discretionary enhancements – in Members Resource Centre

Contact Officer: Dick Helling, Public Transport Officer, Tel: (01865) 815859

January 2011

Annex 1 – Issues for Handling Customer Enquiries

1. Putting an Oxfordshire County Council number on new cards is likely to increase the number of calls received by the Customer Service Centre. Generally it is possible to use existing call volumes, call length and associated admin time to predict staffing cost. Given the uncertainty over where customers are likely to call (county or district) from April 2011 onwards, it is difficult to predict call volumes and therefore costs. We could see large volumes of callers who perceive us to be the full administrators of the scheme and the right place to call about all enquiries related to concessionary fares, or we could see lower levels of 'accidental calls' as most people continue to contact the districts directly. We are therefore likely to need to determine an initial figure for staffing costs and be prepared to adjust the funding after go live based on actual data. Any under funding of this new function would impair the Customer Service Programmes ability to realise its agreed savings which are based on current and planned levels of activity.
2. It is clear though that the use of an OCC number and logo on cards will inevitably push up the number of contacts received by the county council relating to concessionary fares. It is likely that many calls will have to be transferred to districts and there is a danger that transferring calls after offering limited information and support could lower customer satisfaction and be a risk to the reputation and perception of service offered by the County Council. General principles and best practice is to direct customers to contact the staff that can fully answer their enquiry or request for services and to resolve as many calls as possible first time without the need to pass customers around or transfer them to external partners. Generally customers who call the county council in error are given the number of the external organisation they should call. In this specific case it would be better to transfer the caller onto the relevant district department directly, however when transferring calls in this way the county council will bear the cost of the ongoing leg of the call. With the possibility of high call volumes and the vast majority of these needing to be transferred on the costs of transferring calls directly could be significant.
3. It is important to be sure that we are offering the correct type and extent of service to customers calling OCC. Offering only the ability to answer general enquiries and then transferring all other types of calls could be perceived as offering a poor level of service as it is likely to mean that the vast majority of calls are passed on to the districts after little or no input from county council staff. If in addition to answering FAQs (general questions) it was decided that we would go further and answer questions about eligibility and process for each district, giving out applications and so forth; this would mean that only calls about open applications or lost cards would need to be transferred to districts. This would offer a far more coherent, fuller, and less confusing service to customers. It would however increase the length and cost of calls for OCC and duplicate elements of the funding that is being given to the districts to provide this service.

## CABINET – 25 JANUARY 2011

### AMENDMENTS REQUIRED IN FAIR FUNDING FORMULA FOR SCHOOLS FROM APRIL 2011

#### Report by Director for Children, Young People & Families

#### Introduction

1. Oxfordshire's Fair Funding Formula for schools has not been fundamentally reviewed or changed in the 20 years since it was introduced. The last significant formula change was the delegation of the Statementing budget introduced in 2006-07. Cabinet previously agreed in May 2009<sup>1</sup> that a strategic review should be undertaken. This review commenced in April 2010 and has been fully supported by Schools Forum with representatives of Schools Forum on both the Project Board and the Project Working Group. Membership of the Strategic Review Project Board and Working Group is detailed in Annex 4.
2. As a result of the Coalition Government financial changes and recent announcements on School funding and the Pupil Premium, it has been necessary to revise the original plan to introduce changes in our local funding formula for April 2011..The main changes are now expected to be introduced from April 2012, and will need to take account of further anticipated national developments.
3. The Government is conducting a further review on the distribution of the Dedicated Schools Grant (DSG) to Local Authorities and a possible national funding formula for schools. Further changes are expected from April 2012, and a consultation on proposals is expected in Spring 2011.
4. The Government reiterated the statutory requirement that an Early Years Single Funding Formula (EYSFF) for both maintained and Private, Voluntary and Independent (PVI) settings must be introduced in April 2011 if Local Authorities (LAs) have not already done so. Oxfordshire will introduce the EYSFF from April 2011. This is the most significant formula change for 2011-12.
5. The Schools Funding settlement for 2011-12 was published on 13 December 2010<sup>2</sup>, including confirmation of a number of previously separate specific grants which will be merged into the Dedicated Schools Grant (DSG). LAs will be allowed to include a factor in their local funding formulae for 2011-12, based on prior year grant allocation methodology, to allow time to consult and change the formula distribution methodology for future years. For most schools this is the main formula funding change anticipated for 2011-12.
6. The work that has been completed to date on our Formula Funding Review is work that will be needed and will support us to assess the potential impact of

any national changes proposed and will support us in modelling and implementing changes locally.

### **School Funding Settlement 2011-12**

7. On 13 December 2010 the Secretary of State for Education announced local authority allocations for their Dedicated Schools Grant (DSG) and capital for 2011-12 and for the Early Intervention Grant in 2011-12 and 2012-13. As part of this announcement it was confirmed that the funding system is to be simplified by mainstreaming relevant grants into the DSG on the same per-pupil distribution as this year 2010-11.
8. For 2011-12 the grants shown in Annex 2 have been merged in to DSG. This has been done by calculating a Guaranteed Unit of Funding (GUF) for 2010-11, and adding this to the previous GUF of DSG funding for 2010-11 to give a combined 2011-12 DSG GUF.
9. The Grants GUF for 2010-11 is calculated as £575.38 and is added to the GUF for DSG of £4,182.34 for 2010-11, to give a new combined GUF for 2011-12 of £4,757.72. This will be multiplied by the number of pupils counted in the pupil census in January 2011 to give the total DSG for the Local Authority for 2011-12.
10. No allowance has been included in the settlement for 2011-12 for inflation and other cost pressures, however growth in pupil numbers will be funded.
11. The funding for the increased free entitlement for 3 and 4 year olds (15 hours per week instead of 12.5 hours per week previously) will be funded by counting eligible pupils as 0.6 FTE instead of 0.5 FTE. The flexibility element of the previous Standards Fund for extension of the free entitlement has disappeared.
12. The introduction of the Pupil Premium in 2011-12 for pupils eligible for Free School Meals (FSM) is being funded from outside the DSG.

### **Early Years Single Funding Formula (EYSFF)**

13. The Government announced in June 2007 that all LAs would be required to introduce a single funding formula for Early Years provision across both the maintained and Private, Voluntary and Independent (PVI) sectors. The aim is to improve fairness and transparency in the way that funding is allocated to providers who deliver the free entitlement, and therefore support the extension of the free entitlement to 15 hours per week, to be delivered more flexibly, from September 2010.
14. LA officers have been working with the Early Years Working Group (EYWG - a sub committee of the Schools Forum) to design a single funding formula for introduction from April 2011. Practice guidance issued by the Department for Children, Schools and Families (DCSF) in July 2009 was followed<sup>3</sup>, including

carrying out cost surveys to try and establish a good understanding of costs across both sectors.

15. A consultation was held between 11<sup>th</sup> October and 14<sup>th</sup> November 2010 on the final principles of the proposed formula<sup>4</sup>. The response rate was low – 30 settings from over 400. However the recommendations were largely agreed with in the consultation. Concerns raised on certain aspects have been noted and the impact on settings will be reviewed in 2011-12, when considering if future changes are required. The EYWG has spent considerable time discussing what was possible with the EYSFF, given the limited resources available, and the need to avoid increasing administrative complexity, and the final proposals reflect the compromises which have had to be made.
16. Schools Forum agreed the principles recommended for the EYSFF at the meeting of 5 January 2011, following the formal consultation with stakeholders described in paragraph 15 above. The main principles are summarised in Annex 1. Cabinet is asked to approve these principles for introduction from April 2011. The base rates and deprivation factor to be paid for 2011-12 will be finalised at the Schools Forum meeting on 2 February 2011, and included in the Council Budget papers to be considered in February 2011.
17. As intended by the Government, there will be a redistribution of existing funding between early years settings. Funding must be on the basis of participation therefore some of the maintained nursery schools which were previously funded on a place basis may lose funding if they are not full. Transitional protection measures are being developed to mitigate the effects in the first year.

### **Mainstreaming Grants in to Dedicated Schools Grant (DSG)**

18. The grants identified in Annex 2 have been mainstreamed in to the DSG for 2011-12. To allow LAs more time to decide on a revised distribution methodology for this funding and to minimise turbulence in funding for schools a factor based on the prior grants will be allowed for 2011-12.
19. Suggested options for allocating this funding in the formula for schools were brought to Schools Forum on 5 January 2011, and guidance was sought on the preferred options. Modelling of the preferred options, and final recommendations, will be taken to the 2 February 2011 Schools Forum meeting.
20. The main principle has been to try and follow previous allocation methodology so far as possible, to minimise turbulence in school funding for 2011-12, but to address some specific anomalies in the previous allocations where possible.
21. The main recommendations of Schools Forum which are being modelled are set out in Annex 3.

22. Minimum Funding Guarantee (MFG) will provide some protection for schools. The rate is -1.5% which means that a school's funding, including the previous merged grants, should not reduce by more than 1.5%. The detailed regulations have still to be published.

### **Strategic Review of School Funding**

23. The initial focus of the review has been on Special Educational Needs (SEN), Additional Educational Needs (AEN) and Deprivation funding, as these have been identified as particular areas of concern by schools and other stakeholders.
24. The aim of the Pupil Premium is to narrow the attainment gap for pupils from deprived backgrounds and there is an overlap with the deprivation elements of our existing funding formula. Work will continue on separating the SEN and AEN/ Deprivation aspects of our formula, and agreeing with Schools Forum what revisions are required to complement the Pupil Premium, but avoid duplication of funding. Schools can decide how to use any Pupil Premium and will need to be clear with parents how they are using the resources in their School.
25. The Pupil Premium will be allocated for 2011-12 based on the number of pupils registered as eligible for free school meals (FSM) in the School Census count in January 2011, and also for any children of Service Families provided they too are registered as Service children on the School Census count. All Schools have been reminded about the importance of ensuring eligible pupils are counted as part of the School Census (20<sup>th</sup> January 2011).
26. Schools have been consulted as part of the initial work of the Strategic Review, and will be formally consulted on final proposals before introduction in April 2012. A full report will be brought to Cabinet in due course.
27. **Equal Opportunities Implications and Impact on Equality Groups**  
There were a number of reasons for the initiation of the Strategic Review of School Funding including in particular the need to link the distribution of funding with the County Council priorities of raising achievement and narrowing the gap between advantaged and disadvantaged pupils.

### **Financial Implications**

28. The introduction of the EYSFF will involve a redistribution of resources but transitional protection measures will be put in place for 2010-11 to mitigate the effects of this.
29. The introduction of a funding formula factor to replace the previous Standards Fund grants is planned to minimise so far as possible the changes in funding for individual schools, but there will be some changes. This will be mitigated by the Minimum Funding Guarantee which should ensure that no school's

combined budget for 2011-12 reduces by more than 1.5% compared with 2010-11.

30. These changes will be funded within the DSG.

## **RECOMMENDATION**

31. **The Cabinet is RECOMMENDED to:**

- (a) agree the proposals for introduction of the Early Years Single Funding Formula (EYSFF) from 1 April 2011;**
- (b) endorse the proposed principles for a formula funding factor for 2011-12 for merged standards fund grants; and**
- (c) note the revised target date of April 2012 for completion of the Strategic Review of School Funding and introduction of a revised funding formula for schools.**

Meera Spillett,  
Director for Children, Young People & Families

Contact Officers: Meera Spillett, Director for Children, Young People & Families (Tel: (01865) 815122)  
Simon Pickard, Finance Business Partner CYP&F (Tel: (01865) 797512)

## **Main Principles of Early Years Single Funding Formula (EYSFF)**

The main principles of the EYSFF agreed by the Schools Forum at the 5 January 2011 meeting are as follows:

1. The formula should be in the form of base hourly rates, differentiated by type of setting, with relatively few supplements
2. The formula will include a factor for Deprivation, as required by legislation. The amount to be top sliced from the budget for this factor is initially proposed as £300,000. The Finance & Deprivation Sub committee have recommended that the decision on the quantum of the top slice for this factor should be made at the February meeting of Schools Forum, at the same time as decisions on the overall budget and base rates.
3. The methodology used for the deprivation allocation will mirror the arrangements in the main Primary and Secondary formulae, and target settings with the highest proportion of pupils from deprived backgrounds. This will need to be reviewed in 2011 once more information is available about the impact of the new pupil premium, and any necessary changes are made to the Deprivation factor in the main school funding formula. The announcement about the Pupil Premium made by the Government on 13 December does not include any mention of a premium for nursery age children.
4. The Finance & Deprivation Sub committee also said feedback should be obtained from all settings detailing how the Deprivation allocation is used, in order to identify what strategies are most effective and share best practice.
5. Premises allocations are included in the base rates for free standing nursery schools and PVI settings. To avoid double funding of nursery classes in Primary schools, no premises element will be included in their base rate, and the premises costs of the whole school site will continue to be funded via the Primary formula, with no adjustment to remove the Nursery class element. The operation of this will be reviewed for future years.
6. No quality supplement is to be included in the EYSFF to ensure maximum funding for the base rates. Settings will be expected to undertake necessary training and development activities with the resources available.
7. No flexibility supplement is to be included in the EYSFF to ensure maximum funding for the base rates. The DFE has expressed the view that “a good deal of flexibility can be achieved at relatively little cost” when confirming the 2010/11 grant allocations for extension of the free entitlement. Individual settings will therefore need to put in place appropriate plans, within the resources available, to meet the needs of their community.
8. Sustainability/ Sufficiency funding will be available to ensure a minimum of 8 funded places in settings where there is no alternative provision within 2 miles.



**Specific Grants in 2010-11 Mainstreamed in to Dedicated Schools Grant (DSG) for 2011-12**

<b>Oxfordshire - Mainstreamed Grants 2010-11</b>	<b>2010-11 LA Grant Allocations</b>	<b>2010-11 YPLA Grant Allocations to Academies</b>	<b>Total 2010-11 Grant Allocations</b>
School Standards Grant	14,774,786	249,003	15,023,789
Schools Standards Grant (Personalisation)	3,456,370	100,315	3,556,685
School Development Grant (Main, Post-LIG Deprivation and Transition, City Learning Centres minus amount moved to Area Based Grant)	11,917,217	454,110	12,371,327
Specialist Schools	4,395,542	129,656	4,525,198
High Performing Specialist Schools	679,480	0	679,480
School Lunch Grant	873,027	15,757	888,784
Ethnic Minority Achievement (EMAG)	640,219	0	640,219
1-2-1 Tuition	2,749,616	26,180	2,775,796
Extended School Sustainability	1,981,406	0	1,981,406
Extended School Subsidy	1,287,583	0	1,287,583
National Strategies (Primary)	1,896,576	0	1,896,576
National Strategies (Secondary)	878,852	16,589	895,441
Diploma Formula Grant	286,304	0	286,304
London Pay Addition	0	0	0
<b>Total</b>	<b>45,816,979</b>	<b>991,610</b>	<b>46,808,589</b>

## Principles for Mainstreaming Grants in 2011-12

### 1. School Development Grant (SDG)

Schools Forum agreed the proposals for the SDG element of the allocation:

- Use per pupil baseline figure from 2010-11
- 0% inflation applied to this per pupil figure
- Per pupil baseline figure multiplied by PLASC 2011 pupil numbers
- Where schools have grant funding for Advanced Skills Teachers (ASTs) included in their baseline figure, this will be reduced by 50% in 2011-12 and 100% for 2012-13. Use of the £0.15m released in 2010-11 will be considered by Schools Forum at the 2 February meeting.

### 2. School Standards Grant (SSG)

Schools Forum agreed to replicate the 2010-11 methodology for 2011-12

- Fixed element of £12,000 for Nursery, Primary, Secondary and PRUs, and £29,000 for Special Schools
- Per Pupil allocation of £120 for Nursery, Primary, Special schools and PRUs, and £130 for Secondary Schools
- Pupil numbers used are full time equivalent (FTE) numbers as at the January 2011 PLASC count
- No inflation increase for protection element of alternative formula B

### 3. School Standards Grant (Personalisation) (SSG(P))

Schools Forum agreed to replicate the 2010-11 methodology for 2011-12 with the following exceptions

- The free school meals (FSM) element of the allocation (total £0.8m) should be retained and its use in 2011-12 be decided by Schools Forum at the 2 February meeting. This element overlaps with the new Pupil Premium which is allocated on the basis of FSM eligibility. Concern was expressed that this element of funding was intended to support pupils from disadvantaged backgrounds, and that this should be considered when Schools Forum decide how to use the funds released.
- The low prior attainment (LPA) element (total £1.97m) is currently allocated using significantly out of date information. It was agreed that this information should be updated and an alternative methodology for allocating this money should be investigated incorporating a sliding scale targeting more funds towards those pupils who have significantly lower levels of prior attainment.
- The per pupil element (total £0.67m) should be allocated on the same per pupil amounts for 2011-12 as in 2010-11
- The same levels of grant should be allocated to Special Schools and the Pupil Referral Unit as in 2010-11

#### **4. Specialist Schools**

Schools Forum agreed to replicate the grant methodology for 2010-11 with the following exceptions

- To remove the lump sum allocation of £30,000 for Language colleges (main specialism)
- To ensure that the 3 Special schools each receive a full year allocation of £60K.

#### **5. High Performing Specialist Schools**

Schools Forum requested that alternative models be presented to the 2 February meeting for decision.

- Model replicating grants as allocated in 2010-11
- Model allocating 50% of the 2010-11 grant allocation, releasing approximately £0.34m to be used for priorities agreed at the 2 February Schools Forum meeting.

#### **6. Other Standards Fund Grants**

Other Standards Fund grants were allocated in 2010-11 by the cost centre managers responsible, according to specific criteria for each grant. These included:

- Ethnic Minority Achievement
- 1-2-1 tuition
- Extended School Sustainability
- Extended School Subsidy
- National Strategies Primary
- National Strategies Secondary
- Diploma Formula Grant

Schools Forum requested that these grants be allocated according to the same methodology in 2011-12 as in 2010-11.

## **Membership of Strategic Review Project Board**

Meera Spillett, Director for Children, Young People & Families – **Project Sponsor**

Councillor Michael Waine, Cabinet Member for Schools Improvement – **Chair**

Councillor Charles Shouler

Lorna Baxter, Assistant Head of Finance (Corporate Finance)

Simon Pickard, Finance Business Partner CYP&F

Creighton Muirhead, Joint Interim Head of Service Raising Achievement Service (RAS)

Roy Leach, Strategic Lead School Organisation & Planning

Ben Threadgold, Senior Policy Officer

Bob Wintringham, Secondary Governor and Vice Chair of Schools Forum

Gillian McKee, CYP&F Technical Accountant – **Project Manager**

Catharine Darnton, Headteacher, Gillotts School (Secondary representative)

Maureen Thompson, Headteacher, Windale Primary School (Primary representative)

## **Membership of Strategic Review Project Working Group**

Bob Wintringham – Chair

Gillian McKee – Project Manager

Simon Pickard

Mike Curtis, Headteacher, Carterton Primary School (Primary)

Andrew Hamilton, Headteacher, Bartholomew School (Secondary)

Barbara Harker, Headteacher, Fitzwaryn School (Special)

Jill Meyer, Headteacher, Witney Community Primary School (Primary)

Carol Thomson, Secondary Governor

Robin Gill, Primary Governor

Michael Carr, Primary Governor

David Foxcroft, Special Governor

Sam Warner – Communications Officer

Brenda Williams – COTO representative

Janet Johnson, Strategic Lead Learning Difficulties & Disabilities (LDD)

## References & Background papers

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<sup>1</sup> Cabinet paper item CA5 - 26 May 2009

<http://mycouncil.oxfordshire.gov.uk/Data/Cabinet/20090526/Agenda/CA260509-05.htm>

<sup>2</sup> Link to Schools Funding Announcement 2011-12

<http://www.education.gov.uk/schools/adminandfinance/financialmanagement/schoolsrvenuefunding/settlement2012pupilpremium/a0070252/school-funding-announcement-2011-12>

<sup>3</sup> Link to Practice Guidance re implementation of the Early Years Single Funding Formula

<http://media.education.gov.uk/assets/files/pdf/implementing%20an%20early%20years%20single%20funding%20formula%20%20%20practice%20guidance.pdf>

<sup>4</sup> Early Years Single Funding Formula - Consultation Autumn 2010 (Background paper)

<sup>5</sup> Business Strategy and Service and Resource Planning 2011/12 – 2015/16 (Cabinet paper 25 January 2011)

Copies of background Papers 1 to 4 can be provided on request to Gillian McKee (Tel: 01865 797139). Paper 5 is on the agenda for the 25 January 2011 meeting

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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Division(s): N/A
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## CABINET – 25 JANUARY 2011

### FORWARD PLAN AND FUTURE BUSINESS

#### Items identified from the Forward Plan for Forthcoming Decision

Topic/Decision	Portfolio/Ref
<b>Cabinet, 16 February 2011</b>	
<ul style="list-style-type: none"> <li> <p>▪ <b>South East Regional Arts Council: Membership</b> To consider an invitation to apply for a place on the Board of the South East Regional Arts Council.</p> </li> </ul>	Cabinet, 2011/024
<ul style="list-style-type: none"> <li> <p>▪ <b>Establishment Review - February 2011</b> Quarterly staffing report, with analysis of main changes since the previous report and including a progress report on the Establishment Review.</p> </li> </ul>	Cabinet, 2010/167
<ul style="list-style-type: none"> <li> <p>▪ <b>Development in the Oxford Care Partnership Agreement</b> To seek approval to the principles for developing the Partnership Agreement with the Oxfordshire Care Partnership and specific service developments to achieve service and financial objectives of the Council and the Oxfordshire Care Partnership.</p> </li> </ul>	Cabinet, 2010/216
<ul style="list-style-type: none"> <li> <p>▪ <b>Procurement of Carers Support Service</b> To seek approval to the outcome of the procurement of the Carers Support Service (CUP570).</p> </li> </ul>	Cabinet, 2010/204
<ul style="list-style-type: none"> <li> <p>▪ <b>Financial Monitoring - February 2011</b> Monthly financial report on revenue and capital spending against budget allocations, including virements between budget heads.</p> </li> </ul>	Cabinet, 2010/166
<ul style="list-style-type: none"> <li> <p>▪ <b>Oxfordshire Minerals &amp; Waste Development Framework: Core Strategy - Preferred Minerals Strategy</b> To seek agreement of the County Council's preferred minerals strategy for public consultation.</p> </li> </ul>	Cabinet, 2010/181
<ul style="list-style-type: none"> <li> <p>▪ <b>Integrated Risk Management Plan (IRMP) Fire &amp; Rescue - Project</b> To seek approval of the project to be delivered in the 2011-12 IRMP action plan.</p> </li> </ul>	Cabinet, 2010/143
<ul style="list-style-type: none"> <li> <p>▪ <b>St Edburgs CE Aided Primary School</b> If objections are received, to consider a report on a public consultation into relocation of St Edburgs CE Aided Primary School.</p> </li> </ul>	Cabinet, 2008/092
<ul style="list-style-type: none"> <li> <p>▪ <b>St Christopher Primary School, Cowley</b> If objections are received, to consider the expansion of St Christopher Primary School, Cowley and approve issue of statutory notice.</p> </li> </ul>	Cabinet, 2010/194
<ul style="list-style-type: none"> <li> <p>▪ <b>Culham Parochial Primary School</b> To consider closure of Culham Parochial Primary School and approve issue of statutory notice.</p> </li> </ul>	Cabinet, 2011/007

## Cabinet Member for Children, Young People & Families, 1 February 2011

- **Proposed Agreement with NHS Oxfordshire (PCT) under Section 76 of NHS Act 2006 for Specialist Nursing Services**

To consider decision on proposed 1-year section 76 agreement with NHS Oxfordshire.

Cabinet Member for Children, Young People & Families, 2010/205
- **Chill Out Fund 2010/11 - February 2011**

To consider applications received (if any) from the Chill Out Fund.

Cabinet Member for Children, Young People & Families, 2010/211

## Cabinet Member for Schools Improvement, 1 February 2011

- **Kingham Primary School Application for Nursery Class**

To consider publishing statutory proposals for the extension of the age range to create a nursery class at Kingham Community Primary School.

Cabinet Member for Schools Improvement, 2010/199
- **St Edburgs CE Aided Primary School**

If no objections are received, to consider a report on a public consultation into the relocation of St Edburgs CE Aided Primary School.

Cabinet Member for Schools Improvement, 2010/158
- **St Christopher Primary School, Cowley**

If no objections received, to consider the expansion of St Christopher Primary School, Cowley and approve issue of statutory notice.

Cabinet Member for Schools Improvement, 2010/193

## Cabinet Member for Transport, 10 February 2011

- **Oxford, Headington Quarry CPZ - Minor Amendments**

To consider minor amendments to the parking scheme in Headington Quarry.

Cabinet Member for Transport, 2010/127
- **Oxford, North Oxford CPZ - Minor Amendments**

To consider minor amendments to the parking scheme in North Oxford.

Cabinet Member for Transport, 2010/120
- **Cherwell District Parking, Waiting and Loading Restrictions - Consolidation Order**

To consider consolidation of all parking, waiting and loading restrictions throughout the Cherwell District Council area into a single Traffic Regulation Order.

Cabinet Member for Transport, 2008/043

- **Oxford, Summertown CPZ - Minor Amendments** Cabinet Member  
To consider minor amendments to the parking scheme in for Transport,  
Summertown. 2010/129
- **Additional Parking Restrictions in Littlemore to Support Route 16 Bus Services** Cabinet Member  
To consider the outcome of a formal consultation to introduce for Transport,  
restrictions to support the bus route. 2010/208
- **Highway Safety Inspections Policy** Cabinet Member  
To consider a revised policy for Highway Safety inspections and for Transport,  
timescale for implementation. 2010/209
- **Additional Parking Restrictions in Greater Leys to Support Route 12 Bus Service** Cabinet Member  
To seek approval of restrictions to be introduced to support the for Transport,  
bus route. 2010/214
- **Old Abingdon Road Railway Bridge Cycle Path** Cabinet Member  
To consider conversion of existing footway to shared use cycle for Transport,  
path in light of the work Network Rail are conducting to increase 2011/001  
the capacity of line from the south coast.
- **Hart Street, Jericho - Provision of a New DPPP** Cabinet Member  
To seek approval for the installation of this bay. (Consulted on for Transport,  
with other Proposed DPPP changes in Oxford City which have 2011/002  
not received objections).

## **Cabinet Member for Safer & Stronger Communities, 14 February 2011**

- **FiReControl Project Termination Consultation Response** Cabinet Member  
To seek formal endorsement of response to Department of for Safer &  
Communities and Local Government consultation released as a Stronger  
consequence of the termination of the Regional Fire Control Communities,  
project. 2011/015
- **South East Fire Control Centre Ltd** Cabinet Member  
To seek endorsement of actions necessary to formally dissolve for Safer &  
the South East Fire Control Centre Ltd and for Oxfordshire Stronger  
County Council to cease to be a Corporate Director of the Communities,  
company. 2011/023

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